

His Worship the Mayor Councillors CITY OF MARION

# NOTICE OF GENERAL COUNCIL MEETING

Notice is hereby given pursuant to the provisions under Section 83 of the Local Government Act 1999 that a General Council meeting will be held

# Tuesday 11 April 2017

# Commencing at 6.30 p.m.

## In the Council Chamber

## **Council Administration Centre**

## 245 Sturt Road, Sturt

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend. Access to the Council Chamber is via the main entrance to the Administration building on Sturt Road, Sturt.

Adrian Skull CHIEF EXECUTIVE OFFICER

6 April 2017

CITY OF MARION GENERAL COUNCIL AGENDA FOR MEETING TO BE HELD ON TUESDAY 11 APRIL 2017 COMMENCING AT 6.30PM



## 1. OPEN MEETING

## 2. KAURNA ACKNOWLEDGEMENT

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

## 3. DISCLOSURE

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

## 4. ELECTED MEMBER'S DECLARATION OF INTEREST (if any)

## 5. CONFIRMATION OF MINUTES

#### 6. COMMUNICATIONS

Nil

## 7. VERBAL COMMUNICATIONS FROM ELECTED MEMBERS

## 8. ADJOURNED ITEMS

Nil

#### 9. DEPUTATIONS

Nil

#### 10. PETITIONS

Nil

## 11. COMMITTEE RECOMMENDATIONS

Confirmation of the minutes of the Urban Planning Committee meeting held on	
4 April 2017	
Report Reference: GC110417R01	25

## 12. CONFIDENTIAL ITEMS

Signatures Café Report Reference: GC110417F01	.31
Internal Audit Contract Report Reference: GC110417F02	. 32
Code of Conduct – Mediation Report Reference: GC110417F03	. 33
Code of Conduct Report Reference: GC110417F04	.34

## 13. WORKSHOP / PRESENTATION ITEMS

Nil

# 14. CORPORATE REPORTS FOR DECISION

Section 270 Review – Removal of Playground (Resolute Crescent, Hallett Cove) Update Report Reference: GC110417R02	
City of Marion Volunteer Program Report Reference: GC110417R03	36
Warradale Park Tennis Club Facility Improvements Report Reference: GC110417R04	50
Glenthorne Farm - Rescission Motion Report Reference: GC110417R05	55
Council's 10-year Strategic Plan Report Reference: GC110417R06	57
Asset Optimisation – Vacant Land Report Reference: GC110417R07	84
3 <sup>rd</sup> Party Water Supply Options Report Reference: GC110417R08	110
Reserve Street Reserve Dog Park Community Survey Report Reference: GC110417R09	114
Jervois Street Reserve Community Evaluation and Feedback Report Reference: GC110417R10	138
LGA Membership subscription calculations Report Reference: GC110417R11	163

Proposed Change to Voting Method at Local Government Elections Report Reference: GC110417R12	180
Local Government Candidates Elected Unopposed Report Reference: GC110417R13	183
CORPORATE REPORTS FOR INFORMATION/NOTING	
Playground Framework Progress Report Report Reference: GC110417R14	185
Update on Potential to Supply Water into Tonsley Report Reference: GC110417R15	186
WHS Performance Report - March 2017 Report Reference: GC110417R16	190
Utilisation of Vacant Commercial Properties Report Reference: GC110417R17	192

## MATTERS RAISED BY MEMBERS

## 16. Questions with Notice

Nil

15.

## 17. Motions with Notice

Nil

## 18. Questions without Notice

## 19. Motions without Notice

## 20. LATE ITEMS

## 21. MEETING CLOSURE

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.

MINUTES OF THE GENERAL COUNCIL MEETING HELD AT ADMINISTRATION CENTRE 245 STURT ROAD, STURT ON TUESDAY 28 MARCH 2017



## PRESENT

His Worship the Mayor Kris Hanna

## Councillors

**Coastal Ward** lan Crossland Tim Gard

Southern Hills Janet Byram Nick Westwood (from 6:36pm)

Warriparinga Ward Luke Hutchinson Raelene Telfer

In Attendance Mr Adrian Skull Ms Abby Dickson Mr Tony Lines Ms Jaimie Thwaites Ms Sherie Walczak

## COMMENCEMENT

The meeting commenced at 6:30 pm.

## KAURNA ACKNOWLEDGEMENT

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

## DISCLOSURE

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

**Mullawirra Ward** Jason Veliskou

Warracowie Ward Bruce Hull Nathan Prior

Woodlands Ward Tim Pfeiffer Nick Kerry

Chief Executive Officer General Manager City Development General Manager Operations Acting Manager Corporate Governance Acting Unit Manager Governance and Records

## **ELECTED MEMBER'S DECLARATION OF INTEREST**

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

• Nil interests were disclosed.

## COMMUNICATIONS

# 6:31pm Report on Mayoral Activities for February and March 2017

Date	Event	Comment
23 February 2017	Coast FM radio segment with David Hearn	Interview
24 February 2017	Marion Football Club Juniors Night, raffle draw in honour of Zayne Colson RIP – Club Marion	Attended
26 February 2017	Model Car Racing State Championships – Mitchell Park	Attended
26 February 2017	Cove Cricket Club Fundraiser	Attended
27 February 2017	Marion Mall Walkers 16 <sup>th</sup> Birthday Breakfast	Gave speech
28 February 2017 Meet the Author @ Book Talk Tuesdays – Carol Le Fevre 'Quiet City: Walking in West Terrace Cemetery'		Attended
28 February 2017 Eldercare Opening of Allambi redevelopment at Glengowrie		Gave speech, cut ribbon
2 March 2017 University of South Australia, Research interview with Dr David Radford. Re: "new arrivals" in Marion		Interview
10 March 2017	Gallery M, Shahin Azadegan Exhibition	Opened Exhibition
12 March 2017	12 March 2017 The Cove FC 2017 Season Launch	
19 March 2017 Harmony Day panel		Interview
21 March 2017	2017 Governor's Multicultural Awards	Attended
In addition, the Mayor has met with residents, MP's and also with the CEO and Council staff regarding various issues.		

## Moved Councillor Telfer, Seconded Councillor Hutchinson that the Mayoral Report be received Carried Unanimously

## 6:31pm Report on Deputy Mayor Activities for February and March 2017

Date	Event	Comment
3 March 2017	Clipsal Event – with Cr Hutchinson	Attended
5 March 2017	Huntingtons Disease South Australia & Northern Territory Launch / Opening of new premises at Glandore Neighbourhood Centre	Attended
14 March 2017	Meeting with CEO	Attended
21 March 2017	Meeting with Tony	Attended
In addition, the Deputy Mayor has met with residents, MP's and also with the CEO and Council staff regarding various issues.		

These Minutes are subject to confirmation at the General Council Meeting to be held on the 11 April 2017

Moved Councillor Telfer, Seconded Councillor Hutchinson that the Deputy Mayor Report be received

## **Carried Unanimously**

## 6:31pm Report on CEO and Executive Activities for February and March 2017

Date	Activity	
02 March 2017	South Australian Economic Development Board Meeting	Abby Dickson
02 March 2017	Meeting Council Solutions Procurement Review Project	Vincent Mifsud
03 March 2017	Meeting with Pitney Bowes regarding Asset Management	Abby Dickson
03 March 2017	LGA Building Upgrade Finance: Session for Council Senior Decision Makers, City of West Torrens	Adrian Skull Vincent Mifsud
03 March 2017	Morphettville Urban Renewal Project	Tony Lines
06 March 2017	Flinders Link Briefing with Department of Planning, Transport and Infrastructure (DPTI)	Abby Dickson
07 March 2017	07 March 2017 LGA Meeting: Public Housing Transfers to Community Housing Providers	
07 March 2017	07 March 2017 Meeting with Renewal SA re Clovelly Park Community Open Space	
09 March 2017	09 March 2017 Marino Residents Association Meeting	
14 March 2017	Funeral of Graham Waugh	Adrian Skull
15 March 2017	LGMA Challenge Day	Tony Lines
20 March 2017 Funeral of John Heard		Adrian Skull
20 March 2017	20 March 2017 Morphettville Urban Renewal Project	
21 March 2017	March 2017 SA Aquatic & Leisure Centre Governance Meeting and site tour	
23 March 2017 Meeting with Adelaide Film Festival regarding new event for Tonsley Precinct		Adrian Skull Abby Dickson

Moved Councillor Telfer, Seconded Councillor Hutchinson that the CEO and Executive Report be received

## **Carried Unanimously**

## Elected Member Report on Member Activities for February and March 2017 Raelene Telfer

Date	Event	Comment
28/2/17	Warriparinga Ward	Briefing with staff
6/3/17	Marion Bowling Club	Met committee members on sublease
6/3/17	Alawoona Ave Plans	Mayor and Ward councillors re plans
7/3/17	Infrastructure Committee	Attended
16/3/17	Urban planning policy areas	Met with development staff
22/3/17	Hamilton School Governing Council	Attended
23/3/17	Coast FM 'On Magazine'	Interviewed for City of Marion
23/3/17	Meeting on Marion Sports & C	Leasing arrangements with Mayor and staff
23/3/17	Urban Planning policy areas	Met with development staff

These Minutes are subject to confirmation at the General Council Meeting to be held on the 11 April 2017

24/3/17	Marion Celebrates	Enjoyed as spectator to displays
24/3/17	Citizenship ceremony	Met new citizens
26/3/17	Amazing Race Mitchell Park	Supported local participants

## ADJOURNED ITEMS

## 6:32pm Leasing and Licensing of Council Owned Facilities Policy Report Reference: GC280317R01

6:36pm Councillor Westwood entered the meeting

## Moved Councillor Westwood, Seconded Telfer Councillor that Council:

- 1. Adopts the Leasing and Licencing of Council Owned Facilities Policy as attached as Appendix 1 to this report which includes:
  - \$300 minimal rental fee per annum
- 2. Endorses the progressive implementation of the Policy as leases and licences are renewed or newly entered into.
- 3. Notes administration will provide a response as set out in Appendix 1 to the nine organisations who provided a written response to the draft Policy.

## Amendment:

## Moved Councillor Hull, Seconded Councillor Hutcinson that Council:

- 1. Adopts the Leasing and Licencing of Council Owned Facilities Policy as attached as Appendix 1 to this report which includes:
  - \$300 minimal rental fee per annum
  - The additional point: That advertising of polital parties, Member of Parliament, Elected Members and candidates for Parliament/Council be prohibited on Council owned premises.
- 2. Endorses the progressive implementation of the Policy as leases and licences are renewed or newly entered into.
- 3. Notes administration will provide a response as set out in Appendix 1 to the nine organisations who provided a written response to the draft Policy.

The Amendedment was **Carried** The Motion as Amended was **Carried** 

## **CONFIRMATION OF MINUTES**

**6:54pm Moved Councillor Westwood, Seconded Councillor Prior** that the minutes of the General Council Meeting held on 14 March 2017 be taken as read and confirmed.

Carried

**Those for:** Councillors Crossland, Westwood, Gard, Hutchinson, Pfeiffer, Telfer, Hull, Westwood, Byram and Veliskou **Those against:** Councillor Kerry

Carried

## DEPUTATIONS

#### 6:55pm Deputation - Marion Outdoor Pool Report Reference: GC280317D01

On behalf of the Friends of Marion Outdoor Pool, Mr Paul Reachill gave a 5 minute deputation to Council relating to the Marion Outdoor Pool.

#### 7:00pm Proposed Hughes Court Reserve Development Reference: GC280317D02

Mr Matt Krieg gave a five minute deputation to Council regarding the proposed Hughes Court Reserve development (Woodend Primary School Carpark), Trott Park.

**The Mayor sought, and was granted leave of the meeting,** to vary the order of the agenda and bring the following three items forward: Woodend Primary School – Car Park (GC280317R16), Marion Outdoor Pool Slide (GC280317M03) and Marion Outdoor Swimming Centre Master Plan (GC280317R10)

## 7:08pm Woodend Primary School – Car Park Reference No: GC280317R16

Moved Councillor Byram, Seconded Councillor Westwood that Council:

- 1. Notes the report.
- 2. Proceeds to community consultation in relation to the concept of a car park being situated on Hughes Court Reserve or consideration of a kiss and go zone.
- 3. Investigate the suggestion made by the Minister for Education and Child Development in her letter dated 13 February 2017 to work with the department and the Woodend Primary School to investigate the opportunity for the establishment of a kiss and go zone.

## Councillor Crossland called for a division

**Those for:** Councillors Telfer, Hull, Westwood, Byram, Veliskou, Westwood, Gard and Hutchinson **Those against:** Councillors Crossland, Pfeiffer and Kerry

#### Carried

Carried

#### 7:28pm Marion Outdoor Pool Slide Ref No: GC280317M03

## Moved Councillor Veliskou, Seconded Councillor Crossland that Council:

- 1. Endorses the installation of a second slide for the Marion Outdoor Swimming Pool to be delivered and ready for use in time for the October 2017 season opening.
- 2. Endorses an allocation of up to \$320,000 from the Asset Sustainability Reserve (non-Community Facilities Partnering Program) element to fund this project
- Endorses an allocation of \$22,400 per annum for operating and maintenance and an allocation of \$8,000 p.a. for renewal / depreciation into council 2017/18 annual budget and Long Term Financial Plan.

## **Carried Unanimously**

#### 7:40pm Marion Outdoor Swimming Centre Master Plan Ref No: GC280317R10

## Moved Councillor Veliskou, Seconded Councillor Pfeiffer that Council:

- 1. Endorses an allocation of up to \$150,000 for design development and documentation for the Marion Outdoor Swimming Centre in the draft 2017-18 budget.
- 2. Endorses undertaking detailed design for the scope of works outlined within this report.
- 3. Notes that a Section 48 prudential management report will be prepared for Council's consideration which incorporates whole of life costs for further consideration and assessment of Councils funding capacity.

**Moved Councillor Crossland, Seconded Councillor Gard** that the item be adjourned to the General Council meeting dated 9 May 2017.

Carried

#### **Councillor Veliskou called for a division Those for:** Councillors Crossland, Westwood, Gard, Hutchinson, Telfer and Kerry **Those against:** Councillors Pfeiffer, Hull, Westwood, Byram and Veliskou

Carried

7:48pm Councillor Kerry left the meeting 7:50pm Councillor Kerry returned to the meeting

## PETITIONS

Nil

## **COMMITTEE RECOMMENDATIONS**

7:50pm Infrastructure and Strategy Committee - Confirmation of Minutes of Meeting held on 7 March 2017 Report Reference: GC280317R02

## Moved Councillor Byram, Seconded Councillor Westwood that Council:

- 1. Receives and notes the minutes of the Infrastructure and Strategy Committee meeting of 7 March 2017 (Appendix 1).
- 2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Infrastructure and Strategy Committee.

Carried

## CONFIDENTIAL ITEMS

# 7:52pm Organisational Service Reviews – Status Report March '17 – City of Marion Library Service Review" (Appendix two) Reference No: GC280317F01

## Moved Councillor Crossland, Seconded Councillor Hutchinson that

1. pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the Council orders that all persons present, with the exception of: Adrian Skull Chief Executive Officer, Vincent Mifsud General Manager Corporate Services, Abby Dickson General Manager City Development, Tony Lines General Manager Operations, Liz Byrne Manager Community & Cultural Services, Ray Barnwell Manager Finance, Jaimie Thwaites Acting Manager Corporate Governance, Sherie Walczak Unit Manager Governance and Records, Craig Clarke Unit Manager Communications, Deborah Horton Unit Manager Performance & Improvement be excluded from leaving the meeting as the Council receives and considers information relating to the City of Marion Libraries Service Review (Appendix Two), upon the basis it is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential on the grounds that the report contains information relating to personnel matters.

Carried

## 7:52pm the meeting went into confidence

## Moved Councillor Pfeiffer, Seconded Councillor Kerry that:

1. In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that this report, City of Marion Library Service Review Appendix 2, having been considered in confidence under Section 90(2) and (3)(d) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2017.

#### Carried

8:24pm the meeting came out of confidence

## WORKSHOP / PRESENTATION ITEMS

Nil

## CORPORATE REPORTS FOR DECISION

## 7:52pm Organisational Service Reviews – Status Report March '17 Report Reference: GC280317R03

Cr Veliskou noted a perceived conflict of interest as one of the programs in the Library Service Review relates to *ATO Tax Help* which involves his employer, however as he is not directly associated, will remain for this item.

## Moved Councillor Pfieffer, Seconded Councillor Veliskou that Council:

1. Note the report "Organisational Service Reviews – Status Report March '17" including Appendix one and two.

#### Carried Unanimously Councillor Veliskou voted in favour The majority of meeting voted in favour

## Moved Councillor Veliskou, Seconded Westwood that Council:

1. Note the Marion Library Service Review Report (Organisational Service Reviews – Status Report March '17" Appendix two)

8:25pm Councillors Gard, Prior, Kerry and Crossland left the meeting 8:28pm Councillors Gard, Prior, Kerry and Crossland returned to the meeting

## Adjournment

The Mayor sought, and was granted leave of the meeting, to have a five minute adjournment. 8:30pm Meeting adjourned 8:40pm Meeting resumed

# Councillor Veliskou with consent of Councillor Westwood sought, and was granted leave of the meeting, to vary the motion as follows:

- 1. Note the Marion Library Service Review Report (Organisational Service Reviews Status Report March '17" Appendix two)
- 2. Retain the three existing libraries at Cove Civic Centre, Cultural Centre, and Park Holme.
- 3. Retain the existing Library @ Home service.
- 4. Retain the Marion Heritage Research Centre in its current location, and consider any other building opportunity as it arises.
- 5. Consider a new library as part of any future Council facility in the northern area of the city: possibly in combination with a community / neighbourhood centre, heritage centre and sporting clubs; possibly in conjunction with neighbouring council(s); and probably requiring the relocation of the existing Park Holme library.

#### Carried Unanimously Councillor Veliskou voted in favour The majority of meeting voted in favour

# 8:47pm LGA Public Awareness Campaign Regarding Rate Capping Report Reference: GC280317R04

#### Moved Councillor Crossland, Seconded Councillor Byram that Council:

- 1. Notes the Letter from the President of the LGA, Mayor Lorraine Rosenberg, attached as Appendix 1;
- 2. Writes to the LGA objecting to the anti-rate capping campaign because:

- (a) Councils ought to be able to manage financially within reasonable rate rise limits provided there are exemptions for extraordinary circumstances eg when a Council has experienced a natural disaster or a Council can justify capital expenditure for an exceptional project;
- (b) Whether the campaign is notionally funded from LGA membership fees or investment income, it is ultimately funded by ratepayers who would not want their rates used this way; and
- (c) Clearly only the Liberal Party have adopted a policy of introducing rate capping, so the proposed public campaign will be seen as a partisan, anti-Liberal campaign leading up to the 2018 election, and local government including the LGA should be seen as scrupulously non-partisan when it comes to State and Federal elections.

## Councillor Westwood called for a division

**Those for:** Councillors Crossland, Telfer, Hull, Byram, Veliskou, Prior and Hutchinson **Those against:** Councillors Pfeiffer, Kerry, Westwood and Gard

Carried

Carried

#### 9:05pm Fleurieu Peninsula Tourism proposal Report Reference: GC280317R08

## Moved Councillor Hull, Seconded Councillor Gard that Council:

1. Authorises the Mayor to write a letter to Fleurieu Peninsula Tourism supporting the Fleurieu Branding and Wayfinding Strategy.

## **Carried Unanimously**

## 9:06pm Tennis and Netball Review – Rescission Motion Report Reference: GC280317R09

## Moved Councillor Telfer, Seconded Councillor Crossland that Council:

Amends the resolution of 28 February 2017 that states:

Allocates funding of \$574,050 in Draft 2017/18 Budget towards capital works for tennis and netball facilities at the following sites; Woodforde Reserve, Sandery Avenue, Hallett Cove Beach Tennis Club, Trott Park (Southbank Tennis Club) Tennis courts, Warradale Tennis Club, and Marion Tennis Club.

to the following new resolution:

- 1. Allocates funding of \$599,050 in Draft 2017/18 Budget towards capital works for tennis and netball facilities at the following sites; Woodforde Reserve, Sandery Avenue, Hallett Cove Beach Tennis Club, Trott Park (Southbank Tennis Club) Tennis courts, Warradale Tennis Club, and Marion Tennis Club.
- 2. Endorses the amended 3 year works program for Tennis and Netball Court and Facilities attached as Appendix 4 to this report which shows
  - The amended total allocation for 2017/18 works from \$574,050 to \$599,050
  - The total project cost for Hallett Cove Beach Tennis Club from \$38,000 to \$148,500

**Carried Unanimously** 

9:07pm Councillor Pfeiffer left the meeting and did not return

## 9:08pm Hallett Cove Beach Tennis Club Facility Improvements Report Reference: GC280317R11

## Moved Councillor Crossland, Seconded Councillor Gard that Council:

- Grants landlord consent for the upgrade of courts 3, 5 and 6, to install LED lighting on courts 5 and 6 and to replace court lighting with LED lights on courts 1, 2 and 3 at Hallett Cove Beach Tennis Club, Shamrock Road Reserve, Hallett Cove, Certificate of Title Volume 4165 Folio 463, subject to the Club obtaining the required funds to meet the project cost of \$148,500.
- 2. Notes landlord approval is subject to development approval.
- 3. Supports the Club submitting an application for \$70,500 to the Office for Recreation & Sports Community Recreation and Sport Facilities Program by the Hallett Cove Beach Tennis Club.
- 4. Endorses an allocation of up to \$45,000 towards these works being made from Council's Asset Sustainability Reserve Community Facilities Partnering Program subject to the Club obtaining the required funds to meet the full project costs.
- 5. Advises that the Hallett Cove Beach Tennis Club will be responsible for any project related cost overruns and will be responsible for all future maintenance and repairs to the tennis courts and lights.
- Endorses an allocation of \$10,395 per annum for operating and maintenance and an allocation of \$7,920 per annum for renewal/depreciation into Council's 2017/18 annual budget and Long Term Financial Plan.

## **Carried Unanimously**

## 9:11pm Marion Tennis Club Facility Improvements Report Reference: GC280317R12

## Moved Councillor Telfer, Seconded Councillor Crossland that Council:

- 1. Grants landlord consent for the upgrade of lighting on Courts 1,2 and 3 to LED lighting and install new poles and LED lighting to courts 4, 5 & 6 at Marion Tennis Club, Norfolk Road Marion, subject to the Club obtaining the required funds to meet the project cost of \$100,000.
- 2. Notes landlord approval will be subject to development approval.
- 3. Supports the Club submitting an application for \$45,000 to the Office for Recreation & Sports Community Recreation and Sport Facilities Program by the Marion Tennis Club.
- 4. Endorses an allocation of up to \$45,000 towards these works being made from Council's Asset Sustainability Reserve – Community Facilities Partnering Program subject to the Club obtaining the required funds to meet the full project costs
- 5. Endorses an allocation of \$5,750 per annum for operating and maintenance and an allocation of \$4,000 p.a. for renewal / depreciation into Council 2017/18 annual budget and Long Term Financial Plan.

6. Advises that the Marion Tennis Club will be responsible for any project related cost overruns with council responsible for maintenance of the lighting structures excluding globe replacement.

## **Carried Unanimously**

## 9:12pm Southbank Tennis Club Facility Improvements Report Reference: GC280317R13

## Moved Councillor Westwood, Seconded Councillor Byram that Council:

- 1. Grants landlord consent to the upgrade of six courts at 34 Hessing Crescent, Trott Park. Certificate of Title Volume 4020 Folio 236, subject to Southbank Tennis Club obtaining the required funds to meet the project cost of \$145,000.
- 2. Supports an application for \$65,000 being submitted to the Office for Recreation & Sports 2017 Community Recreation and Sport Facilities Program by the Southbank Tennis Club.
- Endorses an allocation of up to \$45,000 towards these works being made from Council's Asset Sustainability Reserve – Community Facilities Partnering Program subject to the Club obtaining the required funds to meet the full project costs
- 4. Endorses an allocation of \$8,650 per annum for operating and maintenance and an allocation of \$8,491 for renewal/depreciation into Council's 2017/18 annual budget and Long Term Financial Plan.
- 5. Advises that the Southbank Tennis Club will be responsible for any project related cost overruns.

# **Carried Unanimously**

## 9:13pm Hallett Cove Stage 5 Amphitheatre Implementation Report Reference: GC280317R15

# Moved Councillor Crossland, Seconded Councillor Gard that Council:

- Endorses detailed design of Hallett Cove Foreshore Stage 5 (Amphitheatre) with funding of up to \$1.035m from the approved funding of \$1.355m to be utilised in 2017/18 for the completion of stage 5.
- 2. Endorses commencement of development approvals, tender and construction for stage 5 amphitheatre.
- 3. Endorses an allocation of \$13,938 for operations maintenance in the 2017/18 Budget and increased funding of up to \$71,424 per annum for operating, maintenance and renewal requirements into the Long Term Financial Plan from 2018/19.
- 4. Notes that the CEO will authorise the construction contract in accordance with delegated authority.

Carried

#### 9:15pm Review of Elected Member Records Management Policy Report Reference: GC280317R17

## Moved Councillor Crossland, Seconded Councillor Prior that Council:

- 1. Notes the legal advice obtained regarding the 'Elected Member Records Management' Policy attached as Appendix 1.
- Adopts the 'Elected Member Records Management' Policy as attached as Appendix 2 with the following addition: All Elected Member Records will be securely locked down and only accessed by relevant staff in order to comply with a legislative obligation (e.g. Freedom of Information Application) or upon appropriate formal request (e.g. Code of Conduct investigation or assisting individual Elected Members to access their own records). The relevant Elected Member and the Chief Executive Officer will be notified if records are to be accessed by staff unless there is a duty of confidence (e.g. Independent Commission Against Corruption Investigation).
- 3. Notes the 'Elected Member Records Management' Procedure diagram as attached at Appendix 3 and the 'Records Management Guidance Note' as attached at Appendix 4.

Carried

#### Meeting Extension:

Moved Councillor Westwood, Seconded Councillor Kerry that meeting be extended by 15 minutes.

**Carried Unamnimously** 

9:24pm meeting extended

#### 9:25pm LGA General Meeting 2017 – Voting Delegate Report Reference: GC280317R18

#### Moved Councillor Telfer, Seconded Councillor Gard that:

1. The nominated Council Voting Delegate for the Local Government Association General and Annual General meetings is the Mayor and that the Proxy Delegate voting delegate is the Deputy Mayor.

Carried

## **CORPORATE REPORTS FOR INFORMATION / NOTING**

#### 9:27pm Finance Report – February 2017 Report Reference:GC280317R19

#### Moved Councillor Telfer, Seconded Councillor Kerry that Council:

1. Receives the report "Finance Report – February 2017

**Carried Unanimously** 

#### 9:27pm WHS Performance Report – February 2017 Report Reference: GC280317R20

## Moved Councillor Telfer, Seconded Councillor Kerry that Council:

1. Notes the report and statistical data contained therein.

## **Carried Unanimously**

## MATTERS RAISED BY MEMBERS

## Questions with Notice

#### 9:34pm SA Aquatic Centre Reference No: GC280317Q01

**QUESTION**: Apart from a very small array of free standing PV panels near the grassed area of the State Aquatic Centre, has the State Government met its specific commitment/promise to our City (as project partners) of significant solar energy capture at the State Aquatic Centre? Does the State Aquatic Centre meet the SA Government's own environmental policy requirements for energy efficiency and energy capture?

## **COMMENTS:** Councillor Bruce Hull

Nil

## COMMENTS: Adrian Skull, CEO

The Office of Sport and Recreation has budgeted \$1.2 million in 2017/18 for solar power for the South Australian Aquatic and Leisure Centre.

A detailed response has been requested from the Office of Sport and Recreation.

#### 9:34pm Staff Wages Reference No: GC280317Q02

## QUESTION:

The South Australian Municipal Salaried Officers Award 2016 "the Award" sets the minimum wages for local government administration staff. (Indoor staff)

- 1. Please supply a comparison of City of Marion wage payments with the wages recommended in the Award. (contained in Schedule 2 and 3).
- 2. Please show the differences as a percentage and explain the reason for the difference and or deviation from the Award.
- **3.** What will the City of Marion indoor staff wage amount be in the 2016/17 budget and what would it be if the Council had made payments at the level stated in the Award.

## **COMMENTS: Councillor Ian Crossland**

Many of our rate payers have had very low pay increases over the last decade with some reporting no pay rises during some of those years. Previous excessive rate rises have become another cash grab for many struggling families.

Recent advertised vacancies in the City of Marion seem to show that our wages are significantly higher than other public service workers and private businesses.

I continue to seek ways to achieve lower rate increases. Staff wages account for around 44% of our budget and have a significant impact on the rates we can set.

The Award sets out a generous remuneration, access to tea and coffee, and a range of additional payments and penalty rates.

I am concerned that Council wages have outpaced those of our residents or any other employment sector.

I would like to confirm that our remuneration rates are comparable with other public service rates and that our current payments are available for public scrutiny and comment.

#### **COMMENTS: Steph Roberts, Manager Human Resources**

1 and 2 Comparison of Award to Council wage payments, including the % difference.

#### • Schedule 2

LEVEL	SAMSOA (AWARD) Schedule 2 General Officers	ASU EA	% difference between Award and EA
level 1A	36123	43169	19.5%
	36873	44510	20.7%
	37625	45766	21.6%
	39127	48367	23.6%
level 1	40055	49111	22.6%
	40681	49798	22.4%
	41682	51949	24.6%
	42621	53724	26.1%
	43561	55496	27.4%
	44370	57267	29.1%
level 2	45324	58373	28.8%
	46262	60153	30.0%
	47201	61928	31.2%
	47824	64398	34.7%
level 3	48762	65038	33.4%
	49359	66817	35.4%
	50298	68593	36.4%
	51237	70370	37.3%
level 4	52176	71880	37.8%
	53115	73655	38.7%
	54053	75433	39.6%
	54866	77210	40.7%
level 5	55804	78979	41.5%
	56614	80753	42.6%
	57554	82529	43.4%

These Minutes are subject to confirmation at the General Council Meeting to be held on the 11 April 2017

City of Marion Minutes of the General Council Meeting
Tuesday 28 March 2017 – Reference Number GC280317

		-	
level 6	59120	85484	44.6%
	60683	88437	45.7%
	62250	91399	46.8%
level 7	63815	94358	47.9%
	65379	97312	48.8%
	66945	100269	49.8%
level 8	68823	103818	50.8%
	70700	107367	51.9%
	72579	110916	52.8%

# • Schedule 3 – Senior Officers Stream - is not applicable as Council does not employ Senior Officers

The Local Government Association has also provided the following comparative data:

- Based on remuneration information held by the LGA from across the sector, a direct analysis of the City of Marion's wage rates for the various levels are between 4.72% and 7.33 % above the medium paid by all Councils in South Australia.
- This analysis also shows that the City of Marion's wage rates are between 3.35% (minus) and 2.24% (above) the top 25<sup>th</sup> percentile paid by all Councils in South Australia
- Additionally, when compared against the top paying council across all levels, the City of Marion's wage rates are between minus 9.33 % and equal to these rates of pay.

## • The reason for the difference and or deviation from the Award

Council's pay grades for our administrative (internal) staff are based on the General Officer's stream in the Municipal Officers (SA) Award 1998. The City of Marion pays above the award as a result the Administrative staff's Enterprise Agreement having been negotiated over many years between staff and the Australian Services Union (ASU).

Roles are assessed using an external specialist against the criteria in the Award and with consideration of relativities to other roles.

Up until the 2016 ASU Enterprise Negotiations, the City of Marion Administrative Staff Enterprise Agreement included a Salary Guarantee, to achieve an equal sixth salary ranking with the reference group of councils, comprising Port Adelaide Enfield, Mt Barker, Unley, Holdfast Bay, Salisbury, Adelaide City Council, Adelaide Hills, Onkaparinga, Tea Tree Gully, Norwood Payneham & St Peters, West Torrens, Burnside, Charles Sturt and Mitcham. This ensured sixth ranking alignment and relativity with other councils was achieved through the negotiations. This has since been removed from the Enterprise Agreement and replaced with a 2% annual salary increase or CPI, whichever is the greater, for the life of the Agreement.

3 City of Marion administrative staff wage amount in the 2016/17 budget compared to what it would be if the Council had made payments at the level stated in the Award.

2016/2017 Budget Comparison	
Budget ASU staff	\$23,288,596
(excluding the Executive Leadership and Senior Leadership teams)	
Budget ASU at Municipal Officers (SA) Award 1998 rates	\$15,983,922

#### 9:34pm Marion Outdoor Swimming Centre Caretaker's House Reference No: GC280317Q03

## QUESTION:

With regards to the Marion Outdoor Swimming Centre Caretaker's House;

- 1. What are the income and expenditure until the end of February 2017?
- 2. What are the predicted annual income and expenditure until the end of February 2018?

## **COMMENTS:** Councillor Raelene Telfer

Nil

## COMMENTS: Carol Hampton, Manager City Property

City Property staff are currently working towards having a management agreement for the house used by swimmers, coaches etc. The house is still vacant so there has been no income received for 2016/17, expenditure has been \$2,733.

It is anticipated once the management agreement is in place that all expenses will be meet by the organisation that manages the facility and there would be an income of \$11,700 p.a.

#### 9:34pm Cost of LGA Membership Investigation Reference No: GC280317Q04

#### QUESTION:

How much money has been spend on legal advice and staff time on leaving the LGA?

## COMMENTS: Councillor Nick Kerry

Nil

## COMMENTS: Jaimie Thwaites, Acting Manager Corporate Governance

It is conservatively estimated that the total cost to date in reviewing our membership with the LGA was a minimum of \$33k, including approximately \$15k in legal fees and \$18k (260 hours) in staff time.

#### 9:34pm Development Assessment Panel Reference No: GC280317Q05

#### QUESTION:

1. Earlier this month Scope, a developer company, complained to staff regarding rejection of applications by the DAP. What exactly did they say, in what format and to whom did they say it?

2. As a result of that complaint, staff made representations to the DAP. What exactly was conveyed to the DAP and how?

City of Marion Minutes of the General Council Meeting	
Tuesday 28 March 2017 – Reference Number GC280317	

3. Scope also complained to the Coordinator General about rejection of applications by the Marion DAP. What has the Coordinator General communicated to Council about this; how and when did that occur? Was the subject of the complaint within the jurisdiction of the Coordinator General?

4. What action or communication has been taken, or is intended to be taken, as a result of the Coordinator General's intervention?

5. On 7th November 2014 the Coordinator General visited the then CEO and the Manager of Development Services to convey complaints about the refusal by the DAP of several local housing developments. Were applications by Scope, or persons closely associated with Scope, among those complaints? If so, was any application initially refused by the DAP but subsequently approved by the DAP?

## COMMENTS: Mayor Hanna

Nil

## COMMENTS: Abby Dickson, General Manager City Development

## Question 1:

The General Manager, City Development, Manager Development and Regulatory Services and Team Leader Planning met with Scope Development Solutions (the Developer) on 23 February 2017. The meeting was arranged as the Developer indicated they wished to provide feedback on the Development Assessment Panel (DAP). The feedback provided by the Developer did not concern the rejection of applications by the City of Marion DAP. The Developer expressed the following viewpoints regarding the performance of Council's DAP:

- Inconsistent application of planning policy by the DAP in the assessment of applications.
- Lack of clarity in the DAP's policy application is resulting in a higher number of applications needing to be amended which then lengthens the application process.

## Question 2:

The General Manager, City Development and Manager Development and Regulatory Services met with the chair of the DAP on 1 March 2017 to convey the Developer's view that the DAP was being inconsistent in its application of policy.

## Question 3 & 4:

The CEO and Team Leader Planning met with the Coordinator General on 24 March 2017 and the complaint forwarded by the Developer regarding inconsistent application of planning policy by the City of Marion's DAP's was discussed. It is standard practice for the Coordinator General to pass on complaints they receive regarding development assessment panels to the relevant Council.

As a result of this meeting the following actions will occur:

- Further discussions will occur with the Chair of the DAP
- The CEO will meet the Developer

The complaint concerned

## Question 5:

The meeting that occurred on 7 November 2014 discussed three development applications which had been refused by Council's DAP one of which included an application from Scope Development Solutions. This application had been refused under delegation by staff due to non-compliance.

Scope Development Solutions resubmitted the application with amendments at a later date and the revised application was recommended for approval by planning staff and was subsequently approved by the DAP. This is common practice within the application process where development applications after being initially refused will be amended through the appeal process or via a new application.

## **Motions with Notice**

#### 9:39pm Lorenzin Site Ref No: GC280317M01

**Moved Councillor Gard, Seconded Councillor Crossland** that, in coordination with the City of Holdfast Bay, management take action to ensure that the Seacliff Park (Lorenzin) Development site be secured to its satisfaction during any remaining waiting period for its development transformation.

9:39 Councillor Veliskou left the meeting9:42 Councillor Veliskou returned the meeting

## **Carried Unanimously**

## 9:43pm Legal Expenses Policy Ref No: GC280317M02

## Moved Councillor Hull, Seconded Councillor Prior that Council:

Amend the Legal Expenses Policy to add a third dot point in "Principles ", \* Planning and Development matters, as soon as it is anticipated that a dispute is likely to be adjudicated by the ERD Court, must have any further legal fees approved by the Chief Executive Officer (and the Chief Executive Officer is to advise the Mayor)

With a corresponding amendment of the checklist appended to the Policy.

## Moved Councillor Crossland, Seconded Councillor Hutchinson that the motion be put

Carried Unanimously The motion was put and was Carried Unanimously

#### **Questions without Notice**

Nil

## **Motions without Notice**

Nil

## LATE ITEMS

Nil

## The following items were not considered:

- Section 270 Review Removal of Playground (Resolute Crescent, Hallett Cove) Report Reference: GC280317R05
- City of Marion Volunteer Program Annual Report Report Reference: GC280317R06
- Update on potential to supply water into Tonsley Report Reference: GC280317R07
- Playground Framework Progress Report Report Reference: GC280317R14

CLOSURE - Meeting Declared Closed at 9:45pm

CONFIRMED THIS 11 APRIL 2017

CHAIRPERSON

# CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

Originating Officer:	Rhiannon Hardy, Policy Planner
Manager:	Steve Hooper, Manager Development and Regulatory Services
General Manager:	Abby Dickson, General Manager City Development
Subject:	Confirmation of Minutes of the Urban Planning Committee meeting held on 4 April 2017
Report Reference:	GC110417R01

## RECOMMENDATIONS

## That Council:

1. Receives and notes the minutes of the Urban Planning11 April 2017Committee meeting held on 4 April 2017 (Appendix 1).

**DUE DATES** 

2. Notes that separate reports will be brought to Council for 11 April 2017 consideration of any recommendations from the Urban Planning Committee.

## DISCUSSION

The purpose of this report is to facilitate the receiving and noting of the minutes from the 4 April 2017 Urban Planning Committee meeting. A summary of the items considered are noted below.

#### 7.1 Work Plan 2016

The Committee noted the proposed work program for 2016 identified at Appendix 1 to the report.

