

His Worship the Mayor
Councillors
CITY OF MARION

NOTICE OF GENERAL COUNCIL MEETING

Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

Tuesday, 14 May 2019 at 06:30 PM

The CEO hereby gives Notice pursuant to the provisions under Section 83 of the Local Government Act 1999 that a General Council meeting will be held

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend. Access to the Council Chamber is via the main entrance to the Administration Centre on Sturt Road, Sturt.



Adrian Skull
Chief Executive Officer



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OPEN MEETING

KAURNA ACKNOWLEDGEMENT

We acknowledge the Kurna people, the traditional custodians of this land and pay our respects to their elders past and present.

DISCLOSURE

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

CONFIRMATION OF MINUTES

Confirmation of the minutes for the General Council Meeting held on 23 April 2019

Originating Officer	Governance Officer - Victoria Moritz
Corporate Manager	Manager Corporate Governance - Kate McKenzie
Report Reference:	GC190514R01

RECOMMENDATION:

That the minutes of the General Council Meeting held on 23 April 2019 be taken as read and confirmed.

ATTACHMENTS:

#	Attachment	Type
1	GC190423 - Final Minutes	PDF File



MINUTESOFTHEGC190423-GENERICOUNCILMEETING-23April2019

Tuesday, 23 April 2019 06:30 PM

Council Administration Centre, 245 Sturt Road, Sturt



PRESENT:

Elected Members

Mayor - Kris Hanna, Councillor - Ian Crossland, Councillor - Tim Gard, Councillor - Jason Veliskou, Councillor - Bruce Hull, Councillor - Nathan Prior, Councillor - Raelene Telfer, Councillor - Luke Hutchinson, Councillor - Tim Pfeiffer, Councillor - Kendra Clancy, Councillor - Maggie Duncan, Councillor - Matthew Shilling, Councillor - Joseph Masika

DATE:

Tuesday, 23 April, 6.30pm

VENUE:

Council Chamber

In Attendance

Chief Executive Officer - Adrian Skull

General Manager Corporate Services - Vincent Mifsud

General Manager City Services - Tony Lines

Acting Quality Governance Coordinator – Victoria Moritz

OPEN MEETING

The Mayor opened the meeting at 6.30pm on Tuesday 23 April 2019.

KAURNA ACKNOWLEDGEMENT

We acknowledge the Kurna people, the traditional custodians of this land and pay our respects to their elders past and present.

DISCLOSURE

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

CONFIRMATION OF MINUTES

Confirmation of the minutes for the General Council Meeting held on 26 March 2019

Report Reference: GC190423R01

Moved Councillor - Raelene Telfer

Seconded Councillor - Tim Pfeiffer

1. That the minutes of the General Council Meeting held on 26 March 2019 be taken as read and confirmed.

Carried Unanimously

ELECTED MEMBER'S DECLARATION OF INTEREST (if any)

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

Nil interests were declared

COMMUNICATIONS

Moved Councillor - Luke Hutchinson

Seconded Councillor - Raelene Telfer

That the Communication reports be moved en bloc:

- Mayoral Communication Report
- Deputy Mayoral Communication Report
- CEO and Executive Communication Report

Carried Unanimously

Mayoral Communication Report

Name of Elected Member Mayor – Kris Hanna
Report Reference GC190423R02

Date	Event	Comments
23 March	Elected Member Bus Tour	Attended
23 March	Cafe 25 Latin American Cultural Experience	Attended
28 March	Coast FM Segment	Interviewed
29 March	Telstra Payphone Rollout Meeting	Hosted
31 March	Oaklands Estate Residents' Association Picnic	Attended
31 March	Warradale Park Tennis Club AGM	Attended
31 March	Plympton Footy Club Junior Presentation	Attended
31 March	Marion Goodwill BBQ	Hosted; gave speech
1 April	Mayor's Multicultural Forum	Hosted
3 April	Meeting with Cove FC (Soccer)	Hosted
3 April	Media tour of Edwardstown Oval	Hosted
4 April	Hamilton Secondary College meeting	Attended
5 April	Flinders University Solar Array and Sustainability Plan Launch	Attended
6 April	Marion Cricket Club Presentation Dinner	Attended
7 April	Plympton Flyers Little Athletics End Of Season Event	Attended; presented awards
7 April	Mitchell Park Community Rally	Attended; gave speech
7 April	Glenelg Rebels Presentation Night (Softball)	Attended
7 April	Glenthorne Open Day	Attended

Minutes of the General Council Meeting held 23 April 2019

7 April	Marion Markets Meeting with Mitchell Park Sports and Community Centre Volunteers	Attended
9 April	Meeting with Federal Shadow Minister for Infrastructure	Attended
10 April	Warradale Primary School Breakfast Club	Attended
11 April	Glandore Community Centre Playground Funding Announcement with Nicolle Flint	Attended, gave speech
12 April	LGA General Meeting	Attended as voting delegate
12 April	Totally Immersed Photo Exhibition	Attended, opened exhibition
12 April	South Road Cricket Club Presentation Dinner	Attended
13 April	Dumbarton Reserve consultation	Attended
13 April	Edwardstown Soldiers' Memorial Recreation Ground Official Opening	Attended
15 April	Meeting with Bill Yeo of South Adelaide Basketball	Attended
16 April	Touch-a-Truck Event	Attended; gave speech

Moved Councillor - Luke Hutchinson

Seconded Councillor - Raelene Telfer

1. That the Mayoral Communication report be received.

Carried Unanimously

Deputy Mayor Communication Report

Date of Council Meeting 23 April 2019
Name of Elected Member Councillor - Tim Pfeiffer
Report Reference GC190423R03

Date	Event	Comments
23 March	South Road Cricket Club Semifinal	Attended
26 March	Walk-through of new Edwardstown Oval building	Attended
31 March	Goodwill BBQ	Volunteered
2 April	Meeting with Manager of City Property	Attended
2 April	Ward Briefing	Attended
4 April	Funeral of local legend, Colin Moses	Attended
10 April	Opening of new Edwardstown Bunnings store	Attended
11 April	Tour of WSUD sites in City of Unley	Attended
12 April	Through Our Eyes exhibition by Pastel Artists of SA at Gallery M	Launched event
12 April	South Road Cricket Club awards night	Attended, gave speech
13 April	Edwardstown Soldiers Memorial Ground opening	Attended, gave speech
15 April	Edwardstown Oval Board	Attended
16 April	Touch a Truck	Attended

Moved Councillor - Luke Hutchinson

Seconded Councillor - Raelene Telfer

1. That the Deputy Mayors Communication Report be received.

Carried Unanimously

CEO and Executive Communications Report

Date of Council Meeting 23 April 2019
Report Reference GC190423R04

Date	Activity	Attended By
26 - 27 March 2019	2nd Emergency Management Leaders Forum	Tony Lines
27 March 2019	Meeting with LGFA	Adrian Skull Vincent Mifsud
27 March 2019	Meeting Adrian Skull and Cullen Bailey (Chief of staff for Minister Speirs)	Adrian Skull
29 March 2019	LG Professionals, SA CEO Network Forum	Adrian Skull
2 April 2019	Minister for Planning's CEO Forum on the new planning system	Adrian Skull
3 April 2019	Introduction to Aurigo Driverless Technology	Abby Dickson
3 April 2019	Meeting with Flinders University on Oaklands Wetland Collaboration	Tony Lines
4 April 2019	IT Platform Reference Group Meeting	Vincent Mifsud
4 April 2019	Local Government Roundtable with Vice-Chancellor Colin Stirling	Adrian Skull
4 April 2019	Council Solutions Audit Committee Meeting (proxy)	Adrian Skull
5 April 2019	Solar Array and Sustainability Plan Official Launch	Vincent Mifsud
5 April 2019	Glenthorne National Park Opening	Adrian Skull Tony Lines
10 April 2019	William Buck Adelaide CFO Symposium 2019	Vincent Mifsud
10 April 2019	SAEDB Board Meeting	Adrian Skull Abby Dickson

Minutes of the General Council Meeting held 23 April 2019

10 April 2019	Chair CEO Advisory Group Adrian Skull LGA President Mayor Sam Telfer	Adrian Skull
11 April 2019	IT Platform Reference Group Meeting	Vincent Mifsud
11 April 2019	Southern Recycling Centre (SRC) Joint Venture Committee	Vincent Mifsud
11 April 2019	Meeting Adrian Skull, Abby Dickson, Greg Salmon and Madinie Abrahams (IQRA College)	Adrian Skull Abby Dickson
11 April 2019	Stormwater (WSUD) site visit with City of Unley	Tony Lines
12 April 2019	Meeting with City of Charles Sturt on recycled water	Tony Lines
12 April 2019	CEO meeting proceeding OGM	Adrian Skull
12 April 2019	Meeting Adrian Skull (City of Marion) and Michael Carter (FFSA)	Adrian Skull
12 April 2019	Specialised Solutions and SA Tourism Commission on sustainable and energy efficient technology	Tony Lines
13 April 2019	Edwardstown Soldiers' Memorial Oval Opening	Tony Lines
16 April 2019	City of Mitcham Site Visit	Vincent Mifsud
16 April 2019	CEOs and Erika Comrie Cross Council Collaboration Initiatives	Adrian Skull
17 April 2019	LGA Board CEO Advisory Group	Adrian Skull
17 April 2019	IT Platform Reference Group Meeting	Vincent Mifsud
18 April 2019	Meeting Adrian Skull, Vincent Mifsud and Tony Gray (Local Government Risk Services)	Adrian Skull Vincent Mifsud
18 April 2019	Meeting Adrian Skull, Vincent Mifsud and Jeevan Deut (Colliers International)	Adrian Skull Vincent Mifsud
18 April 2019	Seacliff DPA Steering Group	Abby Dickson

Moved Councillor - Luke Hutchinson

Seconded Councillor - Raelene Telfer

1. That the CEO and Executive Communication report be received.

Carried Unanimously

Elected Member Report

Elected Member: Councillor Raelene Telfer

Date	Event	Comments
7 April 2019	Community Rally for Mitchell Park Sports and Community renewal	\$5m promised by Labor if in Federal leadership
8 April 2019	Uniting SA Centenary Launch	Represented City of Marion
9 April 2019	Warriparinga Ward briefing	Attended
12 April 2019	Mitchell Park Sports and Community	Chaired election
13 April 2019	Edwardstown Opening	Attended
16 April 2019	Marion Museum	Discussed future options
17 April 2019	Marion Historical Society	Chaired election

ELECTED MEMBER VERBAL COMMUNICATIONS

In accordance with the *Code of Practice - Procedures at Council Meetings 2017/18* an Elected Member has the right to speak for up to two minutes in the second meeting of Council every second month from February (with the exception of caretaker period).

Nil

ORDER OF AGENDA ITEMS

The Mayor sought and was granted leave of the meeting to vary the order of the agenda to hear the Deputation - *Streetscape Policy and Verge Guidelines* next in the meeting.

DEPUTATIONS

Streetscape Policy and Verge Guidelines

Report Reference: GC190423D01

Mr Anthony Olsen gave a five minute deputation to Council on the Streetscape Policy and Verge Guidelines Item.

ADJOURNED ITEMS

Amendment to Streetscape Policy and Verge Guidelines

Report Reference GC190423R05

Moved Councillor - Luke Hutchinson

Seconded Councillor - Tim Pfeiffer

That Council:

1. Amend the Streetscape Policy and Verge Guidelines to include the ability for property owners to apply to install artificial turf treatments to council verges and that the purchase, installation and maintenance will be at the property owner's cost.
2. An appropriate application and acknowledgement form be developed to ensure it is the responsibility of the property owner to maintain the treatment; to avoid trip hazards, and that where services are accessed by council or utility providers, council will not be liable for reinstatement, and it will be the property owner's responsibility to reinstate the treatment.

Councillor Hutchinson sought and was granted leave of the meeting to speak to a variation of the above motion.

Councillor Hutchinson with the consent of Councillor Pfeiffer sought and was granted leave of the meeting to vary the motion as follows:

That (as varied) Council:

1. Amend the Streetscape Policy and Verge Guidelines to include the ability for property owners to apply to install artificial turf treatments to council verges and that the purchase, installation and maintenance will be at the property owner's cost.
2. An appropriate application and acknowledgement form be developed to ensure:
 - A. It is the responsibility of the property owner to maintain the treatment; to avoid trip hazards, and that where services are accessed by council or utility providers, council will not be liable for reinstatement, and it will be the property owner's responsibility to reinstate the treatment; and
 - B. The supplier/manufacturer of the turf material meets a minimum quality standard.
3. Staff encourage residents to explore natural verge treatments where possible.

The motion as varied was Tied
The Mayor made a casting vote and voted In favour of the motion
Carried

Division called by Councillor - Bruce Hull

Voters	Against	For
Councillor - Bruce Hull	X	
Councillor - Ian Crossland	X	
Councillor - Jason Veliskou	X	
Councillor - Joseph Masika	X	
Councillor - Kendra Clancy	X	
Mayor - Kris Hanna		X
Councillor - Luke Hutchinson		X
Councillor - Maggie Duncan		X
Councillor - Matthew Shilling		X
Councillor - Nathan Prior		X
Councillor - Raelene Telfer	X	
Councillor - Tim Pfeiffer		X
Councillor - Tim Gard		X

Carried

Tonsley Greenway - Celtic Avenue to Daws Road
Report Reference GC190423R06

6.56 Councillor Hutchinson left the meeting

Moved Councillor - Raelene Telfer

Seconded Councillor - Tim Pfeiffer

That Council:

1. Notes the report.
2. Notes that the possible western alignment through the rear of the Hamilton Secondary College is not achievable, as the College is not supportive.
3. Authorises the Mayor to write to the Minister for Transport requesting the provision of a pedestrian rail crossing at the north end of the Tonsley precinct to enable the continuation of the Tonsley Greenway.

Councillor Telfer with the consent of Councillor Pfeiffer sought and was granted leave of the meeting to withdraw the motion.

Moved Councillor - Raelene Telfer

Seconded Councillor - Tim Pfeiffer

That Council:

1. Notes the report.
2. Endorses the alignment along Percy Avenue and West Street shown in Appendix 5 as the preferred route for the Tonsley Greenway subject to community consultation.
3. Notes Council is awaiting a response from the Minister for Transport regarding a Pedestrian Activated Crossing over the rail corridor at the Northern end of the Tonsley Precinct.
4. Notes a further report will be presented to Council should the Minister for Transport commit to providing a pedestrian rail crossing at the northern end of the Tonsley Precinct.

7.01 pm Councillor Hutchinson re-entered the meeting

Carried Unanimously

COMMITTEE RECOMMENDATIONS

PROCEDURAL MOTION

Moved Councillor - Tim Pfeiffer

Seconded Councillor - Luke Hutchinson

That the following items be moved en bloc:

- Confirmation of the Infrastructure and Strategy Committee Minutes - 2 April 2019
- Confirmation of the Review and Selection Committee Minutes - 2 April 2019

Carried Unanimously

Confirmation of Minutes of the Infrastructure and Strategy Committee Meeting - 2 April 2019
Report Reference GC190423R07

Moved Councillor - Tim Pfeiffer

Seconded Councillor - Luke Hutchinson

That Council:

1. Receives and notes the minutes of the Infrastructure and Strategy Committee meeting of 2 April 2019 (Appendix 1).
2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Infrastructure and Strategy Committee.

Carried Unanimously

Confirmation of Minutes of the Review and Selection Committee Meeting - 2 April 2019
Report Reference GC190423R08

Moved Councillor - Tim Pfeiffer

Seconded Councillor - Luke Hutchinson

That Council:

1. Receives and notes the minutes of the Review and Selection Committee meeting of 2 April 2019 (Appendix 1).
2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.

Carried Unanimously

PETITIONS

Newstart Allowance Petition

Report Reference: GC190423P01

Moved Councillor - Ian Crossland

Seconded Councillor - Joseph Masika

That Council:

1. Notes the petition.
2. Advises the head petitioners that the petition did not meet the requirements of a Petition under the *Local Government (Procedures at Meetings) Regulations 2016* or the City of Marion 'Petitions Policy'.

AMENDMENT

Moved Councillor - Raelene Telfer

Seconded Councillor - Tim Gard

That Council:

1. Notes the petition.
2. Supports the sentiments expressed in the letter of 11 December 2018, from President Sam Telfer of LGA SA, to Hon Paul Fletcher MP, Minister for Families and Social Services, and sends a similar letter to the relevant Federal Minister.
3. Continues its current endeavours to increase wellbeing through Neighbourhood Hubs and Libraries, by providing programs, informal education opportunities and volunteer positions that can improve employment opportunities.

4. Advises the head petitioners that the petition did not meet the requirements of a Petition under the *Local Government (Procedures at Meetings) Regulations 2016* or the City of Marion 'Petitions Policy'.

**The amendment to become the motion was Carried.
The motion as amended was Carried**

Division called by Councillor - Bruce Hull

Voters	Against	For
Councillor - Bruce Hull		X
Councillor - Ian Crossland	X	
Councillor - Jason Veliskou		X
Councillor - Joseph Masika	X	
Councillor - Kendra Clancy		X
Councillor - Luke Hutchinson		X
Councillor - Maggie Duncan		X
Councillor - Matthew Shilling	X	
Councillor - Nathan Prior	X	
Councillor - Raelene Telfer		X
Councillor - Tim Pfeiffer		X
Councillor - Tim Gard		X

Carried

PROCEDURAL MOTION

The Chair invoked Regulation 29 of the *Local Government (Procedures at Meetings) Regulations 2013* alleging that Councillor Hull had behaved in an improper and disorderly manner by interrupting the Chair whilst speaking.

The Chair provided the opportunity for Councillor Hull to make a personal explanation.

PERSONAL EXPLANATION

Councillor Hull made a personal explanation and noted the following points:

- Councillor Hull moved a point of order in relation to the alleged irrelevant comments of the Mayors views on debating issues that are relevant to State or Federal Government and not Local Government
- The Mayor disagreed with the point of order and on that basis made the decision to invoke Regulation 29.
- Councillor Hull was using appropriate meeting procedures to deal with the alleged irrelevance of the Mayors comments.

The Mayor called the personal explanation to a close on the basis that Councillor Hull was inappropriately and falsely reflecting on the motivations of the Mayor and continued to interrupt, and asked Councillor Hull to leave the meeting

7.36 Councillor Hull left the meeting and did not return

Moved Councillor Hutchinson, Seconded Councillor Crossland that:

1. Councillor Hull be suspended for the remainder of the meeting for his behaviour.

Carried

CONFIDENTIAL ITEMS

Progress Report on the Southern Football Facility, Majors Road
Report Reference GC190423F01

Moved Councillor - Matthew Shilling **Seconded Councillor - Maggie Duncan**

That;

Pursuant to Section 90(2) and (3)(d)(i) and (ii) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Adrian Skull, Vincent Mifsud, Victoria Moritz, Tony Lines, Greg Salmon, Craig Clarke, be excluded from the meeting as the Council receives and considers information relating to Progress Report on the Southern Football Facility, Majors Road, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to pertaining to commercial operations of a confidential nature, the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information and could reasonably be expected to confer a commercial advantage on a person with who Council is conducting, or proposing to conduct, business or producing the commercial position of the council.

Carried Unanimously

7.39pm the meeting went into confidence

PROCEDURAL MOTIION

Moved Councillor - Luke Hutchinson **Seconded Councillor - Matthew Shilling**

That formal meeting procedures be suspended to discuss the item.

Carried Unanimously

7.49pm formal meeting procedures suspended

7.52pm Councillor Shilling left the meeting
7.53pm Councillor Hutchinson left the meeting
7.54pm Councillor Hutchinson re-entered the meeting
7.55pm Councillor Shilling re-entered the meeting
8.05pm Councillor Pfeiffer left the meeting
8.08pm Councillor Pfeiffer re-entered the meeting
8.14pm Councillor Prior left the meeting
8.16pm Councillor Prior re-entered the meeting

8.18 pm formal meeting procedures resumed

Moved Councillor - Matthew Shilling

Seconded Councillor - Joseph Masika

1. In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that this report, *Progress Report on the Southern Football Facility, Majors Road*, and the appendices having been considered in confidence under Section 90(2) and (3)(d)(i) and (ii) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2019.
2. In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that the minutes to this report, *Progress Report on the Southern Football Facility, Majors Road*, having been considered in confidence under Section 90(2) and (3)(d)(i) and (ii) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection until 5.00pm Wednesday 1 May 2019.

Carried Unanimously

8.18 pm the meeting came out of confidence

Council owned Vineyards**Report Reference**

GC190423F02

Moved Councillor - Luke Hutchinson

Seconded Councillor - Matthew Shilling

That:

Pursuant to Section 90(2) and (3)(d) (i)(ii) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Adrian Skull, Abby Dickson, Tony Lines, Vincent Mifsud, Victoria Moritz and Craig Clarke, be excluded from the meeting as the Council receives and considers information relating to Council owned vineyards, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial information that would on balance be contrary to the public interest.

Carried Unanimously

8.19 pm the meeting went into confidence

Councillor Veliskou noted a perceived conflict of interest in the item *Council Owned Vineyards* as he is the council representative on the Red House Group Board of which one of the proprietors of Patrilli Wines is also a member. Councillor Veliskou remained in the meeting for the item.

Moved Councillor - Nathan Prior

Seconded Councillor - Tim Pfeiffer

That Council

1. Notes the outcomes from the 'Approach to Market' process undertaken seeking formal offers for a 5 (Five) year maintenance and management Agreement of the Council owned Vineyards
2. Authorises Administration to enter into a maintenance and management agreement of Council owned Vineyards including the heritage listed vines located adjacent to Oaklands Road, the vineyards located at Oaklands Estate Reserve and the Living Kaurua Cultural Centre with Patrilli Wines for the sum of \$1 per annum
3. Endorses a contract term of 5 years and approves an option to extend the term for a further 5 years (at the tenderers discretion)
4. Notes water supply costs of approximately \$10,000 per annum (based on mains water costs) will be covered under existing water budgets and water construction costs of approximately \$25,000 (including all pipework, valving and backflow prevention) will be off-set by approximately \$7,000 per annum in maintenance savings
5. In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that this report, Council Owned Vineyards and any appendices arising from this report having been considered in confidence under Section 90(2) and (3)(d) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2019.

8.39pm Councillor Duncan left the meeting.
8.40pm Councillor Duncan re-entered the meeting
8.49pm Councillor Crossland left the meeting
8.50pm Councillor Crossland re-entered the meeting

Carried Unanimously

Councillor Veliskou voted in favour of the motion

8.51pm the meeting came out of confidence

CORPORATE REPORTS FOR DECISION

Draft 4-Year Business Plan 2019-2023, Draft Annual Business Plan 2019/20 and Long Term Financial Plan for Public Consultation

Report Reference GC190423R09

PROCEDURAL MOTION

Moved Councillor - Luke Hutchinson

Seconded Councillor - Ian Crossland

That formal meeting procedures be suspended to discuss the item.

Carried Unanimously

8.52pm formal meeting procedures suspended

9.23pm formal meeting procedures resumed

9.23 pm Councillor Hutchinson left the meeting

9.24 pm Councillor Hutchinson re-entered the meeting

Moved Councillor - Raelene Telfer

Seconded Councillor - Tim Gard

That Council:

1. Endorses the Framework and Assumptions noted in this report which have formed the basis for the development of the Draft 2019/20 Annual Business Plan and Draft Long Term Financial Plan.
2. Endorses for inclusion in the Draft Annual Business Plan 2019/20 and Draft Long Term Financial Plan for public consultation the 2019/20 new initiatives noted in this report and use of reserve funds totalling \$5.860m subject to any changes proposed at this meeting as follows:
 - Page 101 under the heading Morphetville Park Sports and Community Club remove the words 'to AFL standard'
 - Page 112 add an additional KPI for community engagement / communications. Project-specific communications to the public should be timely and accurate and have a stretch target of 100% accuracy.
 - Page 87 Mayors Welcome Statement, paragraph four, change 'you will' to 'you may'
 - Page 108 under the heading 'Ongoing Services' include an additional point for 'Increased levels of tree planting annually'

- Page 122 Under 9.9 Financial Ratios include a sentence at the end of the second paragraph 'there is scope for further prudent borrowing to finance future major projects'
 - Page 119 Under 9.6 Capital Revenue change 'Sam Willoughby International BMX Track' to Sam Willoughby UCI BMX Track' add an additional sentence that specifies the total forecast funding for the project
 - Page 119 under Capital Revenue change \$11.3m to \$6.3m
 - Page 119 Grant funding of \$10m change to \$5m for Mitchell Park Sports and add an additional sentence that specifies the total forecast funding for the project
 - Page 123 - under Reserve Improvements remove Cormorant Drive Reserve if it is verified that it has been planned to remove this reserve, subject to confirmation with staff
 - Page 120 Mitchell Park Sports and Community Club (\$20.0m) change to (\$15.0m)
 - Page 100 under Welcome, paragraph 3 remove 'that can be passed onto ratepayers.'
 - Page 110 under 2019/20 Initiatives include 'Engage a curator to manage the Marion Historic Village Museum'
3. Endorses the City of Marion Draft 4-Year Business Plan 2019-2023 to proceed for public consultation, subject to any changes proposed at this meeting (Appendix 1).
4. Notes that the Community Vision continues unchanged and the 10-year strategic Plan 2017- 2027 will have minor changes to reflect the new council membership.
5. Endorses the City of Marion Draft Annual Business Plan 2019/20 and Draft Long Term Financial Plan (Appendix 2) to proceed for public consultation.

Carried Unanimously

MEETING EXTENSION

Moved Councillor - Luke Hutchinson

Seconded Councillor - Ian Crossland

That the meeting be extended until the conclusion of the following items:

- Corporate Reports for Decision (excluding Australian Refugee Action Network - Call for support)
- Corporate Reports for Information/Noting
- Motion with Notice - Boundary with Onkaparinga

Carried Unanimously

9.29 pm meeting extended

Consultation on the Greater Adelaide Region Organisation of Councils (GAROC) draft Four Year Strategic Plan and draft Annual Business Plan

Report Reference GC190423R10

Moved Councillor - Tim Pfeiffer

Seconded Councillor - Nathan Prior

That Council:

1. Supports the GAROC Draft Strategic Plan 2019-2023 with such feedback as determined.

The objectives of GAROC to advocate for the following:

- Economic development
- Population growth
- Community development
- Waste, environment, climate adaptation
- Technology and innovation
- Better financial management and asset management
- How Urban planning goals can incorporate community aspirations

2. Supports the GAROC Draft Annual Business Plan 2019-2020 with such feedback as determined.

Carried Unanimously

Local Government Reform

Report Reference GC190423R11

Moved Councillor - Luke Hutchinson

Seconded Councillor - Raelene Telfer

That:

1. Council endorses the draft submission (Appendix 3) to be forwarded the Minister for Local Government by 26th April 2019, regarding the Local Government Reform proposal, subject to the following amendments:
 - An additional point be added to include the development of a set of performance metrics to measure success in regards to benchmarking across Councils and beyond.
2. A copy of Council's State Government submission be forwarded to the Local Government Association for their information.

Carried Unanimously

MEETING ADJOURNMENT

Moved Councillor - Tim Pfeiffer

Seconded Councillor - Matthew Shilling

That the meeting be adjourned for a period of five minutes.

Carried Unanimously

9.43pm meeting adjourned

9.48pm meeting resumed

Residential Hard Waste Service Options

Report Reference GC190423R12

PROCEDURAL MOTION

Moved Councillor - Luke Hutchinson

Seconded Councillor - Nathan Prior

That formal meeting procedures be suspended to discuss the item

Carried Unanimously

9.52pm formal meeting procedures suspended

9.54pm formal meeting procedures resumed

Moved Councillor - Jason Veliskou

Seconded Councillor - Luke Hutchinson

That Council:

1. Notes this report.
2. Adopts option Two and includes any associated costs in the draft 2019/20 Annual Business Plan for further consideration.
 - b. Increase contracted services during peak periods, at a cost of \$45 k p.a.

Carried Unanimously

Oaklands Crossing Contributing Works Program
Report Reference GC190326R13

Moved Councillor - Nathan Prior

Seconded Councillor - Matthew Shilling

That Council:

1. Endorses the proposed works program scope, scheduling and design budgets without committing to the removal of the pedestrian refuge on Diagonal Road.
2. Endorses the concept plan for Diagonal Way road closure and Dwyer Road Reserve to be consulted with the community in April/ May 2019.
3. Notes a future report will be presented to Council, informing of consultation findings on the concept plan for the Diagonal Way road closure and Dwyer Road Reserve development.
4. Authorises a letter be sent to the Highways Commissioner seeking written approval to commence the road closure process as per Section 26(8) of the Highways Act.
5. Notes a future report will be presented to Council, seeking authorisation to commence the Roads (Opening and Closing Act, 1991) process to close the section of Diagonal Way, Oaklands Park; between the northern boundary of 10 Diagonal Way and the southern boundary of the intersection of Crozier Terrace and Dwyer Road to facilitate the development and expansion of Dwyer Road Reserve.

Carried Unanimously

Museum Report - investigation outcomes and options
Report Reference GC190423R02

Moved Councillor - Raelene Telfer

Seconded Councillor - Luke Hutchinson

That Council:

1. Notes the report
2. Adopts, in the provision of future museum services in Marion, including any associated further investigations, the allocation of resources and staff to support the Marion Historic Village Museum (a qualified curator managing the collection)
3. Requests that any investigation required be based on a Council registered model for museum operation.
4. Commits a funding allocation of up to \$25,000 in 19/20 financial year to engage an appropriately qualified curator to manage the Marion Historic Village Museum.
5. Defers, until after the City Property Review of Council buildings, any further discussion on showcases in Council buildings (using the model of the Edwardstown SRMG building), plus an appropriate storage solution for the Marion Heritage Research Centre, and the Marion Historic Village Museum.'

Carried

Collection of Long Outstanding Debts

Report Reference GC190423

Moved Councillor - Luke Hutchinson

Seconded Councillor - Joseph Masika

That Council endorses:

1. Finance to require consent under delegated authority (General Manager Corporate Services, as per Schedule of Delegations) to initiate all future Section 184 provisions, with appropriate notification being provided to Members when S184 is enacted.
2. The Assessment Criteria as set out in Appendix 1 as the basis for assessing exemptions to initiating the sale of property under Section 184.

Carried Unanimously

CORPORATE REPORTS FOR INFORMATION/NOTING

PROCEDURAL MOTION

Moved Councillor - Raelene Telfer

Seconded Councillor - Matthew Shilling

That the following Corporate Reports for Noting be moved en bloc:

- Youth Advisory Committee Report - update
- Hendrie & Jervois Street Reserves - Outcome of Community Consultation
- Work Health & Safety Monthly Performance Report - February & March 2019
- Coastal Walkway - Progress Report
- Questions Taken on Notice Register
- Finance Report - February 2019
- Finance Report - March 2019

Carried Unanimously

Youth Advisory Committee Report - update

Report Reference GC190423R14

Moved Councillor - Raelene Telfer

Seconded Councillor - Matthew Shilling

That Council:

1. Notes the report.

Carried Unanimously

Hendrie & Jervois Street Reserves - Outcomes of Community Consultation
Report Reference GC190423R15

Moved Councillor - Raelene Telfer

Seconded Councillor - Matthew Shilling

That Council:

1. Notes the progress report and that a further report will be presented to Council at its meeting 11 June 2019 with the outcomes of the community consultation.

Carried Unanimously

Work Health & Safety - Monthly Performance Report - February & March 2019
Report Reference GC190423R16

Moved Councillor - Raelene Telfer

Seconded Councillor - Matthew Shilling

That Council:

1. Notes the report and statistical data contained therein.

Carried Unanimously

Coastal Walkway - Progress Report
Report Reference GC190326R17

Moved Councillor - Raelene Telfer

Seconded Councillor - Matthew Shilling

That Council:

1. Notes the progress report and that a further report summarising specialists (Environmental and Cultural Heritage) assessment and the outcomes of community consultation be brought to Council once Administration has received all the information necessary to make an informed decision.

Carried Unanimously



Questions Taken on Notice Register

Report Reference GC190326R18

Moved Councillor - Raelene Telfer

Seconded Councillor - Matthew Shilling

That Council:

1. Notes the report "Questions Taken on Notice Register".

Carried Unanimously

Finance Report - February 2019

Report Reference GC190423R19

Moved Councillor - Raelene Telfer

Seconded Councillor - Matthew Shilling

That Council:

1. Receives the report "Finance Report – February 2019"

Carried Unanimously

Finance Report - March 2019

Report Reference GC190423R20

Moved Councillor - Raelene Telfer

Seconded Councillor - Matthew Shilling

That Council:

1. Receives the report "Finance Report – March 2019"

Carried Unanimously

WORKSHOP / PRESENTATION ITEMS

Nil

MOTIONS WITH NOTICE

Boundary with Onkaparinga

Report Reference: GC190423M06

Moved Councillor - Matthew Shilling

Seconded Councillor - Maggie Duncan

That Council:

1. Write to the Onkaparinga, Mitcham and Adelaide Hills Councils giving notice of the intention to submit a proposal to the Local Government Boundaries Commission to extend the boundary of the City of Marion to include "The Designated Area" i.e. the suburbs of Happy Valley, Aberfoyle Park, Flagstaff Hill, O'Halloran Hill and Darlington (excluding the area which is: east of Flagstaff Road, north of Bonneyview Road and Northwest of the Flagstaff Hill Open Space Zone, with precise details to be confirmed);
2. Administration take steps to collect financial data in respect of The Designated Area, either with the cooperation of the City of Onkaparinga or if necessary by other means such as enquiries to the Valuer General (and if necessary, expend on this task up to \$4000 from budgeted savings);
3. Administration bring a report back to Council in August 2019 with:
 1. A very basic analysis of the estimated impact of incorporation of The Designated Area into the City of Marion on ratepayers of The Designated Area and the current ratepayers of the City of Marion;
 2. A costed proposal for consulting residents and businesses in The Designated Area to ascertain their views on incorporation of the area into the City of Marion, particularly their perception of community of interest.

Carried Unanimously

MOTIONS WITHOUT NOTICE

Nil

OTHER BUSINESS

Nil

ITEMS NOT CONSIDERED

The following items were not considered:

- Australian Refugee Action Network - Call for Support (GC190326R07)
- National Police Check for Elected Members (GC190423M01)
- Living Kaurua Cultural Centre (GC190423M02)
- Chain Fence removal - public safety initiative (GC190423M03)
- Places of Pride (GC190423M04)
- Marion Film Festival (GC190413M05)
- Leasing Policy (GC190423M07)
- Establishment of a World War II Honour Board (GC190423M08)
- Fee Reduction Report for the Marion Outdoor Pool (GC190423M09)
- Elected Members place of residence (GC190423Q01)
- End Dumped Trolleys (GC190423Q02)
- Footpaths (GC190423Q03)
- Status of former 'Dover High School' site (GC190423Q04)

MEETING CLOSURE

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.

MEETING CLOSURE - Meeting Declared Closed at 10.27 PM

CONFIRMED THIS 14th DAY of MAY 2019

.....

. CHAIRPERSON

ELECTED MEMBER'S DECLARATION OF INTEREST (if any)**COMMUNICATIONS - Nil****ELECTED MEMBER VERBAL COMMUNICATIONS - Nil**

In accordance with the *Code of Practice - Procedures at Council Meetings 2017/18* an Elected Member has the right to speak for up to two minutes in the second meeting of Council every second month from February (with the exception of caretaker period).

ADJOURNED ITEMS - Nil**DEPUTATIONS****Amendment to the Streetscape Policy and Verge Guidelines**

Originating Officer	Elected Member Support Officer - Tom Matthews
Corporate Manager	Manager Corporate Governance - Kate McKenzie
General Manager	General Manager Corporate Services - Vincent Mifsud
Report Reference:	GC190514D01

SPEAKER:

Ms Jane Paterson

ORGANISATION:

N/A

COMMENTS:

Ms Paterson has requested a 5 minute deputation to Council regarding the Motion with Notice - "*Amend the Streetscape Policy and Verge Guidelines*"

Cul de Sac Footpaths

Originating Officer	Elected Member Support Officer - Tom Matthews
Corporate Manager	Manager Corporate Governance - Kate McKenzie
General Manager	General Manager Corporate Services - Vincent Mifsud
Report Reference:	GC190514D02

SPEAKER:

Mr Rod Murray

ORGANISATION:

N/A

COMMENTS:

Mr Murray has requested a 5 minute deputation to Council regarding the Motion with Notice - "*Cul de Sac Footpaths*"

COMMITTEE RECOMMENDATIONS

Confirmation of the Minutes of the Review and Selection Committee Meeting held on 7 May 2019

Originating Officer	Manager Human Resources - Steph Roberts
Corporate Manager	Manager Human Resources - Steph Roberts
General Manager	N/A
Report Reference	GC190514R02

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes from the 7 May 2019 Review and Selection Committee Meeting.

EXECUTIVE SUMMARY

A summary of items considered by Committee Members are noted below:

- 2019-20 Corporate and CEO KPIs
- Corporate and CEO KPI Report Quarter Three 2018/19
- Election of candidates for interview/appointment to Council Assessment Panel

RECOMMENDATION

That Council:

- 1. Receives and notes the minutes of the Review and Selection Committee meeting of 7 May 2019 (Appendix 1).**
- 2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.**

Attachment

#	Attachment	Type
1	Draft Minutes_RSC190507.V2	PDF File

**MINUTES OF THE REVIEW & SELECTION COMMITTEE MEETING
HELD AT ADMINISTRATION CENTRE**

**245 STURT ROAD, STURT
ON TUESDAY 7 MAY 2019**



PRESENT

Elected Members

His Worship the Mayor Kris Hanna
Councilors Kendra Clancy, Jason Veliskou, Maggie Duncan

In Attendance

Adrian Skull	Chief Executive Officer
Kate McKenzie	Corporate Manager Governance
Vincent Mifsud	General Manager Corporate Services

1. OPEN MEETING

The Mayor opened the meeting at 6.00 pm on Tuesday 7 May 2019

2. KAURNA ACKNOWLEDGEMENT

We acknowledge the Kurna people, the traditional custodians of this land and pay our respects to their Elders past and present.

3. ELECTED MEMBERS DECLARATION (if any)

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

4. CONFIRMATION OF MINUTES

Confirmation of the minutes for the Review and Selection Committee Meeting held on 2 April 2019

Report Reference: RSC190507R01

Moved

Seconded

That the minutes of the Review and Selection Committee Meeting held on 2 April 2019 be taken as read and confirmed.

5. BUSINESS ARISING – Nil

6. CONFIDENTIAL ITEMS

Cover Report - Selection of candidates for interview/appointment to Council Assessment Panel

Report Reference RSC190507F01

Moved

Seconded

That pursuant to Section 90(2) and 90(3)(a) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Abby Dickson, Steph Roberts, Stephen Zillante and Alex Wright and any other person remaining in room, be excluded from the meeting as the Committee receives and considers information relating to the selection of candidates for interview/appointment for Council Assessment Panel, upon the basis that the Committee is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person.

[time] the meeting went into confidence

Moved

Seconded

CONFIDENTIAL

Reason for Passing This Resolution:

Local Government Act (SA) 1999 S 90 (2) 3(a): information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).

[time] the meeting came out of confidence

7. REPORTS FOR DISCUSSION

2019-20 Corporate and CEO KPIs

Report Reference RSC190507R02

Moved

Seconded

That the Review and Selection Committee:

1. Recommend to Council the alignment of the proposed organizational KPIs to the CEO's KPIs for the 2019/20 financial year or
2. Recommend to Council the alignment of organizational KPIs to the CEO's KPIs along with the following:
 - a.
 - b.
 - c.

3. Provide further clarity regarding the expectations of how the new KPI (Community engagement / communications) will be measured, including the level or types of projects that will be assessed.

8. Corporate and CEO KPI Report Quarter Three 2018/19
Report Reference RSC190507R03

Moved

Seconded

That the Review and Selection Committee;

1. Note this report

9. REPORTS FOR NOTING

Employee Exit Data and Analysis
Report Reference RSC190705R04

Moved

Seconded

That the Review and Selection Committee:

1. Notes the report

10. WORKSHOP / PRESENTATION

11. ITEMS - Nil OTHER BUSINESS

12. MEETING CLOSURE - Meeting declared Closed at 09:00 PM

CONFIRMED THIS 7th DAY OF May 2019

.....

CHAIRPERSON

Confirmation of the Minutes of the Urban Planning Committee Meeting held on 7 May 2019

Originating Officer	Acting Manager Development and Regulatory Services - Stephen Zillante
Corporate Manager	Acting Manager Development and Regulatory Services - Stephen Zillante
General Manager	General Manager City Development - Abby Dickson
Report Reference	GC190514R03

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes from the 7 May 2019 Urban Planning Committee meeting.

EXECUTIVE SUMMARY

A summary of items considered by Committee Members are noted below:

- Housing Diversity DPA - Minister's Proposal
- Seacliff Park DPA

RECOMMENDATION

That Council:

- 1. Receives and notes the minutes of the Urban Planning Committee of 7 May 2019 (Appendix 1).**
- 2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Urban Planning Committee.**

Attachment

#	Attachment	Type
1	UPC190507 - Final Minutes	PDF File

**MINUTES OF THE URBAN PLANNING COMMITTEE MEETING
HELD AT ADMINISTRATION CENTRE
245 STURT ROAD, STURT
ON TUESDAY 7 MAY 2019**



Committee Members

Councillor Nathan Prior (Chair)
Councillor Raelene Telfer
Councillor Maggie Duncan

In Attendance

Mayor Kris Hanna	
Ms Abby Dickson	General Manager City Development
Ms Kate McKenzie	Manager Corporate Governance
Mr Alex Wright	Acting Team Leader Planning
Mr David Melhuish	Senior Policy Planner
Mr Stephen Zillante	Acting Manager Development and Regulatory Services

1. OPEN MEETING

Councillor Prior opened the meeting at 6.37pm on Tuesday 7 May 2019

2. KAURNA ACKNOWLEDGEMENT

We acknowledge the Kurna people, the traditional custodians of this land and pay our respects to their Elders past and present.

3. ELECTED MEMBERS DECLARATION (if any)

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

Nil declarations were made. Elected Members advised that they would declare interests should they arise during discussions.

4. CONFIRMATION OF MINUTES

Confirmation of the minutes for the Urban Planning Committee Meeting held on 4 December 2018.

Report Reference: UPC190507R01

**MINUTES OF THE URBAN PLANNING COMMITTEE MEETING
HELD AT ADMINISTRATION CENTRE
245 STURT ROAD, STURT
ON TUESDAY 7 MAY 2019**



Moved Cr Duncan

Seconded Cr Telfer

1. That the minutes of the Urban Planning Committee Meeting held on 4 December 2018 be taken as read and confirmed.

Carried Unanimously

5. BUSINESS ARISING - Nil

6. CONFIDENTIAL ITEMS - Nil

7. REPORTS FOR DISCUSSION

**6:43 pm Housing Diversity DPA - Minister's Proposal
Report Reference UPC190507R02**

7.39 pm Mayor Hanna entered the meeting
8.25 pm Councillor Duncan left the meeting
8.26 pm Councillor Duncan re-entered the meeting
8.55 pm Mayor Hanna left the meeting at 8.55 pm and did not return.

Adjournment –

Moved Councillor Telfer, Seconded Cr Duncan that the meeting be adjourned for 5 minutes.

Carried Unanimously.

8.57 pm the meeting was adjourned
9.02 pm the meeting resumed

9:06 pm Moved Cr Telfer

Seconded Cr Duncan

That the Urban Planning Committee recommends:

1. Administration develop the following two responses in relation to the Minister's proposed actions for the Housing Diversity Development Plan Amendment:
 - Response 1 – Advising that Council does not support Part 1 of the Minister's proposed DPA, specifically as it relates to the Minister's proposed removal of the Marion Plains Policy Area in areas near the Suburban Activity Node Zone.
 - Response 2 – Propose a compromise position to Part 1 of the Minister's proposed DPA,

**MINUTES OF THE URBAN PLANNING COMMITTEE MEETING
HELD AT ADMINISTRATION CENTRE
245 STURT ROAD, STURT
ON TUESDAY 7 MAY 2019**



proposing a strip of medium density zoning between the Suburban Activity Node Zone and Marion Plains Policy area (Administration to prepare a map detailing the proposed compromise).

2. Council support the Minister's proposal for Part 2 of the DPA to undertake further public consultation for the following two areas:
 - Urban Corridor Zone on Marion Road (including additional properties south of Finnis St and Alawoona Avenue to Sturt River)
 - The proposed changes to the spatial extent of the Foothills and Seaside Policy areas made post DPA public consultation.
3. Administration include in the response to the Minister the importance of design standards to achieve high quality infill development under the new planning reforms.

Carried Unanimously

8. REPORTS FOR NOTING - Nil

9. WORKSHOP / PRESENTATION ITEMS - Nil

10. OTHER BUSINESS –

9:07 pm Seacliff Park DPA

Members were provided with a verbal update on progress of the Seacliff Park DPA. A letter has been sent to the Minister seeking his approval to a minor amendment to the previously agreed SOI. Staff are progressing with preparation of the DPA for public consultation.

11. MEETING CLOSURE - Meeting Declared Closed at 9:12 PM

CONFIRMED THIS 4th day of June of 2019

.....

CHAIRPERSON

PETITIONS - Nil**CONFIDENTIAL ITEMS****Cover Report - Westminster Reserve**

Originating Officer	Executive Assistant to General Manager City Development - Pauline Corcoran
Corporate Manager	Manager City Property - Megan Hayward
General Manager	General Manager City Development - Abby Dickson
Report Reference	GC190514F01

RECOMMENDATION

That pursuant to Section 90(2) and (3)(b)(i)(ii) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Adrian Skull, Abby Dickson, Vincent Mifsud, Kate McKenzie, Megan Hayward, Heather Michell, Clare Benn, Jaimie Thwaites and Richard Watson be excluded from the meeting as the Council receives and considers information relating to Westminster Reserve, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and be contrary to the public interest.

Westminster Reserve**CONFIDENTIAL****Reason For Passing This Resolution:**

Local Government Act (SA) 1999 S 90 (2) 3(b) (i) and (ii): information the disclosure of which (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and (ii) would, on balance, be contrary to the public interest.

Cover Report - Confirmation of the Confidential Minutes of the Review and Selection Committee Meeting held on 7 May 2019

Originating Officer	Manager Human Resources - Steph Roberts
Corporate Manager	Manager Human Resources - Steph Roberts
General Manager	General Manager Corporate Services - Vincent Mifsud
Report Reference	GC190514F02

RECOMMENDATION

That pursuant to Section 90(2) and 90(3)(a) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Adrian Skull, Vincent Mifsud, Abby Dickson, Steph Roberts, Victoria Moritz, Kate McKenzie, Stephen Zillante and Alex Wright and any other person remaining in room, be excluded from the meeting as the Committee receives and considers information relating to the selection of candidates for interview/appointment for Council Assessment Panel, upon the basis that Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person.

**Confirmation of the Confidential Minutes of the Review and Selection Committee Meeting
held on 7 May 2019**

CONFIDENTIAL

Reason For Passing This Resolution:

Local Government Act (SA) 1999 S 90 (2) 3(a): information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).

WORKSHOP / PRESENTATION ITEMS

Public submissions on the Draft 4 Year Business Plan 2019-2023 and Draft Annual Business Plan 2019/20

Originating Officer Strategic Planner - Sheree Tebyanian

Corporate Manager Manager Innovation and Strategy - Fiona Harvey

Manager Finance- Ray Barnwell

General Manager General Manager City Development - Abby Dickson

General Manager Corporate Services- Vincent Mifsud

Report Reference GC190514R04

REPORT OBJECTIVE

This report provides an opportunity for members of the public to make a submission or ask questions at the Council meeting being held on 14 May 2019 in relation to Council's Draft 4 Year Business Plan (Draft 4YBP 2019-2023) and Annual Business Plan 2019-20 (Draft ABP 2019-20). A summary of the outcomes of the community consultation on the Draft 4YBP 2019-2023 and Draft ABP 2019-20 throughout the consultation period, 26th April- 17 May, will be provided to the General Council meeting held on 28th May 2019.

RECOMMENDATION

That Council:

- 1. Notes feedback provided by any public representations on the Draft 4 Year Business Plan 2019-2023 and Draft Annual Business Plan 2019/20 and that a further report on the results of public consultation will be presented to Council at the meeting to be held on 28 May 2019**

DISCUSSION

Consideration of community feedback about Council's business plans is an important step in the setting of Council's rating policy and key priorities for the period of the plans.

Provided in Appendix 1 and 2 are copies of the Draft 4YBP 2019-2023 and Draft ABP 2019-20 which have been available from Council's website and office during the public consultation period (9:00am Friday 26 April 2019 to 5:00pm Friday 17 May 2019).

During the meeting, any members of the public present will be asked if they wish to ask questions or make a submission in relation to the Draft 4YBP 2019-2023 and Draft ABP 2019-20. Respondents who have notified the City of Marion in advance of their intent to provide a verbal submission will be heard in the first instance. Each speaker will be allocated a maximum of 5 minutes to make their submission.

In addition to the above opportunity, community members can also participate in the consultation of the plans at <http://www.makingmarion.com.au/planning-towards-2023>. Copies of the Draft 4YBP 2019-2023 and Draft ABP 2019-20 have been available at Council's office, libraries and on the Council's website.

Council will be presented with a report on the results of the public consultation at its meeting on 28 May 2019. Feedback from the Finance and Audit Committee meeting to be held on 28 May 2019 will be taken into consideration for Council's deliberation of the Draft 4YBP 2019-2023 and Draft ABP 2019-20 on 11 June 2019.

Attachment

#	Attachment	Type
1	COM 4 year Business Plan 20192023 draft consultation	PDF File
2	Draft Annual Business Plan for Public Consultation 2019-20	PDF File

City of Marion Business Plan 2019-2023

- Draft for Public Consultation



CONTENTS

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Acknowledgement of Country

We acknowledge we are part of Kaurna land and recognise the Kaurna people as the traditional and continuing custodians of the land.

WELCOME

Welcome to the *City of Marion Business Plan 2019-2023*.

This plan sets out clear direction for the next four years, reflecting the priorities of the new Council.

We can't please everybody but we have made these choices after listening carefully to our community.

We are about to embark on the largest capital expenditure the Council has ever seen. Yet we plan to keep average rate rises at no more than the level of inflation (but of course you may pay more if the value of your house goes up!).

The long-awaited Oaklands Crossing rail separation project will serve as a catalyst for future development of the Marion Central region.

The Darlington upgrade and proposed redevelopments of South Rd will make it easier for business and residents to navigate the city.

Construction of 850 homes at Tonsley, Australia's first business innovation and education precinct, will add to the vibrancy of this district.

Over the next four years, Council will capitalise on this investment by identifying and scheduling close to 40 projects that will benefit our community.

These include major projects such as new BMX and soccer facilities, and environmental initiatives.

There is also less glamorous work that is of great long term value - planting thousands more street trees and generally improving the appearance of our streets.

Delivering a bigger and better Mitchell Park Sports and Community Club remains a priority.

This work is underpinned by a Council committed to delivering value for money.

More important than all of our building works etc is the change in culture we are gradually bringing about at the Council.

We, the Elected Members of Council (essentially volunteers), are encouraging every Council employee to consider the community point of view in everything they do.

I hope you enjoy the benefits as we put our 4-year plan into action.

KRIS HANNA

Kris Hanna
Mayor



COMMUNITY VISION › TOWARDS 2040

Six themes of our Community Vision

These six themes represent the shared values and aspirations that will guide how our city develops.

LIVEABLE

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

VALUING NATURE

By 2040 our city will be deeply connected with nature to enhance peoples' lives, while minimising the impact on the climate, and protecting the natural environment.

ENGAGED

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

INNOVATIVE

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

PROSPEROUS

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

CONNECTED

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.



OUR PURPOSE, VISION AND VALUES

OUR PURPOSE

(Why we exist)

To improve our residents' quality of life; continuously, smartly and efficiently

OUR COMMUNITY VISION

(What we want to become)

A community that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative and Connected

OUR VALUES

With the community and safety at the forefront of everything we do, we value:

Respect - Treating everyone as we want to be treated, where all contributions are valued

Integrity - Fostering trust and honesty in all of our interactions

Achievement - Enhancing our knowledge and performance to reach our shared goals, while being dedicated to supporting one another

Innovation - Encouraging new ideas, and learning from our experience to do things better

Our commitment to ongoing service delivery

The City of Marion is committed to the delivery of a broad range of ongoing services and programs for our community that are in addition to the projects outlined in this 4-Year Business Plan 2019-2023. These are an important component in achieving the values and aspirations in our Community Vision – Towards 2040.

The City of Marion includes services, activities and programs such as those offered to the community through:

- Libraries, community/neighbourhood and recreational centres
- Park maintenance
- Environmental and waste management
- Road and street works including footpaths and street trees
- Community and cultural events
- Community health and safety
- Building and development services
- Leasing of facilities to community groups
- Advocating to the state government to maximise community benefits for projects including:
 - Glenthorne National Park
 - North South Corridor (Anzac Highway to Darlington)
 - Flinders Link

The delivery of these services, activities and programs, combined with strategic projects, play a key role in improving the quality of life for all our residents.

MAJOR PROJECTS

2019-2023



1

**Activate the Edwardstown/Melrose
Park Employment Precinct**



2

**Morphettville Park Sports
and Community Centre**



3

Marion Outdoor Pool



4

Oaklands Precinct Upgrade



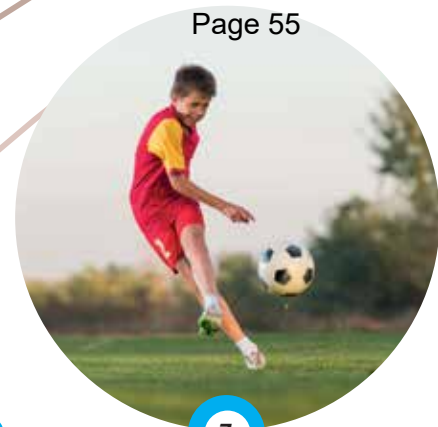
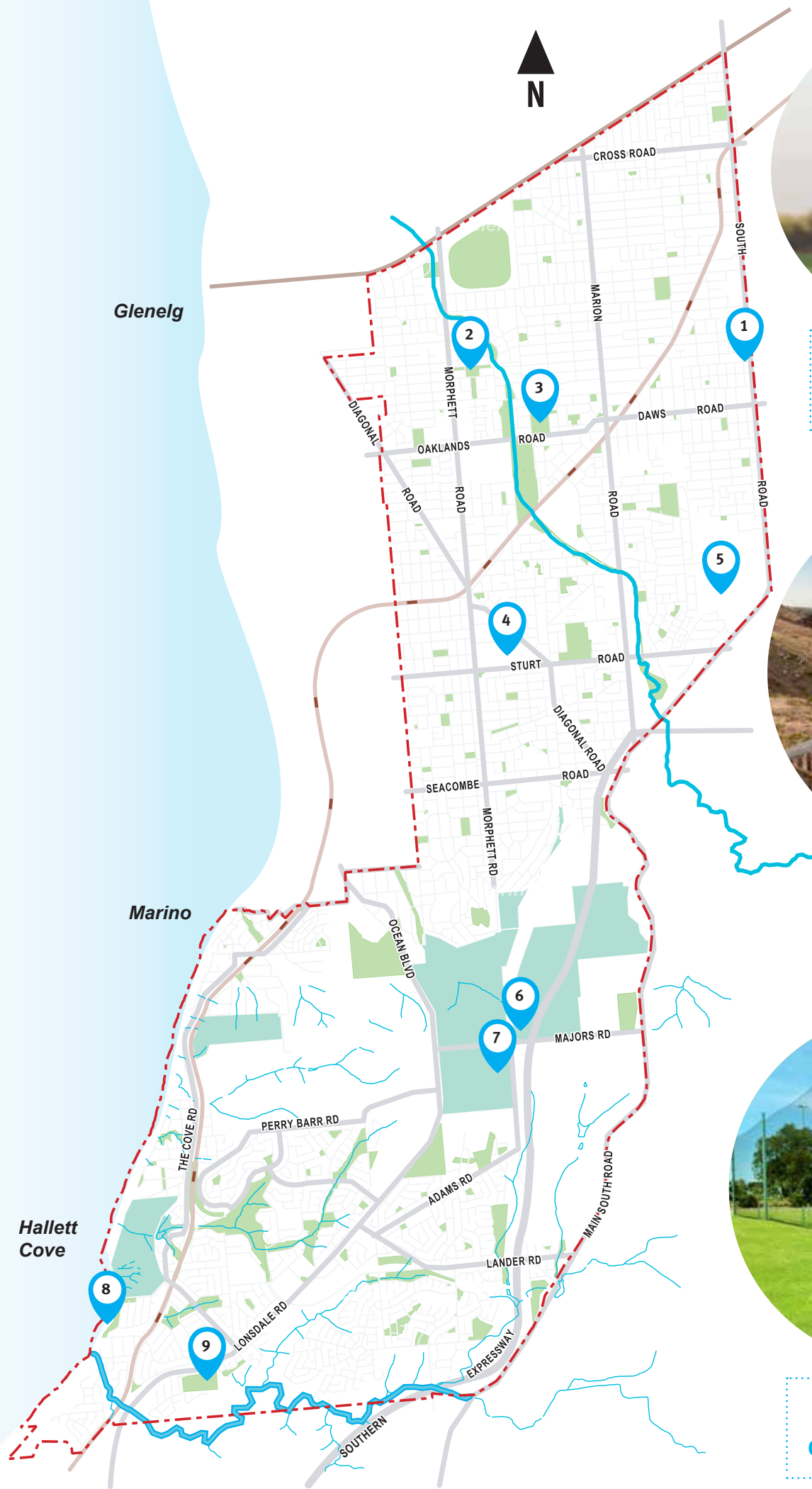
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**Mitchell Park
Community Facilities**



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BMX Facility



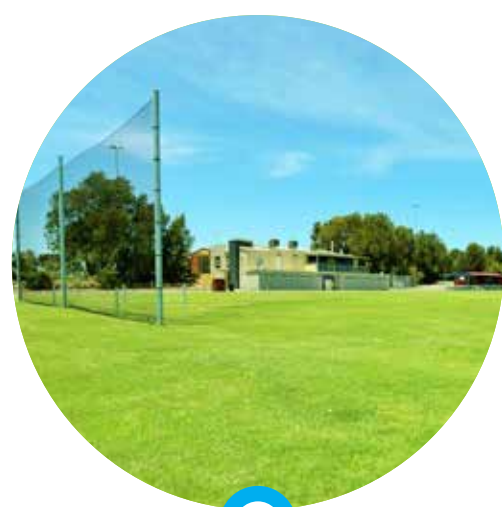
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Southern Soccer Facility