#### 7.2 Development Plan Amendment Status Update

The Committee noted the status of Ministerial and Council Development Plan Amendments.

# 7.3 Housing Diversity Development Plan Amendment (DPA) - Proposed "Marion Plains Policy Area"

The Committee discussed the merits and detriments of two options to achieve "lower density" in the northern part of the Council area:

- Option 1: Progress with the rezoning of certain localities as a new "Marion Plains Policy Area", in accordance with the methodology identified in the Housing Diversity DPA Statement of Intent (SOI); or
- Option 2: Pursue a broader-scale amendment to the existing Northern Policy Area 13 to address common issues experienced with infill development.

The Committee agreed to adjourn Item 7.3 to allow for further discussion at a Special Meeting of the Urban Planning Committee on 1 May 2017.

# 7.4 Housing Diversity Development Plan Amendment (DPA) – Suburban Activity Node Zone

The Committee reviewed and endorsed the proposed "Suburban Activity Node Zone" draft policy and confirmed the areas shown on Appendix 1 of that report, noting the areas defined as "SANZ: Core Area", "SANZ: Undefined Area" and "SANZ: Transition Area" are to be included in the Zone.

## APPENDICES

Appendix 1: Draft Minutes of the Urban Planning Committee held Tuesday 4 April 2017

## GC110417R01 - Appendix 1

MINUTES OF THE URBAN PLANNING COMMITTEE HELD AT ADMINISTRATION CENTRE 245 STURT ROAD, STURT ON TUESDAY 4 APRIL 2017



## PRESENT

## Elected Members

Councillor Tim Gard (Chair) Councillor Nathan Prior Councillor Raelene Telfer

## In Attendance

Mr Steve Hooper	Manager Development & Regulatory Services
Ms Rhiannon Hardy	Policy Planner (minute taker)
Mr David Melhuish	Senior Policy Planner

## 1. OPEN MEETING

The meeting commenced at 6:30 pm.

**Moved Cr Telfer, seconded Cr Prior** that in the absence of the Chair (Councillor Luke Hutchinson), Cr Gard would Chair the meeting.

#### **Carried unanimously**

## 2. KAURNA ACKNOWLEDGEMENT

We begin by acknowledging the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

## 3. MEMBERS DECLARATION OF INTEREST

The Chairman asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

• Cr Gard declared that he intends to develop a property in Glengowrie (on the Diagonal Road corridor).

## 4. CONFIRMATION OF MINUTES

**Moved Cr Telfer, Seconded Cr Prior** that the minutes of the Urban Planning Committee meeting held on 7 February 2017 be confirmed as a true and correct record of proceedings.

## Carried unanimously

## 5. BUSINESS ARISING

Nil

## 6. PRESENTATION

Nil

## 7. REPORTS

## 7.1 6:36 pm - Work Plan 2017 Reference No: UPC040417R7.1

The Committee noted that there will be an extraordinary meeting of the Urban Planning Committee on 1 May 2017 for the Community/Recreation Development Plan Amendment (DPA) Public Hearing.

Moved Cr Prior, Seconded Cr Telfer that the Urban Planning Committee:

1. Notes the proposed work program for 2017 identified at Appendix 1 to the report.

## Carried unanimously

## 7.2 6:40 pm - Development Plan Amendment Status Update Report Reference: UPC040417R7.2

The Committee invited comment from staff regarding the status of current DPAs. The Committee discussed that there may be a change to the public consultation timeframe for the Main South Road / Darlington DPA.

Staff advised that there may be progress on the Castle Plaza Activity Centre DPA in the coming weeks.

Moved Cr Telfer, Seconded Cr Prior that the Urban Planning Committee:

1. Notes the status of Ministerial and Council Development Plan Amendments.

Carried unanimously

## 7.3 6:50 pm - Housing Diversity Development Plan Amendment – Marion Plains Policy Area Report Reference: UPC040417R7.3

The Committee discussed the merits of the two different options presented in the report:

• An amended Statement of Intent (SOI) to proceed with an amended Northern Policy Area 13 (Option 2) would need to be endorsed by Council and re-submitted to the

#### City of Marion Minutes of the Urban Planning Committee Meeting Tuesday 4 April 2017 – Reference Number UPC040417

Minister, which may conflict with the Department of Planning, Transport and Infrastructure's (DPTI's) timeframes for DPAs.

- It will be important to establish a measure of control and achieve our desired outcomes.
- The Marion Plains Policy Area (MPPA) (Option 1) may be a more practical approach.
- The MPPA may create a patchwork of the City, which may not assist with efficient planning, and may not be supported by DPTI.
- If the MPPA is rejected by DPTI, Council could pursue changes to the Northern Policy Area 13.

Moved Cr Prior, Seconded Cr Telfer that the Urban Planning Committee:

1. Considers the investigations and mapping contained in Appendices 2 to 7 and determines those areas suitable for inclusion in the proposed "Marion Plains Policy Area", consistent with the Statement of Intent.

The Committee undertook further discussion on the matter:

- Council could consider introducing MPPA across Policy Areas 12, 13 and 16.
- Council has a lack of direction from the Minister for Planning regarding the DPA and where Council stands with our proposed rezoning.
- Cr Prior suggested having only two zones in the northern part of the Council area: Suburban Activity Node Zone (SANZ) and MPPA.
- Areas outside of the recommended MPPA (Option 1) may have already lost their character due to a high level of redevelopment.
- There are merits to both Option 1 and 2.
- Cr Prior raised concern with the number of Policy Areas and lack of simplicity.
- A Special Meeting could be called on 1 May 2017 to discuss this matter further.

**The Mover and the Seconder** agreed to adjourn Item 7.3 to allow for further discussion at a Special Meeting of the Urban Planning Committee on 1 May 2017.

Action: A Special Urban Planning Committee meeting will be arranged for 1 May 2017.

#### 7.4 8:31pm - Housing Diversity Development Plan Amendment (DPA) – Suburban Activity Node Zone Report Reference: UPC040417R7.4

The Chair invited comment from Council staff.

Staff advised that Appendix 1 of the report illustrates potential areas for the SANZ based on whether roads/rail lines are identified as "transit corridors" in the Draft Update to the 30 Year Plan for Greater Adelaide.

The Committee reviewed the map in Appendix 1 and agreed that the coloured areas were appropriate for the draft SANZ.

## Moved Cr Telfer, Seconded Cr Prior that the Urban Planning Committee:

1. Reviews and endorses the proposed "Suburban Activity Node Zone" draft policy and confirm the areas shown on Appendix 1, noting the areas defined as "SANZ: Core Area", "SANZ: Undefined Area" and "SANZ: Transition Area" are to be included in the Zone.

## **Carried unanimously**

## 8. CONFIDENTIAL ITEMS

Nil

## 9. ANY OTHER BUSINESS

Cr Telfer raised the need to keep informed of the State Government's dwelling targets as they relate to Council's proposed Housing Diversity DPA.

## 10. MEETING CLOSURE

The meeting was declared closed at 8:58 pm

## 11. NEXT MEETING

A Special Meeting of the Urban Planning Committee is to be held on Monday, 1 May 2017.

The next meeting of the Urban Planning Committee is to be held on Tuesday, 6 June 2017 at 6.30 pm in Committee Rooms 1 & 2.

## CONFIRMED

1

CHAIRPERSON

4

# CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

# **CONFIDENTIAL REPORT**

Originating Officer:	Tyson Brown, Unit Manager Cultural Services
Manager:	Carol Hampton, Manager City Property
General Manager:	Abby Dickson, General Manager City Development
Subject:	Signatures Café
Reference No:	GC110417F01

If the Council so determines, this matter may be considered in confidence under Section 90(2) and (3) (d) of the *Local Government Act 1999* on the grounds that the report contains information relating to commercial operations of a confidential nature the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information.

Adrian Skull Chief Executive Officer

## RECOMMENDATION

1. That pursuant to Section 90(2) and (3)(d) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Adrian Skull, Chief Executive; Vincent Mifsud, General Manager Corporate Services; Abby Dickson, General Manager City Development; Jaimie Thwaites, Acting Manager Corporate Governance; Carol Hampton, Manager City Property and Tyson Brown, Unit Manager Cultural Services be excluded from the meeting as the Council receives and considers information relating to Signatures Cafe, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial operations of a confidential nature the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information .

## CITY OF MARION GENERAL COUNCIL MEETING 11 April 2017

# CONFIDENTIAL REPORT

Originating Officer:	Jaimie Thwaites, Acting Manager Corporate Governance
General Manager:	Vincent Mifsud, General Manager Corporate Services
Subject:	Internal Audit Contract
Report Reference:	GC110417F02

If the Council so determines, this matter may be considered in confidence under Section 90 (3)(d) of the Local Government Act 1999 on the grounds that the report deals with commercial information of a third party.

Adrian Skull Chief Executive Officer

#### RECOMMENDATION

1. That pursuant to Section 90(2) and (3)(d) of the Local Government Act 1999 the Committee orders that all persons present, with the exception of the following persons Adrian Skull (Chief Executive Officer), Vincent Mifsud (General Manager Corporate Services), Tony Lines (General Manager Operations), Abby Dickson (General Manager City Development, Jaimie Thwaites (Acting Manager Corporate Governance), and Victoria Moritz (Governance Officer) be excluded from the meeting as the Committee receives and considers information relating to contract for the provision of Internal Audit Services upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates commercial information that could reasonably be expected to prejudice the commercial position of the person who supplied the information.

## CITY OF MARION GENERAL COUNCIL MEETING 11 April 2017

Originating Officer:	Adrian Skull, Chief Executive Officer
Subject:	Code of Conduct - Mediation
Ref No:	GC110416F03

If the Council so determines, this matter may be considered in confidence under Sections 90(2) and (3)(a) of the Local Government Act 1999 on the grounds that it relates to matters that may affect personal affairs of a person living or dead.

Adrian Skull Chief Executive Officer

1. Pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999 the Council orders that all persons present, with the exception of the following [Adrian Skull, Chief Executive Officer; Jaimie Thwaites, Acting Manager Corporate Governance], be excluded from the meeting where the Council will receive and consider information pertaining to the item Code of Conduct – Mediation upon the basis it is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential on the grounds that the report contains information relating to personnel matters.

## CITY OF MARION GENERAL COUNCIL MEETING 11 April 2017

Originating Officer:	Adrian Skull, Chief Executive Officer
Subject:	Code of Conduct
Ref No:	GC110417F04

If the Council so determines, this matter may be considered in confidence under Sections 90(2) and (3)(a) and (h) of the Local Government Act 1999 on the grounds that it relates to matters that may affect personal affairs of a person living or dead and legal advice.

Adrian Skull Chief Executive Officer

Pursuant to Section 90(2) and (3)(a) and (h) of the Local Government Act 1999 the Council orders that all persons present, with the exception of the following [Adrian Skull, Chief Executive Officer; Jaimie Thwaites, Acting Manager Corporate Governance], be excluded from the meeting where the Council will receive and consider information pertaining to the item Code of Conduct upon the basis it is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential on the grounds that the report contains information relating to personnel matters and legal advice.

## CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

Originating Officer:	Deborah Horton, Unit Manager Performance & Improvement
Manager:	Jaimie Thwaites, Acting Manager Corporate Governance
General Manager:	Vincent Mifsud, General Manager Corporate Services
Subject:	Section 270 Review – Removal of Playground (Resolute Crescent, Hallett Cove)
Report Reference:	GC110417R02

## REPORT OBJECTIVES AND EXECUTIVE SUMMARY

The purpose of this report is to provide Council with an update in regards to the progress of the Section 270 review.

Consultation with key stakeholders (Complainant, Elected Members and Administration) commenced with the distribution of a preliminary report on 31 March 2017.

The timeframe for the opportunity to provide a 'right of reply' to all key stakeholders has not yet concluded. This time concludes on 11 April 2017 (10 clear days after the commencement of the consultation process) after which time all feedback received from key stakeholders will be taken into consideration by the Panel and reflected in the final Section 270 report.

A final report concluding the review will be provided to Council at the meeting scheduled for 9 May 2017.

#### RECOMMENDATIONS

## That Council Notes:

1. A final report entitled "Section 270 Review – Removal of Playground (Resolute Crescent, Hallett Cove)" will be presented to Council at the 9 May 2017 General Council meeting, that considers and reflects all feedback received from key stakeholders.

DUE DATES

## CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

Originating Officer:	Vanita Schwarz, Volunteer Development Officer
Manager:	Liz Byrne, Manager Community & Cultural Services
General Manager:	Tony Lines, General Manager Operations
Subject:	City of Marion Volunteer Program – Annual Report
Report Reference:	GC110417R03

## **REPORT OBJECTIVES & EXECUTIVE SUMMARY**

This report provides a copy of the Annual Report for the City of Marion Volunteer Program for the period of 1 January to 31 December 2016. The Annual Report focuses on volunteers registered within the eight Council volunteer programs. During this reporting period, 367 City of Marion registered volunteers contributed 41,489 hours of service to a variety of City of Marion programs and services. This equates to \$1,138,873 of value when calculated at the Australia Bureau Statistics recommended rate of \$27.45 per hour. The cost of supporting and managing volunteers during this period was \$236,506.

This report measures the effectiveness of the City of Marion's volunteer program through an annual audit using Volunteering Australia's National Standards. The past year has seen significant progress toward meeting the standards in full. Key highlights and achievements during this reporting period have been:

- Development of four Volunteer WH&S Action Plans addressing: Hazard Register Development, Training Needs Analysis, Volunteer Induction Review, Volunteer WH&S Consultation Committee Development.
- Review of the City of Marion Volunteer Policy (refer Appendix Two) & Volunteer Management Operations Manual.
- Provision of improved training and development opportunities were provided to volunteers.

This Annual Report provides full details of the volunteer program areas, the operational cost of maintaining the volunteer program and the contribution made by the volunteers. The report also measures the effectiveness of the City of Marion management framework of volunteer programs, as measured against Volunteering Australia's National Standards.

RECOMMENDATIONS	DUE DATES
That Council: 1. Notes the Volunteer Program Annual Report (2016), including 41,489 volunteer hours achieved during the year valued at \$1,138,873.	11 April 2017
2. Adopts the reviewed Volunteer Policy.	11 April 2017
<ol> <li>Acknowledges the contribution of both City of Marion registered volunteers and other volunteers working within the City of Marion.</li> </ol>	11 April 2017

# 4. Encourages the recruitment of volunteers who have come from countries other than the main English speaking countries and reports on the results in the Volunteer Program annual report.

28 March 2017

#### BACKGROUND

This report provides an overview of the key components related to the management and costs of the City of Marion Volunteer Program. All volunteers in the program are supervised by City of Marion staff and contribute to Council programs and services. The report outlines the range of City of Marion volunteer programs, and measures volunteer contributions in dollars and hours, the operating costs of the Volunteer Program to Council, new volunteer programs and initiatives, current and future trends, volunteer celebrations, and an assessment of the Volunteer Program against Volunteering Australia's *National Standards for Volunteer Involvement*.

#### ANALYSIS

#### Legal/Legislative and Risk Management

The impact of legislative requirements on the volunteer workforce and relevant training has resulted in increased resources required for administration of these purposes. The WH&S Act has increased the need for training and review of volunteer programs across Local Government and the Not for Profit Sector. Changes to the Child Protection Act and screening are expected to increase again in 2017.

#### Social / Cultural Impact

The City of Marion volunteer program includes a diverse range of individuals, including new arrivals to Australia, retired people, and people who are seeking to further their skills to gain employment, from a range of ages. A positive and strong volunteer culture contributes towards increased community capacity and provides reciprocal benefits of community wellbeing for both those receiving a service and for the volunteers providing it.

#### Consultation

Extensive consultation has occurred with a range of external agencies and peak bodies, including Volunteering SA/NT, Volunteering Australia, and other Local Councils to ensure the City of Marion practices are in line with other organisations at both state and national level.

#### **Policy Review**

The City of Marion Volunteer Policy (Appendix 2) was reviewed with minor changes identified and made as listed below.

- Updated policy template
- Updated definition of volunteering (as adopted by Volunteering Australia 2015)
- Updated references to legislation, WH&S Act 2012 replaced OHS&W Act 1986
- Updated References to City of Marion policies/plans

#### CONCLUSION

The City of Marion provides support, training, supervision and recognition to ensure both the volunteers and recipients of the services are provided with a safe and professional environment for the benefit of both parties.

The report attached as Appendix One, identifies that the City of Marion has reached full competency in three National Standard Categories, and is focused on continuous improvement to reach 100% competency in the remaining five.

## GC110417R03 - APPENDIX 1

### City of Marion Volunteer Program – Annual Report 1 January – 31 December 2016

#### 1. INTRODUCTION

This report provides an overview of the key components related to the management and costs of the City of Marion Volunteer Program. All volunteers in the program are supervised by City of Marion staff and contribute to Council programs and services. This report outlines the range of City of Marion volunteer programs, and measures volunteer contributions in dollars and hours, the operating costs of the Volunteer Program to Council, new volunteer programs and initiatives, current and future trends, volunteer recognition and celebrations, and an assessment of the Volunteer Program against the Volunteering Australia's *National Standards for Volunteer Involvement*.

Volunteers provide support in a range of areas, including Community Buses, Community Care - Social Support and Home Maintenance, Justices of the Peace, Youth Development, Neighbourhood Centres, Libraries, Crime Prevention – Graffiti Removal, and Broadband for Seniors.

A number of new initiatives have occurred during the reporting period including the development of four Volunteer WH&S Action Plans addressing:

- Hazard Register Development
- Training Needs Analysis
- Volunteer Induction Review
- Volunteer WH&S Consultation Committee Development,
- Pilot project of 'Skilled Volunteer' Program<sup>1</sup>
- Reviewed and updated the Volunteer Policy
- Review of Child Safe Environments for registered volunteers.

A total of 367 City of Marion volunteers contributed 41,489 hours of service to the dollar value of \$1,138,573 when calculated at the Australian Bureau of Statistics (ABS) recommended rate of \$27.45 per hour.<sup>2</sup> The total operational cost of maintaining all aspects of the volunteer program is \$236,506.

Volunteering Australia identifies eight categories and the actions required to attain the national standards. The City of Marion has achieved full competency in three of the categories and has identified the actions required to move towards full competency in the remaining five.

There are a number of emerging trends in Australia's volunteer sector that will impact on the City of Marion Volunteer Program. A summary of each of these issues is provided in this report.

<sup>&</sup>lt;sup>1</sup> There is increasing demand from members of the community for volunteer roles which provide focussed, skillbased opportunities, relevant to the formal qualifications they may have. These applicants do not fit into traditional volunteer placements. The development of the Skilled Volunteer Program is in response to the perceived gap in volunteering opportunities for people who have finished their study and cannot find work or gain experience relevant to their qualifications in traditional volunteer roles. In 2017 the City of Marion will trial two skilled volunteer placements, one in the Arts & Culture team and one in the Clubs & Recreation area (Land & Property team). <sup>2</sup> Taken from Economic Value of Volunteering in South Australia: A report commissioned by the Office for Volunteers, Government of South Australia

It is noted that during this reporting period the cost of maintaining volunteer programs increased. This is due to the rising costs of fulfilling legislative requirements including the increase in the number of DCSI (Department for Communities and Social Inclusion), National Police checks required and training costs.

#### 2. OUR PROGRAMS AND ECONOMIC VALUE

The City of Marion's Volunteer Program consists of volunteers who are directly supervised by City of Marion staff and contribute value to City of Marion projects and programs. Over the last three years, volunteer numbers and their contributions have remained reasonably steady.

Volunteers provide support to the following City of Marion Programs:

- Community Bus
- Community Care Social Support and Home Maintenance
- Crime Prevention Grafitti Removal
- Libraries including Marion Heritage Research Centre
- Neighbourhood Centres
- Youth Development
- Justice of the Peace
- Broadband for Seniors

#### Table One: Summary of City of Marion Volunteer Program Volunteer Contribution

Program	Number of Volunteers	Volunteer hours	Volunteer contribution in \$ <sup>3</sup>
Community Bus	22	6,423	\$176,310
Community Care Services	33	3,416	\$93,757
Graffiti Removal Program	73	1,265	\$34,724
Libraries	79	6,818	\$187,154
Neighbourhood Centres	135	21,695	\$595,528
Youth Development	3	140	\$3,843
Justice of the Peace	17	1462	\$40,146
Broadband For Seniors	5	270	\$7,412
TOTAL	367	41,489	\$1,138,873

#### 3. OPERATING COSTS

Volunteers are by definition unpaid and therefore this can come with an assumption that the involvement of volunteers has no financial resource implications for the organisation or for the individuals who volunteer.

The total operational cost of maintaining all aspects of the Volunteer Program for City of Marion, including staff coordination costs is \$236,506. This cost includes staff supervision, training, recognition, travel reimbursement, advertising, police checks and equipment. Table Two provides details of the cost of operating the current volunteer base.

Program	Staff Supervision/ Coordination	Staff Supervision/ Coordination required	Training, Recruitment & Equipment	Travel Reimburse- ment	Rewards & Recognition	Total Cost
Community Bus	950 hours	\$37,116	\$953	\$4,597	\$180	\$42,846
Community Care Services⁴	1050 hours	\$28,823	\$6,126	\$20,017	\$255	\$55,221
Graffiti Removal Program	605 hours	\$20,570	\$1,000	\$1,705	\$500	\$23,775
Libraries	632 hours	\$21,488	\$703	0	\$800	\$22,991
Youth Development	12 hours	\$552	\$505	0	0	\$1,057
Neighbourhood Centres	1,500 hours	\$56,188	\$2,000	0	\$1,200	\$59,388
Justice of the Peace	12 hours	\$427	\$60	0	\$290	\$717
Broadband For Seniors	65 hours	\$2,490 Ranstad \$1,982	\$60	0	0	\$4,232
Overall Coordination of Volunteer programs	1,850 hours	\$62,000	\$9,000	0	Admin \$4,500 Recognition \$6,000	\$81,500
Total (Including grant funding)	6,676 hours	\$231,636	\$20,407	\$26,319	\$13,725	\$291,727
Total (Excluding grant funding)	5,626 hours	\$202,813	\$14,281	\$6,302	\$13,470	\$236,506

#### Table Two: Summary of City of Marion Volunteer Programs showing operating cost

#### 4. EVALUATION

Volunteering Australia identifies eight categories and the actions required to attain competency for each of the national standards. Since May 2007 the City of Marion Volunteer programs have been self-assessed against Volunteering Australia National Standards.

The 2016 self-assessment shows that the City of Marion has achieved 100% competency in three of the standards and is continuing to improve internal management systems to further meet the remaining National Standards and ensuring legal requirements are fully met. These actions will be addressed and worked towards completion in the next 12 months.

Volunteering Australia National Standards promote a model of best practice in the management of volunteers. Volunteering Australia updated the formal definition of volunteering in 2015.

Volunteering Australia defines volunteering as 'time willingly given for the common good and without financial gain'.

Volunteering Australia also provided some essential principles of volunteering which underpinned volunteer work in Australia. These principles included:

- Volunteering benefits the community and the volunteer
- Volunteer work is unpaid
- Volunteering is always a matter of choice
- Volunteering is an activity performed in the not for profit sector only and
- Volunteering is not a substitute for paid work.

<sup>4</sup> Costs relating to this program are funded by the grant funding – Commonwealth Home Support Program.

The eight National Volunteer standards, addressing the key areas of volunteer involvement are:

- 1. Leadership and management
- 2. Commitment to volunteer involvement
- 3. Volunteer roles
- 4. Recruitment and selection
- 5. Support and development
- 6. Workplace safety and wellbeing
- 7. Volunteer recognition
- 8. Quality management and continuous improvement

Since May 2007, the City of Marion has used the benchmark criteria to measure its volunteer program and maintain a commitment to review, maintain and continue to improve its processes and practices.

The 2016 self-assessment identified that the City of Marion had reached full competency in three of the eight categories. This is a reflection of the continuous review and work undertaken by the Council to improve the way in which Volunteer Programs are managed. Table Three (at the end of this report) demonstrates improvement opportunities and outlines the actions planned to ensure the program moves towards achieving full attainment in all standards.

In 2016 five key developmental areas were addressed:

- Development of four Volunteer WH&S Action Plans addressing: Hazard Register Development, Training Needs Analysis, Volunteer Induction Review, Volunteer WH&S Consultation Committee Development.
- Review of the City of Marion Volunteer Policy & Volunteer Management Operations Manual.
- Improved training and development opportunities were provided to volunteers through an Office for Volunteers grant.

The next reporting period (2017) will focus on the following developmental areas:

- Implementation plans developed for Volunteer WH&S Action Plans addressing: Hazard Register Development, Training Needs Analysis, Volunteer Induction Review, Volunteer WH&S Consultation Committee Development.
- Implementation and evaluation of Skilled Volunteer Pilot Program.
- Review and development of volunteer roles, such as micro volunteering, in response to changes in the nature of volunteering across the sector.
- Research and development of potential Recruitment and Retention strategy for City of Marion Volunteer programs.
- Development of partnerships and strategies to support Clubs/Committees in the City of Marion.

#### **RECOGNITION AND CELEBRATIONS**

The National Volunteer Week (NVW) Volunteer Afternoon Tea (June 2016) was held at Marion Cultural Centre and was attended by 230 volunteers, partners, Elected Members and staff. The event recognised the work undertaken by City of Marion volunteers, who were presented with Years of Service Awards and Premiers Recognition Awards for Outstanding Volunteer Service. Volunteers were given a small gift from Charlesworth Nuts and a NVW Lapel pin.

To celebrate International Volunteer Day (December 5th 2016) the City of Marion issued each volunteer with a Volunteer Appreciation Certificate.

International Volunteer Managers Day (November 6th 2016) was acknowledged internally. The Volunteer Managers Group were nominated and recognised for their significant contribution to

their community, organisation and the volunteer sector through the work they do and their commitment to volunteers.

City of Marion volunteers are also recognised within their specific program areas throughout the year.

The Australian Bureau of Statistics (2011) report that 17.6% of Marion residents formally volunteer within the community and contribute to sporting clubs, associations, and not to for profit organisations etc. Volunteers within the broader Marion community are recognised via nominations for external awards such as the Premiers Recognition Award for Outstanding Volunteer Service. These volunteers are also offered free training and networking support.

Volunteers provide invaluable services across the City of Marion, positively contributing to the health, wellbeing, environment and vitality of our City.

#### 5. NEW VOLUNTEER PROGRAMS AND INITIATIVES

- Development and trial of a pilot program Skilled Volunteers
- The Volunteering Strategy for South Australia City of Marion Development of DCSI Screening and WH&S Flowcharts for organisations involving volunteers
- Development support and promotion of 'WE DO" Volunteering App; Volunteering SA & NT
- Development of partnerships and strategies to support clubs/committees in the City of Marion.

#### 6. ISSUES AND TRENDS

A number of issues and trends impact on the City of Marion's volunteer programs, including:

- Increased demand for skilled volunteering opportunities for graduates from tertiary institutions
- Legislative requirements background screening checks and WH&S
- Increase in episodic as opposed to long term volunteering
- Increased number of new arrivals volunteering.

There are a number of emerging trends in Australia's volunteer sector:

- <u>Legislative requirements</u>: The impact of legislative requirements on the volunteer workforce and relevant training result in increased resources required for the administration of these requirements. The WH&S Act has increased the need for training and reviews of volunteer programs across Local Government and the not-for-profit sector, changes to the Child Protection Act and background screening checks are expected to increase in 2017.
- <u>Episodic volunteering</u>: While Australia's volunteers are increasing in numbers, the median amount of time contributed to volunteering is decreasing<sup>5</sup>. It is becoming rarer for individuals to give a long-term commitment to volunteering for a specific organisation; rather preference is for short term (episodic) opportunities with a focus on a particular project or skill. This presents challenges and opportunities for programs that rely on a regular volunteer commitment to deliver services and the organisation's investment of time to induct volunteers for minimal volunteer return.
- <u>New arrivals</u>: Volunteering is seen as a way to increase understanding of the Australian community, practice their English language skills, create new social networks, and build networks for future employment. Often highly skilled new arrivals come to seek a volunteer placement while they search for employment. Whilst City of Marion does not collect data re cultural and linguistically diversity (CALD), national data informs us that

<sup>&</sup>lt;sup>5</sup> https://www.volunteeringaustralia.org/wp-content/uploads/State-of-Volunteering-in-Australia-2012.pdf

28% of adults born overseas volunteered and 25% of adults spoke a language other than English at home  $^{\rm 6}$ 

Emerging trends impact on Council's capacity to meet community needs and successfully manage the volunteer program. Sources of these trends include feedback and observations from volunteers and Volunteer Managers, the community, Local Government Volunteer Managers Network, and sector peak bodies, research and reports from Volunteering Australia. The trends and issues will be considered in current practice and in planning for the future.

#### 7. NETWORKING

The City of Marion works closely with other agencies and peak bodies to ensure the needs of volunteers are represented. City of Marion staff partner with other organisations including:

- Volunteering SA
- Local Government Volunteer Managers Network
- Volunteering Strategy For South Australia
- Office for Volunteers
- Volunteering Australia
- Local Government Association of South Australia
- Southern Volunteering

#### 8. CONCLUSION

The City of Marion provides support, training, supervision and recognition to ensure both the volunteers and recipients of the services are provided with a safe and professional environment for the benefit of both parties.

Table 3: Measuring the City of Marion Volunteer Program against Volunteering Australia National Standards for Volunteering Involvement, identifies that the City of Marion has reached full competency in three National Standard Categories, and is focused on continuous improvement to reach 100% competency in the remaining five.

#### Table Three: Measuring the City of Marion Volunteer Program against Volunteering Australia National Standards

This report is taken from the online self-assessment tool.

National Volunteering Standard	Measurements	Competency	Action Required
Standard 1: Leadership and Management	<ul> <li>Volunteer Leadership</li> <li>Volunteer Management</li> <li>Volunteer Records</li> <li>Partnerships for Volunteer Activities</li> </ul>	85%	<ul> <li>Establish processes for regular review of volunteer related partnerships.</li> <li>Document and implement processes for managing relationships with volunteer partner agencies which address practice principles, roles, expectations and evaluation.</li> <li>Document and implement processes for securely managing volunteer personal and confidential information which is compliant with privacy legislation.</li> </ul>
<b>Standard 2</b> : Commitment to Volunteer Involvement	Commitment to Volunteer Involvement	89%	<ul> <li>Identify and provide needed training, supervision and resources to staff with volunteer involvement responsibilities</li> <li>Incorporate the reasons and benefits for involving volunteers into planning process and documents, and ensure all people of the organisation know and can articulate them.</li> </ul>
Standard 3: Volunteer Roles	Volunteer roles	100%	- Continuous Improvement: Review volunteer roles and requirements through completion of WH&S Action Plans
Standard 4: Recruitment and Selection	Volunteer Recruitment and Selection	100%	- Continuous Improvement: Review recruitment processes and explore/develop retention strategy
Standard 5: Support and Development	Volunteer Support and Development	95%	- Establish comprehensive orientation practice to ensure volunteers understand and agree to their rights, responsibilities and code of conduct

Standard 6: Workplace Safety and Wellbeing	Volunteer Safety and Wellbeing	89%	- Incorporate volunteer health and safety needs into the organisation's WHS policies and procedures.
Standard 7: Volunteer Recognition	Recognising Volunteers	100%	- Continuous Improvement: Continuous research and review of volunteer recognition initiatives for all volunteers
Standard 8: Quality Management and Continuous Improvement	Improving Volunteer Involvement	95%	- Establish a system for identifying required changes to volunteer involvement policies and procedures, and how those changes are implemented and communicated.

## **Volunteer Policy**



## 1. RATIONALE

The City of Marion values the contributions of volunteers and recognises the benefits and positive impacts of volunteering across the City. Volunteering provides people with strong social and community networks, building the capacity and resilience of our community.

The City of Marion is committed to providing a comprehensive volunteer management framework to support the skills, time, talents, and energy of volunteers. The City of Marion has a legislative obligation to provide the registered volunteer workforce with appropriate policies and procedures.

#### 2. POLICY STATEMENT

This aim of this policy outlines the responsibilities of staff members relating to the recruitment, supervision, and development of volunteer roles and the volunteer program, and also the rights and responsibilities of volunteers.

#### 3. OBJECTIVES

The City of Marion recognises through its Business Plan that volunteer involvement is a vital component in achieving its vision to build community capacity; improving health and wellbeing; creating pathways to paid work and in the delivery of effective and relevant service provision.

Volunteering promotes civic participation and encourages local people to be active, shape, contribute and make a difference to their local community. Volunteering provides opportunities for group and personal development through service to the community. It can help forge sustainable links with the community benefiting all stakeholders. The City of Marion's volunteer program is designed to complement, not replace, the roles of paid staff.

Volunteering Australia also provided some essential principles of volunteering which underpin volunteer work in Australia. These principles included:

- Volunteering benefits the community and the volunteer
- Volunteer work is unpaid
- Volunteering is always a matter of choice
- · Volunteering is an activity performed in the not for profit sector only
- Volunteering is not a substitute for paid work.

#### 4. POLICY SCOPE AND IMPLEMENTATION

This policy is relevant to all City of Marion employees, especially those who supervise and/or work with volunteers. It is only relevant to volunteers registered within the City of Marion volunteer programs. It includes any group or program run/facilitated by City of Marion staff that takes direction from Council and works towards guidelines and outcomes as set by Council.

This policy does not apply to the following groups who may operate within the City of Marion:

- Reference Group participants
- Advisory Committee members
- Community Development project participants
- Students and work experience participants

#### 5. **DEFINITIONS**

Volunteer: An individual who offers their 'time willingly given for the common good and without financial gain'.

**Manager:** In the context of this document, Manager refers to all Manager/Supervisor positions within Council irrespective of their actual title (e.g. Manager, Team Leader, Co-ordinator, Development Officer etc).

City of Marion 245 Sturt Road, Sturt SA 5047 (PO Box 21, Oaklands Park SA 5046) T 08 8375 6600 F 08 8375 6699 www.marion.sa.gov.au



#### 6. ROLES AND RESPONSIBILITIES

#### 6.1 City of Marion is entitled to:

- Require a volunteer to understand and agree to fill in the appropriate forms, such as Volunteer Application Form, Position Description, and all others designated by the relevant Volunteer Manager.
- Negotiate and expect a commitment from a volunteer
- Require volunteers to undergo a Probationary Period
- Require a volunteer to undergo appropriate training
- Require a volunteer to conduct themselves in a manner that is consistent with the image of the City of Marion
- Be informed in advance if a volunteer is unable to undertake duties
- Withdraw a volunteer from particular duties
- Instruct volunteers not to accept unauthorised monetary or gifts from clients (or their families) or organisations for services provided
- Request the return all property of council when leaving their volunteer role. This may include name badges, resources, uniforms, access keys or any other items provided by council specific to the volunteer role.

#### 6.2 City of Marion has a responsibility to:

- Ensure all volunteers in 'Prescribed Positions' have a satisfactory National Police Clearance or DCSI clearance prior to beginning placement
- Ensure all volunteer forms are completed
- Provide volunteers with a position description, orientation, ongoing training opportunities and information
- Ensure volunteers have adequate skills to carry out the tasks required of them
- Provide ongoing support and supervision for volunteers
- Ensure volunteers are adequately insured in accordance with the City of Marion's Risk Management Policy
- Adhere to the principles of the Work Health and Safety Act 2012
- Maintain confidentiality relating to volunteers and information given to the City of Marion by volunteers
- Ensure all volunteer programs have sufficient resources and supervision to achieve their /tasks goals set
- Ensure volunteers are not asked to take responsibility for duties normally carried out by paid staff

#### 6.3 Volunteers are entitled to:

- Be provided with a clearly written Position Description
- Receive an appropriate orientation and ongoing training
- Have access to designated paid staff with queries or support relating to their volunteer role.
- Be given work that is matched with the volunteer's skills, abilities, interests and availability.
- Be able to negotiate the job, times and days
- Have access to the right tools for the job.
- Be consulted, valued and welcomed, regarding ideas and suggestions for improvements of the program with which they work
- Be provided the opportunity to contribute to the decision-making process, where appropriate
- Be covered by appropriate insurance whilst engaged in any voluntary work directly connected with or on behalf of council
- A safe working environment
- Have complaints or grievances heard by an appropriate supervisor and to be aware of the grievance procedures.
- Receive recognition for their extraordinary contribution to the community
- Receive reimbursement for approved out of pocket expenses
- Receive ongoing support and direction from the Program Coordinator, Volunteer Coordinator and other appropriate staff

City of Marion 245 Sturt Road, Sturt SA 5047 (PO Box 21, Oaklands Park SA 5046) T 08 8375 6600 F 08 8375 6699 www.marion.sa.gov.au



- Access support through the Employee Assistance Program
- Be treated with respect and as a valued member of the team

#### 6.4 Volunteers have a responsibility to:

- Promote a positive image, in line with the City of Marion's values and as outlined in the relevant Position Description
- Attend all mandatory training as requested by their supervisor
- Be conscientious
- Undertake the roles and duties as outlined in the relevant Position Description
- Be punctual and reliable
- Let their Supervisor know if unable to work
- Maintain confidentiality
- Support other volunteers
- Know their limitations (time, money, physical needs, family & friendship responsibilities).
- Return all property of City of Marion when leaving their volunteer role. This may include name badges, resources, uniforms, access keys or any other items provided by council specific to the volunteer role.

#### 6.5 Managers of Volunteers have a responsibility for:

- The general management, support and resourcing of the volunteer program.
- Implementation of policy and procedures relevant to their volunteer program, and addressing any gaps or concerns recognised within this.

#### 6.6 Volunteer Development Officer has a responsibility for:

- The design and implementation of the council's internal volunteer management system in consultation with the Volunteer Managers Group and other relevant stakeholders such as Risk and Organisational Development.
- Annual recognition events and tasks relevant to the volunteer programs.

#### 7. REFERENCES

City of Marion:

- Community Vision Towards 2040
- Annual Business Plan

Social Media Policy

- 10-Year Strategic Plan
- Equal Opportunity, Discrimination, Harassment and Workplace Bullying
- 3-Year Business Plan 2016-2019

Federal Government:

- Age Discrimination Act, 2004
- Australian Human Rights Commission Act, 1986
- Child Protection Act, 1993
- Disability Discrimination Act, 1992
- Equal Employment Opportunity (Commonwealth Authorities) Act, 1987

City of Marion 245 Sturt Road, Sturt SA 5047 (PO Box 21, Oaklands Park SA 5046) T 08 8375 6600 F 08 8375 6699 www.marion.sa.gov.au

- Racial Discrimination Act, 1975
- Sex Discrimination Act, 1984
- Privacy Act, 1988
- Work Health & Safety Act, 2012



State Government:

- Disability Services Act, 1993Equal Opportunity Act, 1984
- Volunteer Protection Act, 2001

Other:

• National Standards for Volunteering Involvement - Volunteering Australia

City of Marion 245 Sturt Road, Sturt SA 5047 (PO Box 21, Oaklands Park SA 5046) T 08 8375 6600 F 08 8375 6699 www.marion.sa.gov.au

#### CITY OF MARION GENERAL COUNCIL MEETING 11 April 2017

Originating Officer:	James O'Hanlon, Unit Manager Sport & Recreation
Corporate Manager:	Carol Hampton, Manager City Property
General Manager:	Abby Dickson, General Manager City Development
Subject:	Warradale Park Tennis Club Facility Improvements
Report Reference:	GC110417R04

#### **REPORT OBJECTIVES**

This report seeks Council consideration and approval of a proposal submitted by the Warradale Park Tennis Club to undertake upgrade works to the clubrooms, and seeks approval for a Council contribution of up to \$125,000 towards the project and landlord approval.

#### EXECUTIVE SUMMARY

The Warradale Park Tennis Club (WPTC) currently occupies the Council owned tennis facility located on the corner of Gardiner Avenue and Cairns Avenue, Warradale. The WPTC and Tennis SA are committed to working with Council and key stakeholders on the development of a strategic plan for the ongoing improvement of the facility.

The WPTC courts are in the western area of Marion where the supply and demand analysis indicates all courts should be retained. The club also opens two of its courts for public use.

In 2016 the WTPC were successful in obtaining \$250,000 Federal funding to completely overhaul the six courts including resurfacing, lighting and fencing. Whilst providing state of the art courts, the club's clubrooms and amenities will remain in a declining condition and would not support an adequate facility to service the state of the art courts.

The WPTC is committing \$10,000 and the WPTC plans to submit a grant application to the Office for Recreation and Sport (ORS) for \$175,000. In order to meet the funding level required for the necessary works, the WPTC is requesting a contribution of up to \$125,000 from the City of Marion. This contribution would be made subject to the club successfully securing all remaining funds to finance the works.

RECOMMENDATIONS
-----------------

That Council:

1.	Grants landlord consent for the building works to be undertaken to the Warradale Park Tennis Club clubrooms as outlined in this report, subject to the club securing all funds to fully finance the works.	11 April 2017
2.	Notes landlord approval will be subject to a successful funding application and development approval.	11 April 2017
3.	Supports the Club submitting an application for \$175,000 to the Office for Recreation & Sports Community Recreation and Sport Facilities Program by the Warradale Park Tennis Club.	11 April 2017
4.	Endorses an allocation of up to \$125,000 being made from the Community Facilities Partnership Program Asset Sustainability Reserve subject to the Club obtaining remaining funds for the works through external funding sources and/or the contribution of Club funds.	11 April 2017
5.	Advises that the Warradale Park Tennis Club will be responsible for any project related cost overruns and will be responsible for all future maintenance and repairs to the clubrooms in line with the lease.	17 April 2017
6.	Endorses an allocation of \$20,200 per annum for operating and maintenance costs and an allocation of \$5,536 per annum for capital renewal / depreciation costs into Council 2017/18 annual budget and Long Term Financial Plan.	11 April 2017

#### BACKGROUND

The WTPC is affiliated with the Glenelg Districts Tennis Association and the club facilities are used for night tennis, club tennis tournaments, and regular competition tennis. The club currently has 152 members registered with Tennis SA and has a qualified coach who is based at the facility.

Along with social tennis, competitive and casual usage, the club offers a range of accredited tennis programs and activities expected of a successful community based tennis facility. The club has always provided full public access to 2 courts maintained by the club with the local community using the courts throughout the week and weekends.

The WPTC has held a license agreement over the Gardiner Avenue facility since 2004 with the current agreement in holding over status, pending the outcome of Council's Licensing and Leasing Policy review. The WPTC is not in breach of their obligations under the license agreement and has no debts to Council. The WPTC has submitted their financial reports to the City of Marion to support their application and demonstrate they are financially viable. Under the licence agreement, the WPTC is required to obtain landlord's approval prior to undertaking upgrade works.

#### DISCUSSION

Council has been invited to inspect the condition of the WPTC clubrooms and amenities and provide an assessment of the facility overall against the objectives and vision of the WPTC committee and Council's Asset Management Plans.

Generally, the structural integrity of the building is in good condition with some minor issues relating to box gutters and compliance revolving around the internal staircase leading to the second level viewing platform, which provides elevated views to the clubs six courts. The Building Condition Audit indicates that the building has a 25-year useful life.

The clubrooms were built in the 1970's and do not allow for flexible and multi-function use. These works will address this and allow opportunities for greater community use through event and function hire.

Importantly, the WPTC committee is keen to increase the playing opportunities for the members and the community, including people with a disability which is supported by Tennis SA. These proposed works will allow greater access by these groups in and around the club's facilities and amenities.

#### SCOPE OF WORKS

The proposed works for the facilities clubrooms and surrounding ground include:

- Re-carpeting of entire level one area
- Re-tiling and refurbishment of joinery and partitions in the facilities male and female change-rooms
- Removal of redundant air conditioning systems on the second floor viewing platform area
- Installation of two new split system air conditioning units on the facilities ground floor
- Replacement of existing bitumen walkway between courts 3,4,5 and 6 with pavers
- Replacement of existing pane windows with functional retractable windows to allow better utilization of area for functions
- Installation of retaining wall between neighbouring kindergarten
- Complete painting of the facility inside and out
- Undertake works to internal staircase to ensure safety and compliance issues are resolved
- Laying of non-slip surface to level two viewing platform
- Installation of shade structures on level two viewing platform
- Replacement of fencing to level two viewing platform
- Minor works to external toilet block and entrance areas to increase flow and eliminate choke points.

#### **PROPOSAL COSTING SUMMARY**

Cost estimates are based on the scope of work described above and associated costs as provided by Council's preferred suppliers with reference to industry standards, however it would be anticipated that the final works would undergo a thorough design, procurement and tender process to ensure best practice in relation to pricing, quality and service delivery.

#### ANALYSIS

The Tennis and Netball review forms part of Council's strategic objectives to improve sporting and recreational facilities across the City and address both the over-supply of tennis courts and under-supply of netball courts facilities across the City.

This project will support Council's broader planning and strategic directions as well as:

- Increase opportunities for the community to participate in active healthy lifestyles
- Deliver an equitable spread of quality community facilities across the City of Marion
- Support the ongoing viability of the Clubs
- Maintain the facility in a fit for purpose condition.

The consultation process for the Tennis and Netball review highlighted the Club's desire to progress the project and submit an application for \$175,000 to the ORS. The grant application is due on 10 April 2017 and successful grant applications are expected to be announced in July 2017.

#### Risk Management

The project is dependent on a successful application to the ORS grants program.

#### FINANCIAL ANALYSIS

The Asset Sustainability Reserve – CFPP fund provides community groups that occupy Council owned facilities through a lease or licence to identify community facility improvement opportunities for Council to consider.

At the General Council meeting on 28 February 2017 (GC280217R06) Council endorsed a budget for a three-year capital works program that included a funding contribution towards the Warradale Park Tennis Club Tennis Club improvements.

The total recommended budget for the project is \$310,000 which includes a contingency of \$31,000 (10%) to be funded as follows:

Warradale Park Tennis Club		\$ 10,000
ORS CRSFP Grant		\$ 175,000
City of Marion		<u>\$ 125,000</u>
	Total	\$ 310,000 ex GST

It should be noted that Tennis SA contributed \$13,000 to the successful WPTC Federal application through their court rebate scheme and as such no contribution for this submission has been allocated. Council did not contribute to the Federal funding application.

Council's whole of life cost for the project will include a provision for the replacement of the building after the expiry of its useful life estimated to be 56 years. Council's annual depreciation cost in relation to the existing building is \$5,536 per annum with the whole of life cost to Council of \$1,929,000 as outlined in the table below.

Description	Operating/ Capital	Lifecycle Yrs	Acquisition Cost	Contingencies & Professional Fees	Projected Operating Costs pa	Projected Maintenance Costs pa	Total Projected O&M pa	Net Increase O&M pa	Whole of Life Cost of Proposal	Whole of Life Increase Cost of Proposal
Manual input	Select from dropdown	Manual input	Manual input	Manual input (if not separated out)	2%	5%	7%		based on capital component with longest life	based on capital component with longest life
Building Refurbishment	Capital	56	360,000	94,000	6,200	15,500	21,700	20,200	1,929,200	1,845,200
Total (whole of										
life cost based upon 25 years)			360,000	94,000	6,200	15,500	21,700	20,200	1,929,200	1,845,200

\*Whole of life costs include acquisition, operating & maintenance expenditure and depreciation/renewal using current values.

#### **Resource (capacity) Impact**

The City of Marion will project manage the project and all contractors will be engaged in accordance with Council's Procurement Policy.

#### CONCLUSION

The WPTC proposal will address the declining quality of the club's clubrooms and amenities which is critical for the club's long term sustainability and growth and will complement the courts which are soon to have refurbished courts, lighting and fencing. Council's commitment to the project will also provide support to the Club's funding application to the Office for Recreation and Sport and provide Landlord Approval.

#### CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

Originating Officer:	Adrian Skull, Chief Executive Officer
Subject:	Glenthorne Farm – Rescission Motion
Report Reference:	GC110417R05

#### **REPORT OBJECTIVE**

The objective of the report is to alter the timing of a planned community campaign for Glenthorne Farm.

#### DISCUSSION:

Council passed a motion at the General Council Meeting of 27 September 2016 to prepare a community engagement strategy to, in part, preserve Glenthorne Farm for open space. A subsequent motion was passed on 11 November 2016 allocating \$26,400 towards the strategy which was due to start in early 2017.

Since the latest motion was passed, the City of Marion has confirmed that neither the State Government nor the University of Adelaide have active plans to develop Glenthorne Farm. In October 2016 the Liberal Party has promised to preserve Glenthorne Farm as a site of open space should it win the March 2018 State election.

Council may wish to continue working with community groups and other stakeholders towards Council's vision for the site over the next year. A report can be brought back to Council in April 2018 assessing progress of the work and recommending next steps.

Council remains committed to its vision of Glenthorne Farm: preserved for revegetation, open space, heritage interpretation and related public use.

RE	RECOMMENDATION DUE DATE				
Tha	That Council:				
Am	Amends the resolution of 11 November 2016 that states Council: 11 April 2017				
1.	Notes the report and endorses the community engagement strategy described in this report.				
2.	Endorses an allocation of \$26,400 to undertake the community engagement strategy described in this report, noting this funding will be sourced from savings in the 2016/17 budget.				
3.	Notes that material for the community engagement strategy will be commenced and the formal public campaign will start in early 2017.				

to the following new resolution:

- 1. Council continues to work closely with key partners to maximise community benefits at Glenthorne Farm.
- 2. A report be brought to Council in April 2018 reviewing the progress towards achieving the community's aspirations for Glenthorne Farm and recommending next steps.

#### CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

Originating Officer:	Fiona Harvey, Manager Innovation and Strategy
General Manager:	Abby Dickson, General Manager City Development
Subject:	Council's Draft 10-Year Strategic Plan
Report Reference:	GC110417R06

#### **REPORT OBJECTIVE**

To present the draft 10-year Strategic Plan for adoption for community consultation.

#### RECOMMENDATIONS

That Council:

**DUE DATES** 

- 1. Adopts the draft 10-year Strategic Plan for community consultation 11 Apr 2017
- 2. Notes the community consultation on the draft Strategic Plan will 11 Apr 2017 occur in combination with the consultation on the draft Annual Business Plan in May 2017.
- 3. Notes the draft suite of Community Indicators as a starting point for 11 Apr 2017 assessing progress of strategic goals

#### BACKGROUND

Council's Strategic Management Framework (SMF – Appendix 1) provides the structure within which its strategic and operational plans are developed and integrated, based on the key principles of 'line of sight' between all staff and the community's vision, and simplicity.

Council has a long term vision which sets out the aspirations of the community over the next 25 years:

Purpose: To improve our residents' quality of life; continuously, smartly and efficiently.

<u>Community Vision</u>: A community that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative and Connected.

Council has also adopted its 2016-2019 Business Plan (GC270916R03) describing the priorities of the Council over the remainder of their term.

It is timely to review and revise the 10-year Strategic Plan to create alignment, and 'line of sight' for community and Council between the long term vision and the 3-year business plan.

#### DISCUSSION

#### 10-year Strategic Plan Development Process

The draft 10-year Strategic Plan (Appendix 2) provides a high level road map that identifies the key areas of focus over the next 10 years. The draft Plan sets out a 10-year goal and

strategies under each theme of the Community Vision which then connect with the focus of the 3-year Business Plan under each of these themes.

The development of the draft 10-year strategic plan included the following steps:

- Consideration of council's role
- Environmental scanning
- Elected Member engagement through the Infrastructure and Strategy Committees in 2016 and 2017 and individually
- Staff engagement
- Strategic plan drafting

#### Defining Council's role

A key consideration in reviewing the 10-year strategic plan is the context and role within which council will operate over the next 10 years. The role of councils continues to shift and expand from what was a model of basic service provision of 'roads, rates and rubbish', to what has become a diverse business sector providing a significant and sophisticated range of services including environmental sustainability; economic development; physical, social and mental health programs; major infrastructure projects; and community, cultural and heritage programs.

A key part of council's role now includes the provision of strong leadership and advocacy in addition to service delivery. Recent examples in the City of Marion include the campaign to fix Oaklands Crossing, community access to Glenthorne Farm and the inclusion of critical elements in the Darlington interchange project.

Recent analysis conducted by the Local Excellence Expert Panel and published in the report 'Strengthening South Australian Communities in a Changing World - The Council of the Future'<sup>1</sup> highlighted a number of areas of focus to realise the 'Council of the Future'

- Regional collaboration and partnerships
- Intergovernmental relationships
- Financial sustainability and accountability
- Community engagement and governance
- Governance and leadership
- Contemporary legislation, particularly the local government and planning laws.

A workshop was conducted at the Infrastructure Committee on 4 September 2016 to test the context within which council operates to ensure clarity of its role and business operating environment.

#### Comprehensive environmental scan

A scanning exercise is undertaken on an annual basis to identify changes, emerging issues and opportunities in the community and business environment at local, state, national and global levels that may impact the progress of the community's aspirations and council vision. This includes ongoing scanning of priorities and policies of federal and state governments, and trends at a local government sector level.

<sup>&</sup>lt;sup>1</sup> <u>https://www.lga.sa.gov.au/webdata/resources/files/LEPanel\_FinalReport\_December%202013.pdf</u>. Local Excellence Expert Panel Report December 2013.

Many of these emerging issues and opportunities may have long term implications and therefore are put on a 'watching brief'. Others may have critical short term impacts and therefore are key considerations in setting short and medium strategies and tactics. The environmental scan is undertaken using the PESTLE model (Political, Economic, Social, Technological, Legislative/Legal and Environmental) considering both internal and external environments.

This model was then aligned to the six themes of the community vision, with the latest scan provided to the Finance and Audit Committee and Infrastructure and Strategy Committees in February and March 2017. The environmental scan was also integrated with other key inputs to present a consolidated picture of council's operating environment:

- Health and Wellbeing Risk Indicators Aligned with council's role under the SA Public Health Act, an in depth assessment of the health and wellbeing status of the community was undertaken in 2015. This identified a range of risk indicators present in the community. Whilst council does not have a role in the management of primary health and ill health, it plays a significant role in influencing the causes of health/ill health, e.g. provision of sports infrastructure maximises opportunities for people to participate in sport and recreational activities which in turn impacts on people's health such as managing weight, cardiovascular health and mental health.
- Making Marion Community Engagement Feedback Summary In 2012 a major Making Marion Community Engagement program was undertaken with the information provided by the community used to inform the development of the Community Visiontowards 2040. The engagement exercise with the community was future focused and captured their needs and aspirations to 'take the City of Marion into the Future'.
- 3. Local issues most frequently raised with Elected Members Elected Members provide valuable information though engagement with their ward constituents to understand local issues and opportunities and reflect these through the Council. In revising the 10-year Strategic Plan, it is critical to understand the key local issues and how priorities in a strategic plan can address these through the alignment and cascading of strategies into tactics and operational actions.

This process has identified a number of critical areas where Council has focused priorities over the coming three years to address these:

- Community's health and wellbeing, coupled with the ageing nature of our sports infrastructure, has led Council to prioritise major improvements and new sports facilities.
- The need to better manage our energy supply and usage, with a focus on energy efficiency and renewable energy across council facilities.
- The increasing community interest and use of walking and cycling as a form of transport and recreation has resulted in key priorities of expanding walking and cycling connections and improving streetscapes.
- Significant focus and investment on ongoing improvements to open space, streetscapes and playgrounds.
- The need to review all council facilities to ensure they are fit for purpose and sustainably managed.
- The need to review services to ensure they meet the needs of the community both now and into the future and are provided in the most efficient and smart way.
- Building the capacity of clubs and community groups who manage council facilities.

#### Strategy Drafting

Following a workshop discussion at the Strategy Committee on 4 October 2016, two staff strategy drafting workshops were undertaken following this process:

- Under each of the six Community Aspirations consider the draft 10-year Strategic Goal
- Under each Strategic Goal consider the key data and information that is critical to inform the setting of strategies, based on the comprehensive environmental scan
- Workshop current strategies (as taken from the 3-year Business Plan) and consider new strategies, gaps where key issues and opportunities are not currently addressed, and any other required revisions.

Additional inputs considered at this time included the visioning exercise undertaken by Strategic Directions Committee in 2015 and the review of progress against the Strategic Plan 2010-2020 - Broad Horizons Bright Future.

#### Strategy Refining

The workshop and engagement outputs were consolidated, reviewed and summarised. A draft 10-year Strategic Plan was developed for workshop discussions at the Infrastructure and Strategy Committee's on 7 February and 7 Mach 2017.

The draft 10-year Strategic Plan for adoption for community consultation is inclusive of the Infrastructure and Strategy Committee's feedback,

#### Community indicators

In order to determine whether the Council's goals and strategies are progressing the Community's aspirations over the medium to long term, a suite of community indicators are proposed. These indicators are outcome focused and would track the changes in the city and community, aligned with the six themes of the Community Vision. Although there are potentially a large number of indicators that could be tracked, a targeted suite is proposed in the first instance which can then be built on over time. These outcome indicators differ from performance indicators as there are potentially a variety of factors (beyond City of Marion impacts) that could influence their status. However, they provide a valuable 'state of the city' trend that can demonstrate where areas are trending towards the strategic goals or where they are not and therefore may need more intervention.

A draft suite of community indicators is provided in Appendix 3.

#### Next Steps

Community consultation will occur for a period of three weeks during May- June, with the draft 10-year Strategic Plan being available from the Making Marion website (www.makingmarion.com.au).

An 'inform' approach will be taken for consultation on the draft 10-year Strategic Plan encompassing a 'pre-release' notice in the Guardian Messenger Press informing of the preparation of the draft 10-year Strategic Plan, and providing the timeframes for the consultation period.

Feedback will be presented to Council on 13 June 2017 in preparation of adoption of the plan.

#### Appendices

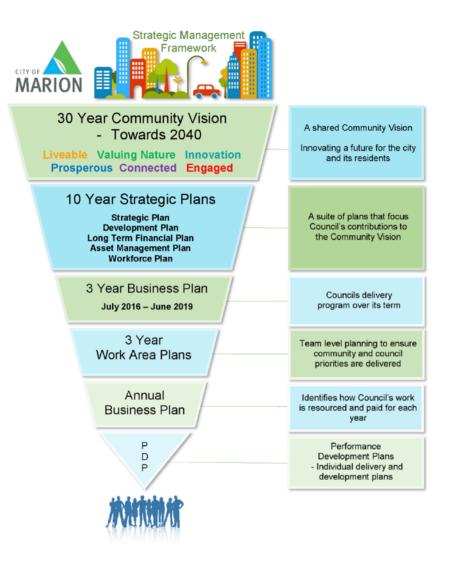
Appendix 1 – Strategic Management Framework Appendix 2 – Draft 10-year Strategic Plan Appendix 3 – Draft Community Indicators



# City of Marion Strategic Plan 2017-2027



## **HOW OUR STRATEGIC PLANNING WORKS**



To ensure Council's activities continue to contribute to the Community Vision – Towards 2040 we have a Strategic Management Framework in place. The framework shows how the suite of plans provide strategic direction and operational focus to ensure that goals and outcomes are achieved in the most effective and efficient way.

The framework provides a clear line of sight between the **Community Vision** – **Towards 2040** and everyone involved in contributing to the vision, including Elected Members and staff. It also focuses on integration of the critical strategic plans to ensure we are well positioned to achieve the best outcomes in the community.

We are continuing to develop and refine elements of the new framework, including plans, key performance indicators and community partnerships which will provide a strong foundation for future years.

This **Strategic Plan 2017-2027** provides our roadmap for the next ten years.

## WELCOME

Here is the City of Marion Strategic Plan 2017-2027.

You will see it is consistent with our Vision for the city. All Council activities are now aligned to a current Business Plan. As we prepare a new Business Plan after each Council election, Council's choice of new projects will be guided by the priorities set out in this Strategic Plan.

The Council elected in 2014 was committed to organisational renewal and an ambitious program to upgrade our recreational facilities. This Strategic Plan covers the period during which these plans will come to fruition. Meanwhile the redevelopment of Tonsley and the expansion of Westfield Marion Shopping Centre will provide further opportunities. In all of this, collaboration with other Councils, and State and Federal Governments, is essential.

Council is becoming more conscious of water and energy efficiency. We are also exploring better service delivery through use of technology. Over the next 10 years I trust you will see practical benefits from this innovative thinking.

It's all about making our place an even better place to live.

KRIS HANNA

Mayor Kris Hanna



## COMMUNITY VISION > TOWARDS 2040

### **Six themes of our Community Vision**

These six themes represent the shared values and aspirations that will guide how our city develops.

## LIVEABLE

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

## INNOVATIVE

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

## **VALUING NATURE**

By 2040 our city will be deeply connected with nature to enhance peoples' lives, while minimising the impact on the climate, and protecting the natural environment.

## **PROSPEROUS**

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

## **ENGAGED**

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

## CONNECTED

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.



## **OUR PURPOSE, VISION AND VALUES**

<b>OUR PURPOSE</b> (Why we exist)	To improve our residents' quality of life; continuously, smartly and efficiently
OUR COMMUNITY VISION (What we want to become)	A community that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative and Connected
OUR VALUES	With the community and safety at the forefront of everything we do, we value:
	<b>Respect</b> - Treating everyone as we want to be treated, where all contributions are valued
	Integrity - Fostering trust and honesty in all of our interactions
	Achievement - Enhancing our knowledge and performance to reach our shared goals, while being dedicated to supporting one another
	Innovation - Encouraging new ideas, and learning from our experience to do things better



## **Community Vision – Towards 2040**

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated

## Key challenges and opportunities

- Population growth is increasing demands on services
- Housing choices are currently limited, particularly in the south. More housing options are required that cater for a diversity of household types and people at different life stages
- Balancing revitalisation and growth while retaining the City of Marion's unique visual character and heritage
- Increasing urban infill is creating traffic, parking, amenity and service demand
- The changing role of Council in community health
- Increase in number of pensioners and over 85s
- Increasing diversity of cultures and ethnicities
- Community access to Glenthorne Farm

## 10-year goal

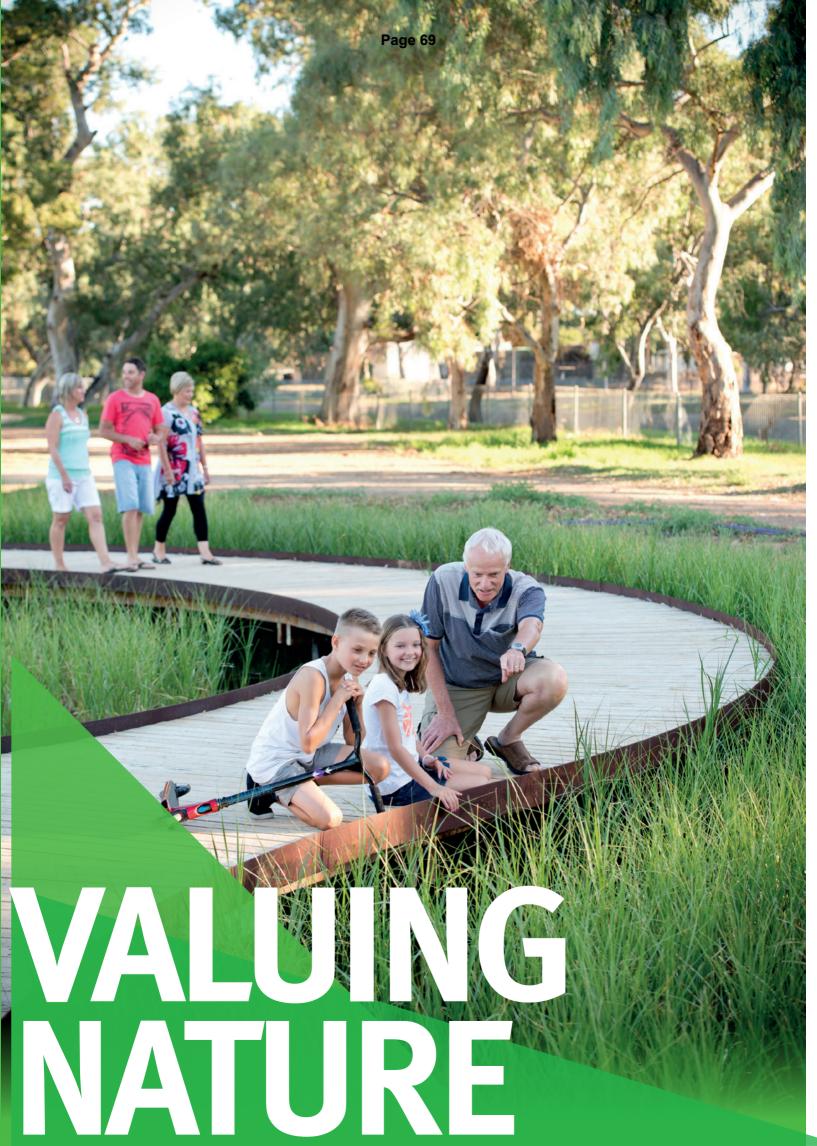
By 2027 we will have attractive neighbourhoods with diverse urban development, vibrant community hubs, excellent sporting facilities, open spaces and playgrounds.

## **10-year strategies**

- We will make our services, facilities and open spaces more accessible
- We will create more opportunities for residents to enjoy recreation and social interaction in our neighbourhood centres, libraries, sports facilities and other Council facilities
- We will create a series of streetscaped avenues to improve the amenity of our neighbourhoods
- We will celebrate our rich cultural diversity and heritage through artistic, cultural and community activities and vibrant destinations

## **Our current focus**

- Communities that are safe and inclusive, embracing active living and healthy lifestyles
- Access to housing choices and services for a growing and diverse population
- Neighbourhoods that reflect local character, heritage and create a sense of belonging



## **Community Vision – Towards 2040**

By 2040 our city will be deeply connected with nature to enhance peoples' lives, while minimising the impact on the climate, and protecting the natural environment

## Key challenges and opportunities

- Increasing scarcity and cost of energy production and potable water.
- Increasing impacts of climate change
- Building our understanding of and ability to adapt to climate change
- The impact of pest plants and animals on natural ecosystems

## 10-year goal

By 2027 we will improve stormwater management, increase energy efficiency, promote biodiversity and improve opportunities for people to play in open spaces and interact with nature

## **10-year strategies**

- We will plan for and respond to extreme weather events through our services and urban form, managing infrastructure issues associated with flooding and stormwater.
- We will build community resilience to the impacts of climate change
- We will operate more efficiently and sustainably in terms of energy and water use, using the best technologies and methods to be as self-sufficient as possible.
- We will, within budgetary constraints, provide playgrounds (including opportunities for "Nature Play") within a fair distance to every resident
- We will encourage more community gardening in public spaces
- We will encourage our community to be careful in their energy and water consumption
- We will encourage our community to minimise waste going to landfill, and we will adopt best technologies and methods for recycling of green-waste and other waste

## **Our current focus**

- A healthy and climate resilient urban environment and community
- A city that reflects a deep value of the natural world
- Improved condition, diversity and connectivity of ecosystems



### **Community Vision – Towards 2040**

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods

## Key challenges and opportunities

- Cynicism about government generally
- Increased numbers of volunteers and the desire for more flexible and short-term volunteering
- Diverse skills across the community that can be harnessed
- Increase in pensioners and over 85s
- High percentage of community not involved in social, recreational or community activities

## 10-year goal

By 2027 our community will feel engaged and empowered to influence the improvement of their own neighbourhood

## **10-year strategies**

- We will increasingly use data and community responses to understand what our community values and then we will deliver what they want
- We will harness the experience, skills and interests of older people
- We will foster emerging leaders and actively engaged young people
- We will ensure our community is well informed about the services we provide
- We will provide ample structured opportunities for volunteering
- We will encourage community led initiatives and community responses to all of our significant proposals

## **Our current focus**

- Communities that embrace partnering, volunteering and social interaction
- Meaningful opportunities for community engagement, partnerships and cocreation



# **Community Vision – Towards 2040**

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all

# Key challenges and opportunities

- Rapid technological change
- Partnership opportunities with universities, start-ups, businesses and the community
- Full development of the Tonsley Precinct
- NBN roll-out and Gig City

# 10-year goal

By 2027 we will be constantly ready to adapt to technological advances. We will be better and quicker at sharing relevant information

# **10-year strategies**

- We will use the best technology possible to improve efficiency of our operations and delivery of our services
- We will use data to provide evidence for resource allocation relating to our services
- We will use technology and social media to improve our sharing of information
- We will use technology to better engage with our communities, understand their needs and seek their feedback

# **Our current focus**

- A community that harnesses creativity, research and collaboration to pursue innovative ideas
- A city that provides infrastructure and support that enables innovation to flourish



# **Community Vision – Towards 2040**

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development

# Key challenges and opportunities

- The number of GST registered businesses in Marion is falling while the number of jobs remains static and our population is increasing
- Developments in the Tonsley and the Edwardstown industrial / retail precincts
- Continuing shift towards digital and knowledge based businesses with a regional focus on job creation in key growth areas of clean technology, advanced manufacturing and tourism
- Darlington upgrade and Flinders Link rail projects plus broader South Rd/North-South Corridor works
- Growth in higher/tertiary education particularly at Flinders University and Tonsley
- The expansion of Westfield Marion Shopping Centre
- The future of Morphettville race course

# 10-year goal

By 2027 our city will see realisation of the full potential of the Tonsley Precinct and other key commercial – industrial – retail zones

# **10-year strategies**

- We will ensure that our development regulation and interaction with businesses allows for a thriving economy, increased visitation and vibrant atmosphere
- We will work with universities, business peak groups, Regional, State and Federal Government to facilitate local economic growth
- We will encourage our residential and business communities to pursue education and training, innovation and local investment
- We will seek to activate our city through quality streetscapes and placemaking initiatives to deliver vibrant and prosperous business precincts
- We will bring people together through networking opportunities to provide more economic opportunities (e.g. Business to business, landlord and tenant)

# **Our current focus**

- An exciting urban environment that attracts business investment and economic activity
- A city that promotes and supports business growth and offers increased local employment and skills development opportunities
- A welcoming city offering residents and visitors a wide range of leisure and cultural experiences



# **Community Vision – Towards 2040**

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially and harnesses technology to enable them to access services and facilities

# Key challenges and opportunities

- Rapid technological change
- Not all residents have ready access to the internet, data or information and are digitally literate
- Rail expansion and infrastructure upgrades, including Oaklands Crossing, station locations and Flinders Link
- Prevalence of cars on our roads, coupled with the significant number of major arterial roads and transit corridors throughout the city
- Risk of isolation to residents who are ageing and mobility impaired
- Increased interest and participation in walking and cycling

# 10-year goal

By 2027 it will be easier and safer to move around our city which will have accessible services and plenty of walking and cycling paths. New technology and community facilities will better connect our community

# **10-year strategies**

- We will provide a variety of options for social interaction
- We will encourage, where economically feasible, the provision of the daily needs of residents within a short walk or bike ride
- We will provide more opportunities for use of the internet in public spaces

# **Our current focus**

- A road network that connects neighbourhoods and supports safe walking, cycling and vehicle travel
- A city that advocates improved public transport systems, linkages and networks that connect people to destinations
- A city that supports equitable access to diverse information sources and reliable digital technologies

# **GOOD GOVERNANCE**

To progress the community vision over the next 10 years, it is critical that we continue to improve our business through building workforce skills and capacity for the future, reviewing policies and strengthening our reporting.

We will continue to strengthen the foundation of our business through excellent financial management and strong and transparent decision making whilst seeking to become nimbler, adaptive and less risk adverse.

We are committed to using data and technology to help us set priorities and make decisions, against an ongoing assessment of our changing local, regional and national issues and opportunities.

We will continue to be accountable for our performance against our strategic and corporate priorities and are committed to seeking feedback from our community to strengthen this.

To maximise community value we place strong emphasis on developing delivery models using regional and partnership approaches. We acknowledge the expertise, knowledge and creativity these diverse groups contribute to the shared pursuit of community aspirations.





**CONNECT WITH US ONLINE** 



@CityofMario



City of Marion

O @CityofMarion

**City of Marion** 245 Sturt Rd Sturt SA 5047 Tel (08) 8375 6600 Fax (08) 8375 6699 Email council@marion.sa.gov.au

# marion.sa.gov.au

# **Draft Community Indicators**

Community Theme	Community Indicators	Measure
Liveable	Increasing housing choice in the city	Residential densities per m2 in targeted locations
	Population growth	ABS population statistics
	Minimised incidence of crime and antisocial behaviour Increased feeling of safety in the community	SAPOL crime statistics Community perception survey
	Improved quality and accessibility of open space	Residents that live within 500m of quality open space
	Improved health status	Increased number of residents participating in recreation activities (ABS data)
Valuing Nature	Improving environmental management and sustainability	% of council owned/leased facilities utilizing energy efficiency/renewables measures
		Decreasing reliance on potable water
		Increase in waste diverted from landfill
	Increased biodiversity and abundance of key flora and fauna	Increased number of trees/% of tree canopy coverage
		Increased numbers of identified natural landscaping/biodiversity sites

Engaged	Residents highly value services and facilities	Community value/satisfaction survey
	Increasing numbers and diversity of volunteers	% increase in numbers/range of volunteer positions on offer
	Numbers of residents engaging in community activities/programs	Increased utilization of council facilities Community satisfaction with programs
	Voter turnout	Community perception of neighbourhood connectedness % of eligible population voting in council elections
Innovative	Research and development investment	% increased investment in research and development (including \$ and time)
	Partnerships with universities, innovation leaders	Number of partnerships developed
	Improved use of technology	NBN connections / take up (compared to state average)
Prosperous	Gross Regional Product	Technology improvements in council infrastructureGDP data, plus GDP per employee data
	Business investment and diversity	Net changes in businesses entering and exiting the City of Marion
		Diversity in industry sectors (REMPLAN data)
	Unemployment rate	Marion unemployment rate (Small area labour market data - compared to state average)
	Number of jobs in the City of Marion	% change in job numbers (ABS Census data)
Connected	Improving active transport/recreation modes	% increase in number of people using walking and cycling paths through the City
	Improved streetscapes	Number of streets upgraded
	Increased internet access and improved digital literacy	% households connected to the internet (compared to state average)

# CITY OF MARION GENERAL MEETING 11 APRIL 2017

Originating Officer:	Heather Michell, Land Asset Officer
Manager:	Carol Hampton, Manager City Property
General Manager:	Abby Dickson, General Manager City Development
Subject:	Asset Optimisation – Vacant Land
Report Reference:	GC110417R07

#### **REPORT OBJECTIVES**

The purpose of this report is to provide Council with the outcomes from the public consultation under Section 194(2)(b) of the Local Government Act 1999 for the potential disposal of Luke Court Reserve O'Halloran Hill and Louise Avenue Reserve Warradale (the Reserves), for consideration, as part of Council's asset optimisation strategy and to provide Council with an update regarding the potential disposal of Ranger Street Reserve.

#### EXECUTIVE SUMMARY

Council has expressed a desire to pursue opportunities for asset consolidation, to maximise use of community facilities and ensure public value is delivered through its assets.

Louise Avenue Reserve Warradale, Luke Court Reserve O'Halloran Hill and Ranger Street Reserve Hallett Cove are being considered for potential disposal as part of Council's asset optimisation strategy.

A report for the consideration of the disposal of four Council reserves was considered on 24 January 2017 (GC240117R03) and Council resolved:

- 1. Declares that the retention of the land known as:
  - Luke Court Reserve at Allotment 58 in Deposited Plan 10466, Certificate of Title Volume 5552 Folio 397.
  - Louise Avenue Reserve at Allotment 31 in Deposited Plan 6514, Certificate of Title Volume 2284 Folio 135.
  - Ranger St Reserve at Allotment 535 in Deposited Plan 9597, Certificate of Title Volume 5110 Folio 876.

do not contribute to Council's strategic objectives and are surplus to Council's requirements and subject to Ministerial approval, the net sale proceeds will be paid into the Open Space Reserve Fund.

- 2. Endorses an allocation of up to \$30,000 for Administration to undertake further site investigations by a qualified consultant into the potential contamination of the land known as
  - Luke Court Reserve at Allotment 58 in Deposited Plan 10466, Certificate of Title Volume 5552 Folio 397.

- Louise Avenue Reserve at Allotment 31 in Deposited Plan 6514, Certificate of Title Volume 2284 Folio 135.
- Ranger St Reserve at Allotment 535 in Deposited Plan 9597, Certificate of Title Volume 5110 Folio 876.
- Oliphant Court Reserve at Allotment 23 in Deposited Plan 5712, Certificate of Title Volume 2652 Folio 17.
- 3. Endorses an allocation of up to \$7,800 for Administration to undertake consultation and bring a report to Council for consideration of the outcome of the public consultation under Section 194(2)(b) of the Local Government Act 1999 for the potential disposal of:
  - Luke Court Reserve at Allotment 58 in Deposited Plan 10466, Certificate of Title Volume 5552 Folio 397
  - Louise Avenue Reserve at Allotment 31 in Deposited Plan 6514, Certificate of Title Volume 2284 Folio 135
  - Ranger St Reserve at Allotment 535 in Deposited Plan 9597, Certificate of Title Volume 5110 Folio 876.
- 4. Resolves to allocate additional funds of up to \$37,800 required for site investigations and community consultation through the 2016/17 second budget review process, noting that these additional costs will be offset should the sale of properties proceed.
- 5. Requires Administration to bring a report to Council for consideration of disposal subject to the outcome of potential soil contamination of Oliphant Court Reserve at Allotment 23 in Deposited Plan 5712, Certificate of Title Volume 2652 Folio 17.

Reports have been prepared pursuant to Section 194 of the Local Government Act (Section 194 Report) and are attached (Appendix 1).

Public consultation was undertaken in December 2016 and concluded on 9 January 2017. The purpose of this consultation was to determine how the reserves were used and their value to the Community. The submissions received are detailed in the Section 194 reports attached (Appendix 1).

The public consultation for the revocation of the community land classification and potential sale of the Louise Avenue Reserve and Luke Court Reserve was undertaken from 22 February 2017 to 15 March 2017. The public consultation was undertaken in accordance with Section 194(2)(b) of the Local Government Act and Council's Community Consultation Policy. The community consultation included a direct mail out to residents and statutory authorities, publication of notices in the Government Gazette, the *Messenger* and *The Advertiser* newspapers and the relevant information was on public display at Council's Administration Centre, City Services and Libraries. Site specific websites were also set up. A summary of the responses received as a result of this public consultation are outlined below.