8

Hallett Cove Foreshore



9

Cove Sports and Community Facility

	Projects/Initiatives	Project Delivery				Key Strategic Theme
		19/20	20/21	21/22	22/23	
1	Expand the number of netball courts at Cove Sports and Community Club	•				Liveable
2	Review Marion Cultural Centre Plaza designs and linkages to surrounding areas	•				Liveable
3	Develop the City Property Strategic Asset Management Plan to meet community, sport and recreation needs	•				Liveable
4	Determine the future for the Marion Golf Club clubrooms	•				Liveable
5	Develop a data platform 'Metrics that Matter' to enable improved service delivery	•				Innovative
6	Partner to transition to the new Planning and Design Code	•				Prosperous
7	Partner with key stakeholders to maximise the outcomes for the site of the Seaclyff Park Development Plan Amendment	•				Prosperous
8	Trial a third community bus	•				Connected
9	Trial implementation of extended operating hours at Neighbourhood Centres	•				Connected
10	Engage a curator to manage the Marion Historic Village Museum.	•				Liveable
11	Develop and deliver a Disability Access and Inclusion Plan	•				Engaged
12	Continue to plan and deliver a tennis facility in Seacombe Heights	•	•			Liveable
13	Deliver a Southern Soccer Facility	•	•			Liveable
14	Deliver a UCI standard BMX facility in partnership with State Government and the City of Onkaparinga	•	•			Liveable
15	Activate the Edwardstown and Melrose Park Employment Precinct	•	•			Liveable
16	Complete the redevelopment of Morphetville Park Sports and Community Centre	•	•			Liveable
17	Complete the Marion Outdoor Pool building and recreational facilities upgrade	•	•			Liveable
18	Develop an on-line one-stop-shop for customers to enable easy access to information and transactions for council services, rates, registrations and events	•	•			Innovative
19	Develop a City Transport Plan to enable ease of movement for people of all ages and abilities within and through the city	•	•			Connected
20	Continue to deliver the Volunteer Strategy 2018-2021	•	•			Engaged
21	Renew the Mitchell Park sports and community facilities	•	•	•		Liveable
22	Deliver the final stages of the Hallett Cove Foreshore redevelopment	•	•	•		Liveable

	Projects/Initiatives	Project Delivery				Key Strategic Theme
		19/20	20/21	21/22	22/23	
23	Develop and deliver a coastal walkway to connect Heron Way Reserve with the Field River environs	•	•	•		Connected
24	Provide a new indoor court facility	•	•	•	•	Liveable
25	Deliver the Oaklands Precinct project to provide improved public amenity and connectivity	•	•	•	•	Liveable
26	Expand the streetscape program to include arterial roads	•	•	•	•	Liveable
27	Implement the 2019-2023 Reconciliation Action Plan and develop the 2023-2027 Reconciliation Action Plan	•	•	•	•	Liveable
28	Implement the Coastal Climate Change Adaptation Plan	•	•	•	•	Valuing Nature
29	Implement the Energy Efficiency and Renewable Energy Plan	•	•	•	•	Valuing Nature
30	Plan, and if feasible, deliver a destination playground to attract users city-wide	•	•	•	•	Valuing Nature
31	Implement the Social Media Strategy 2019-2023	•	•	•	•	Innovative
32	Deliver an expanded online booking service for community managed facilities	•	•	•	•	Innovative
33	Develop a strategy and implement the enhancement of our business enterprise systems (including Asset Management System)	•	•	•	•	Innovative
34	Assess the future provision of the Oaklands Wetlands Education Centre in partnership with Flinders University		•			Valuing Nature
35	Improve Marino Hall and surrounds		•			Connected
36	Review and deliver improved Cove Sports and Community Club facilities		•	•		Liveable
37	Redevelop Capella Reserve and Nannigai Reserve		•	•		Liveable
38	Identify options for recreational facilities at 262 Sturt Road in 2021 and if feasible, commence implementation in 2021-22		•	•		Liveable
39	Research technology and automated solutions for the management of assets and streetscapes		•	•	•	Innovative
40	Develop and deliver a plan for the restoration of the Living Kaurna Cultural Centre Coach House			•	•	Liveable

OUR COUNCIL OF EXCELLENCE

Based on our values of Respect, Integrity, Achievement, Innovation

Respect for the community

Strategies

- Consider the community perspective in relation to every action by every Council employee
- Regularly seek meaningful responses from the community about Council performance, facilities and projects
- Develop a Council culture of frugal, common-sense decision making

Acting with integrity

Strategies

- Ensure compliance with legislation and code of conduct
- Timely delivery of Council resolutions
- Outstanding Project Management

Valuing achievement

Strategies

- Invest in the development of our leaders, staff and Elected Members
- Develop a culture which aligns to our values
- Ensure safety is at the forefront of all we do

An innovative business

Strategies

- Ensure long term financial sustainability
- Developing technology systems which will be the best among SA Councils
- Continuously improve through the service review program





CONNECT WITH US ONLINE



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245 Sturt Rd
Sturt SA 5047

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marion.sa.gov.au

City of Marion Annual Business Plan 2019-2020



Draft for Public Consultation



Your voice

The City of Marion is seeking your input and feedback regarding the Draft Annual Business Plan 2019/20. This process provides you with the opportunity to have your say on the level of service and the activities undertaken by the council before the final budget is adopted.

Community consultation closes at 5:00pm on 17th May 2019.

Online submission forms are available on council's community engagement website makingmarion.com.au

Written submissions are also welcomed addressed to the following:

City of Marion
PO Box 21
Oaklands Park SA 5046

or:

council@marion.sa.gov.au

Oral submissions may be made at the General Council meeting on Tuesday 14th May 2019, which begins at 6.30pm, and interested persons are invited to attend. At this meeting, members of the public may ask questions and make submissions in relation to the Draft Annual Business Plan 2019/20 for a period of one hour. Respondents who have notified the City of Marion of their intent to provide a verbal submission will be heard in the first instance. Each speaker will be allocated a maximum of 5 minutes to make their submission.

The meeting will be held at Council's Administration Building, 245 Sturt Road, Sturt. If you are planning on attending, please contact:

Fiona Harvey
Manager Innovation and Strategy
Telephone: 08 8375 6600

We welcome your feedback.

Acknowledgement of Country

We acknowledge we are part of Kurna land and recognise the Kurna people as the traditional and continuing custodians of the land.

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Welcome

This Annual Business Plan 2019/20 outlines the services and projects that council will deliver over the next 12 months and the financial decisions that underpin them, so that we can progress the community's aspirations in the City of Marion Community Vision - 'Towards 2040' and the goals in the 10-year Strategic Plan 2017-2027.

This plan supports the delivery of the first year of the 4-Year Business Plan 2019-2023, including new strategic projects and service improvements.

The newly elected Council is committed to continuing to deliver value to our ratepayers. Our focus on prudent financial management and decision making will continue to identify on-going savings. This strong efficiency focus has enabled us to maintain the average rate increase at 1.8% while retaining current service levels.

During 2019/20, the City and Community will continue to be improved through investment in projects including:

Edwardstown Employment Precinct

Activation of the Edwardstown and Melrose Park employment precinct will commence to explore opportunities to make the area an outstanding place for business, innovation and entrepreneurs to thrive, while simultaneously creating new jobs and attracting new industry.

Oaklands Precinct redevelopment

Centred on the grade separation of the Oaklands railway crossing Council has committed to a \$5 million multiyear precinct development. Additional 'Smart Cities and Suburbs grant funding of \$867,500 from the Australian Federal Government will also support this project. The four-year project includes a reserve and playground upgrade, street infrastructure upgrades and art installations to support improved walking and cycling, connectivity, safety and community liveability. This project provides a unique opportunity to integrate technology such as lighting and digital wayfinding to enhance community connectivity.

BMX Facility in partnership with the State Government and the City of Onkaparinga

Council will continue to progress the development of the Sam Willoughby BMX facility on Majors Road to be built to UCI standards, in partnership with the State Government and the neighbouring City of Onkaparinga.

Greening our Streets

Guided by our Streetscape Policy, Council will improve the attractiveness, amenity, character and functionality of streetscapes including some arterial roads. \$2.0m has been allocated in 2019/20 to improve the environment, amenity and add value to people's experience in the City.

Marion Outdoor Pool

Council will continue to progress the \$3.57 million 3 year multi-staged upgrade of the Marion Outdoor Pool with an allocation of \$1.930m in the 2019/20 budget. This upgrade will improve the facility to contemporary standards to ensure it remains as an attractive outdoor swimming and family recreation site for people of varying interests. The upgrades seek to foster active and healthy lifestyles and social connectedness.

Morphettville Park Sports and Community Club

With funding support from the State Government (\$500k) and SANFL (\$50k), Council is investing \$3.15m towards improvements to club facilities and change rooms which will be undertaken to support a growing membership base. Expansion of the oval will also form part of the development. The total project cost is \$3.7m with an allocation of \$2.7m included in the 2019/20 budget.

Southern Soccer Facility

Council will contribute \$2.5m towards the development of two artificial turf soccer pitches, a clubroom, grandstand, car parking, lighting and utilities in the south to support growing membership. External funding of \$2.5m will bring this project up to a total of \$5 million.

Community Bus

An additional community bus will be provided in 2019/20 to enable better access to Neighbourhood Centre programs and other facilities and services at a cost of \$30,000 per annum over 2 years.

2. Our Purpose, Vision and Values

OUR PURPOSE (Why we exist)	To improve our residents' quality of life; continuously, smartly and efficiently
OUR COMMUNITY VISION (What we want to become)	A community that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative and Connected
OUR VALUES	<p>With the community and safety at the forefront of everything we do, we value:</p> <p>Respect - Treating everyone as we want to be treated, where all contributions are valued</p> <p>Integrity - Fostering trust and honesty in all of our interactions</p> <p>Achievement - Enhancing our knowledge and performance to reach our shared goals, while being dedicated to supporting one another</p> <p>Innovation - Encouraging new ideas, and learning from our experience to do things better</p>

The six themes of our Community Vision represent the shared values and aspirations that guide how our city develops, towards 2040. These outcomes are important for this community now and into the future:



Engaged

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighborhoods.

Liveable

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

Valuing Nature

By 2040 our city will be deeply connected with nature to enhance peoples' lives, while minimizing the impact on the climate, and protecting the natural environment.

Prosperous

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

Innovative

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

Connected

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.

PLANS INTO ACTION



This Annual Business Plan 2019-20 is an integral part of Council's Strategic Management Framework that will enable strategic and operational plans, management systems and processes work together to effectively deliver the Community Vision.

3. Significant influences

In the development of the Annual Business Plan we undertake a review of our internal environment and broader external environment that includes political, economic, environmental, social and technological elements. This identifies key issues that help provide a context for the development of this plan.

The following broad trends impacting our city include:

Population Growth

The City of Marion population is forecast to grow by 15% over the next 15 years. To facilitate growth in our community it is important to invest in our infrastructure to meet future needs.

This year we will invest in upgrades to the Marion Outdoor Pool to ensure that it continues to be a key recreational destination for families. We will also continue work to deliver the upgrade of Morphettsville Sports and Community Club to meet the current and future demands of growing membership.

Health, wellbeing and social isolation

Participation in physical activity has a strong linkage to improved health and wellbeing outcomes. Reported data for the City of Marion highlights key lifestyle challenges including increased sedentary lifestyles, and insufficient levels of physical activity and participation. Almost one third of our city residents live alone.

Providing facilities and services that promote healthy lifestyles, community participation and well-being will positively impact our community.

This year we will trial a third community bus to provide further opportunities for social participation in community activities and volunteering. Planning will continue for the delivery of a UCI standard BMX facility and a soccer facility to encourage physical activity.

Environment

Climate projections indicate that by 2030 Southern Adelaide will experience an increased incidence of heatwaves exacerbating the urban heat island effect. The City of Marion remains committed to mitigate against climate change and to help our residents, businesses and local ecosystems to build resilience and adapt to the impacts of a changing climate through ongoing program delivery.

To further support our commitment to the environment we will deliver actions out of our Energy Efficiency and Renewable Energy Plan. We will also continue the roll out of our 'streetscape' program to improve our environment and enhance the City's walkability.

Technology and Communication

To ensure that we continue to operate an efficient business and remain responsive to the needs of our community we will continue to implement our ICT Digital Transformation Plan.

The roll out will enable us to improve our business operations through modern integrated systems that provide greater levels of information, informed decision making and improved customer service.

In 2019-20 we will commence development of a digital one stop shop for customers to enable easy access to information and transactions for council services.

Economy

As a partner with the Southern Adelaide Economic Development Board regional priorities are being pursued to position Southern Adelaide as the best place to live, work, invest and do business.

Recent State Government major transport projects within our city will soon be nearing completion and will provide an opportunity to activate the Edwardstown area as a key employment precinct in our city.

Council will continue to work in partnership to enable options for faster city-wide internet services.

Innovation

Smart technologies are intended to create a better connected city and improved liveability. Understanding why, how and when people are moving to and from spaces will allow for a service offering aligned with people's movements.

The upgrade of the Oaklands Crossing has provided an opportunity to improve community connections between the railway station hub and key destinations including the Marion Cultural Centre, the State Aquatic and Leisure Centre, and Westfield Marion by implementing our first smart precinct area.

This project, funded through the Australian Government and Council, will enable a connected precinct that utilises data gathered through technology to improve services and connections for the community.

4. Framework of the Annual Business Plan

The Annual Business Plan 2019/20 has been prepared on the basis of a framework that aims to inform the community and hold the City of Marion accountable to its stakeholders. The key items in this framework are as follows:

Support the achievement of the City of Marion's Strategic Directions

This Annual Business Plan has been reviewed against the Community Vision – Towards 2040 to ensure that council's activities over the next 12 months make the best possible progress towards achieving the community's vision for the future City of Marion.

Address issues arising and opportunities identified from internal audit reviews, and business excellence assessments

Every year council undertakes a number of internal audits. These reviews and assessments have identified a number of key opportunities or requirements for council to improve its operations. This document includes the necessary resources to continue council's independent review process and implement recommendations accordingly.

Maintain, on average, a break-even or positive funding (cash) position over the Long Term Financial Plan

With a primary focus on cash flow and ensuring Council's asset renewal and upgrades are fully funded, this target is currently being met. To ensure ongoing financial sustainability Council monitors and reviews all its financial indicators together.

Continue to improve the maintenance of assets in accordance with Council's Asset Management Plans, with a priority on maintenance before renewal, and renewal before new when it is cost effective to do so

The Annual Business Plan has been prepared taking into consideration Asset Management Plan requirements, outcomes of recent infrastructure audits, targets set for renewal versus depreciation (95-100% as per Asset Management Policy) and a focus on maintaining council's asset base.

Review existing services and assets to ensure they meet prioritised community needs

The council continues its rolling process of Service Reviews, aimed at maximising community value through continuously improving its operating efficiency and service performance to the community. This Annual Business Plan has been prepared on the basis of continuing existing services, noting that a rolling program of review is being implemented.

Collaboration with other Councils will continue in order to build capacity for shared strategic opportunities, innovation and cost efficiencies and enables the ability to align processes and reduce duplication.

Council only approve new Major Projects where it has the identified funding capacity to do so

Council debt is forecast to increase from \$6.8m to \$15.6m between 30 June 2019 and 30 June 2020. With consideration given to its financial ratios, this means that Council has the funding capacity to consider new strategic Major Projects and is currently investigating partnerships to aid in the development of a number of sporting facilities.

The additional borrowings in 2019/20 relate to Council's contribution towards the Mitchell Park Sports & Community Centre, subject to obtaining successful partnership funding and Council approval for the project. Any changes to the timing and scope of this project may reduce the funding and in turn requirement for borrowings currently factored into the draft 2019/20 Annual Business Plan.

Maintain Council's position for an average residential rate which remains among the lower rating metropolitan councils

Comparative 2018/19 data shows that council's average residential rate continues to remain among the lower rating metropolitan councils, with its current position ranking being the 5th lowest of 18 metropolitan councils.

5. Continuing and improving services

All councils have responsibilities under the *Local Government Act 1999* and other relevant legislation to deliver services for the community. Council is committed to maintaining all services including, but not limited to:

Ongoing Services	
Land use and development planning	Arts and cultural promotion and support
Development and building assessments	Library services
Facilitation of urban developments	Sports and recreation promotion and support
Local Government searches	Community capacity building and development
Economic planning and leadership	Inspection, regulation and control
Environmental planning and leadership	Emergency planning and response
Biodiversity management	Community care
Waste services	Immunisation services
Water management	Public health planning
Infrastructure management	Urban activation
Community facilities management	Customer Experience
Reserves, parks and gardens management	Increased levels of tree planting annually

Enabling Services	
Strategic management	Communications and marketing
Organisational excellence and innovation	Human resources and workforce planning
Strategic asset management	ICT & knowledge management
Financial management	Operational support
Governance support	

6. Project priorities

In 2019/20 Council plans to commence or continue working on the following strategic initiatives, as outlined in our 2019-2023 Business Plan:

Continuing initiatives

2019/20 Initiatives	Key Strategic Theme
Commence the Oaklands Precinct project to provide improved public amenity and connectivity	Liveable
Implement the Reconciliation Action Plan 2019-2023	Liveable
Continue planning for a UCI standard BMX facility in partnership with State Government and the City of Onkaparinga	Liveable
Continue the redevelopment of the Morphetville Park Sports and Community Centre	Liveable
Continue the Marion Outdoor Pool building and recreational facilities upgrade	Liveable
Commence planning for a new indoor court facility	Liveable
Continue to deliver the Volunteer Strategy 2019-2021	Engaged
Continue to plan and deliver a tennis facility in Seacombe Heights	Liveable
Continue planning for the renewal of Mitchell Park community facilities	Liveable
Continue work on the Hallett Cove Foreshore redevelopment	Liveable
Implement the Coastal Climate Change Adaptation Plan	Valuing Nature
Implement the Energy Efficiency and Renewable Energy Plan	Valuing Nature
Develop a data platform 'Metrics that Matter' to enable improved service delivery	Innovative
Continue development of an online booking service for community managed facilities	Innovative
Develop a strategy and implement the enhancement and transformation of our business enterprise systems (including Asset Management system)	Innovative
Partner with key stakeholders to maximise the outcomes for the site of the Seacliff Park Development Plan Amendment	Prosperous
Continue planning for a coastal walkway to connect Heron Way Reserve with the Field River environs	Connected
Continue planning for a Southern Soccer Facility	Connected

New projects commencing in 2019/20

2019/20 Initiatives	Key Strategic Theme
Expand the number of netball courts at Cove Sports and Community Club	Liveable
Develop the City Property Strategic Asset Management Plan to meet community, sport and recreation needs	Liveable
Review Marion Cultural Centre Plaza designs and linkages to surrounding areas	Liveable
Determine the future of the Marion Golf Clubrooms	Liveable
Activate the Edwardstown and Melrose Park Employment Precinct	Liveable
Expand the streetscape program to include arterial roads	Liveable
Commence a feasibility plan for a destination playground to attract users city-wide	Liveable
Commence development of an online one stop shop for customers to enable easy access to information and transactions for council services, rates, registrations and events	Innovative
Implement the Social Media Strategy 2019-2023	Innovative
Partner to transition to the new Planning and Design code	Prosperous
Commence development of a City Transport Plan to enable ease of movement for people of all ages and abilities within and through the city	Connected
Trial a third community bus	Connected
Trial implementation of extended operating hours at Neighbourhood Centres	Connected
Develop and deliver a Disability Access and Inclusion Plan	Engaged
Engage a curator to manage the Marion Historic Village Museum	Liveable

7. Asset Management

The City of Marion currently owns and manages a large and diverse community asset portfolio, valued in excess of \$1 billion. These assets, including roads, footpaths, drains, community buildings, parks and reserves, play a vital role in the local community and on quality of life. Assets exist in order to provide services to the community and businesses for the benefit of current and future generations.

Large portions of Council's asset portfolio have been in existence for many years and continue to provide ongoing services. Council also receives a number of 'gifted' or 'donated' assets from developers. These assets attract ongoing operational and maintenance costs over their life.

At the same time, environmental change is challenging the capacity of existing assets to continue to provide an effective service. The community's expectations too are increasing, which affects the ability of existing assets to meet the changing needs of current and future residents. As community assets have a comparatively lengthy useful life, it is a complex task to monitor, maintain and program the timing of their renewal.

Asset management is a critical tool in ensuring appropriate provision is made for the long-term management of community assets, and their impacts on all areas of service planning and delivery.

The City of Marion's Asset Management Vision is:

'To maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life'.

Council's Asset Management Plans detail information about our assets and define the services to be provided, how the services are provided, and identify the funds required to maximise the delivery of the services.

All City of Marion assets are audited annually and are frequently inspected on a rolling program.

8. Measuring our success

Monitoring performance is a critical element of strategic management. It is the mechanism for critically ensuring that Council is contributing to the achievement of its objectives in both the Strategic Plan and the 4-year Business Plan 2019-2023. Our Key Performance Indicator (KPI) dashboard for 2019/20 (provided in the table below) takes account of these objectives.

Key Performance Indicator	Core Target	Stretch Target
Financial Sustainability	Council maintains a break even or positive cash funding position in delivering its annual budget	
Delivery of agreed projects identified in the Annual Business Plan and the first year targets in the 4 year Plan	Greater than or equal to 95%	
Lost Time Injury Frequency Rate	Greater than or equal to 10% reduction from the previous year's result	Greater than or equal to 15% reduction from the previous year's result
Total employee costs (including agency staff)	Less than or equal to 3% increase in actual employee costs (including agency staff) against prior year's actual costs	Less than or equal to 2% increase in actual employee costs (including agency staff) against prior year's actual costs
Overall satisfaction with Council's performance	Greater than or equal to 75% rated as satisfied or above	Greater than or equal to 85% rated as satisfied or above
Asset Sustainability	Asset Renewal Funding Ratio (previously called the Asset Sustainability Ratio) greater than or equal to 80%	Asset Renewal Funding Ratio greater than or equal to 90%
Delivery of Council's capital works program	Greater than or equal to 80% delivery of Council's planned capital works program (adjusted for extraordinary items)	Greater than or equal to 90% delivery of Council's planned capital works program (adjusted for extraordinary items)
Staff engagement	Achievement of an overall employee pulse survey result of 75%, based on 9 metrics (including Community, Values, Safety, Expectations, Valued, Empowerment, Development, Recognition, Happiness)	Achievement of an overall employee pulse survey result of 80%
Community engagement/communications		Project specific communications to the public should be timely and 100% accurate

We will report on our progress against our 2019/20 KPI dashboard quarterly at Council meetings and in our 2019/20 Annual Report.

9. Funding the Annual Business Plan

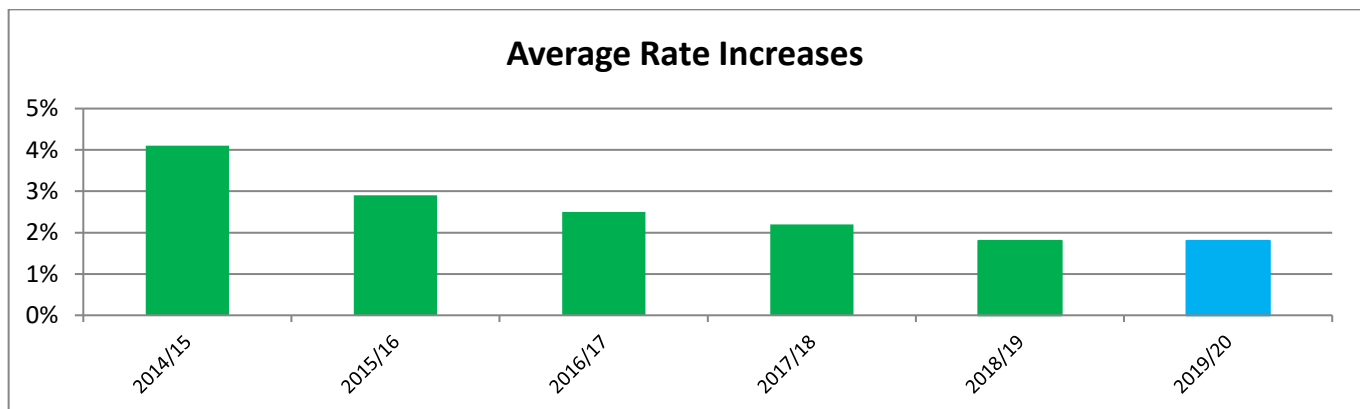
9.1 Your rates in 2019/20

The Annual Business Plan is based on an average rate increase of 1.8%. In setting rates for 2019/20, Council has forecast the revenue required to meet the costs of delivering the services and projects that will be provided to the community in 2019/20.

Rates account for 84% percent of council's operating revenue with others sources including fees, charges and grants. These revenues contribute to the necessary funding for planned capital renewal programs in 2019/20.

While the average rate increase is 1.8%, it is to be noted that actual rates payable by a rate payer will vary according to individual property valuations, the attributed land use, and whether there has been any new development or capital improvement at the land.

Over the past years, we have listened to your feedback and Council is aware of the impact of rate increases on the community. We are continually looking for opportunities that allow this burden to be reduced and as a result our rate increases have been decreasing steadily over the past six years. The 2019/20 rate increase has maintained the lowest in over 15 years, with councils focus still on keeping rates low.

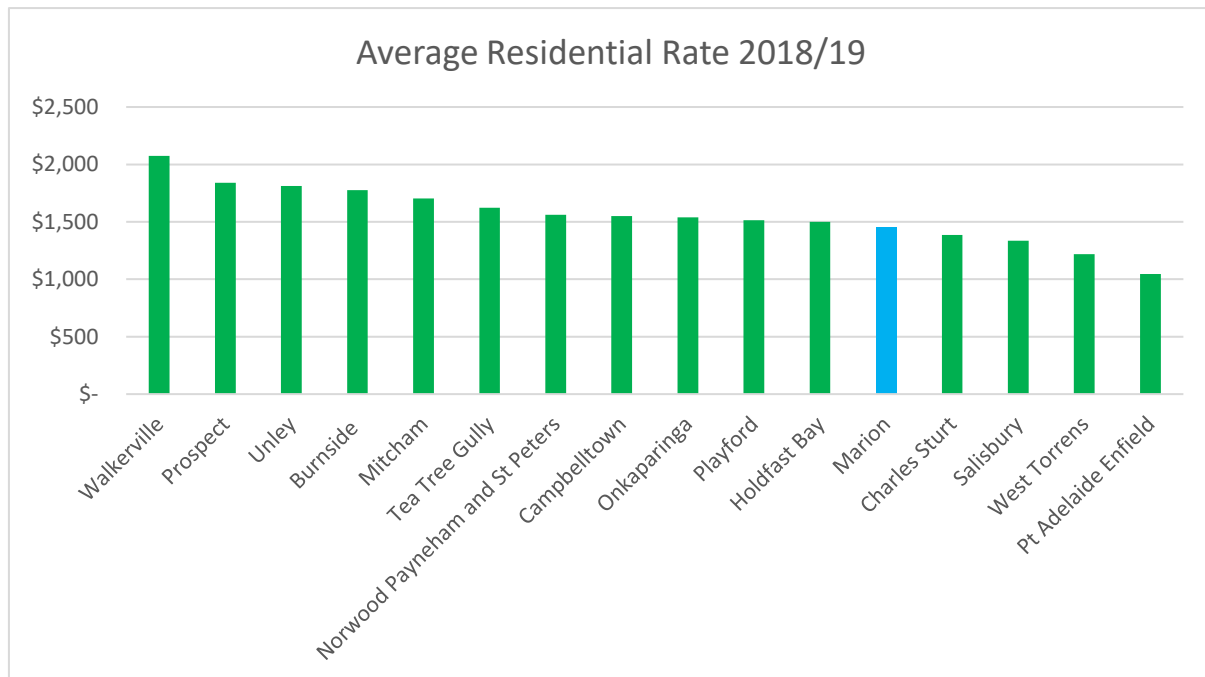


With changing community needs and other external influences impacting on the community, there is a need for council to consider how to plan more effectively, both for the longer term and more immediate community benefit. The rate increase is set at a level that provides confidence that services will be maintained and that a sufficient capital expenditure program is planned to maintain council's assets.

The outcomes of the community consultation, as well as a balance between achieving the strategic directions, maintaining services and assets, ensuring financial and environmental sustainability, supporting intergenerational equity and making provision for those in the community who are experiencing hardship, have been considered in setting the rate increase for the Annual Business Plan.

Comparative Rating Data

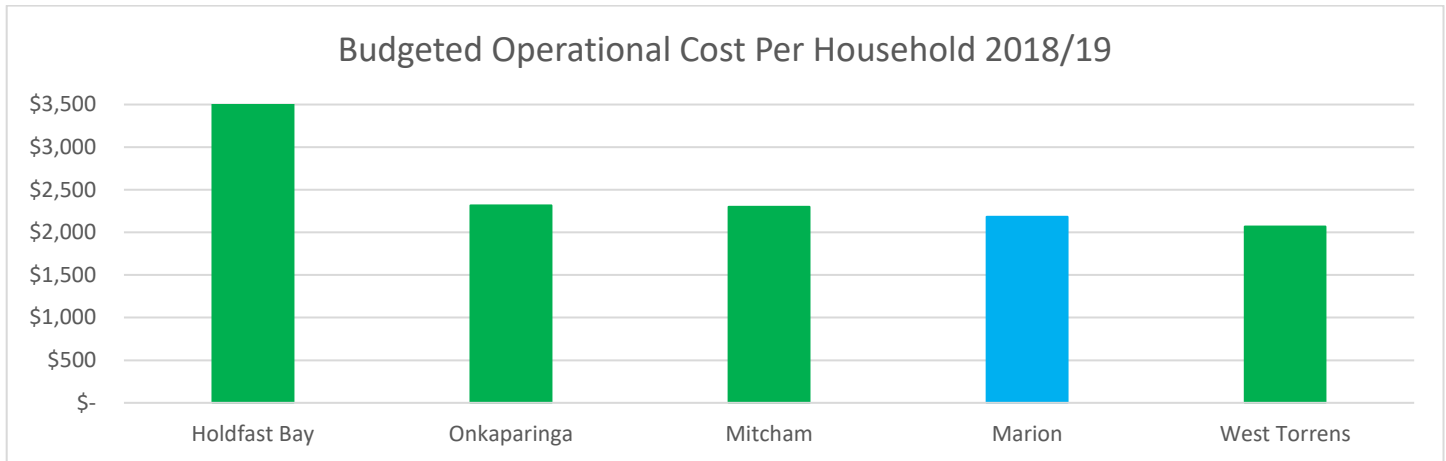
Average Residential Rate



With a rate rise of 1.8% the City of Marion's average residential rate is in line with Council's ABP framework and set to remain among the lower rating metropolitan councils. In 2018/19 Council had the 5th lowest average metropolitan residential rate.

Operational Cost per Household

Council's primary benchmark is to compare its average residential rate against other metropolitan councils as shown in the "Average Residential Rate 2018/19" table above. The table below illustrates that council's operational costs per household compares favourably against that of our neighbouring councils. This does not take into account different councils' service levels, infrastructure renewal and revenue from grants.



9.2 Differential Rating

Council currently derives 17% (2018/19: 18%) of its rate revenue from the Commercial and Industrial sectors. Commercial and Industrial users consume a greater proportion of council resources than residential properties, particularly in regard to the use of roads, footpaths, traffic, parking, storm water drainage, public health and environment.

Council uses a differential rating system to raise revenue based upon its Land Use to ensure a fair and equitable distribution of rates within the City of Marion. The differential rate is charged in addition to the normal rate. In applying this approach, council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories. Differential rates to apply to land use are as follows:

Commercial	85%	(2018/19: 85%)
Industrial	70%	(2018/19: 70%)
Vacant Land	100%	(2018/19: 100%)

9.3 Budgeted Income Statement

An operating surplus of \$8.068m before capital revenues is forecast for 2019/20. The operating surplus is required to fund the renewal of existing infrastructure in accordance with council's asset management plans and to fund construction of new assets to deliver councils services.

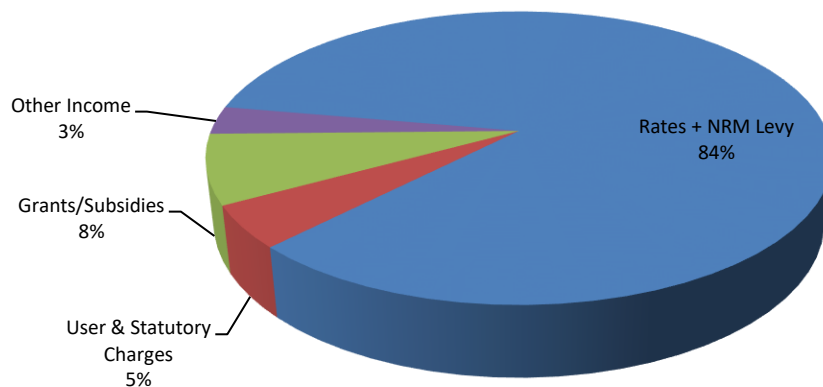
Budgeted Income Statement	2nd Review 2018/19 \$'000	Budget 2019/20 \$'000	Variance \$'000
Operating Revenue			
Rates - General	75,213	77,293	2,080
Rates - NRM Levy *	1,931	1,972	41
Statutory Charges	2,224	2,199	(25)
User Charges	2,265	2,161	(104)
Grants/Subsidies	7,695	7,180	(515)
Investment Income	991	708	(283)
Reimbursements	624	549	(75)
Other Revenue	1,216	1,362	146
Share of Profit/(Loss) Regional Subsidiaries	344	354	10
Total Operating Revenue	92,503	93,778	1,275
Operating Expenditure			
Employee Costs	34,896	35,698	802
Contractor Services	23,552	22,857	(695)
Materials	4,810	4,749	(61)
Finance Charges	467	397	(70)
Depreciation	15,074	15,056	(18)
Other Expenses	10,815	6,953	(3,862)
Total Operating Expenditure	89,614	85,710	(3,904)
Operating Surplus/(Deficit) before Capital Revenues	2,889	8,068	5,179
Capital Grants and Contributions	1,010	11,300	10,290
Net Surplus/(Deficit) resulting from Operations	3,899	19,368	15,469

* Note: The NRM Levy is collected by Council on behalf of the Adelaide and Mt Lofty Ranges Natural Resources Management Board.

9.4 Operating Revenue

The main source of income for council is rate revenue; making up 84% of total council revenue in 2019/20, with other sources being government regulated fees for statutory services, an environment of diminishing levels of untied federal grant monies, as well as other grants from State and Federal government.

Budgeted Operating Revenue 2019/20



General Rates

Council's revenue in 2019/20 includes \$77.29m to be raised in general rates. The budget has been developed on the basis of an average rate increase of 1.8% (excluding new developments and capital improvements). In setting rates for 2019/20, council has forecast the revenue required to meet the costs of delivering the services and projects that will be provided to the community in 2019/20.

Growth for new developments and capital improvements is forecast at 1% for 2019/20. This predominantly is the result of new housing in Marion and property improvements as reported by the Valuer General. The revenue created by this growth will cover the increased costs of servicing a growing community which includes the requirement to maintain and provide for the replacement of infrastructure such as stormwater drainage and transport networks.

Other Sources of Revenue

- **User Charges set by council** – Relate mainly to the recovery of service delivery costs through the charging of fees to users of council's services. These include charges for the use of council's community facilities, swimming pool admission and the like.
- **Statutory Charges set by State Government** – Relate mainly to fees and fines levied in accordance with legislation and include development application fees, health act registrations and parking fines.

- **Grants and Subsidies** – Grants include all monies received from State and Federal sources for the purpose of funding the delivery of council's services to ratepayers and for the funding of the capital works program.

9.5 Operating Expenditure

Council's operating expenses are forecast to decrease to \$85.710m in 2019/20. The following graph shows a breakdown of operating expenditure across council services for every \$100 spent:



Employee Costs

Employees are responsible for the provision of Council's key services, including the ongoing maintenance of open space areas, libraries, neighbourhood centres, the Marion Outdoor Pool, urban development, health and community care. Employees are either directly employed by council, or indirectly through an employment agency (i.e. agency staff) where temporary workforce requirements have arisen through seasonal demand or short-term vacancies of existing positions.

Employee costs are forecast to increase by \$0.802m primarily because of increases in Council's staff Enterprise Agreements (2.0%).

There are two Enterprise Agreements (EA's) covering our indoor and outdoor staff. The outdoor staff EA is negotiated with the Australian Workers Union and staff agreed to a 2.5% per annum increase, or March CPI if greater, for the 2 years to 30 June 2020.

The indoor staff EA is negotiated with the Australian Services Union (ASU). The ASU EA expires on 30 June 2019 and is currently being renegotiated (the previous 3 year EA has given average annual increases of 2.1%).

A reduction of \$768k has been incorporated into the budget to allow for positions that may be temporarily vacant during the year.

Contractor Services

Contractor services relate mainly to the provision of council services by external providers. Council uses contractors to assist in the provision of major services such as waste collection, and also where specialist services or advice is required where it is not warranted for Council to have permanent in-house resources. A decrease of \$0.695m (2.9%) is forecast in the 2019/20 budget.

Materials

Council's Materials budget includes utilities, products utilised in the delivery of community services and maintenance of council's infrastructure, open space, and other assets, as well as fuel for the fleet of vehicles used to deliver services. A decrease of \$61k (1.3%) in materials is forecast in the 2019/20 budget.

Other Expenses

The key decreases in Council's Other Expense category relates to a \$2.5m contribution towards a Southern Region Soccer Facility and a \$1.0m contribution towards Oaklands Crossing Upgrade in 2018/19.

9.6 Capital Revenue

Capital Grants and Contributions

Council has forecast \$6.3m in capital grants and contributions towards new capital works planned in 2019/20. This includes forecast grant funding of \$5.0m for Mitchell Park Sports & Community Club Redevelopment with a total project cost of \$15.0m (with the remaining \$10m coming from Council funds), and \$1.3m for Sam Willoughby UCI BMX track with a total project cost of \$5.8m (with \$1.75m from Council funds, \$0.75m from City of Onkaparinga and the remaining \$3.3m coming from grant funding).

If the forecast amount for Mitchell Park Sports & Community Club is not achieved, the timing and scope of the project may reduce so delivery can be met with available funding.

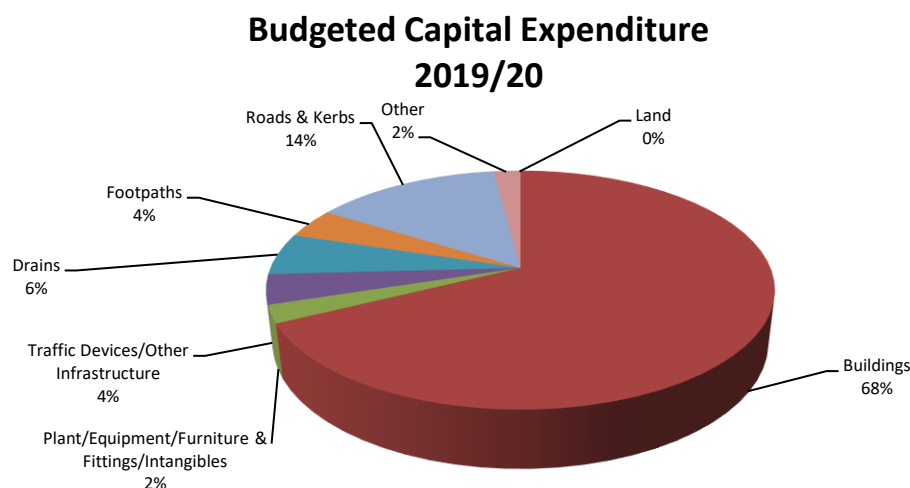
9.7 Budgeted Capital Expenditure

The 2019/20 Budgeted Statement of Capital Expenditure forecasts total capital expenditure of \$47.028m including \$12.263m renewal and \$34.765m new and upgrade.

The following table summarises council's planned Capital Works Program for 2019/20.

	2nd Review 2018/19 \$'000	Budget 2019/20 \$'000
Capital Expenditure		
Land	1,791	0
Buildings	16,276	31,840
Infrastructure:		
Roads & Kerbs	6,330	6,650
Drains	2,875	2,657
Footpaths	1,585	1,900
Traffic Control Devices	655	417
Other Infrastructure	4,784	1,484
Plant and Equipment	5,095	790
Furniture and Fittings	191	341
Other	937	950
Intangibles	9	0
Total Capital expenditure	40,527	47,028
Represented By:		
Capital Expenditure		
Assets - Renewal	23,352	12,263
Assets - New	17,175	34,765
	40,527	47,028

Funding for key capital projects included in the budget include Mitchell Park Sport and Community Club (\$15.0m), Morphetville Park Sports Club (\$2.7m), The Sam Willoughby UCI BMX Track (\$2.05m) and Marion Outdoor Swim Centre upgrades (\$1.930m).



9.8 Financing the Budget

Financing the budget refers to the use of borrowings or available cash balances to meet any shortfall between expenditure (both operating and capital) and revenue.

	2nd Review 2018/19 \$'000	Budget 2019/20 \$'000
Net Lending/(Borrowing)		
Operating Surplus/Deficit before Capital Amounts	2,889	8,068
<u>less: Net Outlay on Existing Assets</u>		
Capital expenditure on asset renewal/replacement	23,352	12,263
less Depreciation/Ammortisation	(15,074)	(15,056)
	8,278	(2,793)
<u>less: Net Outlay on New/Upgrade Assets</u>		
Capital expenditure on New & Upgrade Assets	17,175	34,765
less Capital Grants	(1,010)	(11,300)
	16,165	23,465
Adjustments		
Proceeds from Sale of Surplus Land	600	-
Share of Equity - Regional Subsidiaries	(344)	(354)
	256	(354)
Net funding increase/(decrease)	(21,298)	(12,958)

The table above identifies the council's net funding result. Council's budget for 2019/20 is expected to result in a net decrease in funding of \$12.958m.

Financing transactions associated with accommodating the expected net lending result in 2019/20 are as follows:

	2nd Review 2018/19 \$'000	Budget 2019/20 \$'000
Financing Transactions		
New Borrowings	0	10,000
less: Repayment of Principal on Borrowings	(1,100)	(1,171)
less: Increase/(Decrease) in Cash & Investments		
Transfers from/(to) Reserves	23,193	4,129
Cash Drawdowns/(Investment)	(795)	-
Equals: Financing Transactions	21,298	12,958

Additional borrowings of \$10m are forecast for 2019/20, in addition to this, principal repayments of existing loans will result in a forecast balance outstanding as at 30 June 2020 of \$15.635m.

While not having a direct impact on the 2019/20 budget, Council's Long Term Financial Plan includes an allowance for borrowings of up to \$2.96m for the following projects:

Project	Year	\$000's
Administration building essential works - proposed	2020/21	2,960
Total new borrowings		2,960

These borrowings are indicative and will see Council's borrowings projected to peak at \$16.6 million in 2020/21, with its Debt Servicing Ratio peaking at 3.0% in 2020/21 against a maximum target of 5.0% and its Net Financial Liabilities ratio reaching 7.0% in 2020/21 against a target of up to 50%.

9.9 Financial Ratios

To assist council in meeting its objective of financial sustainability a series of financial indicators endorsed by the Local Government Association are provided. Where a council target has not been adopted, the recommended Local Government Association (LGA) target has been used. The following table details these financial indicators and whether or not the prescribed target has been achieved over the three years up to the end of 2019/20.

Ratio	Council Target	2019/20 Budget	3 Year Average
Operating Surplus	0% - 5%	8.6%	7.91%
Asset Sustainability	95% - 100%	81.45%	106.30%
Asset Consumption	80% - 100%	76.37%	76.72%
Net Financial Liabilities	0% - 50%	6.97%	N/A
Debt Servicing	0% - 5%	1.7%	N/A

Council's Operating Surplus is higher than its target, but is required to ensure Council meets its objective of long-term financial sustainability.

Council's Asset Sustainability and Asset Consumption ratios both fall outside of their targets. This indicates that Council's asset base requires further renewal, with continuing work on its Asset Management Plans and strategies relating to specific asset classes in progress to set a good foundation for improving this in future. There is scope for further prudent borrowing to finance future major projects.

All other ratios are within their targeted ranges. Meeting these targeted ranges is consistent with Council meeting its objective of long-term financial sustainability.

Appendix 1. Capital Works Program

STREETSCAPE PROGRAM 2019/20		
Road Name	Suburb	Ward
Bray Street	Plympton Park	Mullawirra
Sturt Road	Oaklands Park	Warracowie
Alawoona Avenue	Mitchell Park	Warriparinga
Birch Crescent	Tonsley	Warriparinga

OPEN SPACE & RECREATION WORKS PROGRAM 2019/20			
Location	Suburb	Ward	Description
Playground Implementation Program			
Skipper Close Reserve	Hallett Cove	Southern Hills	Construction
Alpine Drive Reserve	Seacombe Heights	Warriparinga	Construction
Christopher Grove Reserve	O'Halloran Hill	Southern Hills	Construction
Central Avenue Reserve	Hallett Cove	Coastal	Construction
Dwyer Street Reserve	Oaklands Park	Warracowie	Construction
Marion Outdoor Pool	Park Holme	Mullawirra	Construction
Various*	Various	Various	Remove Playground without replacement
* Council is currently finalising the exact locations for playground removals for 19/20			
Reserve Improvements			
Alpine Drive Reserve	Seacombe Heights	Warriparinga	Construction
Central Avenue Reserve	Hallett Cove	Coastal	Construction
Mostyn Road Reserve	Darlington	Warriparinga	Construction
Shamrock Reserve	Hallett Cove	Coastal	Construction
Yanyarrie Avenue Reserve	Edwardstown	Woodlands	Construction
Bandon Terrace	Marino	Coastal	Construction
Ben Pethick Reserve	Marion	Warracowie	Construction
The Crescent Reserve	Edwardstown	Woodlands	Construction
Various*	Various	Various	Installation of shade sails
*Council is currently finalising the exact location for the provision of shade in 19/20			
Tennis & Netball Courts			
Cove Netball Club	Hallett Cove	Southern Hills	Additional courts

PROPERTY/BUILDING WORKS PROGRAM 2019/20			
Location	Suburb	Ward	Description
Marion Sports & Leisure	Morphettville	Mullawirra	New air conditioner
Cove Sports Club	Hallett Cove	Southern Hills	New furniture
Morphettville Park Sports Club	Morphettville	Mullawirra	Replacement of oval coaches boxes and oval fencing
Edwardstown Soldiers Memorial Recreation Ground	Edwardstown	Woodlands	Seating and shade for grass areas and facility signage
Marion Bowling Club	Marion	Warriparinga	Kitchen replacement
Koorana Gymnastics	Morphettville	Mullawirra	New kitchen, office and storage area and upgrade toilet/showers
Marion Basketball Stadium	Marion	Warriparinga	Reconfigure toilets, changerooms, office and kitchen
Glandore Community Centre	Glandore	Woodlands	Ceiling replacement
Park Holme Library	Park Holme	Mullawirra	Atrium refurbishment
Marion Outdoor Pool	Park Holme	Mullawirra	Chlorine chemical control system, pool cover and car park works
Marion Cultural Centre	Oaklands Park	Warracowie	Outdoor play equipment, pool table, table tennis
Cooinda Neighbourhood Centre	Sturt	Warriparinga	Refurbishment of office
Various	Various	Various	Signage
Various	Various	Various	Electrical board replacements
Various	Various	Various	Drainage works
Various	Various	Various	Carpet Replacement
Various	Various	Various	Air Conditioning
Various	Various	Various	Lighting upgrades

ROAD RESEAL PROGRAM 2019/20				
Road Name	Suburb	Ward	From	To
Works program still to be finalised				

KERB & WATER TABLE PROGRAM 2019/20				
Road Name	Suburb	Ward	From	To
Works program still to be finalised				

RESIDENTIAL FOOTPATH PROGRAM 2019/20				
Road Name	Suburb	Ward	From	To
Proactive Footpath Works	Various	Various		
Kumabinna Avenue	Hallett Cove	Coastal		
Brooklyn Drive	Hallett Cove	Coastal		
Airlie Mews	Hallett Cove	Coastal		
Anna Court	Hallett Cove	Coastal		
Buffalo Court	Hallett Cove	Coastal		
Ocean Boulevard	Seacliff Park	Coastal		
Morphettville Renewal Project	Morphettville	Mullawirra		
Ella Crescent	O'Halloran Hill	Southern Hills		
Tracy Street	Seacliff Park	Southern Hills		
Adams Road	Sheidow Park	Southern Hills		
Berrima Road	Sheidow Park	Southern Hills		
Bendigo Close	Trott Park	Southern Hills		
Latimer Crescent	Trott Park	Southern Hills		
Morphett Road (south of the Oaklands Crossing)	Warradale	Warracowie		
Geneva Court	Mitchell Park	Warriparinga		

TRAFFIC DEVICES PROGRAM 2019/20			
Road Name	Suburb	Ward	Description
Lighthouse Drive	Hallett Cove	Coastal	Indented parking bay
Duncan Avenue	Park Holme	Mullawirra	Angled car park for inclusive playspace
Western Avenue	Park Holme	Mullawirra	Indented parking bay
Addison Road	Warradale	Warracowie	Off-street parking at Warradale Railway Station
Exmoor Avenue	Oaklands Park	Warracowie	Parking within existing median
Dwyer Road	Oaklands Park	Warracowie	Indented parking bay

STORMWATER DRAINAGE PROGRAM 2019/20		
Road Name	Suburb	Ward
Caprice Street / Mercedes Avenue	Hallett Cove	Coastal
Shaftesbury Terrace	Marino	Coastal
Lucretia Way Dam Design	Hallett Cove	Coastal
Coolah Terrace	Marion	Warracowie
Alison Avenue	Marion	Warriparinga
Warriparinga Wetlands (Pond 2)	Bedford Park	Warriparinga
Shetland Avenue	Marion	Warriparinga

IRRIGATION & WETLANDS PROGRAM 2019/20		
Location	Suburb	Ward
Marion Golf Club - Stage 1	Seacliff Park	Coastal
Central Avenue Reserve	Hallett Cove	Coastal
Elizabeth Ryan Reserve	Plympton Park	Mullawirra
Christopher Grove Reserve	O'Halloran Hill	Southern Hills
Skipper Reserve	Hallett Cove	Southern Hills
Crown Street Reserve	Dover Gardens	Warracowie
Hamilton Park Reserve	Warradale	Warracowie
Mitchell Park Oval & Reserve	Mitchell Park	Warriparinga
Warriparinga Wetlands	Bedford Park	Warriparinga
Alpine Road Reserve	Seacombe Heights	Warriparinga
Yanyarrie Reserve	Edwardstown	Woodlands

OTHER INFRASTRUCTURE PROGRAM 2019/20		
Details	Suburb	Ward
Bus Shelters	Various	Various
Street Lighting	Various	Various
Signage	Various	Various
Walking & Cycling Pathways	Various	Various

Appendix 2. Rating Policy

RATING

(1) Valuation Methodology and Adoption

Council uses Capital Value as the basis for valuing land within the Council area. Capital Value is the value of the land and all of the improvements on the land. The Council also continues to adopt the capital valuations distributed by the Valuer-General.

(See Annexure 1)

(2) Differential General Rates

All land within a council area, except for land specifically exempt under section 147 (2) of the Act is rateable. The Act provides for a council to raise revenue through a general rate, which applies to all rateable land, or through differential general rates, which differentially apply to classes of rateable land. Council uses a differential rating system to raise revenue based upon Land Use to ensure a fair and equitable distribution of rates within the City of Marion. In applying this approach Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories.

The differential general rate Land Use categories are as follows

- Category 1 Residential
- Category 2 Commercial – Shop
- Category 3 Commercial – Office
- Category 4 Commercial – Other
- Category 5 Industrial – Light
- Category 6 Industrial – Other
- Category 7 Primary Production
- Category 8 Vacant
- Category 9 Other

These differential rates will be used to determine the rates in the dollar for all properties within the City of Marion area for the financial year. These rates will be specified in Council's rate declaration for each financial year.

(See Annexure 1)

(3) Minimum Rate

A minimum amount payable by way of general rates is determined to apply to the whole of an allotment (including land under a separate lease or licence) and only one minimum amount is payable in respect of two or more pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier.

The Minimum Rate to apply to properties within the City of Marion will be detailed in Council's rate declaration for each financial year.

(See Annexure 1)

(4) Service Charge

The Council has decided not to impose any service charges for this financial year.

(5) Natural Resources Management (NRM) levy

The Council, under the Natural Resource Management Act 2004, is required to collect this levy. It does so by imposing a separate rate for all rateable properties within the Council area.

For each financial year, the levy for each property will be determined by the total capital valuation within the City of Marion. The calculation is as follows;

- Total Capital Value divided by the Total Amount Required, (set for the financial year by the NRM Board) determines an appropriate rate in the dollar, this rate in the dollar will then be adopted to each property. (See Annexure 1)

(6) Payment of Rates

The Council has determined that payment of rates for the 2019/20 financial year will be by four instalments, due on 2 September 2019, 2 December 2019, 2 March 2020 and 1 June 2020. However, the total amount of rates may be paid in full at any time.

Council has determined that rates may be paid by the following methods;

- Australia Post – Post Office, Telephone or Internet
- Bpay – Telephone or internet payments
- Centrepay – Deductions directly from Centrelink deductions
- Direct Debit – Direct from either a Cheque or Savings account
- Eservices – Direct through the Council's Internet system
- In person - At Council Offices
- By Mail - Locked Bag 1 Oaklands Park SA 5046

(7) Late Payment of Rates

Council imposes an initial penalty (a fine) of 2% as prescribed under the Act on any instalment that is received late. A prescribed interest rate (which includes the amount of any previous unpaid fine and interest) will apply on the expiration of each month that a balance remains unpaid.

When the Council receives a payment in respect of overdue rates the Council applies the money received in the order set out below in accordance with Section 183 of the Act,

- First – to satisfy any costs awarded in connection with court proceedings;
 - Second – to satisfy any interest costs;
 - Third – in payment of any fines imposed;
 - Fourth – in payment of rates, in chronological order (starting with the oldest account first).
- (See Annexure 1)

(8) Rebates and Postponement of Rates

(8.1) Rate Rebate Policy

Refer to the Rate Rebate Policy attached.

(8.2) Rate Capping

Section 166 (1) (l) (ii) of the Act provides for the discretionary rebate of rates where, among other things, there has been a rapid change in valuations.

Council will provide relief against a substantial increase in rates payable on residential land due to large increases in capital value by applying a rebate (capping) of general rates to eligible ratepayers.

For the current financial year, the rate cap is set at 12% with a \$20 minimum and a \$200 maximum (excluding new or improved properties) for ratepayers who meet the Qualifying Criteria set out below:

Qualifying Criteria:

- The property is the owner's principal place of residence.
- The property has not had more than \$20,000 of improvements.
- The property value has not increased due to zoning changes.
- The land use for rating purposes has not changed since 1st July of the previous financial year.
- The property has not sold since the 1st January of the previous financial year.

Rate capping will be applied automatically to properties that can be readily identified as being eligible. Where this rebate is not applied automatically, ratepayers who consider they could be eligible for rate capping may apply in writing to council. Applications will be assessed against the eligible criteria. Only applications for the current financial year will be accepted and must be received in the current financial year.

(8.3) Residential Construction on Vacant Land

Under Section 166 (1) (a) of the Act, and for the purpose of securing the proper development of the area, a discretionary rebate of general rates for the 2019/20 financial year will be granted in respect of an assessment classed as vacant land by the Council, where:

- The principal ratepayer of the assessment applies to the Council for the rebate prior to 30 June 2020, and
- The footings have been poured on the property by 30 June 2020

The amount of the rebate will be the difference between the general rate in the dollar applicable to Vacant land, and the general rate in the dollar applicable to Residential land. This is calculated by the number of days remaining between 1 July 2019 and 30 June 2020 from the date footings are poured for a residence on the land. Minimum Rate is still applicable.

(8.4) Postponement of Rates – Hardship

Section 182 of The Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates they may submit an application in writing to the Council's Team Leader Rating Services. The Council treats such inquiries confidentially.

(8.5) Postponement of Rates – Seniors

An Application may be made to Council by ratepayers who meet the criteria required for qualification for the postponement under Section 182A of The Act. (see Annexure 1 for criteria)

(9) Sale of Land for Non-Payment of Rates

The Act provides that a council may sell any property where the rates have been in arrears for three years or more. Council is required to notify the owner of the land of its intention to sell the land, provide the owners with details of the outstanding amounts, and advise the owner of its intention to sell the land if payment of the outstanding amount is not received within one month. Except in extraordinary circumstances, the Council enforces the sale of land for arrears of rates.

(10) Concessions

Cost of Living Concession

Pensioners, low-income earners and self-funded retirees holding a Commonwealth Seniors Health Card can receive up to \$200 per year. Eligibility includes pensioners and low-income earners who are tenants. For further information contact the Concessions Hotline on 1800 307 758.

RATE REBATES

(1) Policy Statement

Council has decided to adopt a Rate Rebate Policy for all rateable land within the Council's area which is applied in accordance with Sections 159 to 166 of the Act. This Policy will assist the Council as a decision making function and is intended to provide guidance to the community as to the matters that the Council will take into account in deciding an application for a rebate.

The Policy also sets out the type of land use for which the Council must grant a mandatory rebate of rates and the percentage amount applicable, and those types of land use where the Council has the ability to grant a discretionary rebate of rates. Rebates will only be available when the applicant satisfies the requirements under both the Act and, where appropriate, the requirements of this Policy.

(2) Mandatory Rebates

Mandatory rate rebates will be granted by Council at the prescribed rate in accordance with Sections 159 to 165 of The Act.

- S160 – Health Services 100% Rebate
- S161 – Community Services (Including Housing Associations) 75% Rebate
- S162 – Religious Purposes 100% Rebate
- S163 – Public Cemeteries 100% Rebate
- S164 – Royal Zoological Society of SA 100% Rebate
- S165 – Educational Purposes 75% Rebate

Where the Council is satisfied from its own records, or from other sources, that a person or body meets the necessary criteria for a mandatory rate rebate, the Council will grant the rebate accordingly. Where the Council is not satisfied based upon the information in its possession or otherwise does not hold relevant information it will require the person or body to lodge an application in accordance with this Policy.

Where a person or body is entitled to mandatory rate rebate of 75% only, the Council may increase the rebate up to a further 25%. The Council may grant this further 25% rebate upon application.

Where an application is made to the Council for a rebate of up to a further 25% the application will be determined and written notice will be provided to the applicant of its determination of that application.

(3) Discretionary Rebates

A discretionary rate rebate may be granted by the Council at its absolute discretion up to and including 100% relief to any cases pursuant to Section 166 of the Act.

Any persons or bodies seeking a discretionary rebate, will be required to submit an application form to the Council and provide to the Council such information as stipulated on the application form and any other information that the Council may reasonably require.

(4) Application

The council will inform the community of the provisions for rate rebate under the Act by the inclusion of an advert in the local newspaper each year.

Application forms may be obtained from the Council office located at 245 Sturt Road, Sturt.

The Council will advise an applicant for a rebate of its determination of that application in due course, after receiving the application and receiving all information requested by the Council. The advice will state –

- if the application has been granted, the amount of the rebate; or
- if the application has not been granted, the reasons why.

(5) In regards to prescribed discretionary rate rebates the Council will take into account, in accordance with Section 166(1a) of the Act, the following matters –

- The nature and extent of Council services provided in respect of the land for which the rebate is sought, in comparison to similar services provided elsewhere in the Council area;
- The community need that is being met by activities carried out on the land for which the rebate is sought; and
- The extent to which activities carried out on the land, for which the rebate is sought, provides assistance or relief to disadvantaged persons; and
- Such other matters as the Council considers relevant.