**Louise Avenue Reserve** - five submissions were received as a result of the consultation and are detailed in this report. There were four objections to the proposal and it is unclear whether the remaining submission is supportive.

**Luke Court Reserve** - one submission was received in objection to the proposal as a result of the consultation and is detailed in this report.

Council approval is also sought to submit the outcome of the community consultation and the Section 194 Report (Appendix 1) to the Minister for Planning for consideration in accordance with Section 194 of the Local Government Act.

Council's endorsement of the recommendations will facilitate the progression of the process to revoke the community land classification.

Following the revocation, Council will be free to dispose of the land.

Contamination investigations are being undertaken to determine any future potential liability that may remain with Council as a result of any site contamination. The findings from the investigations will be submitted to Council upon receipt of the determination from the Minister for Planning in relation to the revocation of the community land classification.

Preliminary contamination investigations at Ranger Street Reserve have concluded that asbestos is present in the fencing material along three of the property boundaries. A full report will be issued by 13 April 2017.

#### RECOMMENDATIONS

# **DUE DATES**

#### That Council:

1.	Acknowledges the outcome of the community consultation process undertaken for the potential disposal of:	11 April 2017
	<ul> <li>Luke Court Reserve at Allotment 58 in Deposited Plan 10466, Certificate of Title Volume 5552 Folio 397</li> </ul>	
	<ul> <li>Louise Avenue Reserve at Allotment 31 in Deposited Plan 6514, Certificate of Title Volume 2284 Folio 135</li> </ul>	
2.	Authorises the lodgement of the proposal with a report on all submissions made as part of the public consultation process and a request to approve the revocation of the Community Land classification over:	11 April 2017
	<ul> <li>Luke Court Reserve at Allotment 58 in Deposited Plan 10466 being portion of the land in Certificate of Title Volume 5552 Folio 397</li> </ul>	
	<ul> <li>Louise Avenue Reserve at Allotment 31 in Deposited Plan 6514 being the whole of the land in Certificate of Title Volume 2284 Folio 135</li> </ul>	
	to the Minister for Planning in accordance with Section 194 of the Local Government Act 1999.	
3.	Notes a report will be presented to Council upon receipt of the determination from the Minister for Planning in relation to:	30 April 2017

- Luke Court Reserve at Allotment 58 in Deposited Plan 10466, Certificate of Title Volume 5552 Folio 397
- Louise Avenue Reserve at Allotment 31 in Deposited Plan 6514, Certificate of Title Volume 2284 Folio 135
- Resolves to allocate additional funds of up to \$4,000 required for property valuations through the 2016/17 third budget review process, noting that these additional costs will be offset should the sale of properties proceed.

# DISCUSSION

Council has expressed a desire to pursue opportunities for asset consolidation, to maximise use of community facilities and ensure public value is delivered through its assets.

Louise Avenue Reserve Warradale, Luke Court Reserve O'Halloran Hill and Ranger Street Reserve Hallett Cove are being considered for potential disposal as part of Council's asset optimisation strategy.

# Consultation

As part of the City of Marion Business Plan 2016-19 Council requires a review of under-utilised council reserve and facilities to ensure community use is optimised. Consultation has ensured the community is aware that Council is pursuing opportunities for asset consultation, to maximise use of community facilities and ensure public value is delivered through its assets.

Public consultation was undertaken in December 2016 and concluded on 9 January 2017. The purpose of this consultation was to determine how the reserves were used and their value to the Community. The submissions received are detailed in the Section 194 reports attached (Appendix 1).

Public consultation pursuant to Section 194(2)(b) for the revocation of the community land classification was undertaken in accordance with Council's Community Consultation Policy. This public consultation was undertaken in March 2017 which included a direct mail out to residents within a 300m radius for the Reserves and to statutory authorities, publication of notices in the *Government Gazette, The Messenger* and *The Advertiser* newspapers and the relevant information was on public display at Council's Administration Centre, City Services and Libraries. Site specific websites were set up to ensure the community could access information.

#### Louise Avenue Reserve

- 398 flyers were delivered and two responses were received
- there were 18 visitors to www.makingmarion.com.au/louise-reserve-revocation and three submissions were received.
- Four submissions were received in support of the proposal and it is unclear whether one is supportive.

A copy of these responses are provided in Appendix 2.

# Luke Court Reserve

- 111 flyers were delivered and no responses were received.
- There were three visitors to <u>www.makingmarion.com.au/luke-reserve-</u> revocation and one submissions was received in support of the proposal.

# Service Authorities

A response was received from APA in relation to the Reserves. APA has no objection to the proposals.

A full summary of the responses received is attached (Appendix 2).

# **Community Impact**

The vision and principals of Council's Open Space Policy set out Council's commitment to provide open spaces that are accessible and diverse and provide opportunities for community activation. To support accessibility, it is proposed that open spaces be provided for the majority of people within 400 to 500 metres walking distance of their residence and/or workplace.

The table below shows other reserves within 500 metres of the Reserves which provide a greater range of amenities.

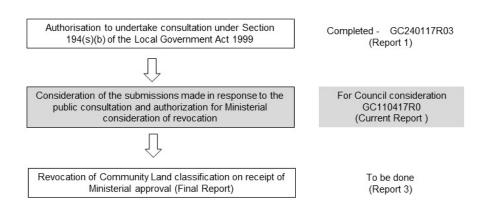
Name of Reserve	No of other reserves within 500 metres	Name of other reserves within 500 metres
Louise Avenue Reserve	2	Ballara Park Reserve and Bowker Street Oval
Luke Court Reserve	4	Matthew Street Reserve, Peter Court Reserve, South Road Reserve 2 and Christopher Grove Reserve

It has been identified that the Reserves are not contributing to Council's strategic objectives and have been identified as being surplus to Council's requirements.

#### **Community Land Classification Revocation Process**

Section 194 of the Local Government Act 1999 provides that Council must prepare and make publicly available a report on the proposal (Section 194 Report) and the community land classification cannot be revoked unless the Minister approves the revocation of the classification.

The following diagram illustrates Council's approval process to revoke the community land classification:



A Section 194 Report has been prepared for each site and is attached (Appendix 1).

Pursuant to Section 6 of the Administrative Arrangements Act 1994, the Governor has made a proclamation conferring the functions and power to approve the revocation of the community land classification in the Minister for Planning.

On Council's direction, a request for the revocation of the community land classification will be lodged with the Minister for Planning for approval, based on the Section 194(2)(a) report with such amendments as required by Council as a result of any submissions.

The timeframe for consideration by the Minister for Planning is dependent on the complexity of the application and can take up to four weeks.

Upon receipt of the determination of the Minister for Planning, a further report will be submitted to Council for the purpose of passing a resolution revoking the classification of the land as community land and to consider the results of the contamination investigations.

# **Environmental Implications**

Contamination investigations are being undertaken to determine any future potential liability that may remain with Council as a result of any site contamination.

Preliminary contamination investigations at Ranger Street Reserve have concluded that asbestos is present in the fencing material along three of the property boundaries.

A full contamination report is due to be completed by 13 April 2017. The outcome of the investigations will be submitted to Council upon receipt of the determination of the Minister for Planning.

# CONCLUSION

Council has expressed a desire to pursue opportunities for asset consolidation, to maximise use of community facilities and ensure public value is delivered through its assets. As part of the City of Marion Business Plan 2016-19 Council requires a review of under-utilised council reserves and facilities to ensure community use is optimised.

Louise Avenue Reserve Warradale and Luke Court Reserve O'Halloran Hill are being considered for potential disposal as part of Council's asset optimisation strategy.

Council's authorisation of the lodgement of the proposal with the Minister for Planning with a report on all submissions made as part of the public consultation process and a request to approve the revocation of the Community Land classification over the Reserves will facilitate the progression of the process to revoke the community land classification.

Following the revocation, Council will be free to dispose of the Reserves in accordance with Council's Disposal of Land and Other Assets Policy.

- Appendix 1: Section 194(s)(a) report
- Appendix 2: Community Engagement Report

# REVOCATION AND DISPOSAL OF COMMUNTY LAND THE WHOLE OF IMPROVED LAND AT ALLOTMENT 31 IN DEPOSITED PLAN 6514 LOT 31 LOUISE AVENUE WARRADALE

#### Report required under Section 194(2)(a) of the Local Government Act 1999

#### Description of the land:

The land comprises a vacant reserve at Lot 31 Louise Avenue Warradale. The land is known as Allotment 31 in Deposited Plan 6514 and is portion of the land comprised in Certificate of Title Volume 2284 Folio 135.

The land is an irregular shaped allotment and has an approximate frontage of 16.31 metres on Louise Avenue, a depth of approximately 67.1 metres on the northern boundary and approximately 75.4 metres on the southern boundary, giving a total land area of approximately 1,163 square metres. A copy of the Certificate of Title is attached (Attachment 1).

#### Reason for the proposal:

The vision and principals of Council's Open Space Policy set out Council's commitment to provide open spaces that are accessible and diverse and provide opportunities for community activation. To support accessibility, it is proposed that open spaces be provided for the majority of people within 400 metres to 500 metres walking distance of their residence and/or workplace. It has been identified that the land at Louise Avenue, Warrdale is currently under-utilised and serves no useful purpose to the community. There are two other reserves within 500 metres (Ballara Park Reserve and Bowker Street Oval) from the Louise Avenue Reserve which provide a greater range of amenities. Consequently, Louise Avenue Reserve is surplus to Council's requirements.

Community Consultation has been undertaken to ascertain the use and value of the reserves by the community. Letters were distributed within a 300m radius of the Louise Avenue Reserve to a total of 400 households and 49 responses were received. 5 of the respondents use the reserve daily, 8 twice weekly, 6 weekly, 1 monthly, 14 less than monthly and 15 never use the reserve.

#### Dedication, reservation or trust to which the land is subject:

The land is not subject to a dedication, reservation or trust.

No Government financial assistance was provided to acquire the land.

The land vested in council pursuant to a plan of division.

#### Intention of Council once revocation has occurred:

Subject to due process Council intends to sell the property on the open market in accordance with Council's Disposal of Land and Assets Policy.

The net sale proceeds will be allocated to the Open Space Reserve Fund for the development of open space facilities as approved by Council.

#### Affect on the Community:

It is deemed that the disposal of the land will not have any negative affect on the general community. The proceeds from any sale, subject to Ministerial approval would enable Council to develop open space facilities as approved by Council.



Product Date/Time Customer Reference Order ID Cost A BOID OF THE CONTRACT OF THE CONTRACT. THE CONTRACT OF THE CONTRACT. THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT. THE CONTRA

and the second	
Sn	uth Australia.
	(CERTIFICATE OF TITLE.)
P	Register Book,
	Vol. 2284 Folio 135
2	A A A A A A A A A A A A A A A A A A A
Balance Certificate	of Title from Vol.996 Folio 116
	AGENCY COMPANY OF SOUTH
AUSTRALIA LIMITED of 2	2 Grenfell Street Adelaide
	(as the <u>EXECUTOR</u> of the will of prietor of an estate in fee simple (Robert <u>Bertle</u> Smith who died on the 26 day of <u>December</u> 1937 d interests as are notified by memorial underwritten or endorsed hereon in
THAT piece of land situate in the HUNDRE	D of NOARLUNGA COUNTY of ADELAIDE
being PORTION OF SECTION 178 containing	seven acres and one rood or thereabouts and more particularly
delineated and bounded as appears in the	plan in the margin hereof and therein colored green SUBJECT
nevertheless to the right of way and eas	ement granted by Memorandum of Transfer No.1795380 to Minister
of Works in and over portion of the said	land as delineated in the said plan and therein marked
Easement	
	e map of the said Hundred deposited in the Land Office at Adelaide. He and affixed my seal this Third day of September 1953
	he and affixed my seal this Third day of September 1953
In witness whereof I have hereunto signed my name Signed the 3 and day of Septe 1953, in the presence of Alban RESERVE & ROADS	Registrar-General. TRANSFER No. 2074553. FROM Executor Journal
In witness whereof I have hereunto signed my nam Signed the 3 day of Septe 1953, in the presence of August RESERVE & ROADS In Deposited Plan 6514 now REDESIGNATED as	Registrar-General TRANSFER No. 2074353 TRANSFER NO. 207435 TRANSFER NO. 207435 TRANSFER NO. 207435 TRANSF
In witness whereof I have hereunto signed my nam Signed the 3 day of Septe 1953, in the presence of August RESERVE & ROADS In Deposited Plan 6514 now REDESIGNATED as	Registrar-General TRANSFER No. 2074553. FROM Executor South and General General TRANSFER No. 2074553. FROM Executor South and agained Company of South Questraling South General Warraclale Company Manager. Jorothy Evenue King of Evolumbile Manager. Jorothy Evenue King of Evolumbile Manager.
In witness whereof I have hereunto signed my nam Signed the 3 day of Septe 1953, in the presence of August RESERVE & ROADS In Deposited Plan 6514 now REDESIGNATED as	Registrar-General TRANSFER No. 2074853. FROM Executor Journal TRANSFER No. 2074853. FROM Executor Journal TRANSFER No. 2074853. FROM Executor Journal Australian Science Journary of South Countraling Science House Starte Linut of 43 Goldar Avenue Warradcale Company Manager. Porthy Evelone Kust of Euclanded Manager. Porthy Evelone Kust of Euclanded Soboler
In witness whereof I have hereunto signed my nam Signed the 3 day of Septe 1953, in the presence of August RESERVE & ROADS In Deposited Plan 6514 now REDESIGNATED as	ne and affixed my seal this tind day of Septembel 1953 Me and affixed my seal this tind day of Septembel 1953 Me and Agency Company of South Australian TRANSFER No. 2074553. FROM Exceedings Australian FROM Exceedings Aus
In witness whereof I have hereunto signed my nam Signed the 3 day of Septe 1953, in the presence of August RESERVE & ROADS In Deposited Plan 6514 now REDESIGNATED as	Registrar-General BUT AUSTRALIA Registrar-General BUT AUSTRALIA TRANSFER No. 2074553 FROM Executor Incedent and agancy Company of South Caustralia Company of South Caustralia Control to Clave Earle South of 43 Caust agancy Company of South Caustralia Control to Clave Earle Company Manager. Norothy Evelone Kinet of Evennold Manager. Norothy Evelone Kinet of Even South of 350 Edges Evel Regiment RAP. Marradiale Street alogavelle States feith Limith Munstes of Religion and Maganet Cause Suith Simith Story & Bell.
In witness whereof I have hereunto signed my nam Signed the 3 day of Septe 1953, in the presence of August RESERVE & ROADS In Deposited Plan 6514 now REDESIGNATED as	ne and affixed my seal this tind day of Septembel 1953 Market agency for the second of the second o
In witness whereof I have hereunto signed my nam Signed the 3 day of South 1953. in the presence of RESERVE & ROADS In Deposited Plan G514 now REDESIGNATED as Allotment(s) 31 to 36 incl.	Registrar-General BUT AUSTRALIA Registrar-General BUT AUSTRALIA TRANSFER No. 2074553 FROM Executor Incedent and agancy Company of South Caustralia Company of South Caustralia Control to Clave Earle South of 43 Caust agancy Company of South Caustralia Control to Clave Earle Compony Manager. Norothy Evelone Kinet of Evennold Manager. Norothy Evelone Kinet of Even South of 350 Edges Evel Regiment RAP. Marradola So Edges Eved Regiment RAP. Marradola So Edges Eved Manager Fitter feith Limith Munster of Religion and Manager Cause Suith Spineth Lotter & Berge Cause
In witness whereof I have hereunto signed my name Signed the Information of the second	Registrar-General Registrar-General Registrar-General Registrar-General Registrar-General Registrar-General Reverse Company of South Australia Company Company of South Australia Company Company of South Australia Control Ageney Company of South Australia Control Constants of 43 Godas Avenue, Warradcale Company Manager. South Colleve Starle Link of 43 Godas Avenue, Warradcale Company Manager. South Rolling Kunth of Corps Concel Nomban Rolph Kinth Junith 350 Field Regiment RA. Unarradcale Souther Conducte dues Fitas Keith Sunth Munister of Religion and Marganet Caire South Spinett Look of Starlane Scott South Spinett Look of Starlane Scott
In witness whereof I have hereunto signed my name Signed the 1953. in the presence of RESERVE & ROADS In Deposited Plan G514 now REDESIGNATED as Allotment(s) 31 to 36 incl.	ne and affixed my seal this tind day of Septembel 1953 Market agency for the second of the second o
In witness whereof I have hereunto signed my name Signed the Information of the state of the st	Registrar-General Registrar-General Registrar-General Registrar-General Registrar-General Registrar-General Reverse Company of South Australia Company Company of South Australia Company Company of South Australia Control Ageney Company of South Australia Control Constants of 43 Godas Avenue, Warradcale Company Manager. South Colleve Starle Link of 43 Godas Avenue, Warradcale Company Manager. South Rolling Kunth of Corps Concel Nomban Rolph Kinth Junith 350 Field Regiment RA. Unarradcale Souther Conducte dues Fitas Keith Sunth Munister of Religion and Marganet Caire South Spinett Look of Starlane Scott South Spinett Look of Starlane Scott
In witness whereof I have hereunto signed my name Signed the Information of Advance of Information of Advance of Information of Informatio of Informatio of Information of Information of	a and affixed my seal this tind day of Septembel 1953 Marked in seal this tind day of Septembel 1953 Marked in the second of Septembel 1953 Marked Company of Sent Construction Second Contracts of Second Contraction Second Contracts of Second Contraction Second Quercy Company of Sent & Construction Second Quercy Company of Second Contraction Second Quercy Company of Second Contraction Second Quercy Contract of Second Contraction Second Quercy Contract of Second Sobolis Second Quercy Second Second Sobolis Second Quercy Second Second Sobolis Second Rouge Second Markadak Sobolis Second Rouge Second Markadak Sobolis Second Spineter Second Second Sobolis Second Second Second Marganet Cause Second Spineter Sobolis Contents Second Content Second Second Second Second Content Second Second Second Second Content Second Second Second Second Second Content Second Second Second Second Second Content Second Second Second Second Second Second Content Second Se
In witness whereof I have hereunto signed my name Signed the Information of Information I	ar and affixed my seal this Tind day of Septembel 1953 Marked in seal this Tind day of Septembel 1953 Marked in the second of Septembel 1953 Registrar-General Internet and agency Company of South Questra day Sector agency Company of South Questra day Sector General Warractale Company Manager Porthry Eucline Kiney of Euclandele Marked Wooddaw Rolefse Units of Stores South General Warractale Company Manager Porthry Eucline Kiney of Euclandele Sobolar South General Warractale Company Manager Porthry Eucline Kiney of Euclandele Sobolar South General Warractale Company Manager Porthry Eucline Kiney of Euclandele Sobolar South General Ant. Narractale Sobolar South Spineter Loth of SErkane Sobolar South Stander Loth of SErkane Sobolar South Spineter Loth of SErkane Sobolar South Spineter Loth of SErkane Sobolar Marting Produced S. 8. 1958 of J. 40 pend Marting Produced S
In witness whereof I have hereunto signed my name Signed the Information of Information I	ne and affixed my seal this tind day of Septembel 1953 Marked in seal this tind day of Septembel 1953 Marked in Marked Constrained TRANSFER No. 2014553. FROM Exceeded of 443 TRANSFER No. 2014553. FROM Exceeded of 443 Take a general Warradole Company Manager Porthy Exclose Starte Lunck of 443 Take Regument RAP. Warradole Joboles This diadsay functor of Barganet Caine State diadsay functor of Se Extended This Stands as Emarks in Gummen in the within Tang Produced S. 8. 1958 or 3. usput Marked So The Starte Starte Marked Take Searle South MortGage No. 20979859 FROM Clave Searle South MortGage No. 20979859 FROM Clave Searle South Marked South Startes Company Marked South Startes Marked South MortGage No. 20979859 FROM Clave Searle South Marked South Startes Marked South MortGage No. 20979859 FROM Clave Searle South MortGage No. 20979859 FROM Clave Searle South MortGage No. 20979859 FROM Clave Searle South Marked South Startes Marked South MortGage No. 20979859 FROM Clave Searle South Marked South Startes Marked Searle South Marked Searle South
In witness whereof I have hereunto signed my name Signed the Information of Information I	ar and affixed my seal this Tind day of Septembel 1953 Marked in seal this Tind day of Septembel 1953 Marked in the second of Septembel 1953 Registrar-General Internet and agency Company of South Questra day Sector agency Company of South Questra day Sector General Warractale Company Manager Porthry Eucline Kiney of Euclandele Marked Wooddaw Rolefse Units of Stores South General Warractale Company Manager Porthry Eucline Kiney of Euclandele Sobolar South General Warractale Company Manager Porthry Eucline Kiney of Euclandele Sobolar South General Warractale Company Manager Porthry Eucline Kiney of Euclandele Sobolar South General Ant. Narractale Sobolar South Spineter Loth of SErkane Sobolar South Stander Loth of SErkane Sobolar South Spineter Loth of SErkane Sobolar South Spineter Loth of SErkane Sobolar Marting Produced S. 8. 1958 of J. 40 pend Marting Produced S

Land Services

Copyright Privacy Disclaimer: www.sailis.sa.gov.au/home/showCopyright www.sailis.sa.gov.au/home/showPrivacyStatement www.sailis.sa.gov.au/home/showDisclaimer



Government of South Australia Department of Planning, Transport and Infrastructure Page 92

Product Date/Time Customer Reference Order ID Cost

30/01/2017 12:25PM 3400 20170130006048 \$27.75

3 2077 459 10/8/59 P/A 20498/A US 28RG DISCHARGE OF MORTGAGE No. 209 7489 BY ENDORSEMENT THEREON. PRODUCED 8. 1959 AT 1.35 pm USINGEON DEP. REG. GEN DEP. REG. GEN. Deep C.T. with he Malin Geansh 3525 2/8/50 CANCELLED AS REGARDS PORTION OF THE WITHIN UND (LAND NOW IN PLAN NG. (574) AND NEW CERTIFICATE OF TITLE ISSUED VIDE LT.O. DOCKET 2967 OF 1959 VOL 2710 VOL 92, VOL 2710 VOL 92, VOL 27.0 REG. SEN. ILE BALANSE of THE WITHIN LAND I Resource IN DEPOSITED PLAN NG. 6514 is VEBTED IN THE COLOR of the C.T. of Mauon BY VIRTUE OF SEC. 14 800 SEC 1 OF ACT 1545 OF 1829 VIDE L.T.O. DOCKET NG 2968 OF 1859

Land Services

Copyright Privacy Disclaimer: www.sailis.sa.gov.au/home/showCopyright www.sailis.sa.gov.au/home/showPrivacyStatement www.sailis.sa.gov.au/home/showDisclaimer



Product Date/Time Customer Reference Order ID Cost

APPIPE NOT 12:25PM 30/01/2017 12:25PM 3400 20170130006048 \$27.75

# **Notations**

**Dealings Affecting Title** 

NIL

# **Priority Notices**

NIL

# **Registrar-General's Notes**

NIL

# **Administrative Interests**

NIL

Land Services

### REVOCATION AND DISPOSAL OF COMMUNTY LAND THE WHOLE OF IMPROVED LAND AT ALLOTMENT 58 IN DEPOSITED PLAN 10466 LOT 58 LUKE COURT O'HALLORAN HILL

#### Report required under Section 194(2)(a) of the Local Government Act 1999

#### Description of the land:

The land comprises a vacant reserve at Lot 58 Luke Court O'Halloran Hill. The land is known as Allotment 58 in Deposited Plan 10466 and is comprised in Certificate of Title Volume 5552 Folio 397.

The land is an irregular shaped allotment and has an approximate frontage of 69.67 metres on Luke Court and 41.79 metres on Mark Court giving a total land area of approximately 1,538 square metres. A copy of the Certificate of Title is attached (Attachment 1).

#### Reason for the proposal:

The vision and principals of Council's Open Space Policy set out Council's commitment to provide open spaces that are accessible and diverse and provide opportunities for community activation. To support accessibility, it is proposed that open spaces be provided for the majority of people within 400 metres to 500 metres walking distance of their residence and/or workplace. It has been identified that the land at Luke Court, O'Halloran Hill is currently under-utilised and serves no useful purpose to the community. There are four other reserves within 500 metres (Matthew Street Reserve, Peter Court Reserve, South Road Reserve 2 and Christopher Grove Reserve) from the Luke Court Reserve which provide a greater range of amenities. Consequently, Louise Avenue Reserve is surplus to Council's requirements.

Community Consultation has been undertaken to ascertain the use and value of the reserves by the community. Letters were distributed within a 300m radius of the Luke Court Reserve to a total of 111 households and 12 responses were received. 1 of the respondents use the reserve daily, 3 weekly, 2 monthly, 4 less than monthly and 2 never use the reserve.

#### Dedication, reservation or trust to which the land is subject:

The land is not subject to a dedication, reservation or trust.

No Government financial assistance was provided to acquire the land.

The land vested in council pursuant to a plan of division.

#### Intention of Council once revocation has occurred:

Subject to due process Council intends to sell the property on the open market in accordance with Council's Disposal of Land and Assets Policy.

The net sale proceeds will be allocated to the Open Space Reserve Fund for the development of open space facilities as approved by Council.

#### Affect on the Community:

It is deemed that the disposal of the land will not have any negative affect on the general community. The proceeds from any sale, subject to Ministerial approval would enable Council to develop open space facilities as approved by Council.



Product Date/Time Customer Reference Order ID Cost

30/01/2017 12:57PM 3400 20170130006656 \$27.75

The Registrar-General certifies that this Title Register Search displays the records maintained in the Register Book and other notations at the time of searching.



Registrar-General

# Certificate of Title - Volume 5552 Folio 397

Parent Title(s) CT 4100/524

Dealing(s) CONVERTED TITLE Creating Title

 Title Issued
 07/07/1998

Edition 1

Edition Issued 07/07/1998

# Estate Type

FEE SIMPLE (RESERVE)

# **Registered Proprietor**

THE CORPORATION OF THE CITY OF MARION OF PO BOX 21 OAKLANDS PARK SA 5046

# **Description of Land**

ALLOTMENT (RESERVE) 58 DEPOSITED PLAN 10466 IN THE AREA NAMED OHALLORAN HILL HUNDRED OF NOARLUNGA

**BEING A RESERVE** 

# Easements

NIL

# **Schedule of Dealings**

NIL

# Notations

**Dealings Affecting Title** 

NIL

# **Priority Notices**

NIL

Land Services

Page 1 of 2





Product Date/Time Customer Reference Order ID Cost

30/01/2017 12:57PM 3400 20170130006656 \$27.75

### **Registrar-General's Notes**

NIL

# **Administrative Interests**

NIL

Land Services

Copyright Privacy Disclaimer: www.sailis.sa.gov.au/home/showCopyright www.sailis.sa.gov.au/home/showPrivacyStatement www.sailis.sa.gov.au/home/showDisclaimer

# Vacant Land Community Engagement Outcomes March 2017



Council has expressed a desire to pursue opportunities for asset consolidation, to maximise use of community facilities and ensure public value is delivered through its assets.

Louise Avenue Reserve Warradale, Luke Court Reserve O'Halloran Hill and Ranger Street Reserve Hallett Cove are being considered for potential disposal as part of Council's asset optimisation strategy.

Preliminary contamination investigations at Ranger Street Reserve have concluded that asbestos is present in the fencing material along three of the property boundaries. A full report will be issued by 13 April 2017

This report will inform Council of the community engagement outcomes for Louise Avenue Reserve Warradale and Luke Court Reserve O'Halloran Hill.

On 24 January 2017 (GC240117R03) Council:

- 1. Declares that the retention of the land known as:
  - Luke Court Reserve at Allotment 58 in Deposited Plan 10466, Certificate of Title Volume 5552 Folio 397.
  - Louise Avenue Reserve at Allotment 31 in Deposited Plan 6514, Certificate of Title Volume 2284 Folio 135.
  - Ranger St Reserve at Allotment 535 in Deposited Plan 9597, Certificate of Title Volume 5110 Folio 876.

do not contribute to Council's strategic objectives and are surplus to Council's requirements and subject to Ministerial approval, the net sale proceeds will be paid into the Open Space Reserve Fund.

- 3. Endorses an allocation of up to \$7,800 for Administration to undertake consultation and bring a report to Council for consideration of the outcome of the public consultation under Section 194(2)(b) of the Local Government Act 1999 for the potential disposal of:
  - Luke Court Reserve at Allotment 58 in Deposited Plan 10466, Certificate of Title Volume 5552 Folio 397
  - Louise Avenue Reserve at Allotment 31 in Deposited Plan 6514, Certificate of Title Volume 2284 Folio 135
  - Ranger St Reserve at Allotment 535 in Deposited Plan 9597, Certificate of Title Volume 5110 Folio 876.

Public Consultation was previously undertaken in December 2016 and concluded on 9 January 2017. The purpose of this consultation was to determine how the Reserves are used and their value to the Community. The submissions received were detailed in GC240117R03 Appendix 5.

Public consultation pursuant to Section 194(2)(b) for the revocation of the community land classification was undertaken from 22 February 2017 to 15 March 2017 in accordance with Section 194 of the Local Government Act 1999 and Council's Community Consultation Policy.

# Vacant Land Community Engagement Outcomes March 2017



The community consultation included a direct mail out to residents within a 300m radius of the Reserves and to statutory authorities, publication of notices in the Government Gazette, the Messenger and The Advertiser newspapers and the relevant information was on public display at Council's Administration Centre, City Services and Libraries. Site specific websites were set up:

www.makingmarion.com.au/louise-reserve-revocation

www.makingmarion.com.au/luke-reserve-revocation

All responses required electronic or hard copy submission by Wednesday 15 March 2017.

Feedback was also sought from 5 service authorities. A response was received from APA who do not have any objections to the proposals.

# **Community feedback statistics**

The feedback received from the community on the revocation of the community land classification and proposed disposal of land, subject to Ministerial approval, was:

### Louise Avenue Reserve

398 flyers delivered and 2 responses were received.

A total of 18 people visited the Making Marion website and 1 person downloaded the document. 3 submissions were received.

Of the 5 responses received, four were in objection to the proposal and it is unclear whether one is supportive.

# Luke Court Reserve

111 flyers delivered and no responses were received.

A total of 3 people visited the Making Marion website and1 submission was received in support of the proposal.

# **Service Authorities**

A response was received from APA in relation to all three Reserves. APA has no objection to the proposals.

#### Specific feedback

The specific feedback received from the mail out is summarised below.

# LOUISE AVENUE RESERVE WARRADALE

APPENDIX 2

ta	,	
Warradale		
South Australia	5046	



ANNE

Mr. Adrian Skull **Chief Executive Officer** Marion Council 245 Sturt Road Marion South Australia 5047

1<sup>st</sup> March 2017

Dear Sir

In acknowledgement of the public letter dated 22<sup>nd</sup> February 2017, and, received 24<sup>th</sup> February 2017, in relation to the community land at Lot 31 Louise Avenue, Warradale (GC240117R03).

This land belongs to the community as stated in the letter; whilst there is suggestion of two other reserves with in the 400 to 500 metre radius I don't believe this is adequate for some of the residence who live within the proximity of this property namely 'Louise Avenue Reserve' at Lot 31 Louise Ave, Warradale, to even walk that distance of the stated reserves at Ballara Park, Ormonde Ave, Warradale, or Bowker Street Oval situated in Bowker Street, North Brighton.

My concern is that homes will be built along the fence line which overlooks property, when purchasing close to the reserve personally I was drawn to the serenity and beauty of the Reserve in close proximity of my property.

To allow houses to encumber the homes already close to this reserve is an act the Council and the State Government need to think strongly about, we do not live in Europe where land is in short supply, we live in Australia and the property which surrounds our day to day lives, and well-being should be reserved for that.

Take away open spaces, to live in close proximity is not good for health or the well-being of persons, we are all different, and should be allowed to live a free life without hassles of having neighbours close by and to know what they are having for their dinner!!

My view which is very strong on the sale of the reserve is a **BIG NO**, we have a lovely balance at this time, and already councils put too many homes on blocks of land with no freedom of choice for persons living in such tight knit accommodation.

The letter from Council suggests we can find two more reserves close by, but, have they looked at the larger number of homes in the area that these two areas at Ballara Park, Ormonde Ave (disgraceful Small Park with few amenities), Warradale, and, Bowker Street Oval which services a huge area of houses in the area and what they offer the community.

The letter states proceeds from the sale of the property will be used to develop other open space facilities - I laughed my head off at this statement. What is the matter with using some of the council rates we pay dearly for each year, to better the already established Park in Louise Ave, and make it more user friendly.

Council (Marion) have already dismembered the Land namely 'Louise Ave Reserve' at Louise Ave Warradale. It started approx. 12 months ago with the following: -

- 1. The playground was removed (approx. 12 months ago) which was used by children and their parents/grandparents... It was relocated to far away for the swing ride???
- 2. Trees removed
- 3. Trees have been removed because they overhung a fence and shed??

- 4. Trees have been re-planted at an expense, and, now with the proposed sale by Council (Marion) they will also be removed...What a waste Marion Council! of community money which we pay!
- 5. If Council had even a few thoughts about the land, a seat placed in an appropriate place on the land for enjoyment, some new play equipment, left the beautiful trees this would have been more appropriate and the land used so <u>people could enjoy</u> the reserve
- 6. NO, their only thought was to make it as hard as possible for persons to enjoy, and, taken away what use the reserve was meant for by the people, and the community.
- 7. THEIR FORSEEN THOUGHT WAS TO GET RID OF THE LAND and, <u>EARN EXTRA</u> <u>COUNCIL RATES</u> fill their pockets and do nothing to beautify the area of Marion – GREEDY IF YOU LIKE!!

In closing I wish to put forward to the State Government, The Minister, Marion Council, The Mayor of Marion, and all committees' to stop this terrible act of disposal of community land situated at Lot 31 Louise Ave Warradale, for the use to Marion Council (Council Rates) and, use of public money.

Let us allow this parcel of land to remain a reserve for the community... Let's spend the council rate money on the reserves to better it for the people, and community. LETS ALLOW MORE OPEN SPACE in the area.

Yours truly	
1	
	1/3/17
	(-( )

SANNED

# **APPENDIX 2**

Mr. Adrian Skull Chief Executive Officer Marion Council 245 Sturt Road Marion South Australia 5047



Dear Sir

In acknowledgement of the public letter dated 22<sup>nd</sup> February 2017, in relation to the community land namely 'Louise Avenue Reserve,' at Lot 31 Louise Avenue, Warradale.

Land belonging to the community as stated in the letter; whilst there is a suggestion of two other reserves with in the 400 to 500 metre radius I don't believe this is adequate for some of the residence who live within proximity, who like to walk to the park and enjoy the space close to home.

Concern is that homes will be built if the Council sell the property, houses will overlook property. When purchasing my home the reserve was close, the area was open and with the beauty that the Reserve had all close to my home.

To allow houses to encumber the homes already close to this reserve is an act the Marion Council and State Government need to think strongly about.

My view which is very strong... NO. On the sale of the land situated at Lot 31 Louise Ave, Warradale.

Too many homes are built on small blocks of land which means tight accommodation, in some cases two homes per block, not enough land to enjoy the outside and, not enough open spaces.

The letter states proceeds from the sale of the property will be used to develop other open space facilities. What is the matter with using the already established Park, 'Louise Ave Reserve' in Louise Ave, and make it more users friendly.

Council (Marion) have already dismembered the Land namely 'Louise Ave Reserve' at Louise Ave Warradale. It started approx. 12 months ago with the following: -

- 1. Moving playground equipment used by children and their parents/grandparents
- 2. Trees removed
- 3. If Council had a few thoughts about the land, seating and play equipment for enjoyment would have been replaced in an appropriate position on the land so people could enjoy the reserve and spend more time walking, sitting, enjoying.
- 4. COUNCIL WANT TO GET RID OF THE LAND and, EARN EXTRA COUNCIL RATES Why!!

In closing I wish to put forward to the Minister of State, The State Government, The Mayor of Marion, Marion Council, and all committees' DO NOT dispose of community land situated at Lot 31 Louise Ave Warradale.

Let us allow this land to remain a reserve for the community... Let's spend our council rate money on the reserves to better it for the people, and community. ALLOWING OPEN SPACE

Yours truly

1-03-2017

South Australia 5046

Warradale

?

Respondent No: 1 Login: Anonymous Email: n/a 
 Responded At:
 Feb 24, 2017 14:36:36 pm

 Last Seen:
 Feb 24, 2017 14:36:36 pm

 IP Address:
 n/a

#### Q1. Your thoughts here

It would be great if the proceeds from the sale could be used to further develop the Bowker Street oval. This could be done by; Upgrading the second tennis court Installing a water tap near the BBQ area so the BBQ can be cleaned after use (if this can't be done then the BBQ's need to be maintained regularly) Install more seating and shade Install shade sails over the play area Thanks



Respondent No: 2 Login: Anonymous Email: n/a 
 Responded At:
 Mar 06, 2017 18:56:35 pm

 Last Seen:
 Mar 06, 2017 18:56:35 pm

 IP Address:
 n/a

#### Q1. Your thoughts here

I am extremely disappointed that Marion Council is considering selling Louise Ave Park. While there are other parks around, the value of small areas of open space with some grassed areas and trees is becoming ever more important as the infill in the suburbs continues at such a rapid rate. Not only are more houses/units built on blocks that previously were a house and garden, new builds tend not to have green space - the change in the neighbourhood over the past 20years is massive, it has had an impact on summer temperatures, through both the loss of green space and the trend to courtyard and plastic lawns. And as a state with perilous power supplies we should be mindful of the increased demand the constant infill is having and going to have in the future through use of air conditioners. I am so disappointed in this council, which I had believed previously to be one of the most progressive councils.



Respondent No: 3 Login: Anonymous Email: n/a 
 Responded At:
 Mar 11, 2017 18:34:47 pm

 Last Seen:
 Mar 11, 2017 18:34:47 pm

 IP Address:
 n/a

#### Q1. Your thoughts here

Dear City of Marion, I would like to express a strong objection to the selling of the Louise Avenue Reserve. Parks like this are essential for reducing the urban heat effect and without them, residents would need to use more electricity to cool their homes, exacerbating Adelaide's power issues and contributing to climate change. These parks are also critical for wildlife corridors which are necessary for the survival of local and migratory wildlife populations. Finally parks like this provide a place of enjoyment for families and will help to maintain happy, inclusive and productive communities.

# LUKE COURT RESERVE O'HALLORAN HILL

Respondent No: 1 Login: Anonymous Email: n/a

 Responded At:
 Feb 23, 2017 14:24:58 pm

 Last Seen:
 Feb 23, 2017 14:24:58 pm

 IP Address:
 n/a

#### Q1. your thoughts

I am going to use your same logic that you can close that park as there are other parks nearby. There is a new housing estate close by on south road as well as off Patpa so no new houses are needed in our area. Places for me to walk and ride to with my kids are great in this area and more important to me and other neighbours than multiple houses. Thanks for asking my imput.