(6) The Council may take into account other matters considered relevant by the Council including, but not limited to, the following–

- Why there is a need for financial assistance through a rebate;
- The level of rebate (percentage and dollar amount) being sought and why it is appropriate;
- The extent of financial assistance, if any, being provided to the applicant and/or in respect of the land by Commonwealth or State agencies;
- Whether the applicant has made/intends to make applications to another Council;
- Whether, and if so to what extent, the applicant is or will be providing a service within the Council area;
- Whether the applicant is a public sector body, a private not for profit body or a private for profit body;
- Whether there are any relevant historical considerations that may be relevant for all or any part of the current Council term;
- The desirability of granting a rebate for more than one year;
- Consideration of the full financial consequences of the rebate for the Council;
- The time the application is received;
- The availability of any community grant to the person or body making the application;
- Whether the applicant is in receipt of a community grant; and
- Any other matters and policies of the Council, which the Council considers relevant.

All persons or bodies wishing to apply to the Council for a discretionary rebate of rates must do so on or before 1 May in that financial year for which the rebate is sought.

- The Council may grant a rebate of rates on such conditions as the Council thinks fit.
- The Council may, for proper cause, determine that an entitlement to a rebate of rates under the Act no longer applies.

- Where an entitlement to a rebate of rates ceases or no longer applies during the course of a financial year, the Council is entitled to recover rates, or rates at the increased level (as the case may be), proportionate to the remaining part of the financial year.

It is an offence for a person or body to make a false or misleading statement or representation in an application, or to provide false or misleading information or evidence in support of an application made (or purporting to be made) under the Act.

The maximum penalty for this offence is \$5,000.

If a person or body has the benefit of a rebate of rates and the grounds on which the rebate has been granted cease to exist, the person or body must immediately inform the Council of that fact and (whether or not the Council is so informed) the entitlement to a rebate ceases. If a person or body fails to do so that person or body is guilty of an offence.

The maximum penalty for this offence is \$5,000.

(7) Delegation

The Council has delegated its power, pursuant to Section 44 of the Act, to grant applications for mandatory rebates that meet the requirements of the Act, to the Chief Executive Officer.

The Council has delegated its power, pursuant to Section 44 of the Act to determine applications and to grant a discretionary rebate of rates, to the Chief Executive Officer subject to the following condition:

- Where the discretionary rebate is not more than \$5,000.

(8) Review of Rebate

A person or a body aggrieved by a determination of the Council in respect of an application for a rebate may, within 14 days of the date of the notice of determination, seek a review of that decision in accordance with the Council's Internal Review of Council Decisions Policy.

(9) Community Grants

If an application for a rebate is unsuccessful, the Council has an absolute discretion to then treat the application as one for a community grant and to determine it in accordance with the Council's Community Grants Policy.

(10) Availability of Policy Documents

Policy documents are available for inspection at the Council offices and on the website at www.marion.sa.gov.au. Persons may obtain a copy of any Policy document upon payment of the fee set by the Council.

DISCLAIMER

A rate cannot be challenged on the basis of non-compliance with this Policy and must be paid in accordance with the required payment provisions.

Where a ratepayer believes that the Council has failed to properly apply this Policy they should raise the matter with the Council. In the first instance contact the Council's Team Leader – Rating Services on 8375 6617 to discuss the matter. If, after this initial contact, a ratepayer is still dissatisfied they should write to the Chief Executive Officer, City of Marion, PO Box 21, Oaklands Park, SA 5046.

Annexure 1

1. Valuation Methodology and Adoption

Under the Act, the Council may adopt one of three valuation methodologies to value the properties in its area. They are:

- Capital Value – the value of the land and all of the improvements on the land.
- Site Value – the value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- Annual Value – a valuation of the rental potential of the property

The Council considers that the Capital Value method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- The equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;
- Property value is a relatively good indicator of wealth and capital value, which closely approximates the market value of a property, provides the best indicator of overall property value;
- The distribution of property values throughout the Council area is such that few residential ratepayers will pay significantly more than the average rate per property.

Any ratepayer dissatisfied with the valuation made by the Valuer General may object in writing to the Valuer General within 60 days of receiving a rate notice, explaining the basis for the objection. This is provided that ratepayer has not:

- (a) previously received a notice of this valuation under the Act, in which case the objection period is 60 days from the receipt of the first notice; or
- (b) previously raised an objection to that valuation.

The 60 day objection period may be extended by the Valuer-General where it can be shown there is reasonable cause to do so.

It is important to note that the lodgement of an objection does not change the payment of rates or the due date.

2. Differential General Rates

All land within a council area, except for land specifically exempt (e.g. crown land, council occupied land and other land prescribed under the Act – refer to Section 147), is rateable. The Act provides for a council to raise revenue for the broad purposes of the council through the imposition of a single general rate or through differential general rates that apply to all rateable properties within the council area.

Following a review of rating options available under the Act during the 2002/2003 financial year, the Council consulted extensively with the community on this issue and concluded that a differential rating system would improve the equity in rate distribution across the community. The review included a comparison of rating methods and rates by land use within the Adelaide metropolitan area.

Differential general rates are based on Land Use as determined in the Local Government (General) Regulations 2013 under the Act. If a ratepayer believes that a particular property has been wrongly classified by the Council as to its land use, then they may object (to the Council) to that land use within 60 days of being notified. A ratepayer may discuss the matter with a Rates Officer, on 8375 6600 in the first instance. The Council will provide, on request, a copy of Section 156 of the Act which sets out the rights and obligations of ratepayers in respect of objections to a land use.

An objection to the land use:

- must be in writing
- must set out-
 - the grounds of the objection; and
 - the land use (being a land use being used by the Council as a differentiating factor) that should, in the objector's opinion, have been attributed to the land; and
- must be made within 60 days after the objector receives notice of the particular land use to which the objection relates.
- this 60 day objection period may be extended where it can be shown there is reasonable cause to do so.

The Council may then decide the objection as it sees fit and notify the ratepayer. A ratepayer also has the right to appeal against the Council's decision to the Land and Valuation Court. It is important to note that the lodgement of an objection does not change payment of rates or the due date.

3. Minimum Rate

The reasons for imposing a minimum amount payable by way of general rates are:

- The Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council's activities;
- The Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property.

No more than 35% of properties will be subject to the minimum amount.

4. Natural Resource Management Levy

It is important to note that Council is required to collect this levy under the Natural Resource Management Act 2004 and operates as a revenue collector for the Natural Resources Management Board in this regard. It does not retain this revenue or determine how the revenue is spent.

For further information contact the board by phone 8273 9100, email reception@adelaide.nrm.sa.gov.au

5. Late Payment of Rates

Under the Act, the Council applies penalties (fines and interest) to arrears of rates (i.e. rates which are not paid on or before the due date). The Council issues a final notice for payment of rates when rates are overdue i.e. unpaid by the due date. If rates remain unpaid more than 21 days after the issue of the final notice then the Council may refer the debt to a debt collection agency for collection. This may result in legal proceedings with costs on-charged to the ratepayer.

The Council has adopted a policy to assist ratepayers experiencing difficulty in making their rate payment by the due date. The Council will consider approving extended payment provisions or, in circumstances where hardship can be demonstrated, deferring the payment of rates.

The Council may be prepared to remit penalties (fines and interest) for late payment of rates where ratepayers can demonstrate hardship or sufficient other reason for late payment.

All applications for remissions must be in writing, addressed to: Rating Services Section, City of Marion, PO Box 21, Oaklands Park, SA 5046.

6. Discretionary Rebate

The Act requires the Council to rebate the rates payable on certain land ('mandatory rebates'). The Act, at section 166, also empowers the Council to grant discretionary rebates of rates of up to 100% of the rates and/or

charges payable. The Council, in considering discretionary rebates, must balance the benefits of providing rebates, with the impact that such rebates have on its overall income (and hence upon the general ratepayer base). To promote the transparency of this process the Council has adopted a Rate Rebate Policy. A copy of this Policy is available at the Council offices or on Council's website at www.marion.sa.gov.au.

7. Postponement of Rates – Seniors

The following criteria must be satisfied before the postponement is granted.

- The person is a prescribed ratepayer, or the spouse of a prescribed ratepayer;
- A prescribed ratepayer means the holder of a current State Seniors Card or a person eligible to hold such a card who has applied but is yet to be issued with a card.
- Rates are payable on the principal place of residence.
- The land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.
- Any current mortgage over the property which was registered prior to 25 January 2007 will be no more than 50% of the Valuer-General's capital value of the property.

An application must be made in the prescribed manner and form and be accompanied by such information as the Council may require. Any rates which are postponed will become due and payable when:

- the title to the land is transferred to another person; or
- there is failure to comply with a condition of postponement.

A minimum amount of \$500 of the annual rates must be paid.

An entitlement to a remission will be applied to the proportion of the rates that has not been postponed, unless notice to the contrary is received in writing from the owner.

Interest will accrue on the amount postponed at the prescribed rate per month, under the Act until the amount is paid.

Should the entitlement to a postponement cease to exist, the owner of the land must inform the Council in writing, unless the rates and any interest have been paid in full.

Appendix 3. Long Term Financial Plan

City of Marion

10 Year Financial Plan for the Years ending 30 June 2029

BUDGET SUMMARY - GENERAL FUND

Scenario: Draft Budget 1.8% Rate Increase

	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	Projected Years					
					2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
Income										
Rates	79,265	81,478	83,754	86,093	88,497	90,968	93,509	96,120	98,804	101,564
Statutory Charges	2,199	2,254	2,310	2,368	2,427	2,488	2,550	2,614	2,679	2,746
User Charges	2,161	2,215	2,270	2,327	2,385	2,445	2,506	2,569	2,633	2,699
Grants, Subsidies and Contributions	7,180	7,359	6,838	7,009	7,185	7,364	7,548	7,737	7,931	8,129
Investment Income	708	890	919	950	997	1,124	1,315	1,536	708	708
Reimbursements	549	563	577	592	607	622	637	653	669	686
Other Income	1,362	552	560	568	577	586	595	604	613	623
Net gain - equity accounted Council businesses	354	365	376	387	398	410	423	435	448	462
Total Income	93,778	95,676	97,605	100,294	103,072	106,006	109,082	112,268	114,486	117,616
Expenses										
Employee Costs	35,698	36,421	37,414	38,442	39,506	40,608	41,749	42,709	43,692	44,696
Materials, Contracts & Other Expenses	34,559	33,607	34,170	34,628	34,410	35,151	36,029	37,574	37,851	38,796
Depreciation, Amortisation & Impairment	15,056	15,658	16,284	16,936	17,613	18,318	19,050	19,812	20,605	21,429
Finance Costs	397	786	813	712	605	502	424	341	254	162
Total Expenses	85,710	86,472	88,682	90,718	92,134	94,578	97,252	100,436	102,401	105,084
Operating Surplus	8,068	9,205	8,923	9,576	10,938	11,428	11,831	11,832	12,085	12,532
Amounts Received Specifically for New or Upgraded Assets	11,300	-	-	-	-	-	-	-	-	-
Net Surplus / (Deficit) for the Year	19,368	9,205	8,923	9,576	10,938	11,428	11,831	11,832	12,085	12,532
Capital (Balance Sheet) and Reserve Movements										
Capital Expenditure	(47,028)	(24,885)	(22,391)	(23,581)	(23,770)	(22,185)	(22,648)	(22,994)	(23,448)	(23,917)
Loan Repayments (External)	(1,170)	(2,049)	(1,907)	(2,008)	(2,115)	(1,552)	(1,630)	(1,713)	(1,800)	(1,892)
New Loan Borrowings (External)	10,000	2,960	-	-	-	-	-	-	-	-
Proceeds from Sale of intangible & tangible Assets	-	-	-	-	-	-	-	-	-	-
Net Transfers (to)/from Reserves	4,129	(524)	(534)	(536)	(858)	(858)	(858)	(858)	(858)	(858)
Total Capital (Balance Sheet) and Reserve Movements	(34,070)	(24,498)	(24,831)	(26,125)	(26,743)	(24,595)	(25,136)	(25,566)	(26,106)	(26,666)
Net Result (including Depreciation & Other non-cash items)	(14,702)	(15,293)	(15,909)	(16,549)	(15,805)	(13,167)	(13,305)	(13,734)	(14,021)	(14,134)
Add back Depreciation Expense (non-cash)	15,056	15,658	16,284	16,936	17,613	18,318	19,050	19,812	20,605	21,429
Less Other Income (non-cash)	(354)	(365)	(376)	(387)	(398)	(410)	(423)	(435)	(448)	(462)
Cash Budget Surplus	(0)	0	0	0	1,410	4,740	5,322	5,643	6,135	6,833

CORPORATE REPORTS FOR DECISION

Disability and Aboriginal Traineeships

Originating Officer	Unit Manager Human Resources - Rachel Read
Corporate Manager	Manager Human Resources - Steph Roberts
General Manager	Chief Executive Officer - Adrian Skull
Report Reference	GC190514R05

REPORT OBJECTIVE

This report seeks funding from Council to extend the Disability and Aboriginal trainee program. Estimated costs for six traineeships over a three year period are provided for two trainees each year, one disability and one Aboriginal trainee.

EXECUTIVE SUMMARY

The current Disability and Aboriginal Traineeships were approved by Council in April 2018 for a one year period (Report reference GC: 100418R03) and have been in place since July 2018. The traineeships (managed by Maxima) have delivered the following benefits:

- Fostered development of two multi-skilled employees who work across Council;
- Supported workforce planning by having younger people employed in Council;
- Contributed to the community by hosting an Aboriginal person and a person with a disability;
- Developed new employees in a cost effective manner.

RECOMMENDATION

That Council:

1. Endorses a three year Disability and Aboriginal Traineeship Program (six trainees over a three year period) at a cost of up to \$286,685 (over three years), for inclusion in the Annual Business Plan and Budget for public consultation.

GENERAL ANALYSIS

The following three tables provide an overview of estimated costs for each traineeship for the 2019/2020 financial year (depending on the level of schooling and years of experience), consisting of one disability and one Aboriginal placement. Note that for the first two programs below, the traineeship is for one year with Council, after which the trainee finishes their program with another Council (a further 2 years).

Certificate III in Civil Construction (38 Ordinary Hours Charge Out Rates)

Level	Year of Schooling	Hourly Charge out Rate	Approx Costs (12 months)
3	Yr 10+2, Yr 11+1, Yr12	\$20.82	\$31,637
4	Yr 10+3, Yr 11+2, Yr12+1	\$23.66	\$35,900

5	Yr 10+4, Yr 11+3, Yr12+2	\$26.98	\$41,005
6	Yr 10+5, Yr 11+4, Yr12+3	\$30.39	\$46,206

- Yr = school year, +1 etc indicates years of work experience

Certificate III in Horticulture (38 Ordinary Hours Charge Out Rates)

Level	Year of Schooling	Hourly Charge out Rate	Approx Costs (12 months)
1	Yr 10	\$18.22	\$27,134
2	Yr 10+1, Yr 11	\$19.59	\$29,175
3	Yr 10+2, Yr 11+1, Yr12	\$21.96	\$32,706
4	Yr 10+3, Yr 11+2, Yr12+1	\$24.13	\$35,944
5	Yr 10+4, Yr 11+3, Yr12+2	\$26.41	\$39,339
6	Yr 10+5, Yr 11+4, Yr12+3	\$28.89	\$43,032

- Yr = school year, +1 etc indicates years of work experience

Certificate III in Business. (38 Ordinary Hours Charge Out Rates)

Level	Year of Schooling	Hourly Charge out Rate	Approx Costs (12 months)
1	Yr 10	\$15.34	\$26,117
2	Yr 10+1, Yr 11	\$16.51	\$28,113
3	Yr 10+2, Yr 11+1, Yr12	\$18.97	\$32,292
4	Yr 10+3, Yr 11+2, Yr12+1	\$21.45	\$36,517
5	Yr 10+4, Yr 11+3, Yr12+2	\$24.35	\$41,462

6	Yr 10+5, Yr 11+4, Yr12+3	\$27.34	\$41,462
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- 1 Year traineeship, 1 year contract with City of Marion
- Yr = school year, +1 etc indicates years of work experience

Total projected costs over three years (taking into account projected annual award pay increases):

19/20 \$92,752

20/21 \$95,534

21/22 \$98,399

**The above costs are estimates only and GST is not included.*

DISCUSSION

The placements are managed through Maxima, with charges being fully inclusive of payment of wages and all associated employee and recruitment costs.

The City of Marion would be eligible for incentives up to a value of \$2750 per placement, which would be considered on a case by case basis.

The current trainees, Brandon and Isabelle have valued the opportunity to undertake a traineeship and have developed key transferable skills. When asked how they feel about their traineeship, the following comments were provided:

Isabelle - "I have grown in a friendly and supportive environment and have enjoyed rotating through different areas of Council. I have gained a wide range of administration and customer service skills".

Brandon - "I have enjoyed working within my team and felt supported in the workplace. I have developed valuable horticultural skills whilst working in Open Spaces".

Isabelle has applied for a role in Correctional Services and at the time of writing this report her application has progressed with a high chance of her gaining the role.

As part of the traineeship program, Administration would commit to exploring opportunities through external network, to support trainees with employment pathways beyond the traineeship period with the City of Marion, in order to ensure the investment made has longer term benefits.

Extending the program beyond the current traineeships and exploring employment pathways would continue to contribute towards our diversity and inclusion in the workforce goal and develop our reputation for making a real difference to the lives of Aboriginal Australians and people with disabilities, their families and the community.

Note, since the initial distribution of this report, there have been discussions regarding the introduction of a CALD (Cultural and Linguistic Diverse) traineeship as part of this traineeship program. Administration are in favour of this inclusion and are able to confirm Maxima are in a position to support.

Response to Minister re Housing Diversity DPA

Originating Officer	Senior Policy Planner - David Melhuish
Corporate Manager	Acting Manager Development and Regulatory Services - Stephen Zillante
General Manager	General Manager City Development - Abby Dickson
Report Reference	GC190514R06

REPORT OBJECTIVE

To seek Council's direction and resolution on the reply to the Minister's response to the Housing Diversity Development Plan Amendment (DPA), following discussion of the matter at the Elected Members Forum on 30 April 2019 and further consideration by the Urban Planning Committee (UPC) on 7 May 2019.

RECOMMENDATION

That Council:

1. Endorses a letter of response (as attached as Option 1 Response Letter to this report) to the Minister for Planning , in relation to the Part 1 of the Housing Diversity Development Plan advising that Council does not support the proposal to retain the Medium Density and Regeneration Policy Areas in the vicinity of the Regional Centre.

OR

Endorses a letter of response (as attached as Option 2 Response Letter to this report) to the Minister for Planning , in relation to the Part 1 of the Housing Diversity Development Plan advising that Council is prepared to consider a compromise position to the Minister's proposed changes to Part 1 of DPA. Council proposes to retain a section of the Medium Density Policy Area, in a strip form, between the boundary of the Suburban Activity Node Zone (SANZ) and the proposed Marion Plains Policy Area. This will provide opportunity for development at medium densities, forming an appropriate transition in densities between the higher density SANZ and the lower density residential areas.

2. Endorses splitting the DPA into two parts to allow further public consultation to be undertaken regarding the proposed Urban Corridor Zone on Marion Road as outlined in this report
3. Endorses splitting the DPA into two parts to allow further public consultation to be undertaken regarding Foothills and Seaside Policy Area as outlined in this report
4. In its written response to the Minister for Planning requests the Minister ensure that the new design code ensures appropriate design standards are applied to achieve high quality infill development

DISCUSSION

The Minister has reviewed the Housing Diversity DPA, and whilst supportive of a large proportion of the policy outcomes sought by Council, has identified a number of areas in which he believes require further consideration.

The Minister proposes to split the DPA into two parts to enable progression of a bulk of the DPA (Part 1)

whilst areas requiring further consideration/community consultation are to be included in (Part 2).
(The Minister's letter of response is attached as Attachment 1).

The Minister's proposed actions for the DPA were discussed by Members at the 30th of April 2019 Elected Member Forum. The key issues discussed and Member's responses to those issues are attached to this report (Attachment 2).

The UPC (7 May 2019) considered the issues and responses raised by Members at the Forum and have provided Council with a recommended response to the Minister in relation to the Minister's proposed amendments /action for the DPA. The UPC recommended:

1. *Administration develop the following two responses in relation to the Minister's proposed actions for the Housing Diversity Development Plan Amendment:*
 - *Response 1 – Advising that Council does not support Part 1 of the Minister's proposed DPA, specifically as it relates to the Minister's proposed removal of the Marion Plains Policy Area in areas near the suburban activity node zone.*
 - *Response 2 – Propose a compromise position to Part 1 of the Minister's proposed DPA, proposing a strip of medium density zoning between the suburban activity node zone and Marion Plains Policy area (administration to prepare map proposing compromise)*
2. *Council support the Minister's proposal for Part 2 of the DPA to undertake further public consultation for the following two areas:*
 - *Urban corridor zone on Marion Road (including additional properties South of Finnis St and Alawoona Avenue to Sturt River)*
 - *The proposed changes to the spatial extent of the Foothills and Seaside Policy areas made post DPA public consultation*
3. *Administration include in the response to the Minister the importance of design standards to achieve high quality infill development under the new planning reforms.*

Part 1 (Includes zoning surrounding Regional Centre)

The Minister proposes to amend policy in some sections of Part 1 of the DPA.

Specifically the Minister proposes to amend the DPA to retain the existing Medium Density Policy Area and Regeneration Policy Area in the vicinity of the Regional Centre Zone, instead of Council's proposal to rezone all properties outside of the proposed Suburban Activity Zone to the lower density 'Marion Plains Policy Area'.

A table describing these policy areas is attached as Attachment 3 to this report.

The Minister believes that these sites are strategically located to the Marion Shopping Centre and key transport links, and notes the amount of infill activity that has already occurred to date. Members of the UPC have put forward two options of reply to the Minister on the above proposal:

Administration have prepared two options in responses to Part 1 of the DPA for Councils consideration. The options have been developed based on the feedback received from Members at the Elected Member Forum and UPC with option 2 offering a compromise position.

Option 1

Council advises that it is not willing to support the Minister's proposal to retain the existing Medium Density/Regeneration Policy Areas in place of Council's proposed change to the Marion Plains Policy Area. Council is of the opinion that the areas in question have already been detrimentally affected by the substantial growth of higher density infill development and the situation is no longer sustainable. Whilst not trying to stop infill development in the area Council seeks to reduce the impacts by ensuring development of a more appropriate scale.

Through the DPA, Council has sought to meet the State Government's aspiration for increasing densities within the inner metropolitan areas by proposing the opportunity for higher density residential development in strategically located areas to reduce the impacts associated with infill development on local streets. To that end, Council has proposed the Suburban Activity Node Zone around the Regional Centre Zone and in close proximity to high level public transport, and the Urban Corridor Zone along Marion Road.

Option 2

Council is prepared to consider a compromise position to the Minister's proposed changes to Part 1 of DPA. Council proposes to retain a section of the Medium Density Policy Area, in a strip form, between the boundary of the Suburban Activity Node Zone (SANZ) and the proposed Marion Plains Policy Area. This will provide opportunity for development at medium densities, forming an appropriate transition in densities between the higher density SANZ and the lower density residential areas.

Direction is sought from Council on how it wishes to respond to the Minister regarding the zoning around the Regional Centre. To assist Council in its decision making, a number of maps have been created and are included in *Attachment 4*

Part 2 (Areas that require further public consultation)

The Minister's issues of concern relate primarily to the extent of post consultation changes made to the Urban Corridor Zone and the areas excluded from the Foothills and Seaside Policy Area. The Minister raises the issue of procedural fairness for the community and their ability to comment on changes of policy that directly affect their properties.

Specifically, the Minister seeks Council's comment on his proposal to split the Urban Corridor Zone along Marion Road and the Residential Zone, Escarpment Policy Area and Foothills and Coastal Policy Area, as it applies to :

- Marino (north of Bundarra Road);
- Seacliff Park;
- Seaview Downs;
- Seacombe Heights; and
- Darlington

from the DPA, to enable further consideration and consultation through a future stage of the DPA (Part 2).

Members of the UPC have put forward the following response to the Minister on the above proposal for Council's consideration.

Urban Corridor Zone

Council advises that it is prepared to undertake further public consultation for properties which would be affected by the proposed changes in potential building height within the Urban Corridor Zone, as designated in the draft DPA for Minister's Approval. Council further advises that it intends to undertake further consideration on the merits of including the following additional properties within the zone, as they could provide better continuity for mixed use along Marion Road:

- 760 - 778 Marion Road, Marion
- 835 – 841, 875 – 881, 895 - 899 Marion Road, Mitchell Park.

A map showing the additional properties is attached as Attachment 5

Southern Suburbs Policy Areas

Council advises that it is prepared to undertake further public consultation for properties affected by the proposed policy areas Escarpment Policy Area and Foothills and Coastal Policy Area, as it applies to:

- Marino (north of Bundarra Road)
- Seacliff Park
- Seaview Downs
- Seacombe Heights; and
- Darlington

as designated in the draft DPA for Minister's Approval. A map showing the delineation between these policy areas is attached as *Attachment 6 (Areas to be split from the DPA)*

The Importance of Quality Design

Due to the detrimental impacts associated with infill housing experienced by many residents in the Council area, Council is seeking that the Minister ensure that appropriate design standards to achieve high quality infill development on conventional allotments, be given due consideration under the new planning reforms. This has been included in the draft response to the Minister attached to this report.

Proposed additional provision relating to 'dwelling'

Administration are seeking Council's opinion on including a new policy provision within all residential policy areas. Currently the Development Plan designates minimum site areas and allotment frontages etc. for each form of dwelling type (detached dwelling through to residential flat building). In certain circumstances, where an application for more than one dwelling is proposed, case law now states that either individual titles must exist or an associated land division application is required to legally define the type of dwelling to be assessed. Without the aforementioned requirements the dwelling can only be defined as a 'dwelling'. The Development Plan does not provide criteria in which to assess a 'dwelling' in terms of site area and dimensions. Administration is proposing that a new provision is included in each residential policy area stating that in instances where a dwelling doesn't meet the specific dwelling types outlined in the Development Plan the dwelling is assessed against the criteria associated with a detached dwelling or similar. This issue is to be discussed further with DPTI to see whether Council can include this additional provision within the DPA without the requirement for further public consultation given it is a procedural change.

The proposed letter of response to the Minister (Option 1 and Option 2) is attached (Attachment 7)

The Minister is seeking a response from Council to his proposed changes by 16 May 2019 (6 weeks from date of Minister's letter).

Communications Plan:

Following Council's endorsed direction on how it wishes to respond to the Minister the following public communications will be undertaken:

- Media Release provided to the Messenger
- Article will be included in the edition of City Limits
- Talking points will be distributed to Elected Members to assist in answering queries from residents

Next Steps:

- The Minister will consider Council's response to the Minister's proposed changes to the DPA.
- The Minister will make a final decision on the DPA.
- If the DPA is split into two parts, Council to undertake the required amendments to the DPA to prepare it for public consultation.
- Part 2 of the DPA placed on public consultation
- Outcomes of community consultation will be reported back to Council and the Minister

Attachment

#	Attachment	Type
1	Housing Diversity DPA - letter from Minister (002)	PDF File
2	Summary - Elected Members Forum 30 April 2019	PDF File
3	Comparisons between Policy Areas	PDF File
4	Maps for Consideration and Comparison	PDF File
5	Urban Corridor Zone – Inclusion of allotments into Zone	PDF File
6	Areas to be split - Marion Housing Diversity DPA	PDF File
7	Housing Diversity DPA - letter to the Minister	PDF File



Government
of South Australia

The Hon Stephan Knoll MP
Member for Schubert

Mr Adrian Skull
Chief Executive Officer
City of Marion
PO Box 21
OAKLANDS PARK SA 5046

Attention: Mr David Melhuish, Senior Policy Planner

Dear Mr Skull

Request to consider the Housing Diversity Development Plan Amendment for Approval

I refer to your letter requesting approval for the above-mentioned Development Plan Amendment (DPA).

I have reviewed the DPA (pursuant to Section 25(15) of the *Development Act 1993* [the Act]) and, whilst in support of the policy outcomes sought in large part, I consider that there remain a number of issues which require further consideration.

Rather than delay the DPA in full, and in order to provide certainty for the Council and community, I propose to split the DPA (pursuant to Section 25(15)(f) of the Act), to enable progression of the bulk of the DPA whilst these issues are further considered. Please note that I also propose to amend Part 1 of the DPA (pursuant to Section 25(15)(d) of the Act).

Maps are attached showing the areas:

- a) to be split from the DPA; and
- b) areas for amendment within Part 1 of DPA.

Splitting the DPA

The issues of concern are primarily in relation to the extent of post consultation changes made to the Urban Corridor Zone, and the areas excluded from the Foothills and Seaside Policy Area.

I consider that the extent of changes made raise issues of procedural fairness for the community, and their ability to comment on policies that directly affect their properties. As such, I propose that the following areas are split from the DPA to enable Council to undertake further consultation with affected property owners and government agencies.



The Urban Corridor Zone

The consultation version of the Urban Corridor Zone sought development up to 3 storeys, with specific sites (identified on Concept Plans) that had higher building limits (of up to 4 or 5 storeys).

The approval version of the DPA seeks development up to 3 storeys, however for sites of 2000m² or more heights are increased to 5 storeys. Thus, subject to amalgamation of allotments, the potential for 5 storey development is more broadly applicable along the corridor without adjoining property owners being aware of this change.

Whilst in principle I am supportive of the potential for 5 storey development along Marion Road, I consider that the impacts of this change warrant consultation with the community and government agencies, to ensure that awareness of this development potential is more broadly understood.

Furthermore, the proposed expansion of the Urban Corridor Zone at Marion Road, South Plympton, seeks to include all of the land in the ownership of the Forbes Shopping Centre in the Urban Corridor Zone. However, Council has not provided evidence that the property owners adjacent to the new Zone boundary were aware of the change and the potential impacts the redevelopment of the site may have, had their views been considered.

Whilst I do not object in principle to this expansion of the Urban Corridor Zone in this circumstance, I consider that the surrounding property owners (in particular) should be advised of, and have the capacity to have input into the proposed change to the zone boundary.

Accordingly, I request that Council undertake consultation on the Urban Corridor Zone, as proposed in the approval version of the DPA, prior to resubmitting for my further consideration in Part 2 of the DPA.

Residential Zone – Southern Suburbs

I note that following consultation Council resolved to reinstate existing Policy Areas without further consultation with affected property owners.

I note that for those areas in Marino, Seacliff Park, Seaview Downs, Seacombe Heights and Darlington, Council was seeking to balance potential for increased development with community concerns regarding impacts on amenity and overlooking. However, I consider that the dissection of these suburbs has been undertaken without proper consideration of the views of directly affected owners, including impacts on development opportunity. To this extent I am aware of a number of property owners who now feel aggrieved by the proposed return to the status quo, without the opportunity to provide comment for Council's consideration in advance of formal submittal.

SCANNED

I therefore propose splitting the Residential Zone, Escarpment Policy Area and Foothills and Coastal Policy Area, as it applies to Marino (north of Bundarra Road), Seacliff Park, Seaview Downs, Seacombe Heights and Darlington, from the DPA to enable Council to undertake further consultation. This will ensure that affected property owners and the community have the opportunity to provide upfront feedback on the changes that Council has proposed. Council will also need to consult with relevant government agencies, in particular the Mineral Resources Division of the Department for Energy and Mining, given the proximity of some of these areas to the Linwood Quarry.

I also note that part of Seacliff Park is subject to possible rezoning through the Seacliff Park Residential and Centre DPA, soon to be released for consultation. Council will need to be mindful of community understanding of proposed outcomes and changes through the consultation process.

It is also acknowledged that Council proposes the reinstatement of the Southern Policy Area for Sheidow Park, Trott Park and O'Halloran Hill. Having carefully considered the matter, I am of the view that the impacts of this policy change are minimal and accordingly am not seeking further consultation in this area.

I therefore seek Council's comment on my proposal to split the Urban Corridor Zone and the Residential Zone at Marino, Seacliff Park, Seaview Downs, Seacombe Heights and Darlington, as shown on the attached map, from the DPA (pursuant to section 25(15)(f) of the Act), enabling further consideration and consultation through a future stage of the DPA.

Amendments to Part 1 of the DPA

In addition to the above, I consider that the balance of the DPA (Part 1) requires some amendment prior to being suitable for approval as detailed below.

Existing Medium Density and Regeneration Policy Areas

From the outset of the DPA process, the Department of Planning, Transport and Infrastructure (DPTI) expressed concern at the proposed rezoning of existing Medium Density and Regeneration Policy Area sites in the vicinity of the Regional Centre Zone to the lower density Marion Plains Policy Area.

Given the strategic location of these sites adjacent the Marion Shopping Centre and key transport links, and the amount of infill activity which has already occurred to date, the retention of the current zoning is considered suitable in the circumstances, to maintain potential for additional medium density development and housing diversity.

Accordingly I propose to amend the DPA to retain the Medium Density Policy Area and Regeneration Policy Area, as per the status quo.

SCANNED

Residential Zone west of the Suburban Activity Node Zone at Warradale.

This area is currently within the Medium Density Policy Area of the Residential Zone. The consultation version of the DPA included this area in the "Transition Area" of the Suburban Activity Node Zone which allowed for mixed use development up to 3 storeys in height.

The approval version of the DPA has now included this area in the Marion Plains Policy Area of the Residential Zone, with a low density single storey focus. With no clear rationale for change, and noting the significant loss of existing development rights this change will cause, the amendment is considered inappropriate.

I propose to amend the DPA to retain this area in the Medium Density Policy Area, thereby maintaining the status quo.

I therefore seek Council's comment on my proposal to amend the DPA (pursuant to section 25(15)(d) of the Act) as outlined above. A copy of the Amendment for Part 1 (showing amendments in track changes) is attached for Council's information.

Planning Reforms

As you are aware, the passing of the *Planning, Development and Infrastructure Act, 2016* provides for the introduction of the Planning and Design Code (the Code). The Code is intended to provide a consistent and contemporary planning policy framework across the State, and is a key priority for the Department.

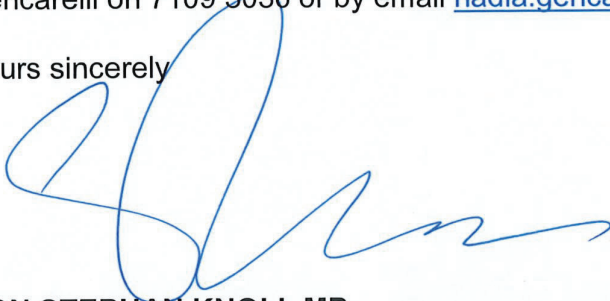
Given the significant community interest in the DPA, in order to give the community some certainty moving forward, I am keen to see this DPA move forward and be finalised. Council should however be aware that the finalised affected zones and policy modules will need to be revisited as part of the finer grained transition to the Code.

In closing therefore, and in accordance with section 25(15)(d) and (f) of the Act, I seek your response on my proposals outlined above. It would be appreciated if Council could provide a response back to me within six weeks from the date of this letter. Please note I will assume if no response is received by this date that Council has no objection or comment to make on the proposed split and amendments to the DPA.

SCANNED

If you require any assistance or additional information in the interim please do not hesitate to contact Abi Coad on 7109 7039 or by email abi.coad@sa.gov.au, or Nadia Gencarelli on 7109 3036 or by email nadia.gencarelli@sa.gov.au.

Yours sincerely

A handwritten signature in blue ink, appearing to be 'Stephan Knoll', written over a large, light blue circular scribble.

HON STEPHAN KNOLL MP
MINISTER FOR TRANSPORT, INFRASTRUCTURE AND LOCAL GOVERNMENT
MINISTER FOR PLANNING

4 April 2019

Att: Map of areas to be split
Map of areas for amendment
Draft Amendment – Part 1 of the DPA

SCANNED

Elected Members Forum 30 April 2019 Housing Diversity DPA.

Comments/Feedback from Elected Members

Part 2 – elements of DPA Minister requires further consideration/notification

Urban Corridor Zone

- Issues with public consultation – Policy has changed between DPA draft for consultation and the DPA draft provided to Minister for approval (maximum heights for the entire corridor were changed from 3 storeys to 5 storeys)
- The Minister requires that properties affected by the proposed Urban Corridor Zone be re-notified to enable procedural fairness.

Elected Member Feedback:

Undertake public consultation for properties within the zone and properties adjacent the zone which would be affected by the change in the heights.

Foothills and Seaside Policy Area

- Issues with public consultation – Policy has changed between DPA draft for consultation and the DPA draft provided to Minister for approval
- Previously – All properties within Marino, Seacliff Park, Seaview Downs, Seacombe Heights and Darlington were included in the new policy area
- Post consultation – above suburbs were dissected, removing steeper land from policy area and covered by existing policy (larger site areas/frontages etc) under a new policy area name (Escarpment)
- The Minister requires that properties affected by the proposed changes to the spatial extent of the Foothills and Seaside Policy Area be re-notified to enable procedural fairness.

Elected Member Feedback:

Undertake public consultation for properties affected by the proposed changes to the spatial extent of the Foothills and Seaside Policy Area.

Option raised of providing the community with the option of either retaining the spatial extent of the policy area designated in the draft DPA for Minister's Approval OR the spatial extent of the policy area designated in the draft DPA for consultation.

DPTI has advised that the policy within the DPA needs to be Council's "endorsed position" and should not contain "options". Therefore Council needs to decide which option (for the Southern Area) it is comfortable with.

Part 1 (Minister prepared to sign off this section of the DPA)

- Minister is prepared to sign off Part 1 subject to the existing Medium Density and Regeneration Policy Areas surrounding the Regional Centre Zone be retained rather than be changed to the Marion Plains Policy Area.

Elected Member Feedback:

- **Council to advise the Minister that Council is not willing to support the Minister's proposal to retain the existing Medium Density/Regeneration Policy Areas in place of Council's proposed change to the Marion Plains Policy Area.**

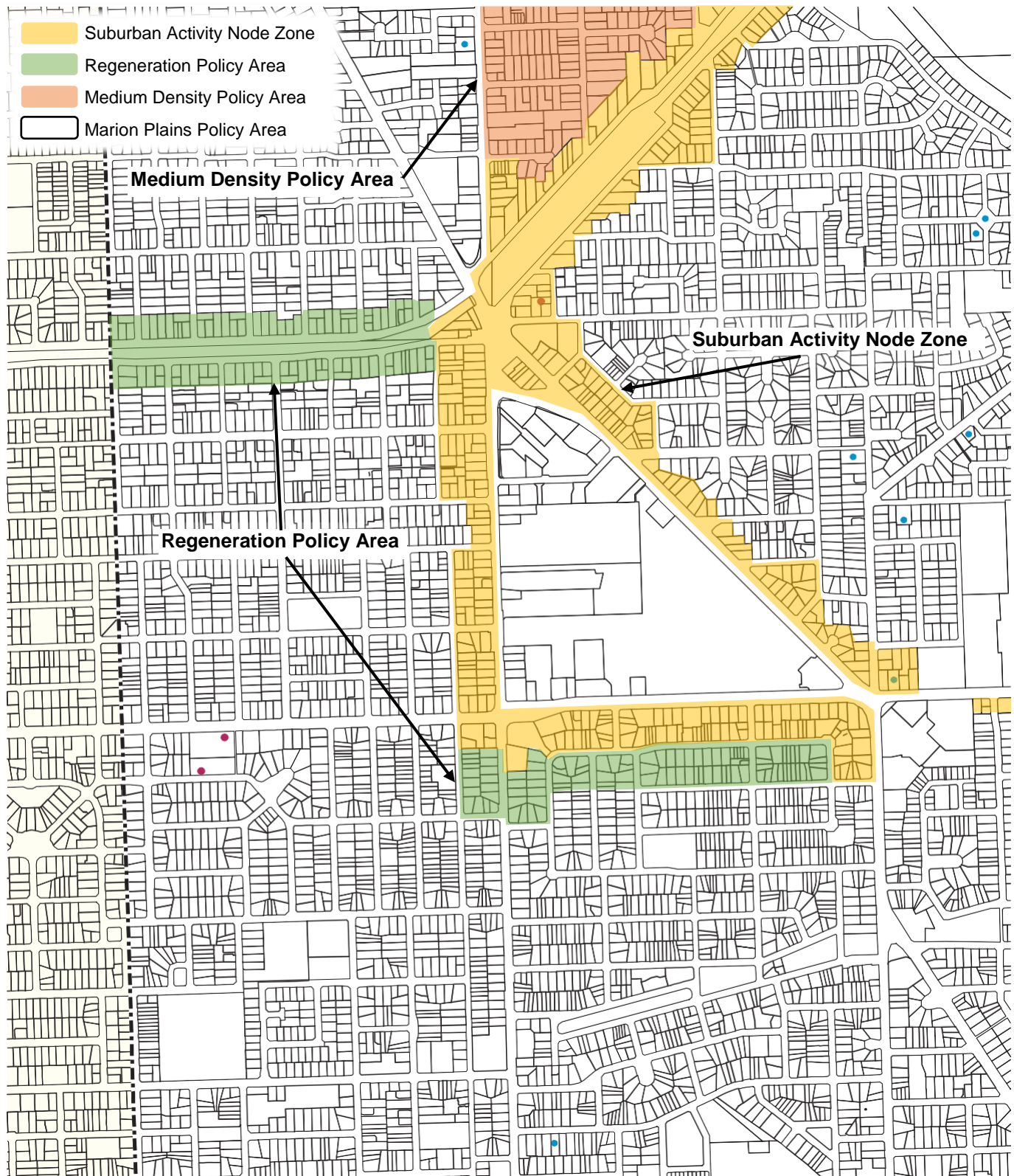
COMPARISON BETWEEN RESIDENTIAL POLICY AREAS

Dwelling Type	Marion Plains Policy Area				Medium Density Policy Area				Regeneration Policy Area			
	Site Area (m²)	Frontage (m)	Max Building Height	Site Coverage	Site Area (m²)	Frontage (m)	Max Building Height	Site Coverage	Site Area (m²)	Frontage (m)	Max Building Height	Site Coverage
Detached	350	10	2	40%	300	10	2	40%	250	9	3	40%
Semi-detached	350	10	2	40%	270	9	2	40%	220	8	3	40%
Row	300	9	2	40%	210	7	2	40%	170	7	3	40%
Group	350	20	2	40%	250	18	2	40%	250/200 (1/2 storey)	18	3	40%
Residential flat building	350	20	2	40%	250	18	2	40%	250/200/150 (1/2/3 storey)	18	3	40%

	Min. Building Height	Max Building Height	Dwellings/ha / site area
URBAN CORRIDOR ZONE	2 storeys	3 storeys (up to 12.5m)	70/ha = 143m²
Generally along Marion Road			
Site meets following criteria: <ul style="list-style-type: none">Exceeds 2000 m² in areaDepth 40m +Frontage to Marion RoadVehicle access from side street	2 storeys	5 storeys (up to 18.5m)	70/ha = 143m²
SUBURBAN ACTIVITY NODE ZONE	2 storeys	Site < 2000m² 3 storeys (up to 12.5m) Site > 2000m² 4 storeys (up to 16.5m)	50/ha = 200m²

Dwelling Type	Foothills and Seaside Policy Area					Escarpment Policy Area <i>(currently Hills Policy Area)</i>			
	Site Gradient	Site Area (m²)	Frontage (m)	Max Building Height	Site Coverage	Site Area (m²)	Frontage (m)	Max Building Height	Site Coverage
Detached	< 1 in 8	350	10	2	40%	< 1 in 10 1 in 10 to 1 in 5 > 1 in 5	700 900 1100	18 20 20	35%
Semi-detached	> 1 in 8	400	400						
Row	< 1 in 8 > 1 in 8	300 350	9 10	2	40%				
Group	< 1 in 8 > 1 in 8	300 400	20 20	2	40%	< 1 in 10 1 in 10 to 1 in 5 > 1 in 5	700 900 1100	18 20 20	35%
Residential flat building	< 1 in 8 > 1 in 8	300 400	20 20	2	40%				

Zone and Policy Area Map for Minister's Approval



Zone / Policy Area

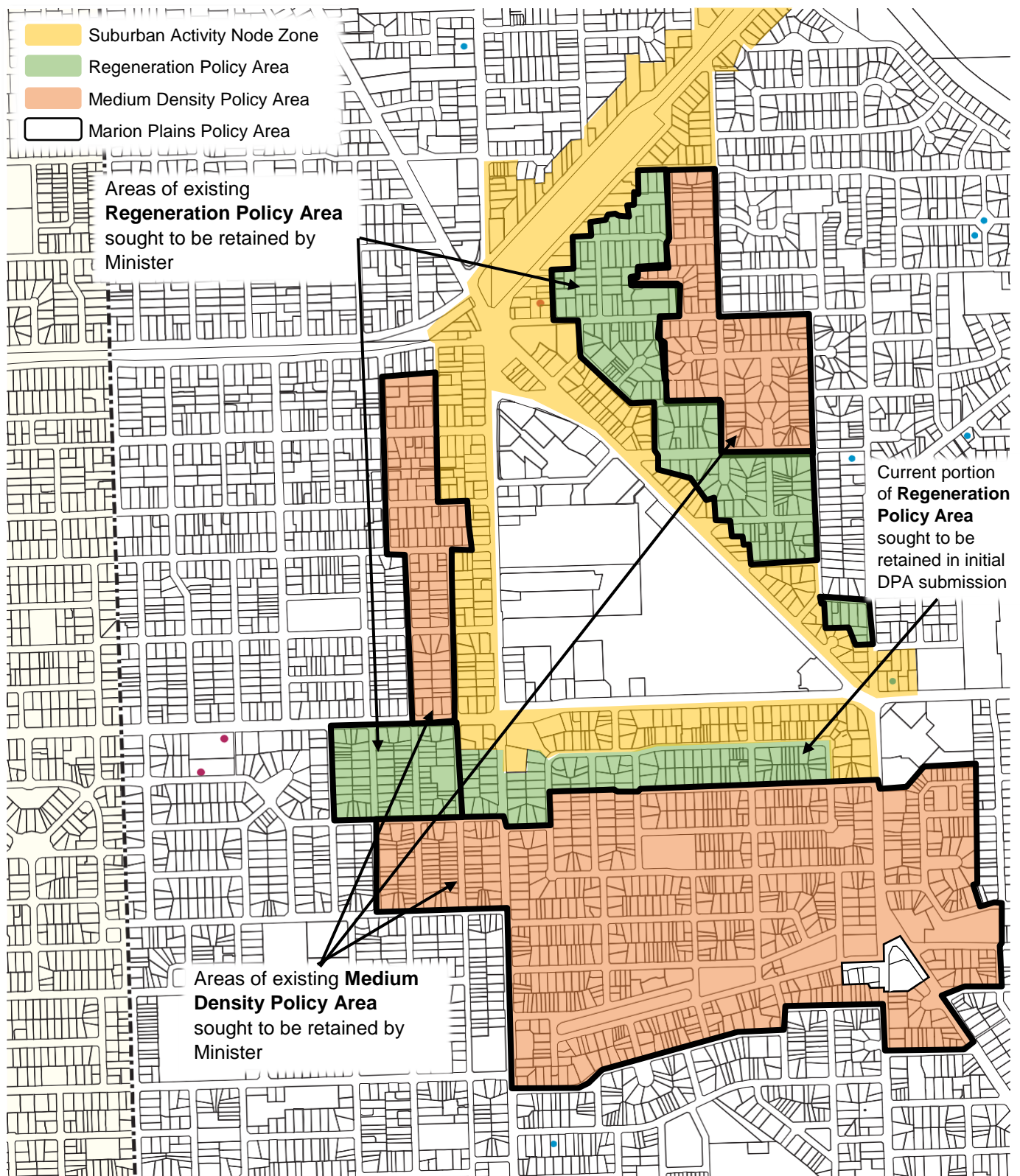
Suburban Activity Node Zone
Regeneration Policy Area
Medium Density Policy Area
Marion Plains Policy Area

Building Height

Min 2 storey; Max 3 storey (<2000m ²), 4 storey (>2000m ²)
3 Storeys (12m max)
2 Storeys (9m max), third storey addition permitted within roof space (10m max)
2 Storeys (9m max)

Minister's Proposal Map

Minister's proposed amendments to Council's DPA.



Zone / Policy Area

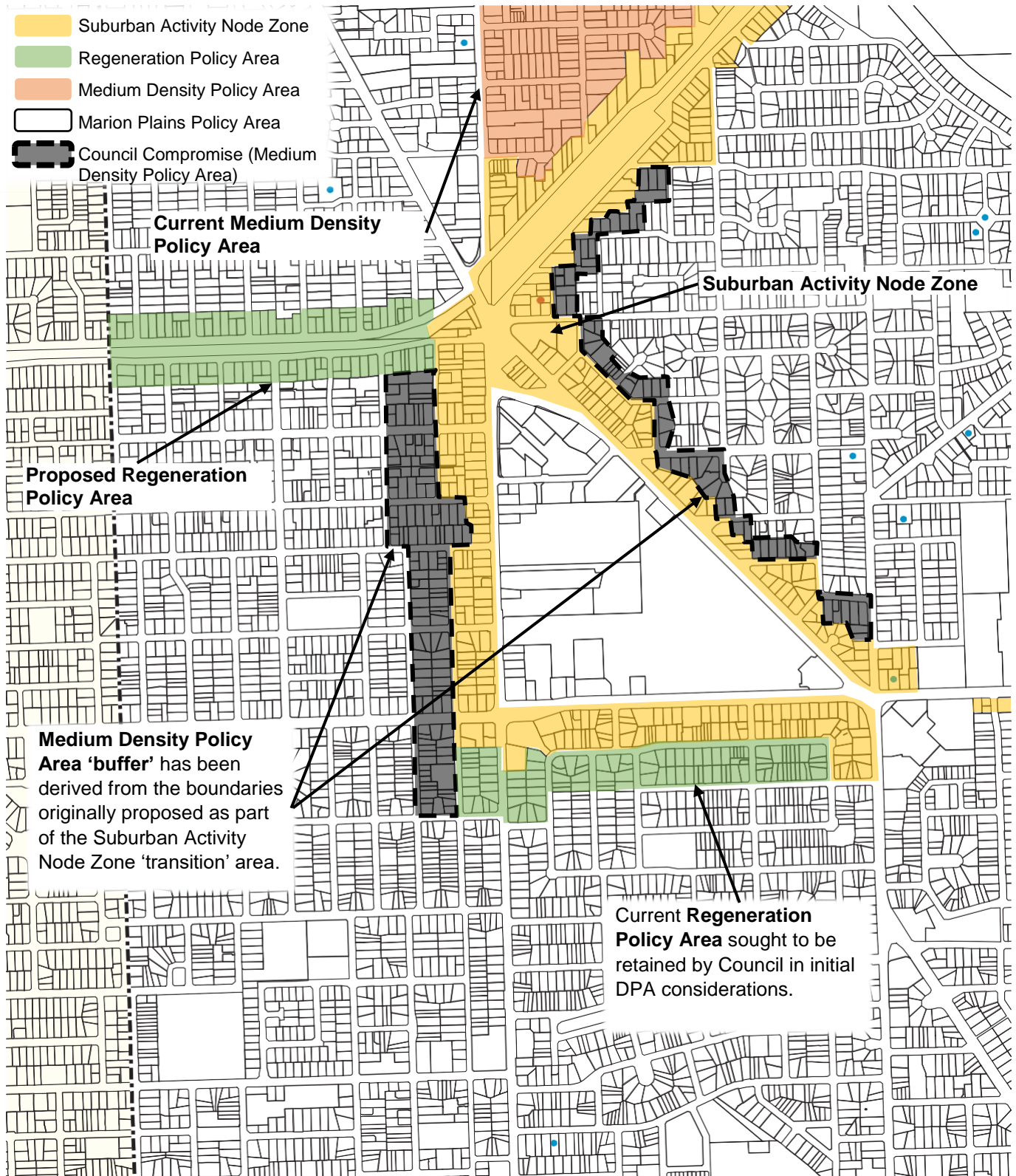
- Suburban Activity Node Zone
- Regeneration Policy Area
- Medium Density Policy Area
- Marion Plains Policy Area

Building Height

- Min 2 storey; Max 3 storey (<2000m²), 4 storey (>2000m²)
- 3 Storeys (12m max)
- 2 Storeys (9m max), third storey addition permitted within roof space (10m max)
- 2 Storeys (9m max)

Proposed Council Compromise to Minister's Proposal

Council's proposed compromise buffer between Suburban Activity Node Zone and existing Marion Plains Policy Area. Medium Density Policy Area shaded black.



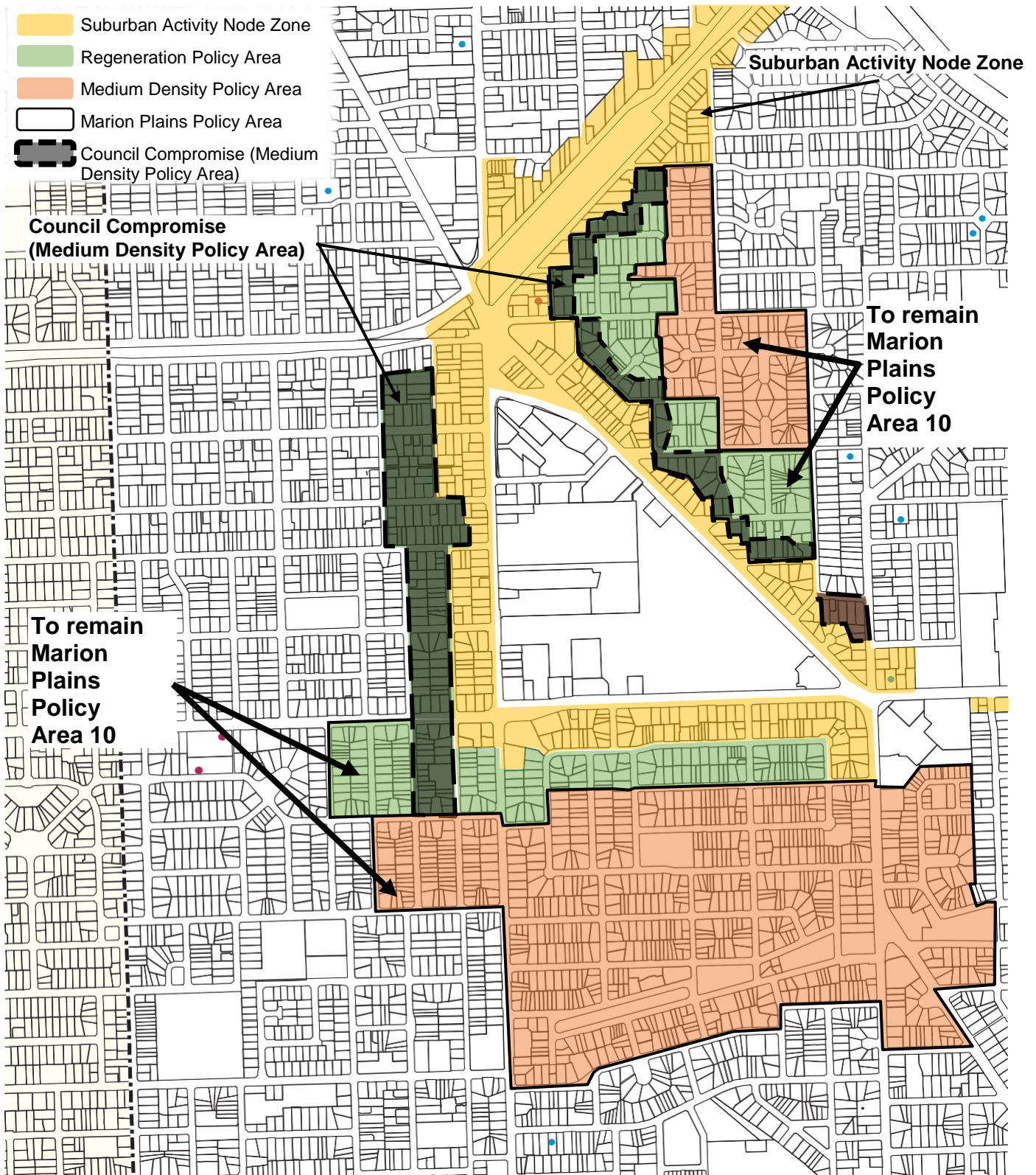
Zone / Policy Area

Building Height

Suburban Activity Node Zone	Min 2 storey; Max 3 storey (<2000m ²), 4 storey (>2000m ²)
Regeneration Policy Area	3 Storeys (12m max)
Medium Density Policy Area	2 Storeys (9m max), third storey addition permitted within roof space (10m max)
Marion Plains Policy Area	2 Storeys (9m max)
Council Compromise	2

Proposed Council Compromise overlayed over Minister's Proposal

Council compromise illustrated as a dashed black outline and overlayed over Minister's proposal



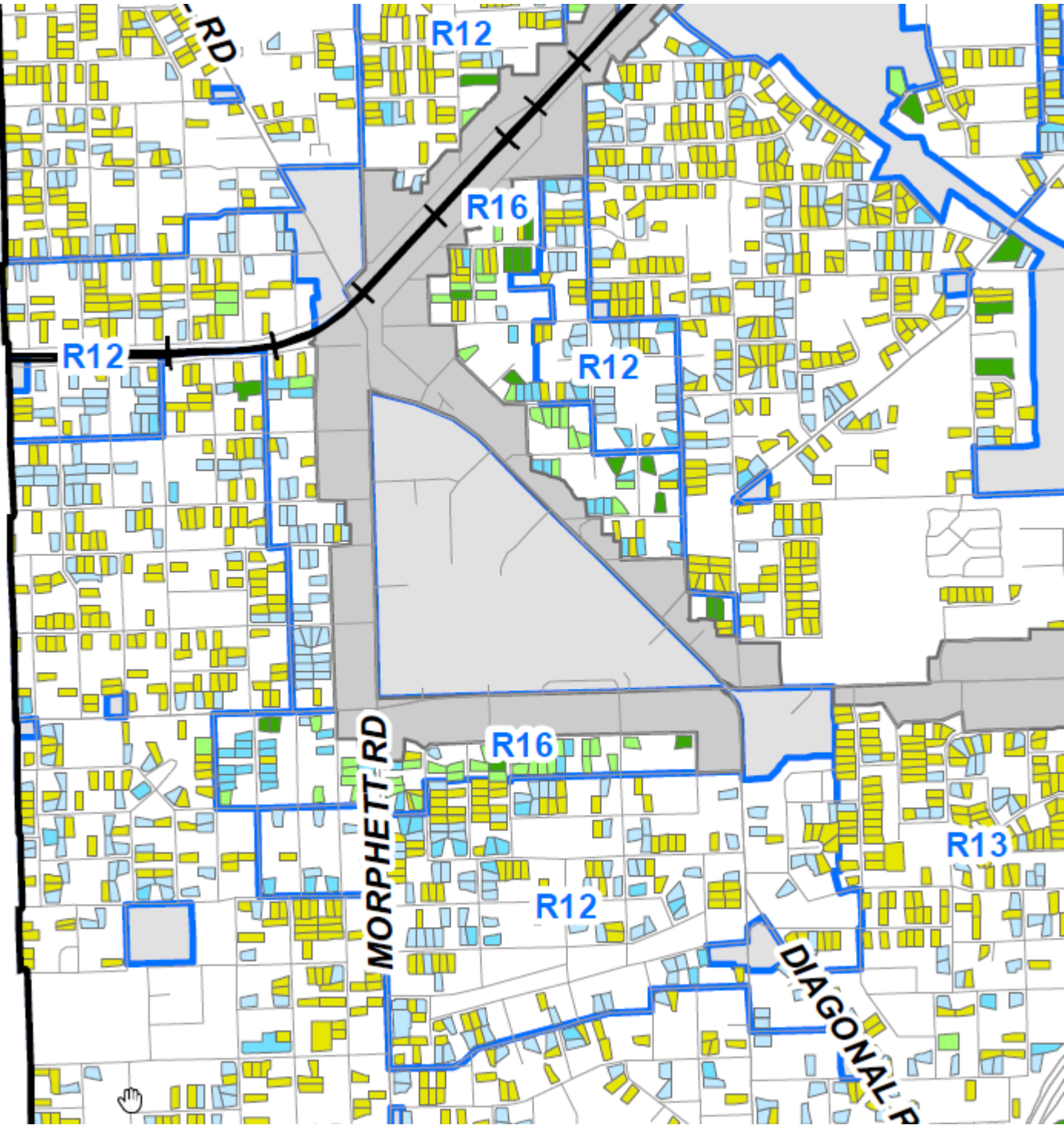
Zone / Policy Area	Building Height
Suburban Activity Node Zone	Min 2 storey; Max 3 storey (<2000m ²), 4 storey (>2000m ²)
Regeneration Policy Area	3 Storeys (12m max)
Medium Density Policy Area	2 Storeys (9m max), third storey addition permitted within roof space (10m max)
Marion Plains Policy Area	2 Storeys (9m max)
Council Compromise	2