# SERVICE AUTHORITIES

#### **Heather Michell**

From:	Marra, Keileigh <keileigh.marra@apa.com.au></keileigh.marra@apa.com.au>
Sent:	Wednesday, 8 March 2017 3:26 PM
То:	Electronic Mail
Cc:	Read, Matthew
Subject:	Revocation and disposal of community land
Attachments:	5 Ranger St, Hallett Cove.pdf; Louise Ave, Warradale.pdf; Luke Ct, OHalloran Hill.pdf

Good Afternoon,

In response to the attached correspondence, APA Group has no objections.

Should you require additional information please do not hesitate to contact me.

Kind Regards,

#### Keileigh Marra Technical Officer – Third Party Works

#### **APA Group**

South Australian Networks 330 Grange Rd, Kidman Park SA 5025 PO Box 171, Findon SA 5023

**m** +61 418 853 508

e <u>keileigh.marra@apa.com.au</u>

www.apa.com.au



This email and any attachment is confidential, may be subject to legal privilege, and is for the use of the intended recipient only. If received in error, please notify APA by reply and delete the email. If you are not the intended recipient, any use, interference with, disclosure or copying of this material is prohibited. Views expressed are those of the author and not APA. APA does not guarantee nor accept liability for the reliability, completeness or confidentiality of any email communication, nor its freedom from harmful viruses or software.

APA handles personal information in accordance with relevant privacy laws and our privacy policy is accessible on <u>APA's website</u>.

This email has been scanned by City of Marion's MessageLabs Email Security System. For more information please visit http://www.symanteccloud.com

#### Page 110

#### **CITY OF MARION GENERAL COUNCIL MEETING** 11 APRIL 2017

Originating Officer:	Glynn Ricketts, Water Resources Coordinator
Corporate Manager:	Mathew Allen, Manager Engineering and Field Services
General Manager:	Tony Lines, General Manager Operations
Subject:	3 <sup>rd</sup> Party Water Supply Options
Reference No:	GC110417R08

#### **REPORT OBJECTIVE AND EXECUTIVE SUMMARY**

The objective of this report is to update Council on the current options to supply surplus water to 3<sup>rd</sup> party customers from the Oaklands ASR Scheme

RECOMMENDATIONS	DUE DATES
That Council: 1. Notes the Report.	11 April 17
2. Endorses staff to further explore the opportunities to supply 3rd parties with water as they arise.	11 April 17
3. Endorses the consolidation of water management into a dedicated business unit.	11 April 17
4. Approves that any revenue received from the sale of treated stormwater is set aside to further develop 3 <sup>rd</sup> party supply opportunities.	11 April 17

#### BACKGROUND

The key objectives of the Oaklands Wetland project were to provide:

- A theoretical maximum injection of 266 ML; •
- Up to 172 ML of water suitable for irrigation to Council reserves;
- A high value public open space for the community;
- A bio-diversity vegetation corridor; and
- Opportunities for Community education.

These objectives, with the exception of the supply volumes, have been met. The irrigation of reserves and some  $3^{rd}$  party supply currently uses 60 ML p/a and this is expected to reach 80 ML p/a over the next few years. Hence surplus water is now available providing Council with an opportunity to recover some operating costs.

The design intent of Oaklands was always to provide an opportunity to supply water to 3<sup>rd</sup> parties. Both the State and Federal Governments provided funding and a land donation with the knowledge that the site was designed and built to supply water for 3<sup>rd</sup> party demands. In fact, demand modelling was undertaken that identified the volumes and the potential users of the treated water. Council has been investigating the supply of water into the Tonsley development but it is now unlikely that Oaklands water will be used on the site (Refer to CC 110417R; Update on Water Supply into Tonsley).

#### DISCUSSION

The current performance of the Oaklands Wetlands (injection, extraction and usage) is as follows:

<b>Operations</b> - Wate	er Activity	2015/16	2016/17
Injected		92ML	97ML
Extracted	Reserves	20ML	30ML
	Sporting Clubs	20ML	20ML
	3rd Parties	5ML	10ML
Surplus		47ML	37ML

Whilst the 2.3 hectare wetland was constructed to treat an estimated 266 ML, the actual volume has been limited due to environmental conditions, matching injection volumes to predicted demand, rainfall (timing and amount), and injection efficiencies (linked to water quality, pressure, well clogging etc). Theoretically, the injection volume could be increased if:

- Environmental conditions were favorable including high rainfall during Winter and Spring, and improved water quality
- The number of injection/extraction wells was boosted from the existing 4 to 6 wells; and/or
- A new mechanical bio-filtration rain garden was added to the water treatment process (increase treatment capacity).

The City of Marion is selling water to the Gateway South consortium (dust control and soil compaction for the Darlington road works) and the Marion & Ascot Park Bowling Clubs. Furthermore, some limited cost recovery is occurring from Mitchell Park and Kellett Sports clubs. In addition, savings are being realised due to the displacement of mains water. The projected revenue for 2016/17 from supplying water from Oaklands is tabled below.

Site/Customer Details	Revenue/Cost recovery
Ascot Bowling club	\$5,000
Marion Bowling club	\$5,000
Kellet Oval	\$4,000
Mitchell Park Oval	\$4,000
Gateway South	\$40,000 (current sales may exceed this amount, Business case predicted \$30K per year

It is recommended that revenue from the supply of treated stormwater is re-invested in the water supply business. Predicted future costs are;

- To supply water all year round the control philosophy of our bores needs to be modified along with headwork modifications (\$45,000)
- The total cost of connecting to the Bus Depot is \$34,900 (DPTI have committed to 50% of this cost)
- Connection costs per reserve are circa \$20,000 (current sites budgeted, new sites unfunded)
- Extending the distribution network (budget costs are \$230 per metre)

The Water Industry Act 2012 requires that Minor Water Retailers provide transparent financial systems to account for water sales and costs. In accordance with the Local Government Act (1999) two alternative Governance models are available to manage our water supply business, these are:

- 1. The establishment of a single Council subsidiary, with S42 of the Act requiring a 13-point Charter (considered onerous); or
- 2. The grouping of operations into a dedicated business unit within Council.

#### Page 112

Both the Cities of Salisbury and Onkaparinga have opted for the second option to prudentially account for revenue received from any sale of water. This will provide the necessary transparency for the Essential Services Commission of South Australia who have issued the City of Marion with a minor water retail licence.

As Council's internal demand is still relatively low (as indicated above) it would be prudent to explore other opportunities to supply and sell water to 3<sup>rd</sup> parties. At this stage, there are a number of organisations/authorities that have expressed an interest in obtaining water from the Oaklands Wetland, these include the Department of Education and Child Development (DECD) for various schools, Warradale Army Camp, Flinders University and Adelaide Metro (Bus and Tram depots). For current details of these discussions refer to Appendix 1.

Administration is investigating the options and viability to extend the Oaklands water to supply Marion Golf Park as well as surrounding reserves and school. The agreement with Blair Turf Management who operates the golf course expiries in May 2019 and will provide amongst other management aspects, an opportunity to consider arrangements in relation to water supply and irrigation requirements. As this will be a commercial lease a report will be provided to Council in due course to consider the arrangements.

#### CONCLUSION

The Oaklands Wetland is currently underutilised and therefore there is a potential to supply and sell water to 3rd parties. Consequently, it is recommended that:

- Council staff further explore the opportunities to supply 3rd parties with water as they arise;
- The City of Marion consolidate its water management into a dedicated business unit;
- Any revenue obtained from the sale of treated stormwater be used to develop further 3rd parties supply opportunities.

**APPENDIX 1:** 3rd Party Water Supply Options

## GC110417R08 - Appendix 1

#### 3<sup>rd</sup> Party Demand

#### Tonsley;

Within the Tonsley Site there is a potential demand of 10-20ML for irrigating public open space with another 5 ML for wetland and pond management. Another 100ML may be required to service internal building demand for toilets and hot water, via a purple system. Recent Ministerial correspondence confirms that this demand is now unlikely to be met with ASR Water unless significant funding is made available. Staff continue to explore ways to reduce the required capital by reducing the required treatment and will continue to liaise with SA Water until the decision to construct a dedicated new pipe from Glenelg to Tonsley is made (site likely to be supplied via the purple pipe with potable water for irrigation and toilets for 1<sup>st</sup> 5 years).

#### **Department of Education and Child Development**

Officers from this Department are in regular contact with the City of Marion in regards to suppling various schools with ASR Water from Oaklands. It should be noted that most of the schools within reach of Council's pipe system are currently on bore water.

Costs will be a factor for this potential customer and demand is likely to be low 5-10ML. Unless we extend the Oaklands distribution network to service Marion Golf Club (demand increases to 20ML). An options study on Water supply to the Golf club will be presented to Council (linked to the longer term management strategy for the Golf Club) in due course.

#### Warradale Army Camp and Westminster School.

Again on bore water. Costs will be a factor but demand is likely to be moderate 10-20ML Not likely to connect to Oaklands within the next 5 years.

#### **Flinders University**

Demand for irrigation quality water is estimated at 30ML but this could increase if higher quality water is provided for the newly proposed site development.

However, as SA Water developing a standalone business model (for Tonsley), it is now very unlikely that Oaklands Water will now be required.

#### **Adelaide Metro**

The maintenance depot on Oaklands Road is a demand. Estimated at 3 -5ML. Capex for connection costs are \$34,000, DPTI have issued a Purchase Order for 50% connection costs and 50% unit rate supply costs. Water will be supplied to this new customer before 31<sup>st</sup> June. DPTI have also indicated that the Tram Depot could be serviced with treated stormwater. Demand modelling and costs to extend network are being investigated.

#### **Gateway South**

The Business Case for the connection costs at the depot predicted a revenue of circa \$30,000 p/a. Current sales indicate revenue is likely to exceed \$50,000 p/a. However, this customer now needs all year round supply, which will result in additional costs being incurred due to modifying the operational philosophy for Oaklands Wetlands. This will then open up the potential to sell water to other large Construction Companies, for dust control and compaction, once the Darlington project winds down.

#### CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

Originating Officer:	Rebecca Deans, Open Space and Recreation Planner
Manager:	Fiona Harvey, Manager Innovation and Strategy
General Manager:	Abby Dickson, General Manager City Development
Subject:	Reserve Street Reserve Dog Park Community Survey
Report Reference:	GC110417R09

#### **REPORT OBJECTIVES**

The objective of this report is to provide Council with the community feedback from the community evaluation survey undertaken in February 2017, and to seek Council endorsement on the proposed toilet location following community consultation.

#### **EXECUTIVE SUMMARY**

Following the development of the Dog Park at Reserve Street Reserve, Trott Park, the City of Marion recently sought the community's feedback about the development and the placement of a toilet at the reserve.

The community evaluation forms part of open space development of regional level projects to ensure that they respond to community need and are performing as intended through the design.

The Reserve Street Reserve Dog Park survey also asked residents about their support of the proposed toilet placement. The majority of survey respondents (84.7%) agree or strongly agree with the proposed placement of the toilet.

Key themes from the evaluation have been investigated and actions and responses are provided for Council consideration.

RECOMMENDATIONS	DUE DATES
That Council:	
1. Notes the consultation report (Appendix 1).	11 April 2017
2. Endorses the placement of the toilet at Reserve Street Reserve Dog Park as proposed in Appendix 2.	11 April 2017
3. Endorses the allocation of up to of \$28,000 for a shelter and seating within the 2017/18 draft budget.	11 April 2017
4. Endorsed an increased allocation of \$2,800 per annum for increased operating, maintenance and renewal costs.	11 April 2017
5. Notes that there are opportunities to be explored within the proposed new Animal Management Plan and further information will be provided at a future council meeting.	23 May 2017

#### BACKGROUND

The Reserve Street Reserve Dog Park has been a key project for Council and is featured within Council's Business Plan 2016-19.

The Dog Park was successfully completed and was opened in late August 2016.

Community evaluation for significant projects are undertaken to ensure the open space developments are accessible and safe environments and are meeting the needs of the community in line with the vision for these spaces.

The actions for Council consideration outlined in this report seek to deliver on Council's Vision theme of 'Liveable' and Goal 'Communities that are safe and inclusive, embracing active living and healthy lifestyles'.

#### DISCUSSION

The community evaluation was undertaken over a period of 3 weeks (30 January – 20 February 2017). A hard copy of the survey was distributed to 409 households within a 400 metre radius as well as being distributed to a parks and playgrounds newsletter database of 432 residents. In addition, a sign was placed on site advising the survey and social media was utilised to promote the survey.

84 responses were received and have been collated and provided in a report (Refer Appendix 1). A summary is provided below.

- The majority of survey respondents (84.7%) agree or strongly agree with the proposed placement of the toilet
- The survey indicates that users of the dog park are local as well as regional, however, most users (47 respondents) walk to the dog park
- 30% of visitors use the dog park at least twice a week
- Survey respondents indicated a spread of visiting times over the day
- 36 respondents stay 1 hour at the dog park per visit
- Approximately half the respondents (51%) do not use the playground adjacent to the dog park
- Parking concerns are high (25%) with not enough parking and inconsistent opening and closing of Reserve Street car park were high priorities
- The majority of respondents (65%) enter via entry 1 off Adams Road
- Most respondents (84.5%) agree or strongly agree that the dog park has had a positive influence on the local community
- More shelter and seating is considered important by respondents with 27 comments noted
- Litter concerns and the emptying of bins is a worry to residents with over 20 comments received
- Several respondents raised the issue of creating a small dog park within the boundary to separate large and small dogs
- Some highly critical responses have been received. The majority of these (5 out of 6) are from residents adjoining the park.

Feedback from the community has identified potential actions which will improve the use and functionality of the site.

The following table outlines the key feedback arising from the consultations and the recommended next steps.

Issue	Consideration	Recommendations	Costs
Lack of shade and seating within the dog park Car parking	Investigate options	<ul> <li>Provide additional natural seating options</li> <li>Provide 6m x 4m shelter in the north with additional seating</li> <li>Provide shelter over the southern bench seat.</li> <li>Investigate options to</li> </ul>	\$18,000 (to be confirmed) \$10,000 (to be confirmed) Investigation and
congestion	for extending car parking and replacing gravel with bitumen.	<ul> <li>extend carparking - scope and design the extension and bitumising of the Adams Road Car park.</li> <li>Provide costings for construction in 18/19</li> </ul>	scope to be included within existing works program. Detailed costings to be provided for consideration in 18/19 budget
Car parking gates are opening and closing irregularly at Reserve Street Reserve car park	Work with contractor to ensure opening and closing of gates at regular times.	<ul> <li>Liaise with contractor to ensure gate opens and closes gates at regular times.</li> </ul>	Funded within existing budget
Emptying of bins	Schedule additional services	<ul> <li>Schedule one additional service each week.</li> <li>Bin lid arms to be installed to stop the dumping of household waste.</li> </ul>	Funded within existing budget
Separate enclosures within the dog park for small dogs	Advice received from dog park expert suggests that providing separate enclosures may concentrate and exacerbate any dog barking noise issues in concentrated locations which may impact on neighbouring residents	<ul> <li>No additional / separate enclosures to be constructed at this time with consideration given to residents that have raised issues relating to noise.</li> </ul>	N/A
Public Education • Dog off leash • Dogs behavior within dog parks	Opportunity to develop education campaigns and events as per the resources identified within the Animal Management Plan	Opportunity to develop education campaigns and events to be explored within the proposed new Animal Management Plan.	To be considered for resourcing as part of the consideration of the proposed new Animal Management Plan.
Grass seed growth needs to be minimised	Particular attention needs to be taken as grass seeds can cause harm to dogs.	Investigate problem and best times of year to deal with the problems identified within maintenance regimes	Funded within existing budgets

#### Public Toilet Location

The majority of survey respondents (84.7%) agree or strongly disagree with the proposed placement of the toilet and it is recommended that the toilet placement is endorsed for the location shown in Appendix 2.

The proposed location is recommended as CPTED principles have been considered with passive surveillance being provided by vehicle and pedestrian traffic on Adams Road, clear sight lines exist from the road and carpark, there are existing access pathways to and from proposed exeloo location, water and power services are accessible and it is in close proximity to the playground and a dog park entry/exit gate.

The proposed location also allows for the footprint of the Adams Road carpark to be expanded in response to the car parking issues raised should Council wish to for this to occur into the future.

Consideration for the following to occur:

- Liaise directly with the residents with strong objections to the proposed toilet location to advise of CPTED considerations, positioning and aesthetics of Exeloo facility.
- Survey respondents and neighbouring residents be informed of toilet construction and FAQ's of toilet operation.

#### Key actions

- 1. Provide two shelters and an additional seat within the dog park.
- 2. Investigation and scope of an upgrade to Adams Road car park be undertaken in 2017/18.
- 3. Detailed costings for Adams Road car park be considered for funding in 2018/19.
- 4. Public education campaigns be developed and considered for resourcing within the Animal Management Plan.

Action has already been taken to address Reserve Street car park opening and closing, emptying of bins and reserve maintenance items.

#### **Financial Implications**

Council endorsed a budget of \$226,000 for the Reserve Street Reserve Dog Park Street Reserve, with \$100,000 contributed by a state government grant. Total expenditure was \$233,663.

In response to community feedback, a further \$28,000 is proposed to meet provision for additional shelters (2) and seat (1 large).

Whole of Life Costs are provided in Appendix 3.

Funding for the public toilet is already committed in the 2016/17 budget.

#### CONCLUSION

Implementation of actions relating to the community evaluation feedback at Reserve Street Reserve Dog Park is an opportunity to further enhance the use and functionality of the site.

This will strongly support Council's role in supporting and delivering accessible and diverse open spaces that provide opportunities for embracing active living and healthy lifestyles.

#### APPENDICES

Appendix 1 – Community Feedback Report

Appendix 2 – Proposed toilet location

Appendix 3 – Whole of Life Costs



# **Reserve Street Reserve Evaluation**

**Community Feedback Report** 

March 2017

## **Reserve Street Reserve Evaluation**

Community Engagement Summary

#### February 2017

Following the development of the Dog Park at Reserve Street Reserve, the City of Marion recently sought the community's feedback about the development and the placement of a toilet at the reserve.

The purpose of the engagement was to inform the community of the project milestones so far at Reserve Street Reserve.

The survey was made available on line at <u>www.makingmarion.com.au/reserve-street-</u>reserve.

The survey was distributed in the following ways

- A hard copy of the survey and reply paid envelope was sent to 409 households within a 400m radius of the reserve
- Social media posts were placed on the City of Marion Facebook page
- Signs were placed at the reserve
- A parks and playgrounds newsletter was sent to a database of 432

The survey was open for 3 weeks – 30<sup>th</sup> January 2017 - 20<sup>th</sup> February 2017

We had a total of **84** people complete the survey. 49 surveys were returned via hard copy with the others completed on line.

A full summary of all responses to each question is provided within this report

Overall the development of the Reserve Street Reserve Dog Park has had a positive impact on the community and responses were constructive.

There were some key themes that emerged throughout the consultation and evaluation and these can be taken on board for this and new dog park developments.

#### Overall summary of key themes received

- The majority of survey respondents (84.7%) agree or strongly agree with the proposed placement of the toilet.
- The survey indicates that users of the dog park are local as well as regional, however, most users (47 respondents) walk to the dog park.
- 30% of visitors use the dog park at least twice a week
- Survey respondents indicated a spread of visiting times over the day.
- 36 respondents stay 1 hour at the dog park
- The majority of respondents (51%) do not use the playground adjacent to the dog park
- Parking concerns are high (25%) with not enough parking and inconsistent opening and closing of Reserve Street Car Park high priorities.
- The majority of dog park users (65%) enter via entry 1 off Adams Road.
- Most respondents (84.5%) agree or strongly agree that the dog park has had a positive influence on the local community.
- More shelter and seating is considered important by respondents with 27 comments noted.
- Litter concerns and the emptying of bins is a worry to residents with over 20 comments received.

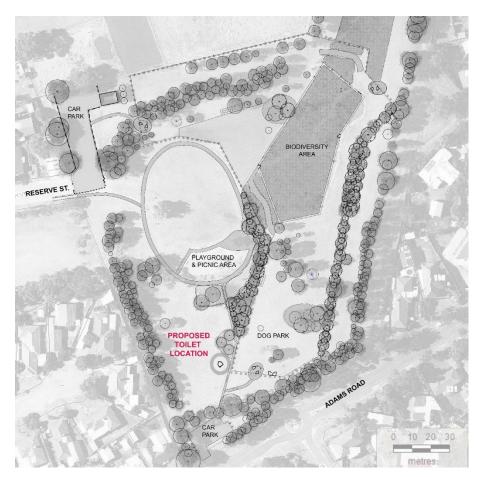
• Several respondents raised the issue of creating a small dog park within the boundary to separate large and small dogs.

Some highly critical responses have been received. The majority of these 5/6 are from residents adjoining the park.

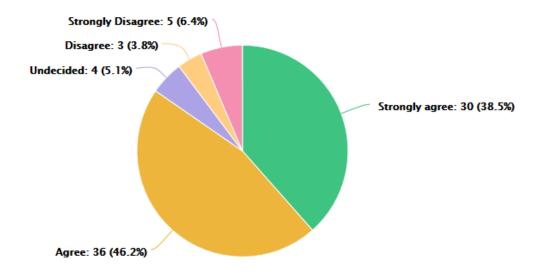
Page 121

#### Public Toilet Feedback

Respondents were asked to indicate their agreement for the toilet placement as indicated.



The majority of respondents (84.7%) agreed or strongly agreed with the toilet placement



One respondent lived directly behind the proposed placement of the toilet and is opposed to the development.

There were suggestions that the toilet placement would be better suited to the Reserve Street entrance and also responses requesting it not to be places near the Reserve Street entrance. However, there are no services available at this location and costs and time for construction make this location prohibitive. Survey respondents should be well informed that the toilet will be opened and closed at set times and will be cleaned regularly, therefore increased vandalism and negative behavior should not be increased with a toilet.

#### Comments related to the toilet placement are as follows:

- Fantastic location
- "Toilet is well placed as it is close to playground and Entrance 1 of Dog Park. To place it anywhere else in what would be seen as more secluded areas would make it risky for potential undesirable behaviour.
- Please do not place toilet near Reserve Street entrance."
- The toilet if there is going to be one which I still believe is a bad idea but it should go up near entry 2 as that's where the bigger carpark is and more people come and go from there, having it where proposed is in the middle of nowhere and again blocks off the children's play area, kids need to then walk past a public toilet to get to the playground. god knows what's going to happen at that toilet or near the toilet at night time. we have already on a number of occasions found dirty condoms on and around the playground since the dog park has been there, putting a toilet block on the pathway to the playground is not acceptable
- The proposed site is just far enough from the road to discourage use by passing truck drivers, unlike Onkaparinga's Minkarra toilet block. This is adjacent to Manning Road and too often drivers leave their vehicles on Manning Rd, thereby blocking the sight lines for others leaving the adjacent car park.
- The toilet should be located closer to the larger size car park
- Needs to be clearly visible from Adams Road.
- maybe slightly closer to the playground area, for parents with multiple children and watch others on the playground whilst toileting one
- Maybe more beneficial closer to playground area, as it appears close to the car park and road.
- It should be moved over to the other entrance near the Reserve St. I do not wish to look at a toilet block directly behind my house.
- Too close to houses. Was not consulted about dog park. To me it doesn't seem to get that much use. Feel sorry for people near it. Barely see the playground used. You took away playground equipment from other parks.
- Much needed to complete the reserve.
- We live close to the dog park which you gave us without taking consideration to increase traffic, not enough parking etc. etc.
- Only use the playground occasionally with grandchildren.
- Not needed no toilet.
- I don't use the dog park as I am not a dog owner however I use the park with my toddler and a parent room would be more suited for us.
- We have been waiting a long time for this.
- It simply does not bother me as I will never use it.
- Concerns with users of the dog park not adequately supervising their dogs whilst using the toilet facilities. Concerns with increased drug use/teenagers/loitering/graffiti in the area.
- If you have people in the park they need a toilet.
- I think that the toilets would be more appropriate near the playground and picnic area for children playing in the playground area.
- I agree that it is probably the best spot to put the toilet, but it is a bit of a walk from Reserve Street and Rix Court.

- Great idea especially for those with kids and grandkids. Love what you have done.
- Just wish that you had sectioned off an area for small dogs only. We can't take our small dog there as bigger dogs hassle her constantly. Very sad we still have to travel to Richmond and North Adelaide to visit small dog parks when we live at Sheidow Park.
- Great idea and great edition to this fabulous space
- Great idea
- AS long as locked at night and regularly cleaned
- Doorway should be turned towards Adams Road as marked

#### Page 124

#### Summary of feedback received

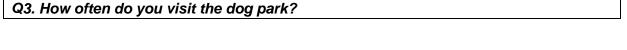
#### Q1. Approximately how far do you live from the dog park?

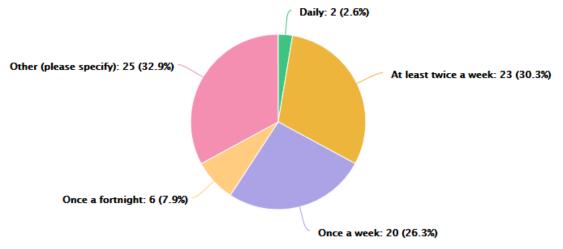
0 - 100m	13
100 - 200m	6
200 - 300m	7
300 - 500m	16
500 - 1000m	12
>1000m	27

It is interesting to note that the majority of respondents live more than 500m from the dog park. The dog park attracts users from across the City of Marion and other councils.

Q2. How do you get to the dog park?		
walk	47	
car	32	
other	7	

Other responses include bicycle.





#### **Comments received included**

- Every month or so.
- Refuse to go
- We stopped going due to far too many big dogs
- Don't own a dog.
- Never
- Every 2 days
- Never
- Once a month.
- When needed.

- Never
- Used to walk through the park. Cant now.
- I never as I do not need it
- Occasionally.
- we dont
- We own no dogs. Daughter has one comes once a fortnight to use it.
- If large dogs in park I do not enter as I have a small poodle.
- not anymore
- Never
- rarely to never.
- Once a month
- Once a month
- Once a month.
- When time permits
- I don't have a dog, so I don't visit the dog park very often, maybe on average once a year.
- We can't anymore as big dogs pick on our little dog :( otherwise it would have been daily.
- Sometimes up to 4 times a week

#### Q4. What are the typical times that you visit the dog park?

Early morning	14
Afternoon	12
Late morning	19
Evening	16
Other	12

#### Comments for other include:

- Different times
- It varies. Morning on the weekend or evenings during the week
- comment
- Don't own a dog.
- Anytime of the day
- never
- Our dog likes to exercise in the morning but we can't visit as bigger dogs pick on her.
- This depends on the weather as well

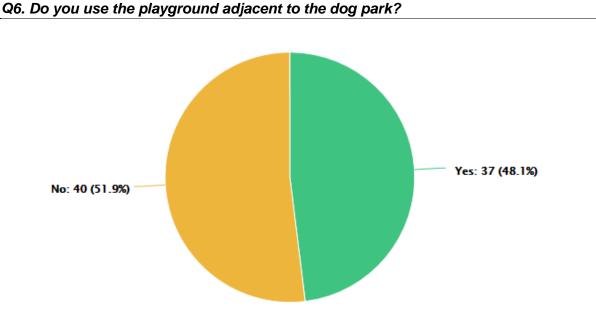
#### Q5. On average, how long do you spend at the dog park?

1/2 hour	24
1 hour	36
1 ½ hours	4
2 hours	1
Other	7

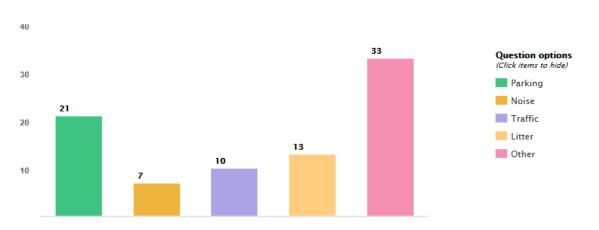
#### Comments for other include:

- I don't spend any time at the dog park, but used to spend hours at the playground that has since stopped
- Don't own a dog.
- I do not use the dog park but use the playground and a walk
- 24/7 I live next to it.

- When we visited we had to leave after about 15 minutes as big dogs hassles our little dog.
- Up to an hour depending if there are other dogs to interact with



**Q7.** Have you experienced or identified any issues following the completion of the development?



#### Parking Concerns include:

- The car park on Adams Rd is pretty tight, have recently started parking at reserve st which is much better.
- "Parking- As the only residents on Reserve Street we have had numerous issues with cars parking and spilling onto Reserve Street during peak times (evenings and weekends) when the Reserve Street Reserve gates (Carpark 2) have not been unlocked at the specified times.
- So many cars come and go on Adams Road
- On many occasions the chain has blocked access to the large car park in Reserve Street although I have never arrived earlier than 8.40am. At 84 yrs of age, I find

exiting the car park in Adams Rd somewhat difficult owing to limited space to reverse out.

- Car park on Adams road end most times is nowhere big enough and needs to be at least double.
- More parking would help.
- many cars are having to park along Adams Road, as carpark is often full.
- In the hot weather I go earlier to park and on my earlier visits the Reserve Street car park was chained and padlocked. That however, seems to been rectified.
- not enough car parking adjacent for volume of people
- not enough car parking
- Not enough car parking many parking poorly. Use of street parking and dogs running around.
- It is obvious that some people have no idea how to park.
- Can't park in my street.
- The Adams Road car park is too small and not easy to enter & exit.
- Perhaps advising a larger parking area is available at Reserve Street vs Adams Road.
- The carpark space on Adams rd. can get tight.

#### Noise concerns include:

- "Noise- Due to Carpark 2 not being locked on numerous occasions in the evenings (especially on weekends) we have heard people doing burn outs and using the area as a meeting place at night time which is especially unsettling as the car park is directly behind our house
- All day you hear dogs barking, it has ruined the serenity that you should be able to get in your own home
- Doesn't affect us.
- Increase noise, dog barking, car engines.
- Live next to it.
- My house's back fence is along the park towards the end of Tyson Avenue. Although
  it is reasonably far away from the dog park part of the reserve, my neighbour's dog
  doesn't get walked. If he hears dogs in the park, he will sometimes carry on as he
  wants to be in the park as well. The issue wasn't as bad before the dog park was
  installed, but it is now as a lot more dogs are visiting the park.

#### Traffic concerns include:

- "Traffic- Cars continually drive past our house into Car Park 2 during peak times. Sometimes very fast. Very unsettling especially as we have young children and it's only a short street.
- way more vehicles are now on the street and use our driveways to turn around. this
  is unacceptable and I will be blocking it
- A lot a gravel is dragged out on to Adams Road by vehicle exiting the car park. This makes that section of Adams Road very dangerous for motorbike and bicycle riders.
- Parking on roadway, sometimes both side of the road
- Some poorly controlled dogs near Adams Road.
- Additional noise.
- Gravel from Adams Road Park over Adams Road

#### Litter concerns include:

- See the occasional piece of rubbish on the ground
- there have been so many dirty condoms and food wrappers found over in the park, but let's remember that all that litter then blows into my carport when its windy!! I

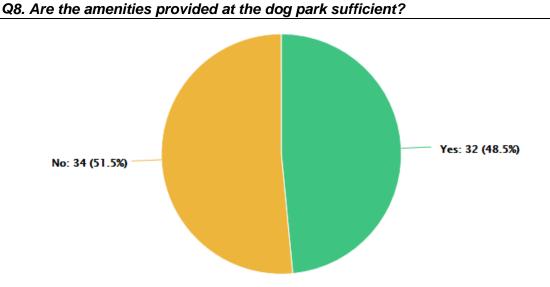
shouldn't have to clean up other people's rubbish so feel free to offer a solution there otherwise ill just be taking it back over and dumping it in the park

- There are limited bins for use within the area
- People not picking up their dog's poop
- people aren't picking up their pets poops
- Increase of litter blowing onto our fence, not a lot.
- Needs to be more rubbish bins because of the park size at least 4-6 bins.
- Not much, just now and then.
- Rubbish bins aren't collected often enough, most weeks are over flowing
- Increased littering wind blows litter in my front yard.
- Poo bags in my yard/poo on my front garden.
- Bins are always full; people are also not picking up their dogs poo. People are using bins that don't visit dog park to dump hard waste in.
- The bins are not emptied enough and smell really bad of dog poo.
- Dumped alongside bin (domestic)

#### Other concerns include:

- Mud when it rains on new turf.
- The bags have been out a couple of times for more than a week.
- Other- Carpark 2 Gate is not locked and unlocked at the specified times. There seems to be inconsistencies in this process. It's quite unsettling to have cars driving and parking in the carpark at night when it should be locked......then it's quite stressful to see your small street (Reserve Street) jam packed full of parked cars because Carpark 2 Gate has not been unlocked when it's supposed to be during the day time.
- bins need to be empty more often. one has not been emptied since dog park was opened and it is disgusting. (entry three )
- you have completely destroyed the family neighbourhood and the playground for kids to play on.
- I have a small dog and often the park is full of large dogs and as my dog is a puppy they can be rough. It would be good to have an area within the park sectioned off for puppies and smaller dogs as I've observed little dogs getting chased by larger dogs on several occasions.
- Car dumped in Reserve street car park for some weeks.
- Playground is too small, needs more equipment. Flying fox or bigger slide for example.
- Sometimes no bags available.
- Unturfed area needs weed control especially grass seeds.
- People taking their dog off the lead before entering the dog park. People having their dog off the lead and not using the dog park. Not enough lighting at the dog park/playground at night so teenagers use this to "hang around" at night and let off fireworks. Need more lighting to deter this.
- Looks on gates need to be better quality entry 1 gate locks need to be replaced.
- Increase of dog droppings around the area. eg. footpaths near playground.
- Many people take their dogs off the leads before entering the enclosed dog area, meaning many dogs often run into the children's playground, which poses a safety risk to children!
- Often find the bag dispensers empty.
- Dog owners need to be more diligent re: picking up droppings. Maybe more bags.
- Basketball play surface hollows create large puddles that makes it unusable after even a light shower.
- I have found that graffiti around the bus stops (52) has reduced quite a lot use to be cleaning it off once a week.

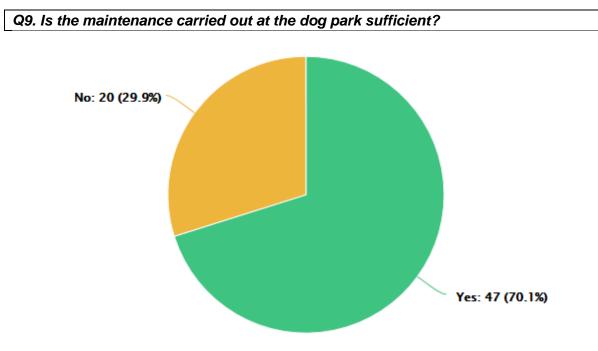
- Dog faeces ie. place hand shovel on hook near bins.
- Dogs go everywhere. Dog park too close to play area
- Not enough seating.
- Stress from the dog park and lack of noise constraints as requested to council.
- No shelter provided within the dog park itself.
- We wished there was an area set aside for small dogs only. We can't enjoy the park as bigger dogs pick on our little dog. She enjoys playing with dogs her own size.
- The dog poos bags are not always replaced quick enough and the bins are not emptied quick enough sometimes.
- People let their dogs run into the children's play equipment. HUGE SAFETY HAZARD
- When busy the open space is not enough
- Dog litter bags dispenses empty. Bins need emptying more often gets pongy



#### **Comments received included**

- a shelter similar to the one at Minkara dog park on Manning Road would be handy
- There could be a couple of extra seats around where the nice lawn is.
- need more shaded areas. and more seating.
- Some shade over the bench seats would be nice or more seating under the trees.
- We need some basic cover from the rain and at least two more benches in the upper park, one being in the shade!
- Toilet will be handy and perhaps a little more seating
- There should be more agility items for dogs
- Advising people to grab a poo bag as they enter the area may be a good idea.
- Poo bags often run out
- TOILETS
- toilet would be very beneficial and seating under the shade inside the dog park please
- Could do with large undercover seating areas.
- Better when toilets available. Lovely area.
- Sheltered area required preferably over one or both of the seats.
- Need regular checking of plastic dog bags. (Container is often empty).
- It needs a toilet and a fence around the children's area to stop dogs running into the playground.

- more seats in the shade would be great, and toilet but that's going in anyway
- There are some older people who bring their dogs. Although there are benches they could be in more shade and or have a rain shelter. Something to think about for future development.
- Could use more shaded seating space both inside the dog areas and by the playground
- need the new toilets
- No need anymore
- But would be good to have more toddler play equipment and playground and reliable BBQ's.
- 1). Second covered park bench and table next to BBQ would help more family use of this much improved reserve and community friendly area. 2). Toilet facilities also needed (as planned).
- More seating needed at playground
- More shading and seating in the shade.
- Separate areas for large and small dogs
- A bit more covered shelter would be nice shelter from rain/ heat
- Needs shade and children's playground.
- More dog bags, more seats under trees for shade on warm days
- More dog bags.
- no toilets.
- Shelter is needed for warmer days or a sudden shower of rain, maybe over the two bench seats.
- Toilets are a great idea.
- Please put in a small dogs only section, like the one at Richmond and North Adelaide.
- There was nothing before so this is great. There can always be extra.
- Most times I visit there are no poo bags (even though I bring my own)
- No toilet
- Need more shade areas and either bark chips or turf. Lots of grass seeds this spring which is dangerous for dogs.
- Separate area for small dogs. Walking path for use with walking frames etc



#### Comments include:

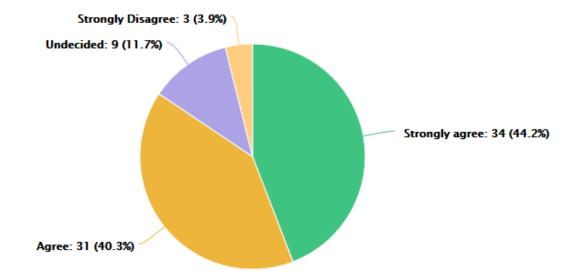
- Could possibly do with more shade or a small shelter
- See above regarding locking and unlocking of Carpark 2 Gate....garden/ lawn maintenance is fantastic however!
- more poo bags are needed
- Grass seeds are a problem
- Our house property borders fence line. Will Council kill weeds that grow between their new black chain wire fence and the existing chain wire fence?
- it appears that all who use the park are doing the correct thing in the way of cleaning after their dogs.
- Bins full and run out of bags. I provide my own but when no bags people just leave excrement instead of having a bag on hand.
- Grass seeds in unturfed area makes park unusable for many in summer. Very expensive vet visit for removal of grass seeds.
- Dry grass which is a fire hazard.
- Rubbish bins for dog poo bags to be emptied more often especially the one at entry 3.
- for a number of weeks the latches that keep the gates start were broken at entry 1.
- Bag dispensers empty most often, but grass and playground area well maintained
- · Possibly mowing of the grass on a more regular basis
- need to clean the dog...
- Needs a bit more upkeep.
- 1). Basketball play surface unusable after small shower, due to large puddles under and around ring area. 2). Better maintained green grass areas please.
- not sure
- Bio-diversity area is full of weeds & looks very over-grown. Fire hazard& snakes in area. I feel money would have been better spent if area could be used for small dogs. It is of no use all these many species of plants & signs explaining what they are.
- The Adams Rd gate was broken for 1 2 weeks, looked like someone had done a temp fix to keep it safely closed.
- Adams Rd gate was broken for 1 2 weeks & had been temp repaired by someone

- Nicer lawned area would be appreciated all over.
- n/a
- Smell the bins/dry, cracked earth.
- Bag replacement and bins emptied more regularly, gate locks are not strong enough
- Gate broken often.
- More regular bin collection and bag disposal refilling
- Lawns are overgrown near fence of dog park, bins need emptying more often

#### Q.10 Which entry and exit point do you usually use?

Entry 1	46
Entry 2	23
Entry 3	2

#### Q.11 The development has had a positive impact on the local community?



#### Comments include:

- Fantastic place for dogs to socialise and gain new skills
- Its a great facility and About time some money was spent "up the hill"
- The impact it has had on us is good and bad. Wonderful facility but we were only consulted only 2 weeks prior to works commencing that dog park had increased from a 4000sqm dog park to a 10000sqm dog park & that carpark would be reopened behind our house.
- Large dog breeds are loving it
- Amazing to have a place for pets and owners to socialise!
- Concern regarding weeds between our fence and black chain wire fence at border, highlighted on enclosed map.
- Aware many come from attending previous dog pars as larger.
- Have met many people through common interests and love interaction with other owners.
- It has brought more people to Trott Park.
- possibly not to immediate neighbours but people travel quite some way to bring their dog off lead here
- I'm not a local but I have heard positive comments.
- The development had a negative impact to the immediate community.

- Well done to transform this previously wasted space to become an enjoyable shared area for all to enjoy, socialise and improve health/fitness for a better community.
- Appears to be well used.
- Doesn't help us when our kids are scared of dogs and we used to use the park.
- would not know.
- Neighbours and friends not happy. Residents next to park distressed out of lack of council actions.
- It is amazing what a simple fence has done to the park. Before, hardly anyone would visit the park but now it seems like every day there are a lot of people making use of the park with their dogs.
- Have had lots of comments about it would be good if there was a small dogs only section, other people *seem to have the same issue we do.*

Q12. Do you have any other comments or suggestions regarding this dog park or future dog parks in the City of Marion?

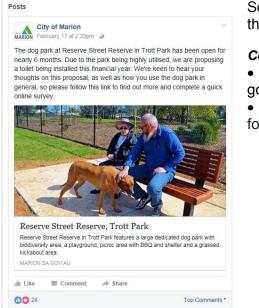
#### Comments include:

- Great size, enjoy the grass rather than wood chips
- More than happy with hit it thanks
- "Direct consultation with the immediate residents in the area who will be directly impacted by new developments would be an appropriate and considerate start.
- A phone call, email or letter direct to the resident directly impacted is much more appropriate as opposed to a generic flyer put in the post showing new dog park plans that have been already approved and only 2 weeks' notice for works to commence!
- As immediate residents we had no time to view our concerns and it was too late. Plans had been approved. We didn't voice our concerns with the initial plan showing a 4000sqm dog park because we were happy with it. Imagine our surprise several months later with a new flyer in the mail showing a 10000sqm dog park and a car park behind our house! And it had been already approved for works to go ahead.
- The re-opening of the Carpark on Reserve Street has had a stressful impact on us unfortunately but I think irregularities in the locking and unlocking of the gate has a lot to do with this."
- Move to toilet to Entry 2. away from the kids play area and give them a free walk to the playground, they already have to deal with dogs bowling them over that aren't on their leads!!
- Considering the park is so big maybe a fenced area for small dogs.
- "Like several other regular users, I live in Happy Valley/Aberfoyle Park area & use this and Minkarra dog park. For energetic dogs like mine, the wide grassy area is excellent & I commend Marion Council for this development. It is ideal for ball throwing, the atmosphere amongst dog owners is good but it just needs some shelter from sun & rain, plus more benches.
- "Absolutely need an area off-limits to large dogs.
- Not apart from creating a section for small dogs and puppies in only
- "More shade needed over the seating and shelter for rainy days
- Often find the Reserve Rd carpark is closed (chain hasn't been unlocked) "
- The biodiversity area is really not in a good position, it should be ONLY outside the dog park, dog balls get lost, long grass is a hazard due to snakes near dogs, it really is silly to have an area within the run space fenced off
- "Not to have the biodiversity era inside the park. It is very inconvenient loosing toys in the area and a safety concern regarding the long grass and snakes/lizards in summer!
- A dog park in Hallett Cove would be amazing! thank you!"
- Many more people walking their dogs past my home.

- For people that use the park in winter or on wet days there should be 3-4 under cover seating areas and at least 3-4 times the size larger (bus stop shelters).
- We need tennis courts.
- Some people do let their dogs dig, especially lawned area and leave the holes. This concerns me as a dog may break or damage legs. Have filled them in several times only to find dug up again? signage alluding to possible accidents.
- Grass seeds are an issue. Hope all areas nicely turfed if financially possible in future.
- Need a small and large dog area.
- No more dog parks.
- If possible, dog parks need to be bigger (about the size of the dog park at Glengowrie) so the dogs can run freely without other dogs standing over the top of them.
- Not so much the dog park at the playground there is insufficient shade over the playground itself. I believe the soil shade up above the play equipment would increase the use over summer.
- For future dog parks, please consider a greater distance between children's playgrounds and dog parks or another fence around the playground so dogs cannot run into the kids area, which often occurs at this site.
- "1. springs on the entry gates to make sure they close behind you (less chance of dogs escaping the double gate)
- 2. seats and shade on the playground side
- "This dog park is nice and big the dogs love to run.
- The dog park was placed in the wrong end of the carpark as people with kids cannot use the playground amenities. The council gave more importance to the dogs over the kids.
- Create wheelchair and mobility access paths in and around garden and play areas for use and enjoyment by elderly and handicapped community members.
- Need to ensure adequate (preferably off road) parking is provided at future dog parks. Perhaps some signposts to the larger back car park would be handy if not already installed.
- Make a separate area for small dogs.
- Have more separation between playground and park.
- No
- Love this dog park everyone who is there seems to love it as well.
- To make them larger not so confined and more lawned areas. Obstacles for dogs would be a though.
- no
- No toilet block next to our house but that will be ignored just like our request to locate the dog park somewhere else away from housing. I go to the beach and I am inundated with dogs off their leads. Why do we have to have dog parks when they're all at the beach. Can't get away from them!!
- We no longer have a dog but walk pass the park most days and see the park being used. The dogs are very excited when they get out of the car and are really pulling on their leads to get in the gate. We have seen not trouble with the dog park. We do take our grandchildren to the playground and the toilet would let us stay longer.
- Would like a separate area for small dogs puppies and dogs on leads. Also making sure dogs are safe when in there. Haven't had any problems but it would be a good idea to have a special area for guide and disability dogs to have a safe run with their clients. Just a thought, I am currently educating a guide dog puppy and think this would be a good idea as there are many visually impaired people in the area who have guide dogs. Would like more benches under the trees for shade on warm days to sit.
- I would like to see some permanent netted soccer goals put in at the park.

- Having lived in the area for over 35 years, this has been a good initiative, however we believe that some form of additional shelters should be made available. In need maybe additional security lighting at night within the dog park itself.
- I think they are a good idea for people who are a bit worried about taking their dogs off the leash. If dogs are well trained, they don't necessarily need to be confined to being in an enclosed area, but it gives owners confidence that their dog won't run off.
- Please consider sectioning off an area for small dogs only. They enjoy a run and play off lead just as much as big dogs but some owners don't have a lot of control over large excitable dogs so we can't enjoy the park and still have to travel to Richmond and North Adelaide small dog parks.
- A shallow dog pool for summer. Better gate locks, not so flimsy. Smaller extra fenced off area for timid/small dogs or young puppies.
- "Please do not separate the dog areas in this park into small and big dogs! Discriminatory against big dogs like mine that are social with all dogs.
- Future dog parks more of them when you can please!"
- DOGS RUN ONTO THE CHILDREN'S PLAYGROUND. THIS IS NOT OK!
- People need signage to educate them about dog behaviour. Some very disruptive dogs use the park and the owners just laugh even though their dogs are getting in other dogs space trying to start fights or being plain aggressive due to pack mentality (especially some huskies in early morning). Needs better monitoring if possible.
- The dog park is good, although would be good to have more open space with less trees to crash in to
- If possible a separate area just for dogs on leads would be great. Not all dogs are under effective control and a separate area to prevent out of control dogs running up to dogs on leads would be great.

#### Facebook Feedback



Social media posts called for people to comment on the reserve street reserve development.

#### Comments Included:

- A toilet over near the lions shed would be a good idea.
- This dog park gets too many prickles not good for our pups

We thank the community who took the time to provide their feedback and participate in the engagement process.



#### GC110417R09 -

### Appendix 3

Whole of Life Cost Analysis	Reserve	e Street Reserv	ve Dog Par	k							
Description	Lifecycle Yrs	Acquisition Cost	Projected Operating Costs pa	Projected Maintenance Costs pa	Total Projected Less O&M pa O	ss Existing D&M pa	Net Increase O&M pa	Projected Depreciation/ Renewal pa	Net Increase Depreciation/ Renewal pa	Whole of Life Cost of Proposal	Whole of Life Increase Cost of Proposal
Manual input	Manual input	Manual input		5%	Ma	inual input		based on useful life		based on capital component with longest life	based on capital component with longest life
Furniture (seating, shelter and concrete base)	20	28,000	-	1,400	1,400	-	1,400	1,400	1,400	84,000	84,00
Total (whole of life cost based upon 20 years)		\$28,000	\$0	\$1,400	\$1,400	\$0	\$1,400	\$1,400	\$1,400	\$84,000	\$84,00

\*Whole of life costs include acquisition, operating & maintenance expenditure and depreciation/renewal using current values.

Maintenance 5% pa equation

#### CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

Originating Officer:	Rebecca Deans, Open Space and Recreation Planner
Manager:	Fiona Harvey, Manager Innovation and Strategy
General Manager:	Abby Dickson, General Manager City Development
Subject:	Jervois Street Reserve Community Evaluation
Report Reference:	GC110417R10

#### **REPORT OBJECTIVES**

The objective of this report is to provide Council with the community feedback from the community evaluation survey undertaken in February 2017 regarding the use and development of Jervois Street Reserve, South Plympton.

#### EXECUTIVE SUMMARY

Following the development of Jervois Street Reserve, the City of Marion recently sought the community's feedback about the development.

The community evaluation forms part of open space development of regional level projects to ensure that they respond to community need and are performing as intended through the design.

Key themes from the evaluation have been investigated and actions and responses are provided for Council consideration.

RECOMMENDATIONS	DUE DATES
That Council:	
1. Notes the consultation report (Appendix 1).	11 April 2017
2. Endorses the inclusion of \$35,000 for a double shelter, two picnic tables and bitumen base within the 2017/18 annual budget.	11 April 2017
<ol> <li>Endorses that \$3,000 of the required \$35,000 project budget be funded from the monetary prize received by SA Health from the '2017 Minister for Health – Excellence in Public Health Awards' and be attributed to the enhancements proposed at Jervois Street Reserve.</li> </ol>	11 April 2017
4. Endorses an increased allocation of \$5,766 per annum for increased operating, maintenance and renewal costs in the Council 2017/18 budget and Long Term Financial Plan.	11 April 2017

#### BACKGROUND

The Jervois Street Reserve development has been a key project for Council over a number of years and is featured within Council's Business Plan 2016-19.

The reserve development was successfully completed and opened in August 2016.

Community evaluation for significant projects are undertaken to ensure the open space developments are accessible and safe play environments and are meeting the needs of the community in line with the vision for these spaces.

The actions for Council consideration outlined in this report seek to deliver on Council's Vision them 'Liveable' and Goal 'Communities that are safe and inclusive, embracing active living and healthy lifestyles'.

#### ANALYSIS

The community evaluation was undertaken over a period of 3 weeks (30 January – 20 February 2017). A post card inviting feedback was distributed to 1,212 households with online information being distributed to a parks and playgrounds newsletter database of 432 residents. In addition, a sign was placed on site advising of the survey and social media was utilised to promote the survey.

93 responses were received and have been collated and provided in a report (Refer Appendix 1). A summary is provided below.

- 84% of survey respondents agreed or strongly agreed that the development has helped build connections amongst the local community.
- 63% of respondents live more than 500m from the reserve and drive their car.
- The main attraction for the reserve, with 62 preferences for the junior playspace and 52 respondents indicated that the age of the children using the reserve is 0- 3 years. However, the other spaces in the reserve attracted positive comments and are also well utilised.
- Reserve usage is high with nearly 55% of respondents using the reserve once a week, twice a week or fortnightly.
- Many visitors (39%) spend 1<sup>1</sup>/<sub>2</sub> to 2 hours at the reserve.
- 72% of respondents are happy with the amenities provided at the reserve, but would like more shade.
- A second toilet is a priority for many respondents.

Feedback from the community has identified potential actions which will improve the use and functionality of the site.

#### Page 140

The following table outlines the key feedback arising from the evaluation feedback received and actions for Council consideration.

Issue	Recommendations	Costs
Lack of shade	<ul> <li>Provide artificial shade for junior play area over swings and slide</li> <li>Provide artificial shade over climbing frame</li> <li>Provide a further double shelter and 2 x picnic tables and asphalt base (location to be scoped)</li> <li>Allow time for trees to grow to increase natural shade</li> <li>Replace trees that have died throughout summer</li> </ul>	All shade \$55,000 (to be designed and costed) Can be prioritized as part of the proposed 'Shade Program' \$35,000 for shelter and picnic tables/base
Lack of car parking and traffic issues	<ul> <li>Investigate traffic and parking options for Waterhouse Road and Jervois Terrace</li> <li>Provide costings for construction in 18/19</li> </ul>	Investigation and scope to be included within existing works program. Detailed costings to be provided for consideration in 2018/19 budget
Toilet cleanliness and number of toilets BBQ clean	<ul> <li>Monitor use of toilet for 12 months</li> <li>Review timing of toilet cleaning and increase by 1 clean per week</li> </ul>	Increase 1 x toilet clean per week. \$2,266 per annum BBQ cleaning to be
Lack of bins	<ul> <li>Three extra bins will be placed at the reserve.</li> <li>Review frequency of rubbish collection</li> </ul>	reviewed. Increase 1 x rubbish collection per week to be funded within existing budget
Community Activities requested	<ul> <li>Community feedback provided to Community Development for consideration of future programming</li> </ul>	
Flying Fox too high	<ul> <li>Flying Fox has been re-installed and the handle lowered Continue to monitor the equipment</li> </ul>	
Fence whole park	<ul> <li>Consider and develop options rather than fence immediately.</li> <li>Undertake traffic and parking investigation in first instance to review.</li> <li>Develop cost/benefit for options following traffic and parking</li> </ul>	
Timber splitting	<ul> <li>Review maintenance regimes</li> <li>Follow up play equipment issue with playground equipment supplier</li> </ul>	

Of the issues and items listed, a number have been followed up with action or are in progress such as the number of bins on site and frequency of rubbish collection, flying fox issues, timber condition etc.

It is recommended that a traffic and parking investigation occur throughout the 2017/18 financial year, and should additional car parking / traffic device/s be an outcome, detail design and costings be developed for this throughout the 2017/18 financial year. Any further costs resulting from this study will be considered for the 2018/19 financial year.

Key items to be addressed in 2017/18 requiring budget consideration are an additional double shelter, bitumen base, 2 picnic tables and shade sails.

#### SA Health Award

On 3 April 2017, the City of Marion received the 2017 Minister for Health – Excellence in Public Health Award (Metropolitan category) for the Jervois Street Reserve Development. The awards recognise local councils in South Australia that have made outstanding contributions to public health outcomes for their communities. The award includes a \$3,000 monetary prize to use to further progress public health initiatives in the Council. It is recommended that the \$3,000 be reinvested in Jervois Street Reserve in contributing to the proposed enhancements to the site.

#### **Financial Implications**

Council endorsed a budget of \$940,000 for the Jervois Street Reserve. Total expenditure was \$929,616.

In response to community feedback, a further \$35,000 is proposed to meet provision for an additional double shelter and 2 x picnic tables with bitumen base. It is proposed to utilise the \$3,000 SA Health award monetary prize to contribute to the proposed improvements at Jervois Street Reserve, reducing Council's contribution to \$32,000.

It is proposed that the \$55,000 for artificial shade at the site is incorporated in the shade program for playgrounds (subject to Council endorsement) in the 2017/18 financial year.

A further \$2,266 per annum is also sought for an additional toilet clean and resupply of toilet consumables.

Whole of life costs are provided in Appendix 2.

#### CONCLUSION

Implementation of actions relating to the community evaluation feedback at Jervois Street Reserve is an opportunity to further enhance the use and functionality of the site.

This will strongly support Council's role in supporting and delivering accessible and diverse open spaces that provide opportunities for embracing active living and healthy lifestyles.

#### APPENDICES

Appendix 1 – Jervois Street Reserve Community Feedback report Appendix 2 – Whole of Life Costs



## Jervois Street Reserve Evaluation Community Feedback Report

March 2017

## **Jervois Street Reserve Evaluation**

Community Engagement Summary

#### March 2017

Following the recent development of Jervois Street Reserve, we recently sought the community's feedback about the development.

We asked the community what they thought about their new playground, and what they would like their reserves and playgrounds to look like in the future.

This survey was made available on-line at makingmarion.com.au/jervois-street-reserve.

The survey link was distributed in the following ways

- A postcard advertising the link was mailed to 1212 households
- Social media posts were placed on the City of Marion Facebook page
- A sign was placed at the reserve
- A parks and playgrounds newsletter was sent to a database of 432

The survey was open for 3 weeks – 30<sup>th</sup> January 2017 - 20<sup>th</sup> February 2017

We had a total of **93** people complete the survey.

A full summary of all responses to each question is provided as **Attachment 1** to this report

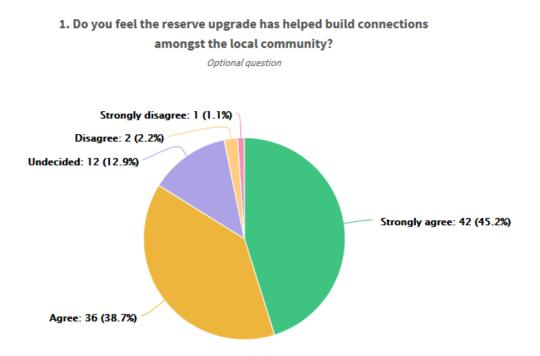
Feedback is overwhelmingly positive with considerable constructive feedback received.

#### Overall summary of key themes received

- 83.9 % of survey respondents agreed or strongly agreed that the development has helped build connections amongst the local community.
- 58 respondents live more than 500m from the reserve and drive their car. It is interesting to note that many respondents commented that they drive from other suburbs to play.
- The main attraction for the reserve, with 62 likes, is the junior playspace and 52 respondents indicated that the age of the children using the reserve is 0-3 years. However, the other spaces in the reserve attracted positive comments and are also well utilised.
- Reserve usage is high with over 50% of respondents using the reserve at least fortnightly.
- Many visitors (14%) spend up to 2 hours at the reserve.
- 72% of respondents are happy with the amenities provided at the reserve, but would like more shade.
- A second toilet is a priority for many respondents.

#### Attachment 1 – Summary of feedback received

Q1. Do you feel the reserve upgrade has helped build connections among the local community? This may have been experienced through more residents seeing each other at the reserve, having an opportunity to greet each other and share the space.



#### **Comments included:**

- Every day there is people from different backgrounds all enjoying the park
- I love being able to go to the park and interact with cultures family & friends
- It's probably the most well planned play space I've ever been too
- We use the reserve as a meeting spot for the mums group I am involved with.
- People go to this park from near and far.
- Don't live in the area but visited once ... lots of families there on a weekday.
- Allows locals to interact while enjoying the park
- "Kids love to work together in the creek bed, pumping the water and collecting it.
- Great place for dogs to meet also."
- There are limited attractions or reasons to visit the reserve for my age group.
- I went shortly after the opening and haven't been back since. The reserve seems
  very crowded especially at weekends with lots of people in organised party groups it
  would appear. As a local you would have to be very early to get a spot. The reserve
  parking on both sides of Jervois St has restricted traffic to single lane I think a fence
  should be erected to avoid the possibility of a toddler straying onto the street. I
  envisaged the reserve being somewhere to go and relax not a children's playground.
  Apart from that it is pleasing to the eye.
- "I have lived in Edwardstown for 30 years and raised my children here. Taking them to local parks. Often the only people there.
- I have never seen so many people of all ages using a park.
- You have created a space people want to use.
- It makes my husband and I smile each time we drive past and see people enjoying the space
- Thank you "
- Having just moved to Adelaide I have no connection with the local community around the park.

- It's nice meeting other mothers and cares.
- Every time we have been there people are commenting on what a great space it is and how well done everything is. We have arranged to meet other families there and I have overheard many others saying that its a great place to meet and let the kids have some fun.
- You have created a toddler/preschool playground and it is this group that connect there.
- Great to see so many families out enjoying the playground, we probably wouldn't see them otherwise
- I have chatted to people at the park and I have seen crowds of people meeting at the park.
- Lots of parents with children meeting up, while children play. Have spoken to quite a few folk with children enroute to the reserve.
- In the first week of opening, I couldn't believe how many people attended the park there was a palpable feeling of community and given that most of the time we hear about crime, assaults and bad news, it was an absolute joy to see so many people, from so many backgrounds, coming together to enjoy the park! Well done Marion Council!!!!
- Yes I have met mums dads aunts and grandparents at this play facility
- I am a resident and mostly I meet people from other suburbs.

## Q2. Approximately how far do you live from the reserve?

0 – 100m	3
100 – 200m	9
200 – 300m	10
300 – 500m	13
500 – 1000m	21
>1000m	37

### Q3. How do you get to the reserve?

Walk	51
Ride a bike	10
Car	48
Other	1

### Comments for other included:

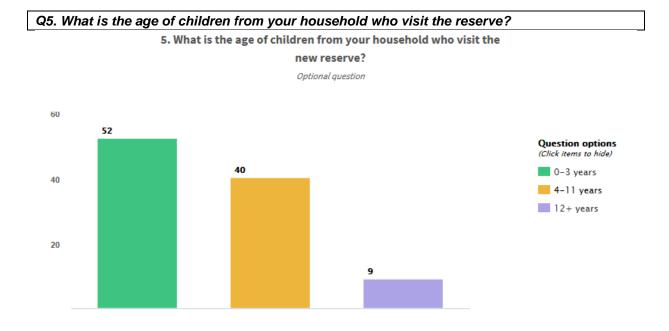
- Me & the dog
- Walk from work
- Car when taking my nephew, walking when exercising
- I don't go

Q4. What is the main attraction for you to visit this new reserve?

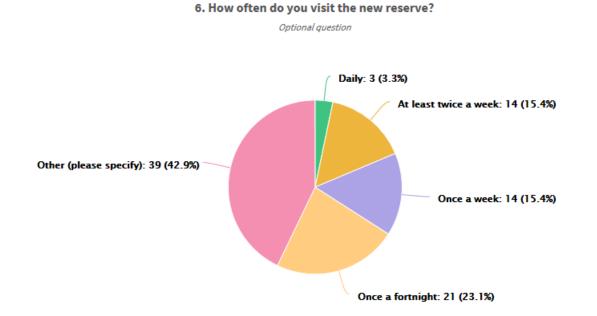
Junior Playspace	62
Pump Track (BMX)	24
Sports Court	15
Playspace	37
Fitness Equipment	8
BBQ and shelter	17
Other	17

## Comments included:

- The dog loves it
- Open space & interaction with others
- swings, slide, drums and plenty of grass to run around
- Bike/running track around the edge has been popular with the two boys to cycle/scoot around.
- Grassed area for babies to lay on o rugs
- fully fenced in toddler area with a range of activities
- A pleasant space to walk to and sit and rest before heading home again. Great playspace for my young nephews
- My kids love the WHOLE space and use it all
- Bike track
- Natural elements incorporated into play equipment. It doesn't feel overly sanitized and plastic
- only the walking track as the fitness equipment is not suitable for over 50 year olds (unless they are super fit). more suitable equipment such as at Goodwood train station - exercise bike, bicep press, quad press, etc
- I don't go
- Basketball court is amazing. Love using it every time. Although, it would be highly great and affordable with a chain net, as it lasts longer and also saves money.
- Toilet
- Running my dog around it and enjoying seeing people using it
- I walk my dog in the area and we do a lap of the park as part of our walk (he is on a lead!)
- Love everything this space has to offer!!
- There are so many different things for the kids to do and so they aren't bored easily and we are able to stay for the whole morning
- Have taken grandchildren, ages 5 & 8 but they were quickly bored. The hanging fox(?) is set to high for them to reach.
- Simply how pleasant it is to be outside sit and have a place where people can be active, friendly and relax.
- I take my grandchildren they have enjoyed all spaces
- Walking dogs. Unable to use BBQ/ shelter as always taken over by groups for parties with someone "booking" the table area under the shelter from early morning many from a great distance from Marion council. Locals unable to use.
- Grassy areas to walk or sit on
- We walk past it and through it on our regular walks
- Great place to walk the dog
- The seating
- Water sand area swings and grass area



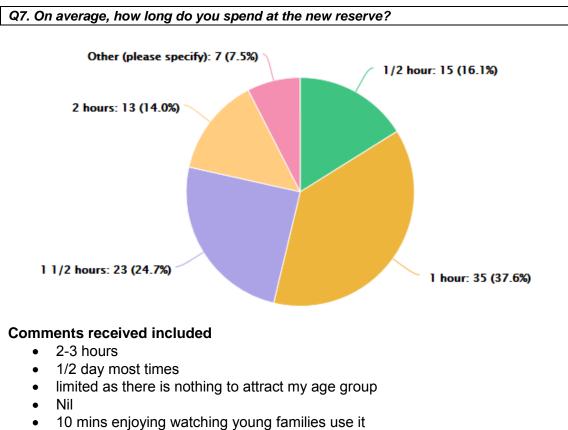
Q 6. How often do you visit the new reserve?



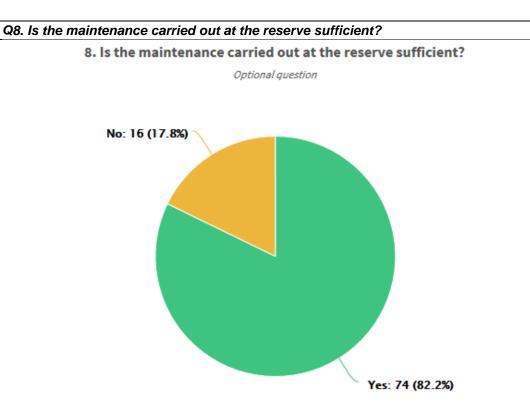
## **Comments received**

- School holidays mainly.
- Once or twice a month
- I take children I work with there and I take friends kids and friends take their own kids after they've found out about it
- Bi monthly
- Monthly
- Once a month

- once a month
- Twice a year
- Only took my grandson once as he used to live near there and wanted to go back to play. I will not be in a hurry to return.
- Once a month. Plan to go more often in cooler weather
- About once a month as it's too far to walk there from Mitchell park with kids
- Once every 3-4 weeks
- Monthly
- Approx once a month
- Monthly
- Once a month. In holidays once a week. Often go there for kids parties
- monthly
- limited attractions to the over 50 year olds unless picnicking as part of family/friends group. if appropriate fitness equipment was erected my visits would be daily/every second day.
- Not at all
- about monthly
- Roughly 4 times a week
- I don't have any children but visit the park with my dog or children of friends
- Have only been once
- At least once a month. We are about 20km away
- Only on two occasions so far
- Monthly, maybe more.
- monthly
- Monthly
- Monthly
- Once every month
- Once or twice a month when we can. It's not close to home, but worth the drive.
- Once a month
- Visit several times after opened. No longer interested.
- Every couple of months. We used to live much closer and would have utilised the park every few days.
- Every now and then as we have to travel from Hove
- with grandchildren and I am a keen walker hence visit on walks
- First time today
- Visit with neighbour's grandson & a nephew from Melb's son
- Occasionally
- once a month
- Monthly
- Once a month



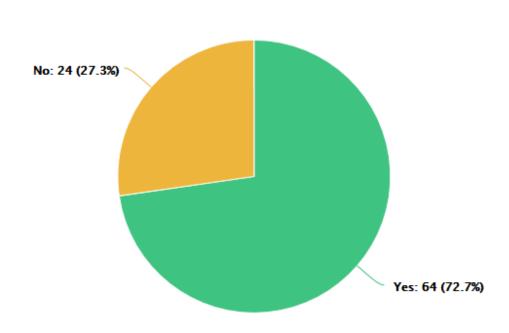
- Always turn the visit into a picnic
- More than 2 hours



**Comments Included:** 

- The bins near the BBQ are always used overall considering how many people use this park everything seems to be settling in
- Bins emptied on weekends
- they do a great job, cleaning up and gardening. I think the sand pit may need a top up?
- During hot weather, grass looked like it needed a good water.
- Flying fix handle broken last time we visited
- So far everything works but toilets could be cleaner.
- We are a bit worried that a child could fall of the edge walking up to slippery dip could do with atop up of sand
- The wooden worm is split and dry, as are the wooden exercise benches ... not splintery yet but look like that isn't far off. The garden beds were unkempt. Wood used seems not the most suitable for outdoors
- I don't think I've ever seen the toilets clean
- Some of the trees are dead and need to be removed.
- Some young trees have been damaged and need to be replaced and protected until they are older
- Don't know
- Rubbish overflowing, no toilet paper.
- The Bins overflow with rubbish and the toilet facilities are inadequate for the amount of people who use the park. Especially for little children who need to go urgently and cannot wait in line.
- Every morning I see the people come to clean the toilet and the park always looks great
- Haven't seen any problems on the occasions we have been.
- It needs fence.
- Rubbish in my toddler area was accumulating. Don't recall any bins in here. Disposable coffee cups etc were left.
- The lawn in the mounds needs to b roped of to get it more established. I have seen various maintenance people. Bins can sometimes be overflowing with rubbish.
- Insufficient bins, large amount of litter and food on the grounds, left by large groups having parties.
- Not sure have collected rubbish at times from around the perimeter when walking the dog
- It's a popular reserve and needs a lot of frequent maintenance due to high use on the weekends and public holidays
- Bins are always full. It seems like visitors need to be told not to litter.



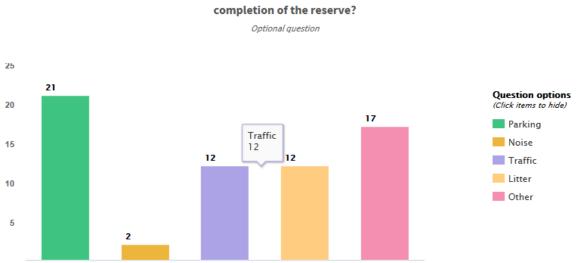


## **Comments Included:**

- BBQ scrapers
- have seen them malfunction where they wouldn't open for over half an hour, there
  was no one inside.
- Shade is the current issue. It's too hot a park to visit at the moment in summer except for early mornings or cooler days. So I guess anything that can be done to speed up the growth of the trees with lots of water and dynamic lifter will speed things up. Otherwise my 2 boys love the park.
- An extra toilet would be great, as the park is often so busy and there's a long wait...very hard for my 3-year-old to hold on that long!
- "It is hard to stay there if temperature is very hot. Most of area is not yet shaded by trees.
- The Flying Fox is not easy to use .. can't reach handles in middle when they just hang there ... Not suited to young ones at all and doesn't have a landing spot on the other side .."
- Shaded areas are lacking. The trees will eventually provide this in 5 to 10 years.
- More than one toilet
- Needs more shelter, very hot on sunny days. maybe another BBQ area? 4 birthday parties there today.
- Personally I frequent the reserves like the John Miller and Wrigley reserves for the adult exercise equipment. Very popular equipment in many metro and regional reserves. Much needed in Marion
- More seating and shade needed
- Love the chess boards and table tennis and the toilet. Something for all ages
- One toilet with young children is definitely not sufficient. I had to line up for 20 minutes two weeks ago for my 4-year-old to use the toilet. Which resulted in him soiling his pants.

- Loo gets very busy at times. I have encountered staff from local businesses who's loos were out of order using the park. They took ages which is very hard when young children need to go
- There always seems to be a queue for the toilet which is hard for little kids to wait. Also it desperately needs more shade
- Often a queue for the toilet, perhaps another would be good.
- Not sure. Haven't been there when its busy.
- More than one toilet would of been better. Esp. with children that can't wait!
- Should be larger area of seating under shade.
- BBQ's could be installed on both sides of the park as should bins
- Feel that there could be more facilities for toddlers as park seems to be more focused on older children etc
- One toilet for such a large play space is not enough.
- Everything is great, but the one thing we think it needs is more shade. We often bring a snack or lunch for our boys, and because it's normally a busy place there is very little chance of finding some shade to sit in. We found ourselves squeezing under a tiny tree on the southern end of the park to utilise a small piece of shade.
- Parks are not just for toddlers. There is a lack of shade and seating for older residents. Jervois end is much quieter, away from the children but lacks facilities. Benches and tables for picnics, catch up with friends etc would be excellent in this area. I have never seen table tennis used or any activity in the central area.
- "Needs more shelter especially over the junior area over the slide and over the benches where parents sit and watch.
- Maybe soccer goals"
- Lack of sufficient shade. No appropriate parking available. Single car passage only the length of Jervois Street from Towers to Laurence Road every weekend and all through school holidays.
- Excellent re toilet, barbecues, and shade structure (also protects from rain) on Waterhouse Rd side. However, there is inadequate shade/protection on the Jervois St side. Trees are of limited help. Some families erect their own umbrellas etc or simply avoid Jervois side- table tennis & chess tables too hot!
- Don't know haven't used them
- However, a little more shade areas would be good for the large grassed areas around the edges a lot of people do bring their own. But a couple would be nice
- A recycle bin would be a great addition
- Toilet sometimes not working which can be an issue with young unpredictable kids
- Pergola area and BBQ usually full with groups/parties. Have not been able to use it at all on weekends
- Come on put another toilet in, ques crazy on some days

Q.10 Have you experienced or identified any issues following the completion of the reserve?



10. Have you experienced or identified any issues following the

## Parking Concern Comments:

- It can get really busy at times around this park
- an already busy street, there isn't enough parking, but saying that I think there should be a fence on the Jervois street side as there are always cars parked and kids can run out onto road. I feel an accident will happen before long. or you make that side of road NO parking??
- Often busy, and tight to drive on the streets
- At times it is a hazard with cars parking both sides
- it is often difficult to get a close park but the park is so popular this is expected
- Not sure on cost but Jervois St gets really hard to drive down, so maybe some of the verge could be used to indent parking spaces
- sometimes there have been parties on and required parking a long way down the road on weekends mainly
- Would of been nice to have parking slightly off the street for safety.
- There is no parking provided except on street. This blocks the road to all but one-way traffic.
- access on Waterhouse Road is congested and in some instances cars are having to give way to oncoming traffic from a significant distance. perhaps parking should be limited to one side of the road
- Dangerous on street
- There is little space to drive along Jervois Street with cars parked on both sides.
- Driving past the reserve in Jervois St can be difficult and potentially dangerous with cars parked on both sides of the street & only one car width left on the road, with children and young families crossing the street. It seems planning for parking was overlooked. There is high potential for a young child to be run over.
- At busy times, parking can be a bit far away
- To navigate Waterhouse Road or Jervois Street in front of park is horrendous. Cars are now parked around to Lawrence street. Often there will be several children's parties, etc and insufficient space. Parents are seen 'reserving' the limited shade so parking on a weekend starts early. I now take an alternative route. I have never seen anyone utilise the central space for an organised activity. People gather under

shade structure or pack into toddler area. Park looks good, an excellent piece of freedom in our streets.

- "Lack of appropriate parking space. Cars parked down Jervois and Waterhouse Rds and worse on Sunday mornings with parking overflow on Towers Tce/DeLaine Ave during church service.
- "Lines of traffic in Jervois Street, hard for residents
- Lack of parking

### Noise concern comments:

- Parties on the weekends and through school holidays.
- Noisy with lots of large groups parked up the street

## Traffic concern comments:

- Speeding down streets
- its busy and people fly down Jervois street, maybe even making it one way for that end of the street? speed bumps?
- Jervois street is now a street to avoid, sadly I live on this street, due to the congestion caused by the park traffic reducing it to a one-way street.
- should be signage put in place for speed e.g. 25 kmph
- Jervois St is reduced to a single lane you have to pull over or sometimes reverse. Parking obviously not considered in the planning stages. More cars should be made to park on Waterhouse St.
- There is little space to drive along Jervois Street with cars parked on both sides this needs to be a 25km zone as little children are getting in and out of cars and some cars drive too fast along this area.
- There is a lot of parked cars on either side of the reserve, in both streets. Adding to this, there are a lot of children at the park. So I hope you consider reducing the speed limit on either side of the reserve.
- So many parked cars and kids running around makes me nervous of them running onto road chasing ball or similar. Drivers won't see them with all the parked cars
- Cars are parked on both sides of road alongside the park, which only leaves space for one lane of traffic at a time eg: one direction at a time
- Almost impossible to drive up my own street with cars parked on both sides and allowance for single car to pass in one direction.
- Unable to drive down safely with cars parked on both sides of Waterhouse and Jervois streets.
- Because cars park on both sides of the street, only one way traffic can be carried out at the time.