MAXIMUM POTENTIAL INCREASE IN DWELLINGS

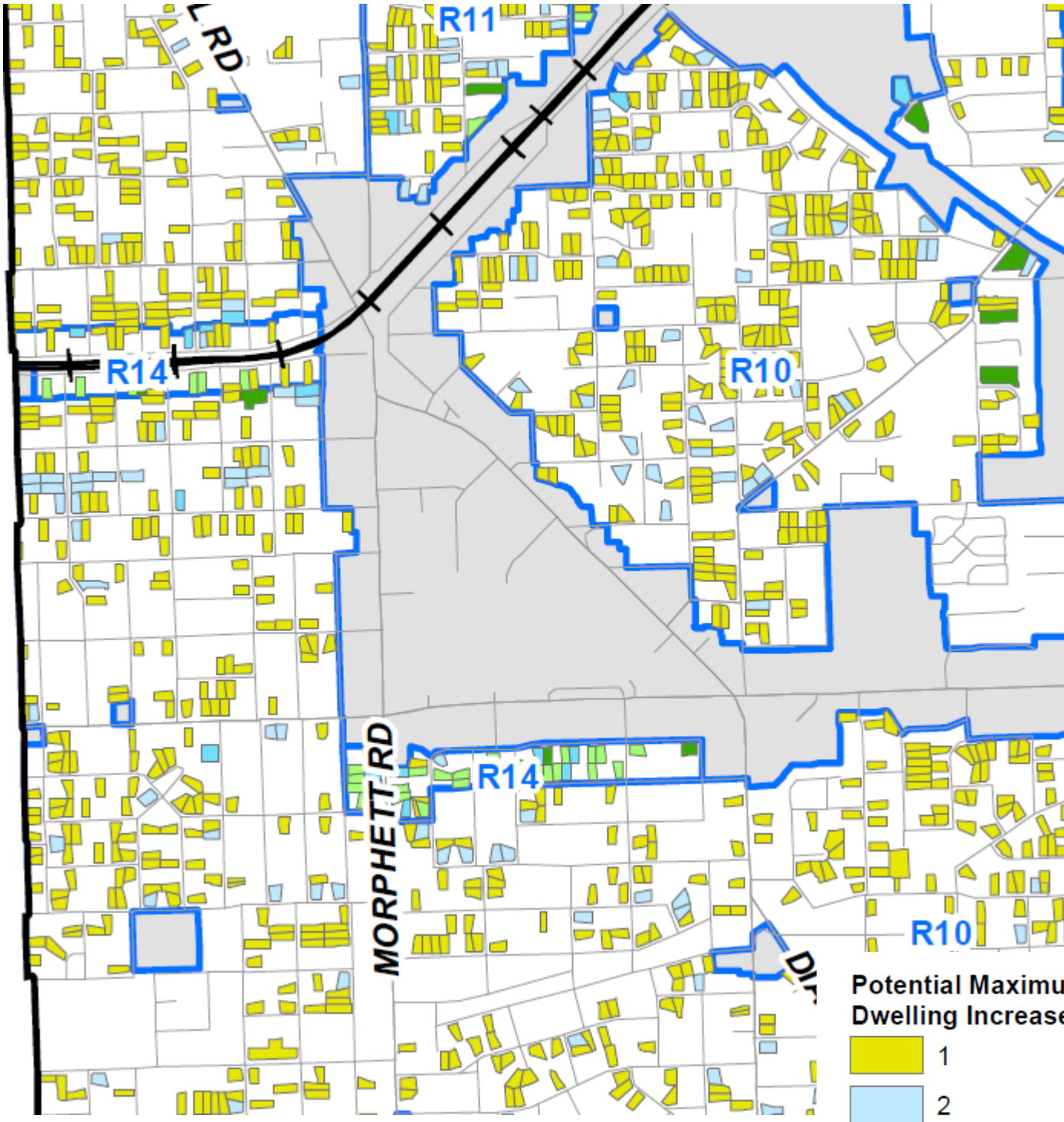
in areas covered by current R12 (Medium Density PA) and R16 (Regeneration PA)
surrounding RCe (Regional Centre Zone)

CURRENT DEVELOPMENT PLAN

DPA – COUNCIL VERSION FOR MINISTER’S



Approximately **375** allotments can be divided up into one or more additional allotments
(mixture of potential dwelling increases from one additional dwelling through to five additional dwellings)

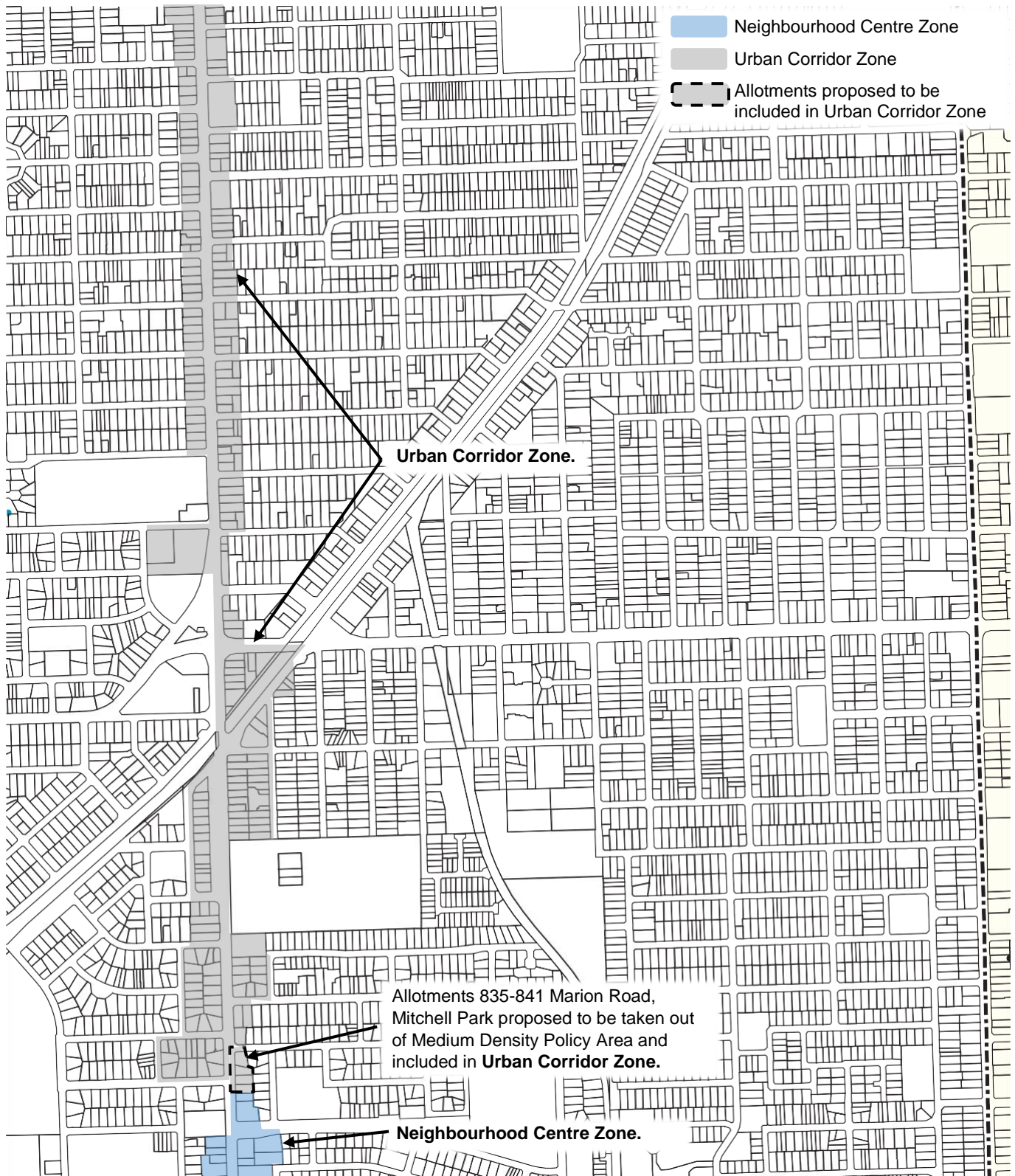


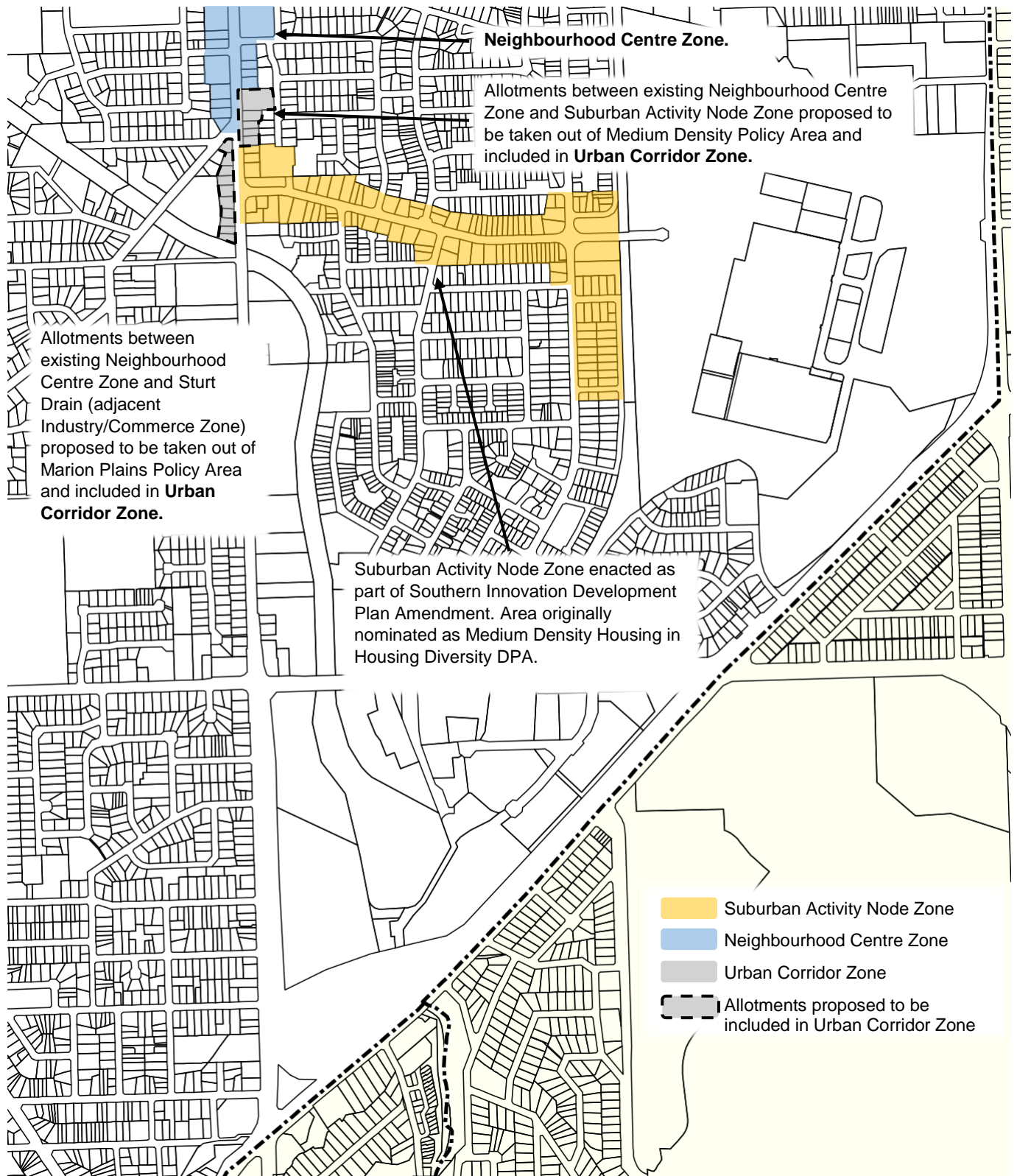
Approximately **195** allotments can be divided up into one or more additional allotments
(majority can only be divided up to allow one additional dwelling)



Urban Corridor Zone – Inclusion of allotments into Zone

Council proposal to include additional allotment to Urban Corridor Zone





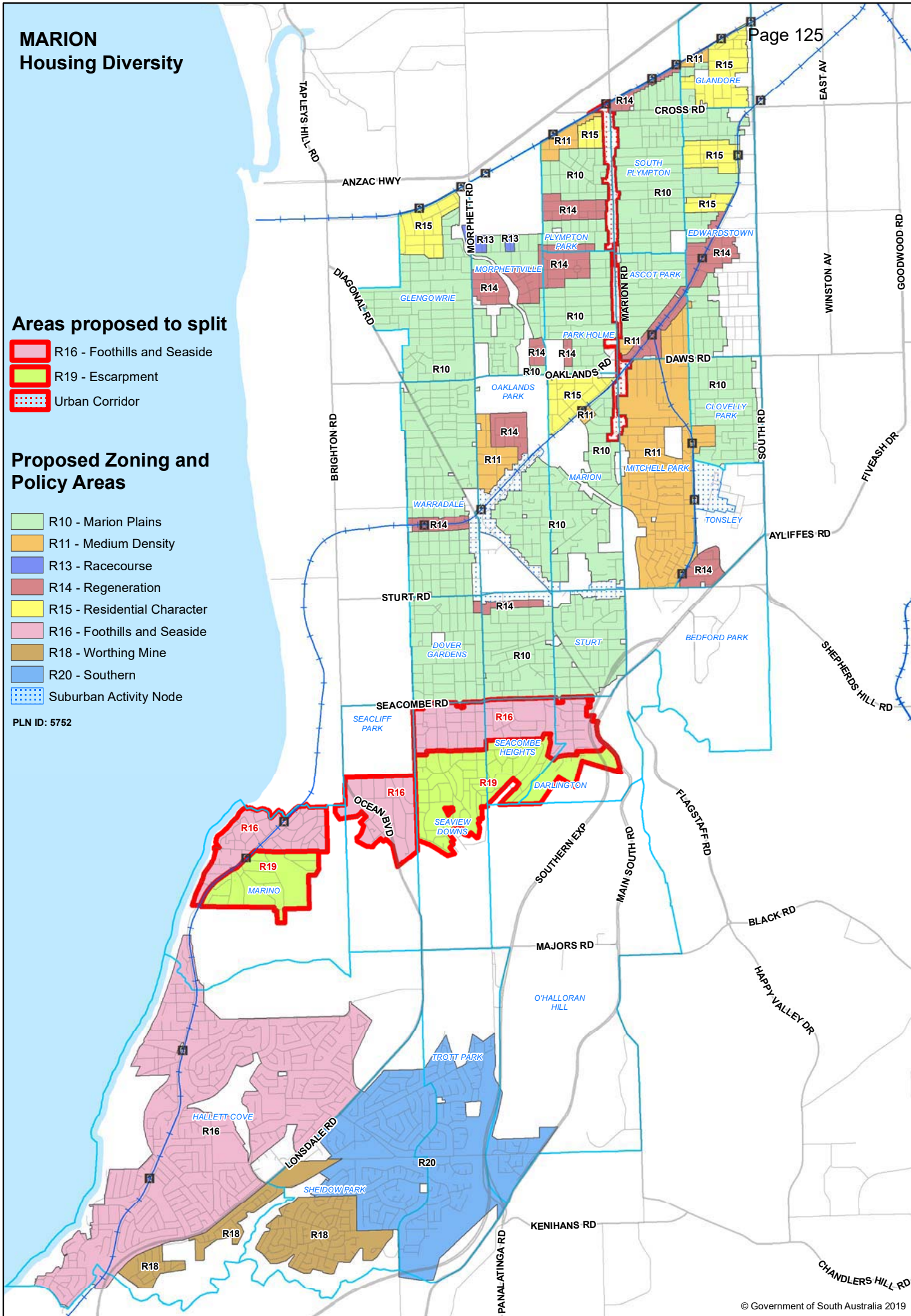
Areas proposed to split

- R16 - Foothills and Seaside
- R19 - Escarpment
- Urban Corridor

Proposed Zoning and Policy Areas

- R10 - Marion Plains
- R11 - Medium Density
- R13 - Racecourse
- R14 - Regeneration
- R15 - Residential Character
- R16 - Foothills and Seaside
- R18 - Worthing Mine
- R20 - Southern
- Suburban Activity Node

PLN ID: 5752



15 May 2019

OPTION 1

The Hon Stephan Knoll MP
 Minister for Transport, Infrastructure and Local Government
 Minister for Planning
 GPO Box 1533
 Adelaide SA 5001

Dear Minister

Request to consider the Housing Diversity Development Plan Amendment (DPA) for Approval – Council’s Response to the Minister’s proposed splitting of and amendments to the DPA

I refer to your letter to Council dated 4 April 2019 in regards to the above Development Plan Amendment (DPA), in which you advise that whilst you are in support of the policy outcomes sought in the large part, you consider that there remain a number of issues which require further consideration.

Splitting the DPA

You further advise that, rather than delay the DPA in full, and in order to provide certainty for the Council and community, you propose to split the DPA to enable progression of the bulk of the DPA whilst these issues are further considered.

Future Stage of DPA – Part 2

The issues of concern relate primarily to the extent of post consultation changes made to the Urban Corridor Zone and the areas excluded from the Foothills and Seaside Policy Area. You raise the issue of procedural fairness for the community and their ability to comment on changes of policy that directly affect their properties.

Specifically, you seek Council’s comment on your proposal to split the Urban Corridor Zone along Marion Road and the Residential Zone, Escarpment Policy Area and Foothills and Coastal Policy Area, as it applies to Marino (north of Bundarra Road), Seacliff Park, Seaview Downs, Seacombe Heights and Darlington from the DPA, to enable further consideration and consultation through a future stage of the DPA (Part 2).

Urban Corridor Zone

Council advises that it is prepared to undertake further public consultation for properties which would be affected by the proposed changes in potential building height within the Urban Corridor Zone, as designated in the draft DPA for Minister’s Approval.

Council further advises that it intends to undertake further consideration on the merits of including the following additional properties within the zone, as they could provide better continuity for mixed use along Marion Road:

- 760 - 778 Marion Road, Marion
- 835 – 841, 875 – 881, 895 - 899 Marion Road, Mitchell Park

Residential Zone – Southern Suburbs

Council advises that it is prepared to undertake further public consultation for properties affected by Escarpment Policy Area and Foothills and Coastal Policy Area, as it applies to:

- Marino (north of Bundarra Road);
- Seacliff Park;
- Seaview Downs;
- Seacombe Heights; and
- Darlington

as designated in the draft DPA for Minister's Approval

Amendments to Part 1 of the DPA

You also advise that Part 1 of the DPA requires some amendment prior to it being considered suitable for approval.

Specifically, you seek Council's comment on your proposal to amend the DPA to retain the existing Medium Density Policy Area and the Regeneration Policy Area in the vicinity of the Regional Centre Zone, in the suburbs of Oaklands Park, Warradale and Seacombe Gardens, rather than those areas being amended to the proposed Marion Plains Policy Area, as designated in the draft DPA for Minister's Approval.

Council advises that it is not willing to support the Minister's proposal to retain the existing Medium Density/Regeneration Policy Areas in place of Council's proposed change to the Marion Plains Policy Area. Council is of the opinion that the areas in question have already been detrimentally affected by the substantial growth of higher density infill development and the situation is no longer sustainable. Whilst not trying to stop infill development in the area Council seeks to reduce the impacts by ensuring development of a more appropriate scale.

Through the DPA, Council has sought to meet the State Government's aspiration for increasing densities within the inner metropolitan areas by proposing the opportunity for higher density residential development in strategically located areas to reduce the impacts associated with infill development on local streets. To that end, Council has proposed the Suburban Activity Node Zone around the Regional Centre Zone and in close proximity to high level public transport, and the Urban Corridor Zone along Marion Road.

Due to the detrimental impacts associated with infill housing experienced by many residents in the Council area, Council is seeking that the Minister ensure that appropriate design standards to achieve high quality infill development on conventional allotments be given due consideration under the new planning reforms.

In closing, Council advises that it is also keen to see the DPA move forward and be finalised, and supports the Minister's proposal to split the DPA to allow this to occur. However, Council does not support the Minister's proposal to retain the Medium Density and Regeneration Policy Areas in the vicinity of the Regional Centre.

If you would like to discuss the above matters further please do not hesitate to contact XXXXXXXXX, on 8375 6XXX or , or XXXXX on 8375 6XXX or XXXXX

Yours sincerely

Kris Hanna
Mayor
City of Marion

15 May 2019

OPTION 2 (with compromise position)

The Hon Stephan Knoll MP
Minister for Transport, Infrastructure and Local Government
Minister for Planning
GPO Box 1533
Adelaide SA 5001

Dear Minister

Request to consider the Housing Diversity Development Plan Amendment (DPA) for Approval – Council's Response to the Minister's proposed splitting of and amendments to the DPA

I refer to your letter to Council dated 4 April 2019 in regards to the above Development Plan Amendment (DPA), in which you advise that whilst you are in support of the policy outcomes sought in the large part, you consider that there remain a number of issues which require further consideration.

Splitting the DPA

You further advise that, rather than delay the DPA in full, and in order to provide certainty for the Council and community, you propose to split the DPA to enable progression of the bulk of the DPA whilst these issues are further considered.

Future Stage of DPA – Part 2

The issues of concern relate primarily to the extent of post consultation changes made to the Urban Corridor Zone and the areas excluded from the Foothills and Seaside Policy Area. You raise the issue of procedural fairness for the community and their ability to comment on changes of policy that directly affect their properties.

Specifically, you seek Council's comment on your proposal to split the Urban Corridor Zone along Marion Road and the Residential Zone, Escarpment Policy Area and Foothills and Coastal Policy Area, as it applies to Marino (north of Bundarra Road), Seacliff Park, Seaview Downs, Seacombe Heights and Darlington from the DPA, to enable further consideration and consultation through a future stage of the DPA (Part 2).

Urban Corridor Zone

Council advises that it is prepared to undertake further public consultation for properties which would be affected by the proposed changes in potential building height within the Urban Corridor Zone, as designated in the draft DPA for Minister's Approval.

Council further advises that it intends to undertake further consideration on the merits of including the following additional properties within the zone, as they could provide better continuity for mixed use along Marion Road:

- 760 - 778 Marion Road, Marion
- 835 – 841, 875 – 881, 895 - 899 Marion Road, Mitchell Park

Residential Zone – Southern Suburbs

Council advises that it is prepared to undertake further public consultation for properties affected by Escarpment Policy Area and Foothills and Coastal Policy Area, as it applies to:

- Marino (north of Bundarra Road);
- Seacliff Park;
- Seaview Downs;
- Seacombe Heights; and
- Darlington

as designated in the draft DPA for Minister's Approval.

Amendments to Part 1 of the DPA

You also advise that Part 1 of the DPA requires some amendment prior to it being considered suitable for approval.

Specifically, you seek Council's comment on your proposal to amend the DPA to retain the existing Medium Density Policy Area and the Regeneration Policy Area in the vicinity of the Regional Centre Zone, in the suburbs of Oaklands Park, Warradale and Seacombe Gardens, rather than those areas being amended to the proposed Marion Plains Policy Area, as designated in the draft DPA for Minister's Approval.

Council advises that it is not willing to support the Minister's proposal to retain the existing Medium Density/Regeneration Policy Areas in place of Council's proposed change to the Marion Plains Policy Area. Council is of the opinion that the areas in question have already been detrimentally affected by the substantial growth of higher density infill development and the situation is no longer sustainable. Whilst not trying to stop infill development in the area Council seeks to reduce the impacts by ensuring development of a more appropriate scale.

Through the DPA, Council has sought to meet the State Government's aspiration for increasing densities within the inner metropolitan areas by proposing the opportunity for higher density residential development in strategically located areas to reduce the impacts associated with infill development on local streets. To that end, Council has proposed the Suburban Activity Node Zone around the Regional Centre Zone and in close proximity to high level public transport, and the Urban Corridor Zone along Marion Road.

However, Council is prepared to consider a compromise position to the Minister's proposed changes to Part 1 of DPA. Council proposes to retain a section of the Medium Density Policy Area, in a strip form, between the boundary of the Suburban Activity Node Zone (SANZ) and the proposed Marion Plains Policy Area. This will provide opportunity for development at medium densities, forming an appropriate transition in densities between the higher density SANZ and the lower density residential areas. *A map detailing the proposed compromise is attached to this letter.*

Due to the detrimental impacts associated with infill housing experienced by many residents in the Council area, Council is seeking that the Minister ensure that

appropriate design standards to achieve high quality infill development on conventional allotments be given due consideration under the new planning reforms.

In closing, Council advises that it is also keen to see the DPA move forward and be finalised, and supports the Minister's proposal to split the DPA to allow this to occur. However, Council does not support the Minister's proposal to retain the Medium Density and Regeneration Policy Areas in the vicinity of the Regional Centre.

If you would like to discuss the above matters further please do not hesitate to contact XXXXXXXXXX, on 8375 6XXX or , or XXXXX on 8375 6XXX or XXXXX

Yours sincerely

Kris Hanna
Mayor
City of Marion

Final Equity, Access and Social Inclusion Policy

Originating Officer	Social/Cultural Sustainability Planner - Melissa Batt
Corporate Manager	Manager Innovation and Strategy - Fiona Harvey Manager Community Connections - Liz Byrne
General Manager	General Manager City Development - Abby Dickson General Manager City Services - Tony Lines
Report Reference	GC190514R07

REPORT OBJECTIVE

To provide Council with the public consultation feedback relating to the Draft Equity, Access and Social Inclusion Policy (Appendix 1).

To seek Council endorsement of the Final Equity, Access and Social Inclusion Policy (Appendix 2), noting track changes, based on consultation feedback.

EXECUTIVE SUMMARY

The Final Equity, Access and Social Inclusion Policy (Final Policy) demonstrates Council's commitment to planning, decision making processes, and service delivery aspiring to:

- Recognise the rights for all members of our community to have dignity and autonomy
- Be non-discriminatory and inclusive
- Encourage full and effective opportunities for participation in and contribution towards community life
- Respect, foster and value a sense of belonging amongst a diverse community
- Respect diversity
- Value contributions made by community members to community life
- Have a strong focus on equity of opportunity

This public policy has been developed with reference to international, national, and state commitments, standards and legislation, and feedback received via the public consultation on the draft policy.

Council requires a policy to meet funding requirements to assist continued delivery of services to its community (e.g. Department of Human Services - \$240,000 per annum) and standards and service agreements with external funding agencies. This Final Policy also demonstrates best practice to funding bodies to assist funding applications, acquittals and audits.

A separate Disability Access and Inclusion Plan is required by legislation (Disability Inclusion Act, 2018) to be developed by October 2020. This plan will be the main mechanism for delivering and monitoring this Policy.

RECOMMENDATION

That Council:

- 1. Notes the outcomes of public consultation on the Draft Equity, Access and Social Inclusion Policy (Appendix 1).**
- 2. Endorses the Final Equity, Access and Social Inclusion Policy (Appendix 2).**

GENERAL ANALYSIS

Strategies in the City of Marion's Strategic Plan 2017-2027 highlight the need for a policy to ensure planning and service delivery is as inclusive as possible. Relevant themes and strategies include:

Liveable:	L1 We will make our services, facilities and open spaces more accessible L2 We will create more opportunities for residents to enjoy recreation and social interaction in our neighbourhood centres, libraries, sports facilities and other Council facilities
Engaged:	E4 We will ensure our community is well informed about the services we provide E6 We will encourage community led initiatives and community responses to our significant proposals
Innovation:	I3 We will use technology and social media to improve our sharing of information I4 We will use technology to better engage with our communities, understand their needs and seek their feedback
Prosperous:	P3 We will encourage our residential and business communities to pursue education and training, innovation and local investment
Connected:	C1 We will provide a variety of options for social interaction

DISCUSSION

The majority of community members experience excellent access to employment, education, recreation, transport and services, as well as feeling included in community events and civic engagement, however this is not the experience for many.