## Litter concern comments

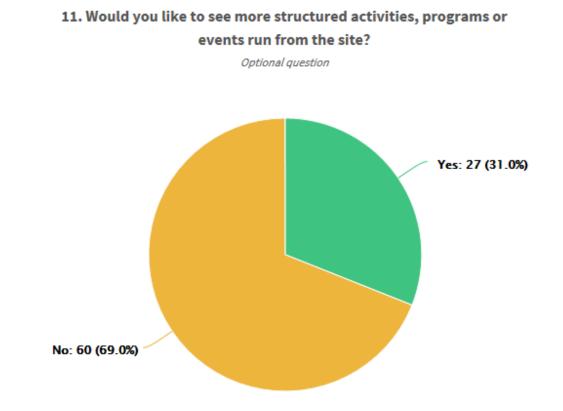
- there is a lot of rubbish left behind, mainly plastic toys, containers and spades used with the water and sand area and empty coffee cups. a notice for parents to take their toys with them. even providing a recycling bin for the coffee cups would be wonderful, put one near the swings. I think the BBQ area is kept pretty clean
- Bins have been overflowing each time we have visited
- Usually in the kids play area, wrappers, wipes etc.
- There are not enough bins and they are often overflowing which spreads rubbish throughout the park and surrounding streets
- Bins weren't full yet people still can't use a bin.
- There is often litter in the play areas.
- It is hard to do anything about people who deliberately walk off leaving their drink and food wrappers on the table. The overflowing bins could possibly be aided by more bins

- Not enough bins and the numbers of people having parties mean that they there is a large amount of rubbish and food left every weekend making it unsafe for dogs to be allowed off lead.
- Need more bins or more regular emptying
- Park is used a lot (which is great) but unfortunately a lot of litter is left behind at time, particularly on weekends.
- Not enough bins and large groups leaving litter
- Kids have played and moved bark, sand and stones which have ended up in other areas. Grass is a bit worn in some areas and needs repair

## Other concerns:

- Nuts fallen from the A-frame support for the swings in the junior area.
- It's not completely fenced. As it's so large it's a bit stressful trying to keep numerous kids of different ages safe from going out onto the road when you're on the other side of the park with your other child
- The design of the bike track is unsafe as it takes them outside the gate.
- "The shade over the enclosed children's play area is pretty much useless as most of the equipment is always in the sun.....making it very hot and not suitable for the little ones.
- No point having a playground that can't be used in our hot summers.
- Lack of shade in other areas is an issue as well.... benches in the sun etc."
- The bike track that surrounds the park is out of sight behind the nature playground. This runs along the footpath - too close to the street. Even for 5 yo.
- No concerns what so ever.
- None that impact me
- The bike track that goes around the space can be a bit scary at times with younger children as it goes into the main path.
- A lack of shade during summer. The sandpit is good but the swings and slide could be better protected, especially considering the younger children use this area most
- "Shade!
- More shade is needed, especially since lots of the little kids accessing the playground have younger siblings/babies - it would be nice to set up picnics under shaded trees/areas. "
- Need more shaded area especially near and in toddler playground
- The fencing should enclose the entire reserve. I have twin toddlers so a fully fenced reserve is mandatory for me. I cannot take my twins there by myself as it's too dangerous.
- Once again, just that there is not enough shade on hot days.
- The dog should not be allowed in the reserve.
- Using same space for half basketball court and skateboards. Difficult when group of children are skating around while another tries to throw baskets in same area.
- The trees will take ages to grow build more sun shades!!! The butterfly one is not enough. Put some out for people to have pick nicks under or to just rest

Q.11 Would you like to see more structured activities, programs or events run from the site? Please tell us what you would like to see or enjoy?



### Activities include:

- outdoor cinema? nature day? yoga classes? table tennis, chess, draughts clubs?
- Organised community catch ups for children of similar ages
- "Nature Play events
- Music in Parks "
- it would be good to have an occasional event that makes use of the central oval/grass area
- Something fun for little children and their parents,
- Outdoor playgroup
- Community events
- "Coffee van on weekends and school holidays.
- Community days like the excellent opening day we loved this."
- Nature play workshops, fitness sessions, fun day.
- Fitness classes
- kids activities run especially during the school holidays for kids from 2-7 years or even older.
- fitness classes; market/fair; organised family games sessions
- Events/ Programmes
- exercise classes etc and also community events, such a BBQ with a small band
- Group fitness
- Kids activities come and try days.
- Don't know what events you have in mind. Events would need to be advertised so
  that people do not plan a party because there are times when there is not a metre
  square of spare space
- "The BBQ area is always busy on weekends. It may be the case that the BBQ area needs to be extended.

- This is an excellent public space. The council should be extremely proud of this inclusive community space. "
- It would be great if there was more shade added over the playground this is the number one issue that everyone has with this park as it gets quite hot in the sun. There's a shade over the sandpit but it doesn't seem to do much
- Fitness group
- Fitness session, Health and well being, meet your neighbour

Q. 12 Do you have any other comments or suggestions regarding this development and future reserve developments in the City of Marion?

- "Thank you this park for me is nothing but positive. My father spoke to the TTG Mayor about all the positives about this park & hoping they'd consider building parks like this in his council area. The Mayor meet with him & was fully aware of this park but sadly it comes down to \$.
- Congratulations Marion Council this park is proving that if you build it, all the residents from a multitude of different backgrounds will use it. Every time I go to this park there is many people there using all of its attractions. It's been a positive community enhancement "
- "Flying fox is way too high for kids. Other than that, all good. Great development for the community, very popular. There is always someone there enjoying no matter what time I visit. Maintaining & updating other parks in the area equally important
- "Would like to see tennis court and will complete the beauty or park
- "I cut my finger open while opening the gate only yesterday, there was a sharp edge which my husband then tried to file down with a rock
- Also I'm a bit concerned about the chains hanging in the sand area and feel little ones could get caught in them (they were all tangled), my boys fingers fit in the links too."
- Some more permanent shade in the junior section
- Always have a toilet a d taps at play parks- we can stay longer then
- Toilets may need more frequent cleaning on busy days as the Exceloo can get quite yuck. Otherwise fantastic! Would love a coffee van there on busy mornings
- Yes. This reserve is fantastic, but it needs more shade now. It will be lovely once all the tress are grown, but that will take some time.
- It's very good to have a large area like this in a growing community.
- Consideration of providing shaded areas and considering where the shade will fall as the sun passes over. A big shady area over a garden bed is of little use shade over the grass or play equipment is needed.
- "The junior kids play space fence could be expanded outwards and another play set put in. the site is so popular it becomes very crowded.
- Shade over the older kids space would be great too. Otherwise a fantastic initiative, thanks."
- "Perfect blend of open and developed space to cater for all ages. Fencing is most welcome and fenced toddler play area brilliant. However, as there is only street parking, any event use should not be considered. The first few weeks after it opened was congested and dangerous and I'm sure very disruptive for nearby residents.
- We are in Aldridge Ave, frequently care for our young grandchildren, the younger with special needs. Our street reserve is OK for those who play tennis/basketball but appallingly inadequate in fact boring for younger children. In an area of intense urban renewal, improved play area/equipment and FENCING would be welcome and well used."
- This is such a diverse playground and so different to any others in the inner southern metro area, it is so fantastic to have such a wonderfully unique playground within the

council. More nature playgrounds with interesting features would be so good for Marion, less of the yellow plastic forts. People in my mums group travel from as far as Keswick, Unley and Hallett Cove to let toddlers play there. The natural materials are great, including the multiple ways to climb up to the slides (rocks, steps, wooden poles, softfall steps), huge sand and water area to play in (we bring our own trucks and spades), even the musical mushrooms and different floor coverings are a lot of fun and create interest for the little ones. Great playground, keep up the good work

- "The parking on the street opposite Jervois street could have included angle parking perhaps by cutting into the wide verge. A bit easier for loading unloading kids.
- A great park with great facilities for all ages. Thank you "
- PLEASE build something this awesome in Mitchell park! Peterson Ave holds our closest playground and could do with a swing and shade and more.
- Great to have a mix of facilities that cater for diverse age group!
- The flying fox is too high to pull across, even for an adult.
- "This is a fantastic space that needs to be implemented around the city of Marion.
- My only concern is lack of shade. In years to come when the trees grow it will be great but more is needed until then.
- Maybe also additional seating on the other side as well.
- And more toilets. "
- The park will be even better once the trees mature to provide some much needed shade some temporary shade structures would be welcome in the meantime.
- Shade is the biggest issue but I'm sure those trees will grow. The flying fox is also too short and really high. I can't reach it myself.
- Will be better once trees are more established can be quite exposed on a hot day.
- Please consider whole park being fenced rather than just playground areas. For safety- it only takes a second!
- The 'young old' population, those aged 50-69, dominate the demographic statistics of South Plympton and Edwardstown, and unless you are a grandparent there is little on offer at the Jervois Street Reserve. As suggested above, the fitness equipment is not suitable for the average fitness level of those aged 50-69.
- It is great and always used often by people.
- Cater for older people more and less for child activities Create ample parking.
- Chain basketball net as it lasts longer and is definitely more affordable.
- "The small junior play area, the fenced area is way too small. Most parents that go in there have another child in a pram. it is so crowded and not enough shade. The reflection of all the cream rock is blinding and hot. Not enough seating in there and on the grassed area. It needs more grass in the junior area.
- Not enough shade areas. the flying fox is totally useless for children, it is so high they have to have an adult there to help them up and to retrieve the fox. A child could not do this. Need more taps for drinking water. There needs to be signs to not let dogs off the lease, my grandchild was chased by a dog and won't go back again."
- no
- Whilst I think that this is a wonderful facility I am very concerned that other parks in the area are being neglected. I live opposite the Crescent Park and have noticed greatly reduced watering (thankfully we have had rain) and a reduction in maintenance and mowing. This park is still used as a community area and needs to be maintained adequately. There is little point in erecting welcoming signs if the park looks neglected!
- No everything is fine....
- Just be proactive and not reactive with safety.
- "I think you have really nailed it with this park.
- Now we need something for older kids. 10- teenagers that is more challenging.
- Flying fox

- Skate park etc
- This is what my son wanted when he was younger and my nephew wanted when visiting lately I think the park is an excellent initiative in an area that's being developed and more townhouses etc built on standard blocks. It's nice for the community to have a park like this to use. Well done this park is fantastic and I don't even have kids and I love it!!
- "Please consider parking!!
- At least encourage parking on Waterhouse Rd which is much wider than Jervois St.
- Make it no parking on one side of Jervois St directly in front of the park so that motorists can easily see children who approach the road from the park - they are currently obscured by parked cars"
- Definitely needs more shade until the trees grow more. The few tables were taken and many people left to sit on the grass in the sun
- More shade as mentioned above, dog bags (the dog rules aren't clearly signed either)
- A wooden crate full of balls, bats, etc to encourage play on the large grass area
- It needs more shade! I appreciate the trees are still young, but it could be 5 years before they can provide sufficient shade.
- More parks like this would be great the kids have so much variety on what they can do and therefore we can stay a lot longer and spend the morning at the park. Would suggest that all parks including this one have more shade over the play spaces especially over the junior areas.
- Fix Oaklands estate reserve. The equipment there is lacking and what's left is of poor standard or often broken.
- I wish our local council would create some play spaces like this, myself and many other friends always drive out of our council to visit good parks. If only Mitcham council would take a leaf out of Marion's book.
- Perhaps a shelter or shade over the slide, as when it gets hot, I don't allow my kids to go on as I'm fearful they will get burnt. The slide is one of their favourite aspects of a park, so it never goes down well when I say no!!
- I would love to know where the water comes from and goes in the play area. Is it recycled?
- More shade
- Shade is a huge issue, planting trees that will provide shade in 10 years' time is not a practical solution. It's impossible to visit on a moderately hot day as the lack of shade makes the weather uncomfortable and unsafe for delicate young skin.
- We love it but would love it even more if there were adequate shaded areas for high summer.
- One of the best play spaces I have ever experienced. This playspace should be showcased to all of the country, but mostly I would love to see similar development around Adelaide. Well done Marion Council!
- Shade, it's nice that trees are planted and they will do the job in 10 years but it could use more shade. The butterfly shade sail over the sandpit is nice but not very practical. Also have you ever touched softfall on a warm day? It gets extremely hot and cant be touched by hands or unprotected feet.
- Fully enclose the park to improve on what is a fantastic playspace!
- I think it's really well done, with a variety of things for the kids to do. We live in Seacliff Park, but still make the trip to go there as our oldest loves the water pump and sand pit and is happy to play there for as long as we let him. Well done Marion Council.
- No playground is safe for children as long as dogs are allowed.
- Parking and Shade need to be considered. This is area is large enough to be more than a playground, yet caters mainly for toddlers. If you have children of toddler age

(gated in) and older children, you cannot keep an eye on both. A fence either end so children can roam would be a better option for parents and carers. Space for other residents needs to be considered. Why is the Towers Terrace playground now rarely used?

- Fabulous but please never neglect the need for people with dogs to be able to relax and enjoy a park ...
- Would have liked more shelter. We went on a warm day and was very worried about the kids getting sunburnt
- I prefer the metal adult exercise equipment like we see on East Ave Clarence Park rather than the wooden ones. the adult area would be the least used in my observation.
- Design and provide appropriate parking. Require a booking system/payment to enable more maintenance for groups wanting to use the park for parties/functions and prioritize those that actually reside in the Marion council.
- Would be good if there was more shade over the play space.
- Nephew & young son from Melbourne loved it. especially water feature on a hot day. Great design apart from need for more shade/protection. Would suggest tennis hit-up wall for any council sporting complex - ideal for single players of any age (like basketball hoops), less maintenance than tennis courts.
- It's really good, well done Marion
- "If many of these parks can be scattered around the Marion council area, it will improve the suburbs and encourage community spirit through a bonded enjoyment of these family and community areas.
- The more the better!!!"
- This is an excellent area it has so much for the community. The planners and people involved should be congratulated with a job well done and well thought out. Its very impressive.
- The grassed areas need topdressing now that the turf has taken to even out the joins and the unevenness which not only looks unfinished I believe poses a potential hazard with children running across it. Some of the freshly planned gums have been vandalised with the straps torn off and stakes snapped off at the surface.
- Some fencing to keep kids in at future parks provides children with more freedom and parents less stress. The reserve has been great for us in an area that was lacking facilities and play areas in the past.
- See above be re shade
- Have more locations with these developments so people can go to ones local to their area.
- Please consider shade, water fountains and WC's. Essential things needed when u bring kids to the park
- "Flying fox is not used much as it is too high, even for adults to reach. It would be nice to have it readjusted.
- Otherwise park is excellent. "

# Feedback via Social Media

Social media posts asking residents to comment on Jervois Street Reserve were posted on the *City of Marion* Facebook Page and shared on the *Kids in Adelaide* page. *Comments included:* 

- I love this park however one toilet is not enough and it's painful being electronic. Every child plays with it like a toy plus they're always dirty because the self-clean doesn't dry properly
- Love this park, only complaint is the height of the flying fox, even as an adult have trouble reaching it.

- Not enough shade in place and the trees will take years to grow. I will return when more shade is in place
- Survey completed. Noticed that some trees that are being grown to provide shade have died
- On good days the queue to the toilet seat huge. Could do with more shade and more seating about the place for families
- Great park, our daughter loves it
- Needs more shade other than that it's awesome
- More shade please
- Great park just needs more shade 😂
- A great park but more shade needed
- Yay! Might get some more shade if enough people say the same thing.

We thank the community who took the time to provide their feedback and participate in the engagement process.

# GC110417R10 -

# Appendix 2

Whole of Life Cost Analysis	Jervois	Tce reserve									
Description	Lifecycle Yrs	Acquisition Cost	Projected Operating Costs pa	Projected Maintenance Costs pa	Total Projected O&M pa	Less Existing O&M pa	Net Increase O&M pa	Projected Depreciation/ Renewal pa	Net Increase Depreciation/ Renewal pa	Whole of Life Cost of Proposal	Whole of Life Increase Cost of Proposal
Manual input	Manual input	Manual input		5%		Manual input		based on useful life		based on capital component with longest life	based on capital component with longest life
Furniture (double shelter, two picnic tables, asphalt base)	20	35,000		1,750	1,750	-	1,750	1,750	1,750	105,000	105,00
Toilet Cleaning			2,266				2,266				
Total (whole of life cost based upon 20 years)		\$35,000	\$2,266	\$1,750	\$1,750	\$0	\$4,016	\$1,750	\$1,750	\$105,000	\$105,00

\*Whole of life costs include acquisition, operating & maintenance expenditure and depreciation/renewal using current values.

Maintenance 5% pa equation

# CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

Sherie Walczak, Acting Unit Manager Governance & Records
Jaimie Thwaites, Acting Manager Corporate Governance
Vincent Mifsud, General Manager Corporate Services
LGA Membership subscription calculations
GC110417R11

### **REPORT OBJECTIVES:**

The purpose of this report is to advise and obtain feedback from Members on a proposal to revise the formula used by the Local Government Association (LGA) to calculate their annual membership subscription charge.

## **EXECUTIVE SUMMARY:**

In response to feedback from councils, including the City of Marion, the LGA undertook research into how membership subscriptions are calculated. This research has produced a number of options which have been published in a report "2017 Review of LGA Membership Subscription Formula – Summary for Consultation", attached as Appendix 1.

The LGA is seeking feedback on the proposed options to assist in determining a sector wide position on this issue, which is required by 28 April 2017.

RE	COMMENDATIONS	DUE DATES
Tha	t Council:	
1.	Notes the attached report "2017 Review of LGA Membership Subscription Formula – Summary for Consultation".	11 April 2017
2.	Advises the LGA that Subscription Formula Option X is preferred by the City of Marion.	11 April 2017



The voice of local government.

# 2017 Review of LGA Membership Subscription Formula

**Summary for Consultation** 



# Local Government Association Page 165 of South Australia

# Further review of LGA SA Membership Subscription Formula - focusing on population bands

# **Summary for Consultation**

UHY Haines Norton has recently validated the value of LGA membership demonstrating \$1.55m savings per council because of LGA activities and those of entities established by the LGA. This translates to more than \$133m in savings across the sector every year.

LGA member subscription fees fund the core of the LGA activities. These fees are calculated by applying a formula which has been designed to achieve the following basic principles in relation to the benefit of membership:

- a. some services have a fixed benefit to all members, irrespective of population or revenue base; and
- b. some services provide benefits relative to the size of the population of the council; and
- c. some services provide benefits relative to the revenue base of the council.

The LGA has recently undertaken further research into how membership subscriptions are calculated. This was in response to feedback we received last year from councils, which asked us to explore using different population bands for calculating the flat component of the fee.

This research has given us some new insights, and as part of continuously improving our processes as well as our value to members, we are again consulting with councils on the formula.

This document provides a snapshot of how applying different population bands to the formula can be used to achieve a range of different outcomes. It also highlights two additional formula options that have come to light because of applying the different population bands. Your feedback on these options as compared to the Board's decision in May 2016 is now being sought.

For further information, a copy of the detailed report prepared by Morton Consulting Pty Ltd is available by contacting Natasha Black on 8224 2088 or email <u>natasha.black@lga.sa.gov.au</u>. If you would like to discuss any matters raised in this report, please contact Kathy Jarrett on 8224 2010 or <u>kathy.jarrett@lga.sa.gov.au</u>.

# **Current Formula**

The current formula for membership subscriptions includes:

1. A flat fee component which varies relative to the population of members with the base amount set at \$2,500 for councils less than 10,000 population, increasing to \$5,000 for those 10,000 to 50,000 and to \$7,500 for those greater than 50,000. Note that these population bands are consistent with those set in the Constitution for member voting rights.



- 2. **The balance** of subscriptions are then calculated on the basis of population share (40% weighting) and operating revenue (60% weighting).
- 3. A subscription cap of 3 times the average subscription as well as no council receiving an increase greater than 5% in a year.

In 2015/16 the LGA Board reviewed this formula, and canvassed four alternative options with member councils.

The four options were:

<u>Option 1</u> - Increasing the proportion of subscriptions collected by the flat component from the current 13% to either 20% or 30%. For example, an increase to 20% results in councils with a population less than 10,000 having the flat amount increase from \$2,500 to around \$3,750. This assumes that the current steps based on population are maintained.

<u>Option 2</u> - Maintaining the weighting for the balance of subscriptions not collected by the flat amount as 40% population and 60% expenditure as at present.

<u>Option 3</u> - Using a three year moving average for operating revenue to increase stability in this element.

<u>Option 4</u> - Removing the subscription cap and replace it with a declining block rate based on population and revenue bands.

# **Proposed new formula: May 2016 Board Resolution**

Following consideration of feedback from members, in May 2016 the Board resolved to adopt Option 1\_from 1 July 2017, which was to:

- 1. Increase the flat amount collected to 20% (up from 13%) of subscriptions using the current three population tiers. This resulted in councils with population less than 10,000 having a flat charge of \$3,748, those with 10,000 to 50,000 with a flat charge of \$7,497 and those greater than 50,000 with a flat charge of \$11,245.
- 2. Maintaining the 40% population and 60% revenue weighting for the balance of subscriptions.
- 3. Using a three-year average for the revenue calculation.
- 4. Maintaining the three times average cap.

However, before finalising this option for application in 2017/2018, the Board asked that more research and modelling be undertaken on using alternative population bands for the flat component of the subscription fee including the bands used by the Remuneration Tribunal.

This further modelling was requested in recognition of the circumstance where the largest capped council (Onkaparinga) is around twice the size (population and revenue) of the smaller capped councils (e.g. Tea Tree Gully, Playford and Marion).



# **Population bands: Research / Modelling Outcomes**

The further modelling has now been undertaken by Morton Consulting Services Pty Ltd. It addresses each of the four subscription options presented in the 2015/16 Review including:

- An updated base case of <u>Option 1</u> as adopted by the Board in May 2016 using current population and revenue figures for each council.
- Remodelled options 1 4 using the Remuneration Tribunal's categories as a general guide to population bands.
- Remodelled options 1 4 using a modified Remuneration Tribunal from that presented above.
- Having one common flat component for all councils like other states, with no population steps for this part of the formula.
- Having one equal flat charge, and replacing the cap with a declining block rate based on population and revenue.

The analysis undertaken demonstrates that changing the population tiers can be used to achieve a range of different outcomes. However, changing the tiers has no impact on the subscription fees of capped councils.

In addition to these insights, the new modelling reveals that having a common flat component for all councils with no population steps would align the formula with the third principle adopted by the LGA in setting subscription fees being 'that some services have a fixed benefit to all members, irrespective of population or revenue base'. This is also consistent with the common approach of other state associations where the flat component is an equal amount per member (note that this approach was not modelled in the original (2015/2016) review).

# **Summary Observations**

In reviewing the modelling undertaken, the following observations are made:

- Using the Remuneration Tribunal categories, subscription fees for councils with a population less than 4,000 reduces compared to the Option 1 base case as resolved by the Board in May 2016. Councils with populations from 4,000 to 10,000 increase. Councils that have reached the cap have no change in their subscription fee.
- 2. By modifying the step increments of the Remuneration Tribunal categories, the small councils (<4,000) still receive a reduction relative to the Option 1 base case, while those in the 4,000 to 10,000 range have relatively small increases. Councils over 30,000 (other than capped councils) population have an increase of around \$3,000. Capped councils have no change.

LGA of SA



- Having one equal flat charge (no population tiers) results in councils with a population less than 10,000 facing increases relative to the Option 1 base case of up to \$2,500 per year. Councils over 10,000 typically have a reduction of around \$2,500 (apart from capped councils). However, there would be two less councils reaching the cap under this approach (Marion and Playford).
- 4. The new modelling demonstrates there are two primary factors influencing the fair and equitable distribution of LGA SA subscriptions between members, being:
  - the inclusion of population bands for the tiering of the flat component of the formula (which does not strictly conform to the principle that some services have a fixed benefit to all members, irrespective of population or revenue base); and
  - o the inclusion of a three times capped subscription limit.
- 5. Addressing these two factors in a combined approach (i.e. having one equal flat charge, and replacing the cap with a declining block rate based on population and revenue) results in councils less than 10,000 having increases in the \$2,500 to \$4,000 range, and the remaining councils having small decreases except for three of the capped councils (being Playford, Marion and Tea Tree Gully) having decreases between \$17,000 \$19,000, and Onkaparinga having an increase of \$7,300.
- 6. Further observations noted by Morton Consulting Services Pty Ltd that may be of interest when adopting any revised subscription model include:
  - the current population tiered approach to the flat component does not conform with the LGA SA principle that some services have a fixed benefit to all members, irrespective of population or revenue base. It also does not reflect the common approach of other state associations where the flat component is an equal amount per member;
  - at present, councils less than 10,000 population contribute 17% of subscriptions but account for 50% of LGSA membership numbers. They have 31% of overall voting numbers;
  - councils over 40,000 population (plus Adelaide City) represent 19% of LGSA members and contribute 50% of subscription revenue. They have 32% of overall voting numbers;
  - the eight capped councils (12% of members) contribute 35% of LGSA subscriptions and have 20% of overall voting numbers;
  - the three times average subscription cap in the current subscription formula results in the largest council (revenue and population) paying the same amount as a council with almost half the population and revenue. This cap (currently \$94,382) is nine times the average subscription paid by the 50% of members with population less than 10,000;
  - the current LGSA subscription amount for the smallest council (\$5,253 subscription with 852 population) is low when compared with other state associations. In NSW (pre-amalgamation), the smallest council (population 1150) pays more than \$13,000 while in Queensland, the smallest council (population 300) pays around \$15,000; and
  - while some state associations use population tiers to determine member voting entitlements, they do not use these tiers in their subscription formula.



# Your feedback is now sought:

After reviewing the above information, the Board is now considering its next steps and would value your input.

As previously mentioned, a copy of the detailed report outlining the full population bands analysis is available by contacting Natasha Black on 8224 2088 or email <u>natasha.black@lga.sa.gov.au</u>. An extract drawn directly from the report is attached.

Your written feedback should be sent to <u>natasha.black@lga.sa.gov.au</u> by **Friday 28 April**. It could focus on the following options or any other matter you wish to raise:

- 1. **No change from May 2016 resolution:** On the basis that changing the population bands has minor impact on subscription fees, the original Board resolution to adopt Option 1 could be retained.
- 2. **Retain Option 1 but apply Remuneration Tribunal population bands:** In the interests of applying population bands consistent with that used by the Remuneration Tribunal, the original Board resolution to adopt Option 1 be retained but using Remuneration Tribunal's categories as a general guide to population bands.
- 3. **Retain Option 1 but apply modified Remuneration Tribunal population bands:** In the interests of applying population bands consistent with that used by the Remuneration Tribunal, the original Board resolution to adopt Option 1 be retained but using a modified Remuneration Tribunal categories as a general guide to population bands.
- 4. New Option of one equal flat charge for all councils, and retain cap: Given the new information now available through the further modelling of one equal flat charge for all councils, an alternative subscription fee formula of having one common flat component for all councils like other states, with no population steps for this part of the formula. This option would retain the 40% population and 60% revenue weighting for the balance of subscriptions, use a three-year average for the revenue calculation, and maintain the three times average cap. Note that this option could be phased in over time to allow smaller councils the opportunity to adjust their budgets on an incremental basis.
- 5. New Option of one equal flat charge for all councils, and remove cap in favour of declining block rate based on population and revenue: Given the new information now available through the further modelling of one equal flat charge for all councils (no tiers) and removing the cap, an alternative subscription fee formula as follows could be adopted, to be phased in over time to allow smaller councils the opportunity to adjust their budgets on an incremental basis.

LGA Subscription Fee Formula:

- a. There should be an equal flat component for each member designed to collect at least 20% of overall subscriptions;
- b. The 40% population and 60% revenue (three-year average) split for the balance of subscriptions should be maintained;
- **c.** The three times capped subscription limit should be eliminated and replaced with a model which involves a declining block rate for set increments in population and revenue. This means that larger councils (population and revenue) will still pay more than smaller ones, but at a lesser rate of increase.

LGA of SA



**Appendix 1** - Excerpt from' *Local Government Association* of South Australia Review of Member Subscription Options'

# 8 Overview of Options

The modelling undertaken for this review for each of the four subscription options presented in the December 2015 report includes:

- Maintaining the current three tiers based on voting entitlement. This essentially updates the options presented in the December 2015 report;
- Using the Remuneration Tribunal SA categories as a general guide to five population steps;
- Modifying the above Remuneration Tribunal SA steps to reduce the step increments at lower population levels while increasing the increments for councils greater than 70,000 population;
- Having one common flat component for all councils similar to other State Local Government Associations, with no population steps.

While it is difficult to provide a simple explanation of the way subscriptions change by type of council under each option, there are a number of observations that can be made to assist decisions on the best way forward. It should also be noted that it is possible to phase-in changes for any option.

# 8.1 Board decision (Base Case)

In terms of the Board decision to implement Option 1 of the December 2015 review, there will be variations in the changes to individual council subscriptions.

Councils less than 10,000 population generally will have increases averaging around \$1,000 in the subscription. This is primarily the result of moving to 20% of total subscriptions being collected from the flat component (rather than 13%). For councils less than 10,000 population, the flat component will be \$3,842 rather than \$2,500 in the 2016/17 subscription. This is based on the total 2016/17 subscription levy and does not reflect any increases required for 2017/18. Councils above 20,000 population, other than those on the cap, generally have a reduction in subscriptions as a result of the increased contribution from smaller councils.

# 8.2 Modified Tier Options for Flat Component

To provide a comparison of how the modelled changes to the flat component impact on individual councils, Option 1 (retaining the 3 times cap) and Option 2 (eliminating the cap and using a declining stepped population and revenue approach) have been compared with the "base case" for each of the modelled flat component approaches.

**Tables 8.1 and 8.2** provide details of the outcomes for these two options. These tables have councils ranked by population size.

# 8.2.1 Option 1 (Table 8.1) (maintaining 3 times cap)

Using the **RTSA model** (five tiers) results in a reduction in subscriptions of just under \$1,000 for councils less than 4,000 population. However, councils from 4,000 to 10,000 face an increase of around \$1,000 because of the increment (1.6) in the step in the RTSA remuneration approach. Councils in the 10,000 to 20,000 range receive a reduction of around \$1,000.



By modifying the incremental increases in the five tiers (**Modified RTSA**), the small councils (<4,000) still receive a reduction of just under \$1,000 relative to the base case while those in the 4,000 to 10,000 range have relatively small increases (around \$100). Councils over 30,000 population (other than capped councils have an increase around \$3,000.

Having one equal flat charge (**no tiers**) results in councils with a population less than 10,000 facing increases relative to the base case of up to \$2,500 per year. Councils over 10,000 typically have a reduction of around \$2,500 (apart from capped councils). However, there would be two less councils reaching the cap under this approach.

	1	0		0			
	Current Tiers (Base Case)	RTSA Model	change	Modified RTSA	change	No Tiers	change
Orroroo / Carrieton DC	\$6,512	\$5,643	-\$869	\$5,563	-\$949	\$8,998	\$2,486
Karoonda East Murray DC	\$6,945	\$6,074	-\$871	\$6,000	-\$945	\$9,421	\$2,476
Elliston DC	\$6,995	\$6,124	-\$871	\$6,051	-\$945	\$9,470	\$2,475
Kimba DC	\$6,777	\$5,907	-\$870	\$5,830	-\$947	\$9,257	\$2,480
Franklin Harbour DC	\$7,294	\$6,422	-\$872	\$6,352	-\$942	\$9,762	\$2,468
Wudinna DC	\$7,212	\$6,340	-\$872	\$6,269	-\$943	\$9,681	\$2,470
Robe DC	\$8,536	\$7,660	-\$876	\$7,606	-\$931	\$10,974	\$2,438
Flinders Ranges Council	\$7,409	\$6,537	-\$873	\$6,469	-\$941	\$9,874	\$2,465
Peterborough DC	\$7,538	\$6,665	-\$873	\$6,598	-\$940	\$10,000	\$2,462
Cleve DC	\$7,665	\$6,791	-\$873	\$6,726	-\$938	\$10,123	\$2,459
Coober Pedy DC	\$13,744	\$12,850	-\$895	\$12,861	-\$883	\$16,059	\$2,314
Southern Mallee DC	\$8,814	\$7,937	-\$877	\$7,886	-\$928	\$11,246	\$2,432
Streaky Bay DC	\$9,705	\$8,824	-\$881	\$8,785	-\$920	\$12,115	\$2,410
Kingston DC	\$8,297	\$7,421	-\$876	\$7,364	-\$933	\$10,741	\$2,444
Barunga West DC	\$8,136	\$7,261	-\$875	\$7,201	-\$934	\$10,583	\$2,448
Tumby Bay DC	\$8,659	\$7,782	-\$877	\$7,729	-\$929	\$11,094	\$2,435
Mount Remarkable DC	\$9,814	\$8,933	-\$881	\$8,895	-\$919	\$12,221	\$2,408
Anangu Pitjantjatjara Yunta	\$6,876	\$6,006	-\$871	\$5,931	-\$946	\$9,354	\$2,478
Ceduna DC	\$11,396	\$10,510	-\$886	\$10,491	-\$905	\$13,766	\$2,370
Goyder Regional Council	\$12,614	\$13,752	\$1,138	\$12,702	\$88	\$14,955	\$2,341
Northern Areas Council	\$11,684	\$12,825	\$1,141	\$11,764	\$80	\$14,048	\$2,363

 Table 8.1: Option 1 outcomes for each modelled flat charge approach (change is relative to base case)

LGA of SA



	Current Tiers (Base Case)	RTSA Model	change	Modified RTSA	change	No Tiers	change
Kangaroo Island Council	\$14,588	\$15,719	\$1,131	\$14,694	\$106	\$16,882	\$2,294
Yankalilla DC	\$13,702	\$14,836	\$1,134	\$13,800	\$98	\$16,017	\$2,315
Roxby Downs, Municipal Council	\$16,189	\$17,315	\$1,125	\$16,310	\$121	\$18,446	\$2,256
Lower Eyre Peninsula DC	\$12,350	\$13,489	\$1,139	\$12,436	\$86	\$14,698	\$2,348
The Coorong DC	\$13,914	\$15,047	\$1,133	\$14,014	\$100	\$16,224	\$2,310
Tatiara DC	\$15,835	\$16,961	\$1,127	\$15,952	\$117	\$18,100	\$2,265
Wakefield Regional Council	\$14,912	\$16,042	\$1,130	\$15,021	\$109	\$17,199	\$2,287
Walkerville, Corp of the Town	\$12,292	\$13,431	\$1,139	\$12,378	\$85	\$14,641	\$2,349
Grant DC	\$15,296	\$16,424	\$1,128	\$15,408	\$112	\$17,573	\$2,278
Mid Murray Council	\$19,200	\$20,315	\$1,115	\$19,348	\$148	\$21,385	\$2,185
Naracoorte Lucindale Council	\$18,009	\$19,128	\$1,119	\$18,146	\$137	\$20,222	\$2,213
Mallala DC	\$13,706	\$14,840	\$1,134	\$13,804	\$98	\$16,021	\$2,315
Clare & Gilbert Valleys Council	\$17,384	\$18,505	\$1,121	\$17,516	\$131	\$19,612	\$2,228
Renmark Paringa DC	\$15,171	\$16,299	\$1,129	\$15,282	\$111	\$17,451	\$2,281
Berri Bamera Council	\$21,897	\$20,973	-\$925	\$21,716	-\$181	\$19,877	-\$2,021
Yorke Peninsula DC	\$28,191	\$27,245	-\$946	\$28,067	-\$124	\$26,021	-\$2,170
Wattle Range Council	\$25,920	\$24,982	-\$939	\$25,776	-\$145	\$23,804	-\$2,116
Loxton Waikerie DC	\$24,460	\$23,527	-\$933	\$24,302	-\$158	\$22,379	-\$2,082
Copper Coast DC	\$28,084	\$27,137	-\$946	\$27,958	-\$125	\$25,916	-\$2,168
Port Augusta, City of	\$34,253	\$33,286	-\$968	\$34,184	-\$69	\$31,939	-\$2,314
Light Regional Council	\$25,238	\$24,302	-\$936	\$25,087	-\$151	\$23,138	-\$2,100
Port Lincoln, City of	\$24,436	\$23,503	-\$933	\$24,278	-\$158	\$22,355	-\$2,081
Victor Harbor, City of	\$28,225	\$27,278	-\$947	\$28,101	-\$124	\$26,054	-\$2,171
Port Pirie Regional Council	\$28,586	\$27,638	-\$948	\$28,465	-\$121	\$26,406	-\$2,180
Murray Bridge, Rural City of	\$35,945	\$36,831	\$886	\$35,891	-\$54	\$33,591	-\$2,354
Prospect, City of	\$29,737	\$30,645	\$908	\$29,627	-\$110	\$27,530	-\$2,207



	Current Tiers (Base Case)	RTSA Model	change	Modified RTSA	change	No Tiers	change
Gawler, Corp of the Town	\$31,808	\$32,709	\$900	\$31,717	-\$91	\$29,552	-\$2,256
Whyalla, Corp of the City	\$34,559	\$35,450	\$891	\$34,493	-\$66	\$32,238	-\$2,321
Barossa Council	\$37,799	\$38,678	\$879	\$37,761	-\$37	\$35,400	-\$2,398
Adelaide, City of	\$94,382	\$94,382	\$0	\$94,382	\$0	\$94,382	\$0
Alexandrina Council	\$41,701	\$42,566	\$866	\$41,699	-\$2	\$39,210	-\$2,491
Mount Gambier, City	\$34,078	\$34,970	\$892	\$34,007	-\$71	\$31,768	-\$2,310
Mount Barker DC	\$44,689	\$45,544	\$855	\$47,987	\$3,298	\$42,127	-\$2,562
Holdfast Bay, City of	\$56,691	\$57,504	\$814	\$60,097	\$3,407	\$53,844	-\$2,847
Norwood Payneham & St Peters, City of	\$47,521	\$48,367	\$846	\$50,845	\$3,324	\$44,892	-\$2,629
Unley, City of	\$50,316	\$51,152	\$836	\$53,665	\$3,349	\$47,621	-\$2,696
Adelaide Hills Council	\$48,478	\$49,320	\$842	\$51,810	\$3,332	\$45,826	-\$2,652
Burnside, City of	\$52,050	\$52,880	\$830	\$55,414	\$3,365	\$49,313	-\$2,737
Campbelltown City Council	\$57,586	\$56,535	-\$1,050	\$56,720	-\$866	\$50,576	-\$7,010
West Torrens, City of	\$75,168	\$74,057	-\$1,112	\$74,462	-\$707	\$67,741	-\$7,427
Mitcham, City of	\$73,140	\$72,035	-\$1,105	\$72,415	-\$725	\$65,761	-\$7,379
Playford, City of	\$94,382	\$94,382	\$0	\$94,382	\$0	\$92,166	-\$2,216
Marion, City of	\$94,382	\$94,382	\$0	\$94,382	\$0	\$89,233	-\$5,149
Tea Tree Gully, City	\$94,382	\$94,382	\$0	\$94,382	\$0	\$94,382	\$0
Charles Sturt, City of	\$94,382	\$94,382	\$0	\$94,382	\$0	\$94,382	\$0
Port Adelaide Enfield, City of	\$94,382	\$94,382	\$0	\$94,382	\$0	\$94,382	\$0
Salisbury, City of	\$94,382	\$94,382	\$0	\$94,382	\$0	\$94,382	\$0
Onkaparinga, City of	\$94,382	\$94,382	\$0	\$94,382	\$0	\$94,382	\$0

# 8.2.2 Option 2 (Table 8.2) (eliminating the cap)

Under the **current tier** approach to the flat component, in this option there are generally small increases for councils under 4,000 population (averaging under \$300). Councils between 4000 and 10,000 population have increases averaging around \$1,000. The beneficiaries are most of the capped councils with some significant reductions.

Under the **RTSA model**, councils less than 4,000 have reductions while those in the 4,000 to 10,000 range have increases of around \$2,000. Again, most of the capped councils have reductions.



The increases for the 4,000 to 10,000 range are moderated in the **Modified RTSA** approach while those in the 30,000 to 70,000 range have increases. Again, most currently capped councils have reductions.

With one flat charge (**no tiers**), councils less than 10,000 have increases in the \$2,500 to \$4,000 range.

Table 8.2: Option2 outcomes for modelled flat charge approaches (change relative to base case
Table 8.1)

	Current Tiers	change	RTSA Model	change	Modified RTSA	change	No Tiers	change
Orroroo / Carrieton								
DC	\$6,489	-\$23	\$5,720	-\$793	\$5,584	-\$928	\$8,939	\$2,427
Karoonda East Murray DC	\$6,994	\$49	\$6,225	-\$721	\$6,090	-\$856	\$9,444	\$2,499
Elliston DC	\$7,053	\$58	\$6,284	-\$711	\$6,149	-\$847	\$9,503	\$2,508
Kimba DC	\$6,802	\$25	\$6,032	-\$745	\$5,897	-\$880	\$9,252	\$2,475
Franklin Harbour DC	\$7,403	\$109	\$6,634	-\$660	\$6,499	-\$796	\$9,853	\$2,559
Wudinna DC	\$7,309	\$97	\$6,540	-\$672	\$6,405	-\$807	\$9,759	\$2,547
Robe DC	\$8,845	\$309	\$8,075	-\$461	\$7,940	-\$596	\$11,295	\$2,759
Flinders Ranges Council	\$7,546	\$137	\$6,776	-\$633	\$6,641	-\$768	\$9,996	\$2,587
Peterborough DC	\$7,696	\$158	\$6,927	-\$611	\$6,792	-\$746	\$10,146	\$2,608
Cleve DC	\$7,846	\$181	\$7,076	-\$588	\$6,941	-\$723	\$10,296	\$2,631
Coober Pedy DC	\$14,465	\$720	\$13,695	-\$49	\$13,560	-\$184	\$16,915	\$3,171
Southern Mallee DC	\$9,182	\$368	\$8,412	-\$402	\$8,277	-\$537	\$11,632	\$2,818
Streaky Bay DC	\$10,217	\$512	\$9,448	-\$257	\$9,313	-\$392	\$12,667	\$2,962
Kingston DC	\$8,591	\$295	\$7,822	-\$475	\$7,687	-\$610	\$11,041	\$2,745
Barunga West DC	\$8,407	\$271	\$7,637	-\$498	\$7,502	-\$634	\$10,857	\$2,721
Tumby Bay DC	\$9,018	\$359	\$8,248	-\$411	\$8,113	-\$546	\$11,468	\$2,809
Mount Remarkable DC	\$10,356	\$542	\$9,587	-\$227	\$9,451	-\$362	\$12,806	\$2,993
Anangu Pitjantjatjara Yunta	\$6,959	\$83	\$6,190	-\$687	\$6,054	-\$822	\$9,409	\$2,533
Ceduna DC	\$12,210	\$814	\$11,441	\$45	\$11,305	-\$91	\$14,660	\$3,264
Goyder Regional Council	\$13,632	\$1,018	\$14,706	\$2,092	\$13,609	\$995	\$16,082	\$3,468
Northern Areas Council	\$12,563	\$879	\$13,637	\$1,953	\$12,540	\$855	\$15,013	\$3,329
Kangaroo Island Council	\$15,610	\$1,022	\$16,684	\$2,096	\$15,587	\$999	\$18,060	\$3,472



	Current		RTSA		Modified			
	Tiers	change	Model	change	RTSA	change	No Tiers	change
Yankalilla DC	\$14,802	\$1,100	\$15,876	\$2,174	\$14,778	\$1,077	\$17,252	\$3,550
Roxby Downs, Municipal Council	\$17,153	\$964	\$18,227	\$2,038	\$17,129	\$940	\$19,603	\$3,414
Lower Eyre Peninsula DC	\$13,348	\$998	\$14,422	\$2,072	\$13,325	\$975	\$15,798	\$3,448
The Coorong DC	\$15,109	\$1,195	\$16,183	\$2,270	\$15,086	\$1,172	\$17,559	\$3,646
Tatiara DC	\$17,027	\$1,192	\$18,101	\$2,266	\$17,003	\$1,168	\$19,477	\$3,642
Wakefield Regional Council	\$16,206	\$1,294	\$17,280	\$2,368	\$16,182	\$1,270	\$18,656	\$3,744
Walkerville, Corp of the Town	\$13,346	\$1,054	\$14,420	\$2,128	\$13,323	\$1,031	\$15,796	\$3,504
Grant DC	\$16,736	\$1,440	\$17,810	\$2,514	\$16,713	\$1,417	\$19,186	\$3,890
Mid Murray Council	\$20,350	\$1,150	\$21,424	\$2,224	\$20,326	\$1,126	\$22,800	\$3,600
Naracoorte Lucindale Council	\$19,267	\$1,258	\$20,341	\$2,332	\$19,243	\$1,234	\$21,717	\$3,708
Mallala DC	\$15,008	\$1,303	\$16,082	\$2,377	\$14,985	\$1,279	\$17,458	\$3,753
Clare & Gilbert Valleys Council	\$18,775	\$1,391	\$19,849	\$2,465	\$18,752	\$1,368	\$21,225	\$3,841
Renmark Paringa DC	\$16,715	\$1,544	\$17,789	\$2,618	\$16,691	\$1,521	\$19,165	\$3,994
Berri Bamera Council	\$23,022	\$1,125	\$22,251	\$354	\$22,681	\$784	\$21,630	-\$267
Yorke Peninsula DC	\$28,891	\$700	\$28,120	-\$71	\$28,551	\$359	\$27,499	-\$693
Wattle Range Council	\$26,823	\$902	\$26,052	\$131	\$26,482	\$562	\$25,431	-\$490
Loxton Waikerie DC	\$25,472	\$1,011	\$24,701	\$241	\$25,131	\$671	\$24,080	-\$381
Copper Coast DC	\$29,023	\$940	\$28,252	\$169	\$28,683	\$599	\$27,631	-\$452
Port Augusta, City	\$34,763	\$510	\$33,992	-\$261	\$34,422	\$169	\$33,371	-\$882
Light Regional Council	\$26,445	\$1,207	\$25,674	\$436	\$26,104	\$866	\$25,053	-\$185
Port Lincoln, City of	\$25,714	\$1,277	\$24,943	\$506	\$25,373	\$937	\$24,322	-\$115
Victor Harbor, City	\$29,233	\$1,008	\$28,462	\$237	\$28,893	\$668	\$27,841	-\$384
Port Pirie Regional Council	\$29,745	\$1,159	\$28,974	\$388	\$29,404	\$819	\$28,353	-\$233
Murray Bridge, Rural City of	\$36,812	\$867	\$37,731	\$1,786	\$36,472	\$526	\$35,420	-\$525
Prospect, City of	\$31,101	\$1,364	\$32,020	\$2,283	\$30,761	\$1,023	\$29,709	-\$28
Gawler, Corp of the Town	\$33,108	\$1,299	\$34,027	\$2,218	\$32,767	\$959	\$31,716	-\$93

	Current Tiers	change	RTSA Model	change	Modified RTSA	change	No Tiers	change
Whyalla, Corp of the				g-		<b>-</b>		
City	\$35,664	\$1,105	\$36,583	\$2,024	\$35,323	\$764	\$34,272	-\$287
Barossa Council	\$38,687	\$889	\$39,606	\$1,808	\$38,347	\$548	\$37,295	-\$503
Adelaide, City of	\$81,141	-\$13,241	\$82,060	-\$12,322	\$80,800	-\$13,582	\$79,749	-\$14,633
Alexandrina Council	\$42,474	\$773	\$43,393	\$1,692	\$42,133	\$433	\$41,082	-\$619
Mount Gambier, City of	\$35,488	\$1,410	\$36,407	\$2,329	\$35,147	\$1,069	\$34,096	\$18
Mount Barker DC	\$45,772	\$1,083	\$46,691	\$2,002	\$48,369	\$3,680	\$44,380	-\$309
Holdfast Bay, City of	\$57,231	\$540	\$58,150	\$1,459	\$59,827	\$3,137	\$55,838	-\$852
Norwood Payneham & St Peters, City of	\$48,752	\$1,231	\$49,671	\$2,150	\$51,349	\$3,828	\$47,360	-\$161
Unley, City of	\$51,487	\$1,170	\$52,406	\$2,089	\$54,084	\$3,767	\$50,095	-\$222
Adelaide Hills Council	\$49,839	\$1,361	\$50,758	\$2,280	\$52,436	\$3,957	\$48,447	-\$31
Burnside, City of	\$53,519	\$1,469	\$54,438	\$2,388	\$56,116	\$4,066	\$52,127	\$77
Campbelltown City Council	\$59,072	\$1,486	\$58,300	\$714	\$57,827	\$241	\$53,838	-\$3,748
West Torrens, City	\$75,873	\$704	\$75,100	-\$68	\$74,627	-\$541	\$70,638	-\$4,530
Mitcham, City of	\$68,898	-\$4,242	\$68,125	-\$5,015	\$67,652	-\$5,487	\$63,663	-\$9,476
Playford, City of	\$81,376	-\$13,006	\$80,603	-\$13,779	\$83,068	-\$11,314	\$76,141	-\$18,240
Marion, City of	\$80,094	-\$14,288	\$79,321	-\$15,061	\$81,786	-\$12,596	\$74,859	-\$19,522
Tea Tree Gully, City	\$82,513	-\$11,869	\$81,740	-\$12,641	\$84,205	-\$10,177	\$77,279	-\$17,103
Charles Sturt, City	\$90,664	-\$3,718	\$89,892	-\$4,490	\$92,356	-\$2,025	\$85,430	-\$8,952
Port Adelaide Enfield, City of	\$91,443	-\$2,939	\$90,670	-\$3,711	\$93,135	-\$1,247	\$86,208	-\$8,173
Salisbury, City of	\$94,631	\$249	\$93,859	-\$523	\$96,324	\$1,942	\$89,397	-\$4,985
Onkaparinga, City of	\$106,981	\$12,599	\$106,209	\$11,827	\$108,673	\$14,291	\$101,747	\$7,365

As can be seen from the analysis undertaken for this report, a change from the current population tiers could be used to achieve a range of different outcomes. The key to this is the increments adopted for increases to the flat component in each tier. As additional tiers are added, flexibility to change the step increments increases. There are numerous variations in tier steps that could be modelled. However, it is considered that the tier models analysed provide sufficient information to assist decision making.

LGA of SA



However, as noted earlier, the use of tiers for the flat component does not completely conform with the principle that some services have a fixed benefit to all members, irrespective of population or revenue base as the flat component in each tier takes into account the population base of the council (which is then again considered in the 40% distribution of the balance of subscriptions).

It is noted that the May 2016 Board decision refers to the population bands used in the subscription formula and their application to voting rights.

While some State Associations use population tiers to determine member voting entitlements, they do not use these tiers in their subscription formula. For example, Local Government NSW has seven voting tiers as shown below which results in a greater weighting in vote numbers for larger councils (1 to 7 range) than is the case in South Australia (1 to 3 range).

Population	Voting Number			
Up to 10,000	1			
10,001 - 20,000	2			
20,001 - 50,000	3			
50,001 - 100,000	4			
100,001 - 150,000	5			
Over 150,000	7			

# LG NSW Voting Entitlement

In other Associations (eg LGAQ), the subscription calculated is used to determine voting entitlements of councils (a stakeholder approach). Vote numbers increase in steps from a minimum of 2 to a maximum of 14 (an effective 1 to 7 range).

In the five tier population tiers used in some models analysed in this report, it would be possible to set increments based on votes but this would potentially require a change to current voting entitlements to a range of 1 to 5 votes. Further consideration of voting options is not part of this report.



This page has been left blank intentionally



The voice of local government.



# CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

Originating Officer:	Sherie Walczak, Acting Manager Governance and Records
Corporate Manager:	Jaimie Thwaites, Acting Manager Corporate Governance
General Manager:	Vincent Mifsud, General Manager Corporate Services
Subject:	Proposed change to voting method at Local Government elections
Report Reference:	GC110417R12

## **REPORT OBJECTIVES**

The purpose of this report is to advise and obtain feedback on a proposal to change the voting method at local government elections. The proposal involves changing from 'partial preferential voting' to 'optional preferential voting'.

### DISCUSSION

At its meeting of 16 March 2017, the Local Government Association (LGA) Board resolved to carry out consultation on a proposal from the Adelaide Hills Council to change the voting method for local government elections. The resolution states, in part, that the LGA:

undertakes consultation with member councils on the proposal by the Adelaide Hills Council to seek a change to the Local Government (Elections) Act 1999, so a vote is considered a formal vote if it indicates a preference for at least one candidate without necessarily indicating preferences to the number of vacancies.

The Mayor of the Adelaide Hills Council has provided detailed information in support of this proposal and a copy is attached at Appendix 1.

The LGA is seeking feedback on the proposal by 28 April 2017.

RECOMMENDATIONS	DUE DATES
That Council:	
1. Notes the proposal to change the voting method at Local Government elections.	11 April 2017
2. Advises how they wish to respond to the LGA regarding the proposal to change the voting method at Local Government elections.	11 April 2017

### Appendix 1:

Proposal from the Adelaide Hills Council

# Background

Concerns raised by the Adelaide Hills Council community regarding the potential for the rate of informal voting to increase because of the decision to maintain 12 councillors while abolishing wards prompted an investigation into the rate of informal voting in the 2014 Council elections.

# Informal Voting in Council Elections

It was identified that the concerns were in fact valid as there was a trend across all councils not divided into wards for the informal vote to increase as the number of vacancies (councillor positions) increase. As part of the investigation the informal votes in councils divided into wards were also considered and revealed a trend where the rate of informal votes actually decreased as the number of vacancies increased.

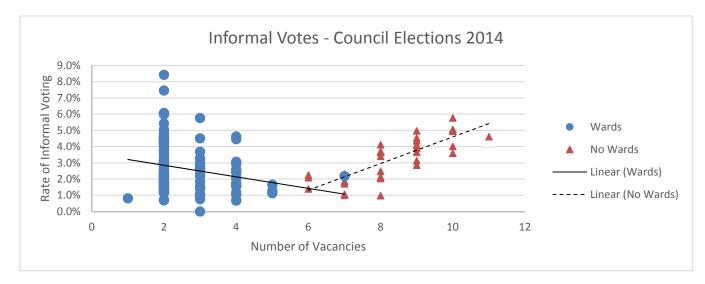
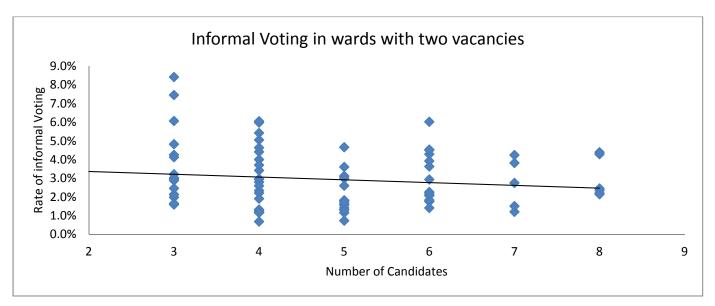


Figure 1 Informal voting trends in wards and no wards

The variability in the rate of informal vote with respect to the number of vacancies was considerable in wards with small numbers of vacancies and a review of the rate of informal voting against the number of candidates showed a trend for the rate of informality to decrease as the number of candidates increased. One possible explanation for this phenomenon is that when a small pool of candidates is available some voters may not find enough acceptable candidates and choose not to complete the required number of preferences. The highest number of informal votes of 8.4% occurred in a ward with two vacancies and only three candidates. As the pool of candidates increased it was easier for voters to find enough acceptable candidates to complete a formal vote.



# GC110417R12 - APPENDIX 1

The Electoral Commission in its last four Local Government Election Reports has commented on the fact that a large portion of the informal votes it sampled were informal because of insufficient preferences. The current legislation requires a voter to indicate preferences up to the number of vacancies anything less is considered an informal vote.

Unacceptable preferences refers to ballot papers that, while informal under current legislation which requires electors to consecutively number boxes on the ballot paper up to at least the number of candidates to be elected, would be formal under either optional preferential or first past the post voting;

- Unacceptable preferences accounted for 62.9% of informal ballot papers audited, representing a minor increase from 58.5% recorded in 2010;
- Single 1st preference but insufficient further preferences accounted for 41.5% of informal ballot papers.<sup>1</sup>

The single 1<sup>st</sup> preference informal votes in the three previous elections were 42.0%, 51.7% & 75%

Thus, the number of informal votes would have been reduced substantially if these votes, which had no fault other than insufficient preferences, had been accept as formal votes.

## Exhausted votes

In situation where there are at least twice as many candidates as vacancies it is possible for a formal vote to become exhausted. A vote will become exhausted if all of the candidates allocated preferences on the ballot paper have eliminated and there are no more preferences available. When votes become exhausted it is possible that not enough votes are left for the remaining candidates to achieve a quota. In these circumstances the candidates with the highest number of votes will be elected in descending order until all vacancies have been filled. These candidates are described as having been elected under quota. In 2014 seventy one (71) councillors and 8 Mayors were elected under quota. A number were in excess of 20% under quota. In a couple of wards with two vacancies both councillors were elected under quota but these were the exception not the rule.

## Discussion

By removing the necessity to vote for candidates who are not known or liked it is hoped that more people will be encouraged to vote. With turnouts averaging 35% to 40% any change which makes it easier for people to engage in the political process should be embraced. With more than 50% of South Australian Councils having no wards there are many situations which require voters to indicate between 6 and 12 preferences. Simplifying the voting system can only help the voters of these councils.

Voting is voluntary so a registered voter can choose not to vote. However, under the current legislation, if a registered voter decides to cast a vote they do not have the choice of when they stop indicating preferences if they want their vote to be formal. The idea that it is OK to not vote but not OK to stop numbering preferences is inconsistent. To argue that candidates elected under quota is unfair or unreasonable is to ignore the fact that, on average, only 35% to 40% of people vote. Those who do not vote have chosen to leave it up to others who do vote to elected the councillors. It is entirely consistent with this approach to allow voters to stop indicating preferences before they reach the number of vacancies as they would then have chosen to leave the final choice up to others.

The voting system needs to be change to encourage more people to vote and reduce the number of informal votes.

<sup>&</sup>lt;sup>1</sup> ECSA, Local Government Election Report 2014 p46

## CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

Originating Officer:	Sherie Walczak, Acting Unit Manager Governance & Records
Corporate Manager:	Jaimie Thwaites, Acting Manager Corporate Governance
General Manager:	Vincent Mifsud, General Manager Corporate Services
Subject:	Local Government candidates elected unopposed.
Report Reference:	GC110417R13

## **REPORT OBJECTIVES:**

The purpose of this report is to advise and obtain feedback from Members on a proposal to provide information to the community about candidates in local government elections who have been elected unopposed.

## **EXECUTIVE SUMMARY:**

A motion was passed by the Local Government Association (LGA) Board on 26 November 2015 to seek feedback from councils regarding the provision of information to the community about candidates who have been elected unopposed. Local government heavily promotes the election process and seeks to achieve higher levels of participation from the community, however, as ballot papers are not mailed out for candidates who have been elected unopposed, the community has little awareness of those candidates.

## **DISCUSSION:**

The LGA's proposed options are set out as follows:

- Mandate that the Electoral Commission of SA (ECSA) send profile data for candidates who have been elected unopposed by mail, which would require an amendment to the Local Government (Elections) Act which would require additional costs associated with sending profile data for candidates who have been elected unopposed by mail, ie printed packs sent to each voter in the same manner as for contesting candidates, which would have to be borne by councils.
- 2. LGA to obtain profile data of candidates who have been elected unopposed from ECSA and publish it on the candidate website page along with all other candidates' profile data. This option needs a minor amendment to the Local Government (Elections) Act as candidate profiles for candidates elected unopposed are not currently published. This option has no cost implications to councils.

- 3. Councils to determine on an individual basis to mail out information provided by candidates who have been elected unopposed, which can already be done under the current legislation. This option complies with the responsibility under s21 of the Elections Act to display all valid nominations received in the principal office of the council. In previous elections, the City of Marion has also published the candidate information in City Limits which is mailed to residents. If no information is provided by the candidate, there is currently no requirement for ECSA to provide the candidate's profile information to Council.
- 4. ECSA be required to provide profile data for candidates who have been elected unopposed to councils, who could then choose to send it out by mail to the council electorate. This option needs a minor amendment to the Local Government (Elections) Act as candidate profiles for candidates elected unopposed are not currently published. This option could easily be adopted by Council as we already publish information provided by candidates in City Limits which is mailed to residents.

The LGA is seeking feedback on the proposed options to assist in determining a sector wide position on this issue, which is required by 28 April 2017.

RECOMMENDATIONS	DUE DATES
That Council:	
1. Notes the proposal to provide information to the community about candidates who have been elected unopposed.	11 April 2017
2. Advises the LGA that their preferred option is Xxx.	11 April 2017

## CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

Originating Officer:	Alicia Clutterham, Team Leader Open Space and Recreation
Manager:	Fiona Harvey, Manager Innovation and Strategy
General Manager:	Abby Dickson, General Manager City Development
Subject:	Playground Framework Progress Report
Report Reference:	GC110417R14

## **REPORT OBJECTIVES**

To provide a progress report regarding the Playground Framework.

## **EXECUTIVE SUMMARY**

At the Council meeting held on 24 January 2017 (GC240117R04) Council resolved:

- 1. Endorses the draft Playspace Policy including the proposed standardised palette approach and draft Playspace Service Levels as provided in Appendix 1 and Appendix 2, except that the term 'Playground' shall be used instead of 'Playspace', with the following amendments:
  - Neighbourhood level and above include consideration of shade over playground equipment.
- 2. Endorses community consultation on the draft Playspace Policy and draft Playspace Service Levels for a three-week period in February 2017.
- 3. Notes the final Playspace Policy and Playspace service levels will be presented to Council as part of the Playspace Framework for consideration and adoption in March 2017.

An Elected Member forum was held on 21 March 2017, at which time clarification on a number of items within the framework was sought including the provision of shade to playgrounds, a Destination Playground, reclassifications and new playgrounds.

Substantial work has progressed on these items with discussions continuing at ward briefings. Further time is required to work through some of these issues before providing a report back to Council.

## RECOMMENDATION

## DUE DATES

#### That Council:

 Notes the final Playground Policy and Playground service 11 April 2017 levels will be presented to Council as part of the Playground Framework for consideration and adoption in May 2017.

## CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

Originating Officer:	Glynn Ricketts, Water Resources Coordinator
Corporate Manager:	Mathew Allen, Manager Engineering and Field Services
General Manager:	Tony Lines, General Manager Operations
Subject:	Update on potential to supply water into Tonsley
Reference No:	GC110417R15

## REPORT OBJECTIVE AND EXECUTIVE SUMMARY

The objective of this report is to provide a further update to Council on the potential to supply surplus water from the Oaklands ASR Scheme to the Tonsley development after writing to the Hon Ian Hunter MLC. The Minister response effectively ends the possibility of Oaklands Water being used on the site without significant investment from Council.

RECOMMENDATIONS	DUE DATES
That Council:	
1. Notes the Report.	11 April 17
2. Notes that any further developments will be reported to council.	11 April 17

## BACKGROUND

The design intent of Oaklands was always to provide an opportunity to supply water to 3<sup>rd</sup> parties. Both the State and Federal Governments provided funding and a land donation with the knowledge that the site was designed and built to be capable of supplying water to the Tonsley Development.

Council is unable to service this demand without significant investment and taking on supply risks. Therefore, a partnership approach is preferred and has been investigated.

## DISCUSSION

Since 2013 regular contact has occurred with Renewal SA and SA Water regarding the supply of alternative water to the Tonsley site. Early discussions were promising, in that:

- The volumes required for Tonsley were estimated at 120 ML per year;
- At these relatively low volumes a partnership approach between SA Water and Council was considered the best delivery option. The intent was to combine treated water from the Oaklands Scheme with the Glenelg waste water treatment scheme, and deliver it to the Tonsley 'gate' where additional treatment would occur;
- This approach would enable a secure all year round water supply capable of servicing internal demand (toilets and washing machines) and external water requirements for irrigating the public open space;
- Preliminary economic modeling and basic engineering assessment was conducted and this further supported a joint SA Water and Council delivery model.

However, in late 2016, two events occurred that significantly altered the situation, these were:

- 1. The announcement of the residential developer for the Tonsley site. This resulted in the decision to supply alternative water becoming urgent and important; and
- 2. The Flinders University released their draft Master Plan that indicated that a possible 520 ML per year demand for alternative water would be likely (from 2020 onwards).

Subsequently, SA Water decided to model the supply of alternative water to both Tonlsey and Flinders University utilising their own dedicated supply option from the Glenelg waste water plant. This modelling produced a positive net value and delivered good returns on investment for SA Water and ultimately would provide a more cost effective solution for Tonsley's residential developer. This was then the preferred model for SA Renewal.

To further examine the supply of treatment water to Tonsley from Oaklands Wetland, Council has informally approached a commercial water retailer. An initial analysis has been undertaken to develop a connection price and a supply price, which while qualified, are subject to further due diligence and ultimately would require Council endorsement. Although the unit rate for the supply of water is competitive there is a substantial gap in the capital outlay required (estimated \$1.5 million).

These prices have been provided to Renewal SA and the residential developer. Given the funding gap, at this stage the residential developer and Renewal SA have indicated that the SA Water are the preferred supplier.

In January 2017, Council sent a letter to the Minister for Sustainability, Environment and Conservation (the Hon Ian Hunter MP) requesting a review of the supply of alternative water to the Tonsley site. The Minister has recently responded stating the economics must drive decision making, effectively ending the potential for Council to supply water to the development (see Appendix 1), unless Council decides to fund the \$1.5 million gap.

## CONCLUSION

Negotiations on the supply of alternative water to the Tonsley site have been focussed on demand and economics. As a result, SA Water utilising their Glenelg waste water treatment plant is the preferred option.

In order to ensure that any decision is based on regional assessments, delivering on previous Government grants, environmental considerations, and social & cultural objectives, Council (via the Mayor) sent a letter to the Minister for Sustainability, Environment and Conservation.

The Minister has supported that decision making be based on economics. Council would now need to fund the \$1.5 million investment gap in order to make Oaklands Water commercially viable.



The Hon Ian Hunter MLC

Mr Kris Hanna Mayor City of Marion PO Box 21 OAKLANDS PARK SA 5046

Dear Mayor

17WRM808959

Thank you for your letter regarding the supply options of alternative water into the Renewal SA site at Tonsley.

I understand that since 2014, SA Water has been in ongoing discussions with the City of Marion and Renewal SA to formulate a viable solution to supply alternate water to the Tonsley site. Many options have been investigated, including integrating Council's Oaklands Stormwater Scheme (Oaklands Scheme) with SA Water's Glenelg to Adelaide Parklands recycled water scheme.

Investigating this as an option revealed that water quality from the Oaklands Scheme is not fit for dual reticulation use without an additional tertiary treatment, as recommended by the Department of Health and Ageing. This additional treatment makes this option cost prohibitive.

I understand that SA Water has welcomed a partnership with the City of Marion and kept the Council informed of ongoing developments. However, in the absence of any formal written proposal from Council by November 2016, SA Water developed a commercial proposal to comply with the developer's deadline in December 2016. I am advised that the SA Water proposal complies with all health requirements, while guaranteeing security of supply as a commercially viable solution.

SA Water has previously advised Council it is willing to consider an alternative integrated solution with the Oaklands Scheme, subject to guarantees of water security and water quality on commercial terms.



Minister for Sustainability, Environment and Conservation Minister for Water and the River Murray Minister for Climate Change

Level 10, 81-95 Waymouth Street Adelaide SA 5000 | GPO Box 1047 Adelaide SA 5001 Tel 08 8463 5680 | Fax 08 8463 5681 | Email minister.hunter@sa.gov.au | www.premier.sa.gov.au I understand that my Chief of Staff, Belinda Marsden and SA Water's Manager of Business Solutions, Mr Joe Lazzaro, have recently been in contact with Council's General Manager (Operations), Mr Tony Lines, to further discuss the supply options.

SA Water advised Mr Lines that it is willing to work with Council, including as part of a partnership where this makes commercial sense. Also, there are some limitations of the Council's water scheme, relating to the quality of the water, guarantee of supply and water security.

These limitations mean that Council's supply would need to be combined with SA Water supply to deliver the required outcomes for the development. However, combining the supply would be cost prohibitive in the absence of external funding.

Should Council require any further briefing, please contact my Chief of Staff, Belinda Marsden, on 8463 5680 and arrangements will be made with relevant SA Water staff.

Thank you for taking the time to write to me.

Yours sincerely

IAN HUNTER MLC Minister for Water and the River Murray

03 / 2017

## CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

Originating Officer:	Paul Johns, Acting Unit Manager Risk
Corporate Manager:	Jaimie Thwaites, Acting Manager Corporate Governance
General Manager:	Vincent Mifsud, General Manager Corporate Services
Subject:	WHS Performance Report – March 2017
Report Reference:	GC110417R16
General Manager: Subject:	Vincent Mifsud, General Manager Corporate Services WHS Performance Report – March 2017

## **EXECUTIVE SUMMARY**

The objective of this standing monthly report is to provide Council with assurance that the City of Marion has effective strategies in place to meet its legal obligations as outlined in the Work Health and Safety Act (SA) 2012 and monitor Council's 2016/17 target of a 25% reduction of the Lost Time Injury Frequency Rate (LTIFR) on the previous year.

The Think Safe Live Well program's vision is "**Zero harm with enhanced wellbeing**" and focuses on further developing our leadership styles, organisation culture and WHS systems by:

- Embedding a culture of safety and wellbeing as a part of normal business practice
- Developing our people to lead the change across the City of Marion
- Continually improving our WHS Management System (WHSMS) to achieve best practice.

## **PERFORMANCE RESULTS – AUDIT RESULTS**

The City of Marion is subject to annual audits conducted by the Local Government Association Workers Compensation Scheme (LGAWCS) which test Council's WHSMS against selected sub-elements of the Return to Work (RTW) SA's Performance Standards for Self Insurers (PSSI). Council sets an action plan outlining its commitments to address non-conformances identified and improve its WHSMS. This year 100% of the actions from the 2015 Audit were completed by 31 October 2016 which should result in receipt of 100% of the LGAWCS rebate available. The LGAWCS KPI Audit and Appraisal Report 2016 took place in October and the formal results identify an improvement based on the previous year's WHS results. The subsequent Action Plan has now been developed and submitted to the LGAWCS for ongoing monitoring of actions.

#### **PERFORMANCE RESULTS – LOST TIME INJURIES**

In order to measure improvement, safety indicators are measured and monitored against our industry counterparts being Group A Councils (<sup>1</sup>GaC). Two important safety indicators measured are Lost Time Injuries (<sup>2</sup>LTIs), outlined in Table 1 and 2 from internal incident reporting data, and Lost Time Injury Frequency Rate (<sup>3</sup>LTIFR) from the LGA's Claims Analysis Portal data, outlined in Figure 1.

Table I	. Numbe		s per mo	nun - rin	ancial re	ai 2015	-10					
Jul-15	Aug-15	Sep-15	Oct-15	Nov-15	Dec-15	Jan-16	Feb-16	Mar-16	Apr-16	May-16	Jun-16	Total
0	1	4	2	2	0	3	1	2	1	3	0	19

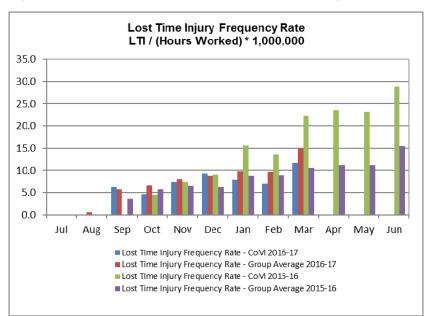
#### Table 1: Number of LTIs per month - Financial Year 2015-16

#### Table 2: Number of LTIs per month - Financial Year 2016-17

Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
0	1	2	0	1	0	0	1	0				5

1 GaC are metropolitan councils with more than 300 staff ie Marion, Adelaide, Charles Sturt, Onkaparinga, Playford, Port Adelaide Enfield, Salisbury and Tee Tree Gully. 2 LTIs are those injuries where a whole work day or more has been lost due to a workplace injury.

<sup>3</sup> LTIFR is an industry standard tool for measuring LTI's within a given accounting period which enables comparison to other organisations for the purpose of benchmarking.



#### Figure 1: LTIFR per month – Financial Year comparison against Group A Councils

Although we have reported five LTIs as at the end of March 2017, for which claims have been lodged with the LGAWCS, the LGAWCS claims data reports an LTIFR of 6.2 (in comparison to a total of 19 LTIs recorded in 2015/16 and a corresponding LTIFR of 28.8). This figure is only representative of three LTIs due to payroll data associated with the fourth and fifth LTI not yet being processed by the LGAWCS.

The five LTI's reported have been categorised into the following primary classes of injuries:

- 1. One x Manual handling (muscular stress while lifting or carrying). A back injury whilst sorting concrete from recycling piles.
- 2. One x Fall from the same and differing level (slips, trips and falls). A broken ankle whilst walking on a wet slippery surface.
- 3. Two x Repetitive movement (low muscle loading).
  - An elbow strain from a manual labour task (ie repetitive spreading of mulch).
  - A shoulder strain from a manual labour task (ie repetitive raking of leaves).
- 4. One x Mental disorder (exposure to mental stress factors). An accusation of bullying which is currently under investigation.

It should be noted that, due to appropriate determination deferrals and data transfers, there can be delays in LTIs being recorded in the LGAWCS data which can affect the comparison data illustrated in Figure 1. City of Marion's data (outlined in Table 1 and Table 2) shows only five LTI incidents reported as at March 2017 compared to thirteen incidents reported as at March 2016. If the current downward trend continues, the forecasted LTIFR for the end of period reporting is likely to be 11.6 which, if achieved, would represent a reduction of 59% on the reported LTIFR for 2015/16.

#### WORK HEALTH & SAFETY MANAGEMENT STRATEGY

During March the Senior Leadership Team held a WHS Strategy Workshop. The outcomes from the workshop will feed into a WHS Strategic Plan that the Senior Leadership Team will own and lead across the organisation.

Plant Risk Assessment Training was conducted with key leadership team members and Health and Safety Representatives. This training will improve knowledge and skills to be applied in procurement, risk assessment and operation of the various fleet and plant across Marion.

#### RECOMMENDATION

That Council:

#### 1. Notes the report and statistical data contained therein.

11 April 2017

DUE DATE

# CITY OF MARION GENERAL COUNCIL MEETING 11 APRIL 2017

Originating Officer:	Donna Griffiths, Business Growth and Investment Officer
Manager:	Neil McNish, Business Growth and Investment Manager
General Manager:	Abby Dickson, General Manager - City Development
Subject:	Utilisation of Vacant Commercial Properties
Report Reference:	GC110417R17

## **REPORT OBJECTIVES**

To provide the Council with a twelve-month final report on the 'Utilisation of Vacant Commercial Properties' Pilot Project.

## **EXECUTIVE SUMMARY**

This Council endorsed initiative was a pilot project aimed at activating vacant commercial spaces to decrease vandalism, improve the appearance of neighbourhoods, engage with community groups and help small business to grow.

The approach taken was to engage with landlords and property owners to look at ways for community groups / local artists / start-ups to activate the space whilst a long term tenant was being sought.

Although agreement could not be reached with landlords or property owners regarding a suitable location for activation, this project has helped improve the amenity of a number of sites and provided access to business advisory / other Council services. This project has identified a need for more proactive on-going monitoring of vacant commercial space as well as identifying a desire from other precincts (without vacant space) to take an urban activation approach to improve business districts, enhance access to customers and create more attractive places for the local community to enjoy.

#### RECOMMENDATION

**DUE DATES** 

11 April 2017

That Council:

1. Notes the final report.

## BACKGROUND

At the 12 April 2016 General Council meeting (GC120416R02) Elected Members resolved that Council:

- 1. Endorses Administration approaching the owner of the Mitchell Park activity centre to conduct a 12-month trial place-making project which seeks to revitalise the area.
- 2. Note a progress report will be brought back to Council in six months.
- 3. Ask Administration to identify a number of vacant commercial properties located on major roads in higher profile locations which have been subject to the risk of vandalism and/ or degradation and then:
  - a. Approach the relevant owners to ascertain their interest in providing potential short term leases to community based tenants to activate these properties.
  - b. Approach local community groups to seek interest in accessing these properties.
  - c. Facilitate contact between the owners and community groups.
- 4. Ask Administration to provide a progress report to Council in six months which summarises the results of this work and includes the issues that have been identified that are impacting on the vacancy rates experienced by these properties.

The project was endorsed on the basis that it was to be conducted within existing council resources and within existing budgets.

## FINAL REPORT

## **Overview of Outcomes**

The following outcomes have been observed during this project:

- Nine sites have been reviewed and owners approached over a 12-month period including the Mitchell Park activity centre.
- One shop has been inspected by an Environmental Health Officer and the business has since closed.
- One site was investigated and deemed 'unsightly' under the Local Government Act.
- One site has been investigated under environmental health regulations and 'unsightly' considerations and for both accounts were not deemed unsightly nor in breach of any health regulations.
- Vicinity Group have offered the City of Marion access to a shop at the Community Entrance of the facility for one month from 14 March 2017 for staging community or business support activities which are underway.
- Three owners are taking an active interest in their properties and improving their sites as a consequence of making contact and taking an interest in their property.
- Through our investigation of these sites we now have a better understanding of available premises and we have been able to connect businesses looking for sites with property owners who have vacancies.
- An ongoing watching brief of centres and contact with the owners has resulted in less dumping of rubbish and less graffiti.
- A number of businesses within the precincts have been connected with business advisory services to assist with their ongoing development.
- Businesses within Local Shopping Centres have actively approached staff about other urban activation initiatives that could be carried out to enhance sites and support business growth.

## Lessons Learned

Considerable lessons have been learned in respect to engagement with property owners and community groups.

- There is an opportunity for City of Marion staff and Elected Members to continue to monitor sites and actively register customer events through the council's system for graffiti management, inspections into 'unsightly' and environmental health issues, illegal dumping, etc.
- There are barriers to engaging with property owners for various reasons outlined below.
- A number of property owners with vacancies are prepared to leave their properties vacant until a long term tenant is found at their price point.
- Property owners with vacancies are often reluctant to maintain their sites for various reasons.
- Generally, vacancies are there for good reasons mainly related to the current economic climate and suitability of the location for particular businesses.
- Businesses see the value in activation where property owners often do not. A strong relationship between property owner, businesses and Council would prove beneficial.
- Short term leases for community based tenants are not desirable by property owners for insurance reasons.
- Some City of Marion programs / community groups / not-for-profit organisations are generally happy with their current locations or do not want 'short term' access to spaces. Some are not resourced to take up opportunities or if they do have access to resources, they require a long lead time for planning and logistical purposes (up to four months). Over 50 groups were approached to activate the space at Castle Plaza and there were eleven groups willing to take-up time within the shop.
- New entrants and precincts trading well could benefit from activation to increase patronage, enhance safety and accessibility, improve amenity and help develop community meeting places.

## CONCLUSION

The City of Marion 'Utilisation of Vacant Commercial Properties' Pilot Project has helped to start conversations with relevant property owners in a range of locations across the city.

There is an opportunity now to continue these conversations and work in partnership with the local property industry and businesses to collectively develop key locations in our city into areas that are vibrant, prosperous and attractive to the community where vacancies and vandalism are diminished and community meeting places are stimulated.

It is recommended that Council notes the report.