The Local Government Act 1999 S8 (i) requires Councils to provide services, facilities and programs that are adequate and appropriate, and seeks to ensure community members have equitable access to services, facilities and programs.

The Final Equity, Access and Social Inclusion Policy demonstrates Council's commitment to planning, decision making processes, and service delivery aspiring to:

- Recognise the rights for all members of our community to have dignity and autonomy
- Be non-discriminatory and inclusive
- Encourage full and effective opportunities for participation in and contribution towards community life
- Respect, foster and value a sense of belonging amongst a diverse community
- Respect diversity
- Value contributions made by community members to community life
- Have a strong focus on equity of opportunity

An equity and access related policy will also allow Council to meet present and future funding requirements, standards and service agreements with external funding agencies.

This public policy will support the development of the Disability Access & Inclusion Plan (DAIP) required by the Disability Inclusion Act 2018 S16 (5) by October 2020. The DAIP will identify and address barriers to inclusion to achieve accessible and inclusive communities and practices for people with disability. Council will be given the opportunity to provide input, including any associated financial resourcing.

The Final Policy has been developed with reference to international, national and state commitments and legislation, in conjunction with Elected Member, staff and public consultation feedback received on the draft policy, to achieve the following:

- Underpin our Community Vision and the delivery of strategic directions, policies and procedures, projects, programs, services, provision of information and workforce planning
- Demonstrate Council's commitment to planning and decision making processes and service delivery

that consider and support all members of the community

- Articulate and formalise Council's position towards ensuring the City of Marion is welcoming, accessible and inclusive for people of all abilities to participate in, and contribute to, community life
- Promote non-discrimination, respect for diversity and equity of opportunity
- Reduce economic, physical and social barriers to participation, access, and a sense of belonging
- Demonstrate best practice to funding bodies to assist with funding applications, acquittals and auditing

The Draft Policy was made available for public consultation from 26 February until 28 March 2019, in line with Council's Public Consultation Policy. The detailed public consultation outcomes summary is available in Appendix 1.

Public Consultation snapshot

- A total of 213 people visited the *Making Marion* website where the Draft Policy was available to view and download.
- Twenty people downloaded the Draft Policy
- Thirteen written responses were received regarding the Draft Policy
- Thirty six people completed the online Quick Poll indicating their level of support for the Draft Policy, with 97% either supporting or strongly supporting the Draft Policy

The majority of responses included:

- Support for the policy
- Suggestions to revise some language in the Draft Policy
- Queries regarding how the Draft Policy covers urban design elements

All feedback received has been considered. There are some aspects of feedback beyond Council's realm of influence or responsibility, therefore Council is not in a position to include all feedback in the Final Policy. For example, Council is not able to ensure dignity and autonomy for all members of our community, but Council is in a position to "Recognise the rights for all members of our community to have dignity and autonomy" and to work towards reducing barriers experienced by community members.

The Final Policy (including track changes) is presented in Appendix 2.

Conclusion

The Final Equity, Access and Social Inclusion Policy demonstrates Council's commitment to planning, decision making processes, and service delivery aspiring to:

- Recognise the rights for all members of our community to have dignity and autonomy
- Be non-discriminatory and inclusive
- Encourage full and effective opportunities for participation in and contribution towards community life
- Respect, foster and value a sense of belonging amongst a diverse community
- Respect diversity
- Value contributions made by community members to community life
- Have a strong focus on equity of opportunity

The Final Equity, Access and Social Inclusion Policy fulfils Council's responsibilities in meeting funding requirements, standards and service agreements in place with external funding agencies, thus enabling Council to continue seeking external funding to deliver services to the community.

Attachment

#	Attachment	Type
1	Appendix 1 GC190514 Final draft Equity Access and SI Policy	PDF File
2	GC190514R Appendix 2 - Final Equity access and social inclusion policy	PDF File

Draft Equity, Access and Social Inclusion Policy

Public Consultation Feedback

March 2019



Public Consultation Outcomes on Draft Equity Access and Social Inclusion Policy

Public consultation was undertaken on the Draft Equity, Access and Social Inclusion Policy (the Draft Policy) from 26 February until 28 March 2019.

Feedback on the Draft Policy was sought via the *Making Marion* website, three social media posts, a Messenger's What's Happening column, and emails to key stakeholder groups.

Hard copies of the Draft Policy were available at the City of Marion Administration Centre, four Neighbourhood Centres, three Libraries, two Cultural Centres and the outdoor swimming pool promoting the opportunity to provide feedback on the Draft Policy via the *Making Marion* website, telephone and email.

Stakeholders, including individual community members, not for profit agencies and state government departments were emailed direct invitations regarding the opportunity for them to provide feedback on our draft policy.

The *Making Marion* consultation included:

- The Draft Policy (available for download)
- A specific "Quick Poll" question: 'Overall do you support what is in the Policy?'
- A free text online comment form

Community feedback statistics

The feedback received from the community was as follows:

- A total of 213 people visited the *Making Marion* website and 20 people downloaded the Draft Policy
- 13 written responses were received via the *Making Marion* website
- 2 written response were received via email
- 36 people completed the online Quick Poll indicating their level of support for the Draft Policy
- A social media post was published on 25 February 2019 reaching 5 likes and 2 shares and again on 18 March with 1 like and 1 share. A further post was published from the Libraries facebook page on 4 March, receiving 4 likes.

Draft Equity, Access and Social Inclusion Policy

Public Consultation Feedback

March 2019



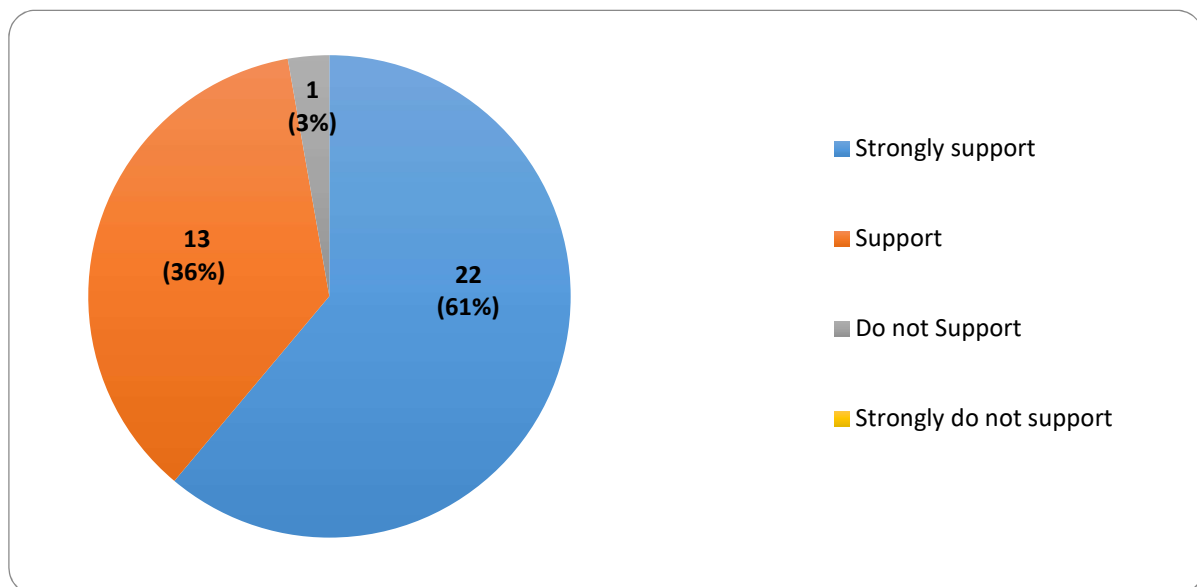
Making Marion Online Quick Poll response

36 people participated in the Online Poll.

97% of people indicated they either strongly support or support what is in the Draft Policy.

1 person indicated they did not support the Draft Policy.

Figure 1: Overall, do you support the intent of the Draft Policy?



Draft Equity, Access and Social Inclusion Policy

Public Consultation Feedback

March 2019



Making Marion Online Written Responses received

	Responses received	City of Marion response
1	<p>I agree with the draft particularly the statement regarding disability. I realise this is not to vent situations but if the Council is to carry out what is written in the draft may I suggest they correct or improve the disability park at the Marion Community centre where the park (Only one) is further from the entrance! This may be alright when weather is fine but raining it is very difficult. I may add I am not disabled but write on behalf of a young woman who attends in the evening.</p>	<p>Thank you for your feedback.</p> <p>There are 3 disability car parks near the entrance of the Marion Cultural Centre.</p> <p>There are 3 disability carparks located at the City of Marion Administration Centre, and a further 3 disability carpark at the rear of the Cooina Neighbourhood Centre.</p> <p>Optimum location for disabled car parks at Cooina can be considered.</p>
2	<p>The policy is a well-structured statement of belief and intent, however I ask myself these questions:</p> <ul style="list-style-type: none"> • What are the practices and actions that the council is going to practically see this intent through? • What are the structures and practices that will be undertaken to continuously monitor the implementation and maintenance of this policy across all aspects of council so that an effective review can be undertaken? • What is the vision of the council that this policy will enact for the future? • How will Marion be different or is it a policy for maintaining the status quo? 	<p>Thank you for your feedback.</p> <p>The City of Marion will be developing a four year Disability Access and Inclusion Plan. This Plan will be the mechanism for delivering on the Equity, Access and Social Inclusion Policy. Council will be required to provide annual progress reports to the State Government.</p>
3	<p>There is nothing about your equity regarding beliefs. In an age of open hostility to people's beliefs/ faith, a firm statement that you, as a council, will uphold the rights of residents to have their own beliefs - and that you will ensure fair and equitable access without fear or favour should be stated and affirmed just as much as gender. Also remove sex and place the word gender to be more correct.</p>	<p>Thank you for your feedback.</p> <p>The Final Draft Policy has been amended to include.</p>

Draft Equity, Access and Social Inclusion Policy
Public Consultation Feedback
March 2019



		The Final Draft Policy has been amended to state "gender" not "sex".
4	<p>"Equity aims to prevent certain kinds of discrimination based on sex, race, disability, age or various other grounds"..... I think this sentence could be improved as it covers such an enormous area. Why only certain kinds of discrimination?</p> <p>It would be stronger to say "to prevent discrimination." It would send a clear message if you amended the sentence to say: "...based on gender, sex, race, disability, age, sexual orientation or any other grounds".</p>	<p>Thank you for your feedback.</p> <p>The Final Draft Policy states "various other grounds", as not all aspects of discrimination are within Local Government responsibility.</p>
5	<p>Can you please provide a little more detail re the 'universal access design' concept?</p> <p>If access is meant to be 'physical' accessibility in new planning when our streets are becoming clogged due to over-development and a lack of on-site parking, or a broad, vaguely general term. E.g. the policy could hardly be called 'universal' when many in my area have been forced to leave their homes due to parking congestion, inappropriate energy-gouging developments with insufficient green space, and privacy concerns, turning our suburb into a dormitory, instead of attracting permanent residents and families.</p>	<p>Thank you for your feedback.</p> <p>Planning decisions (i.e. allotment widths, off street car parking, setbacks to boundaries, provision of open space etc.) are made in line with the City of Marion Development Plan.</p> <p>The Desired Character of any area is developed by Council in line with the State Government.</p>
6	<p>In principle, I certainly support the Equity Access and Social Inclusion Policy.</p> <p>Going into more detail, I have concerns regarding the claims made by the council under "2.Policy Statement" that the council has a commitment in its operation to "enable" people to have dignity and autonomy; "enables" a sense of belonging" and "enables" equity of opportunity.</p> <p>This wording can easily be misconstrued as quite condescending and really based on deficit language principles. Such wording conjures thoughts that somehow claiming that without the actions of the council, or services made available by the council, people would not be "able" to experience or have dignity, autonomy, belonging and equity of opportunity.</p> <p>That is not acceptable - not even as an unintended consequence of 'wording'.</p>	<p>Thank you for your feedback.</p> <p>These suggestions are very helpful and alternative wording has been incorporated into the revised Final Draft Policy.</p>

Draft Equity, Access and Social Inclusion Policy

Public Consultation Feedback

March 2019



	<p>May I suggest a minor change to the wording and ask for the 'Enablement' language to be reconsidered and changed. Maybe to: "Ensure dignity and autonomy for all members of our community", "Demonstrates intent to provide full and effective opportunities for participation" and "has a strong focus on equity of opportunity".</p> <p>Such wording would then also fit better with the stated Objectives (point 3) that City of Marion aspires to. At the moment Policy Statement and the Objectives do not match well e.g. On the one hand you state that your commitment 'enables equity of opportunity, but in the Objectives you 'only' aspire to promoting.</p> <p>Thank you for the opportunity to comment.</p>	
7	<p>The policy is clear and concise.</p> <p>It reflects:</p> <ul style="list-style-type: none"> • Inclusion of people living with disability • Values diversity • Equity of opportunity. <p>It is heartening that the policy includes "a sense of belonging". Historically people living with disability have been isolated in many ways and often seen as belonging to a 'special group' that needs to be treated differently. The draft policy reflects the new model of inclusion, access and equity.</p>	Thank you for your feedback.
8	<p>Although I don't live in City of Marion, I saw the Draft Equity, Access and Social Inclusion Policy on Facebook.</p> <p>My suggestion is to "treat us as a human beings, not only as workers, we are here not only to work but to live as well.</p> <p>Migrants left their birthplace to live and grow in Australia, so don't treat them as they are here to earn money and destroy Australian values. We are here to live and grow together.</p> <p>Even small invitations to social functions can make a lot of change in our feelings. It brings positive attitude towards society and feel more accepted.</p> <p>Sorry if I crossed my limit (I don't live in City of Marion).</p>	<p>Thank you for your feedback.</p> <p>The purpose of the policy is to show that the City of Marion values all members of the community, regardless of their background or country of origin.</p> <p>When the City of Marion refers to the Marion community, this includes all people who live, visit, work or play in the City of Marion.</p>

Draft Equity, Access and Social Inclusion Policy

Public Consultation Feedback

March 2019



9	<p>I am wondering how you involved people with disability in the writing of this policy and whether that included people with intellectual disability? If nobody with a disability was consulted in your policy writing about the inclusion of people with disabilities that is the purpose of the UN convention on the rights of people with disability that you quote in the policy? Feel free to call SACID to discuss how you can include people with disability in your planning.</p>	<p>Thank you for your feedback.</p> <p>The Draft Policy was distributed to key stakeholders for specialist feedback.</p>
10	<p>Residential construction is an area which needs greater awareness and education on the principles of universal design. I would imagine there are builders and developers who have a long standing relationship with council by constructing numerous dwellings within council's boundaries. I wonder how many of them are aware of adaptable or accessible features in housing and that initial construction is the best time to create this long term living amenity. I imagine a common first reaction would be it costs too much - a comment of deflection; not necessarily true or accurate.</p> <p>Could council consider an education and training program for the construction industry?</p> <p>With an identified 20% of Australian population having a disability, an aging (sic) population, and people needing and encouraged to stay in their homes for longer - accessible and adaptable housing demand will continue to increase. It's an opportunity to be proactive rather than reactive. Good access is good business!</p>	<p>Thank you for your feedback.</p> <p>Planning and Development decisions are made in line with the Development Plan and The Building Code of Australia.</p>
11	<p>Draft policy looks great.</p> <p>Just a quick question, what steps council is taking in order to include people with disability and special needs? As often I hear if someone with disability moves or trying to move in a suburb of Marion Council, then they or support provider have to go through complex rigorous criteria. What system you have in place to simplify housing options for people with disability?</p> <p>If you could shed (some) light on that will be highly appreciated</p>	<p>Thank you for your feedback.</p> <p>The Draft Policy is intended to demonstrate that Council run programs and services are available for people with disability or special needs. Our Neighbourhood Centres and Libraries offer a wide range of programs for the community to participate in.</p> <p>Public Housing is managed by the State Government. The City of Marion does not manage or own any housing options.</p>

Draft Equity, Access and Social Inclusion Policy
Public Consultation Feedback
March 2019



		Planning and building decisions are bound by state and national legislation. Decisions on dwellings per allotment, setbacks to boundaries, provision of open space etc. are guided by the Development Plan in line with state legislation. The built form must accord with the provisions of The Building Code of Australia (i.e. structural designs etc.)
12	The draft policy paper is well written and is all encompassing. Well done. I would suggest that once approved by Council, a simple brochure is produced and distributed to all participants of Council programs.	Thank you for your feedback. A simple brochure is a great suggestion.
13	On behalf of the Australian Migrant Resource Centre, we have reviewed the draft Equity, Access and Social Inclusion Policy and support and endorse its implementation.	Thank you for your feedback.

1. RATIONALE

The City of Marion has a responsibility to ensure its strategic directions and their delivery strengthen and value our diverse community.

The Equity, Access and Social Inclusion Policy demonstrates Council's aspiration to: ~~making the City of Marion welcoming and inclusive for everyone to participate in and contribute to community life.~~

- Welcome, respect, include and value contributions and participation of all citizens regardless of their abilities, age or background
- Consider equity, access and inclusion in business operations, including planning and development of services, programs, information, facilities and public spaces

2. POLICY STATEMENT

The Policy demonstrates Council's commitment to planning, decision making processes, and service delivery ~~that aspiring to:~~

- ~~Enables people~~ Recognise the rights for all members of our community to have dignity and autonomy
- ~~Are Be~~ non-discriminatory and inclusive
- ~~Enables Encourage~~ full and effective opportunities for participation in, and contribution towards, community life a sense of belonging, and being valued by the community
- Respect, foster and value a sense of belonging amongst a diverse community
- ~~Respects~~ diversity
- Value contributions made by community members to community life
- ~~Enables Have a strong focus on~~ equity of opportunity

3. OBJECTIVES

The City of Marion aspires to:

- Promote equity, access and social inclusion through leadership by example
- Apply ~~the seven~~ principles of 'universal ~~access~~ design' in ~~its policies and project~~ planning processes
- Provide accessibility through development and maintenance of its streets, open spaces, and facilities
- Apply procurement processes that support equity, access and social inclusion
- Provide inclusive and accessible services and events
- Communicate in accessible formats and be responsive to specific needs
- Provide opportunities for contribution towards Council's decision-making
- Promote individual rights to freedom of expression, self-determination and decision-making
- Provide workplaces that are accessible and inclusive for staff and others working for the City of Marion
- Provide equal opportunity for workforce and volunteer participation at the City of Marion

4. POLICY SCOPE AND IMPLEMENTATION

This policy will be delivered through:

- The Disability Access and Inclusion Plan
- Planning and provision of a built environment, streetscapes, open spaces, facilities and services for which Council has responsibility **for delivery**.

5. DEFINITIONS

Access: Refers to equitable access to Council's services, information, programs, facilities, built environments and employment opportunities. Access also encompasses disability, defined as those who have physical, mental, intellectual or sensory impairments, which, in interaction with various barriers, may hinder their full and effective participation in society on an equal basis with others. (Source: <http://www.dcsi.sa.gov.au/services/disability-sa/disability-access-and-inclusion-plans/disability-access-and-inclusion-context>)

Equity: Equity is about fairness and social justice. Equity aims to prevent certain kinds of discrimination based on sex gender, race cultural background, disability, age or various other grounds, and to facilitate the participation of citizens in the economic and social life of the community. Equity can also relate to health equity where everyone should have a fair opportunity to lead healthy lives. Everyone should have the opportunity to access education, employment and health care, so they can achieve the best possible health and wellbeing outcomes throughout their lives.

Social Inclusion: A socially inclusive community is one where differences are respected and basic needs met; people feel they belong and are valued; can live in dignity; and participate as they choose to in line with their rights as a full and equal member of society free from discrimination and disadvantage.

Universal ~~access~~ design: Universal Design is the design and composition of an environment so that it can be accessed, understood and used to the greatest extent possible by all people regardless of their age, size, ability or disability. (Source: National Disability Authority, Centre for Excellence in Universal Design). ~~Process of creating products and environments that are usable by people with the widest possible range of abilities, operating within the widest possible range of situations, to enable accessibility for all.~~

6. ROLES AND RESPONSIBILITIES

This Policy applies to all City of Marion Elected Members, staff, contractors and volunteers.

7. REFERENCES AND RELATED DOCUMENTS

City of Marion

- | | |
|--|---|
| • Asset Management Plans | • Plans and policies relating to development for the City of Marion |
| • Community Vision – Towards 2040 | • Procurement and Contractor Management Policy |
| • Disability, Access and Inclusion Plan (future) | • Public Consultation Policy |

- Diversity and Inclusion Plan (workforce)
- Equal Opportunity, Discrimination, Harassment and Workplace Bullying Policy
- Social Media Policy
- Strategic and Business Plans

State Government

- Disability Inclusion Act, 2018
- Equal Opportunity Act, 1984
- Local Government Act, 1999
- Planning, Development and Infrastructure Act, 2016

Federal Government

- Age Discrimination Act, 2004
- Disability Discrimination Act, 1992
- Disability Services Act, 1986
- Equal Employment Opportunity (Commonwealth Authorities) Act, 1987
- National Disability Insurance Scheme Act, 2013
- National Disability Strategy 2010-2020
- National Standards for Disability Services, 2013
- Racial Discrimination Act, 1975
- Sex Discrimination Act, 1984, and Amendment 2013
- Workplace Gender Equality Act, 2012

International

- United Nations Convention on the Rights of Persons with Disabilities (2006) which affirms that persons with disabilities must enjoy all human rights and fundamental freedoms, regardless of their ability level.

8. REVIEW AND EVALUATION

This Policy will be reviewed once per Council term.

Draft Public Consultation Policy Consultation Outcomes

Originating Officer	Community Engagement Coordinator - Patrice Pearson
Corporate Manager	Manager Customer Experience - Karen Cocks
General Manager	General Manager City Services - Tony Lines
Report Reference	GC190514R08

REPORT OBJECTIVE

To present the draft Public Consultation Policy for adoption, including outcomes from community consultation.

RECOMMENDATION

That Council:

- 1. Notes the Draft Public Consultation Policy community engagement findings.**
- 2. Endorses the Draft Public Consultation Policy and Procedure provided as Appendix 1 and 2 to this report.**

GENERAL ANALYSIS

The revised Draft Public Consultation Policy outlines our commitment to effective public consultation regarding Council decisions which have an impact on the people who live, work, study or conduct business in the City of Marion.

The Draft Public Consultation Procedure further details the matters that are prescribed in accordance with the Act ensuring it is clear and can be relied on for consistency and compliance with the Act. Council can determine to undertake consultation over and above the requirements of the Act at its discretion.

Council endorsed the draft Policy and Procedure for community consultation on 11 December 2018.

Community consultation was conducted between 29 January to 22 February 2019 and we now seek to endorse the final Policy.

Engaged: This Policy will assist our community to feel engaged and empowered to influence the improvement of their neighbourhoods.

Legal / Legislative / Policy: This Policy will fulfil the Council's statutory obligation under Section 50 of the Act in relation to public consultation (community engagement).

DISCUSSION

Community consultation was undertaken between 29 January and 22 February 2019 and consisted of the following actions:

- Publication of a notice in the Advertiser and our Messenger 'What's Happening' column
- Establishment of a dedicated Making Marion page to seek feedback for the revised Policy via www.makingmarion.com.au/public-consultation-2019
- Extranet information
- Two Facebook posts
- Printed copies at all Neighbourhood Centres, Libraries and the Administration Centre

- Email distribution to internal databases to stakeholders including approximately:
 - 250 Arts and Cultural databases
 - 235 Volunteer databases
 - 80 school contacts, youth organisations and youth networks

Engagement outcomes

- 88 people viewed the Making Marion website:
 - 1 person completed the Poll, supporting the Policy
 - 1 comment was received, not related to the Policy
- 21 people downloaded the document
- Facebook posts received 7 likes and 3 shares

The results confirm that the community were aware of the proposed Policy and Procedure and were provided with the opportunity to give feedback.

It is recommended that the Policy and Procedure are adopted as is.

Attachment

#	Attachment	Type
1	Appendix 1 - Draft Public Consultation Policy March 2019	PDF File
2	Appendix 2 - Draft Public Consultation Procedure March 2019	PDF File

1. RATIONALE

The City of Marion acknowledges that people want to have a say about decisions that affect their lives. Better decisions are made when the decision-maker takes into account the knowledge, experience and opinions of those affected by the decision.

According to The City of Marion's Strategic Plan Towards 2040 we will strive to make every decision with integrity and in the best interests of our community.

2. POLICY STATEMENT

This Policy sets out the City of Marion's commitment to effective community engagement regarding Council decisions which have an impact on the people who live, work, study, conduct business and use the facilities or public places in the City of Marion. We seek to communicate effectively with our community about: decision-making processes; the factors, resources and objectives relevant to the decisions we make; and the decisions themselves.

This policy will:

- Guide effective engagement between Council and the communities
- Promote positive relations and develop ongoing mutually beneficial relationships
- Provide ongoing opportunities for participatory decision making
- Support Council leadership where decision-making style is open, transparent, responsive, inclusive and accountable to the community.

3. OBJECTIVES

Elected Members are acknowledged as the representatives of community and empowered to make decisions. The role of staff is to present to the Elected Members all facts (which may include community perspectives) relevant to Council decisions, and subsequently to implement the decisions of Council.

We communicate openly and honestly about the degree of influence communities are able to exercise in any engagement activity or key decision.

We value the diversity of our communities and will utilise inclusive, representative and accessible approaches.

We commit to evaluation and continuous improvement in our community engagement. We will commit to appropriate levels of community engagement before making significant decisions taking into account the number of people affected and the likely degree of impact of the decision.

The City of Marion will consider the following methods of including the community:

- Inform – communicating balanced and objective information to help the community understand the decision.
- Consult - providing information, ideally presenting a number of options, to allow the community to express their preferences regarding the decision.
- Involve - working directly with the community throughout a project to ensure that concerns and aspirations are consistently understood and considered as the project evolves through to completion.
- Collaborate - working in partnership with the community, with a shared sense of responsibility for the work and the outcome.

- Empower – Placing the decision-making about specific projects in the hands of the community. The community takes responsibility and is accountable for the outcomes of decisions made.

4. POLICY SCOPE AND IMPLEMENTATION

The policy applies to the way we engage our communities in decisions and communicate decisions of the organisation. The policy applies to council members, council employees, contractors and consultants acting on behalf of Council.

5. PUBLIC CONSULTATION REQUIREMENTS

The City of Marion Public Consultation Procedure sets out:

- Matters requiring legislated public consultation in accordance with the Local Government Act 1999.
- Further matters requiring public consultation including any requirements for newspaper notices, written or online submissions or opportunities for attendances at public meetings.
- Engagement with Aboriginal and Torres Strait Islander peoples under Council's Reconciliation Action Plan 2016-2019.
- A process for any other discretionary public consultation.

6. REFERENCES

- Local Government Act 1999 (SA)
- The City of Marion's Strategic Plan – Towards 2040
- City of Marion Public Consultation Procedure 2018
- City of Marion Reconciliation Action Plan 2016-2019

7. REVIEW AND EVALUATION

Policy Name and version no.	City of Marion Public Consultation Policy - V1.0
Last update	27 September 2016
Last Council review (report reference)	GC270916R15
Next review due	December 2021
Responsibility	Manager, Customer Experience

Date: December 2018

1. RATIONALE

The purpose of this procedure is guide staff about how to fulfil the Council's statutory obligations under section 50 of the Local Government Act 1999 (the Act) in relation to public consultation (community engagement).

2. PROCEDURE SCOPE AND IMPLEMENTATION

This policy will apply to public consultation processes required or undertaken under the Act and engagement with Aboriginal and Torres Strait Islander peoples under Council's Reconciliation Action Plan 2016-2019

3. LOCAL GOVERNMENT ACT 1999 REQUIREMENTS

Chapter 2 of the Act outlines principles to be observed by a council, which include to provide open, responsive and accountable government.

More particularly, section 50 of the Act requires that a council must prepare and adopt a public consultation policy, which may be altered from time to time or substituted with a new policy.

Elsewhere, the Act makes reference to public consultation in various sections. In some cases, the Act prescribes that public consultation be undertaken in accordance with the minimum requirements of the Act. Refer Part 1 below.

In other cases, the Act prescribes that public consultation be undertaken in accordance with Council's public consultation policy. Refer Part 2 below.

In other cases, the Act does not require that public consultation be undertaken.

Part 1: Council decisions where the Act prescribes specific public consultation requirements

The matters listed below require Council to follow the public consultation steps prescribed in the relevant parts of the Act. Refer Table 1.

Table 1: Matters requiring public consultation in accordance with the Act

Matter	Section reference
<i>Representative Reviews</i>	<i>Section 12</i>
<i>Status of a Council/Change of Name</i>	<i>Section 13</i>
<i>Commercial Activities – Prudential Requirements</i>	<i>Section 48</i>
<i>Public Consultation Policy</i>	<i>Section 50</i>
<i>Strategic Management Plans</i>	<i>Section 122(6)*</i>
<i>Applying to Vary Certain Trusts</i>	<i>Section 141</i>
<i>Conversion of Private Road to Public Road</i>	<i>Section 210</i>
<i>Impounding of Certain Vehicles</i>	<i>Section 237</i>
<i>Passing of By-laws</i>	<i>Section 249</i>
<i>Policies on Orders</i>	<i>Section 259</i>
<i>Stormwater Management Plans</i>	<i>Schedule 1A, Clause 16(2)(c)^</i>

In these situations, or others where the Act expressly requires public consultation, the Council or Council delegate will undertake public consultation in accordance with Council's legislative obligations under the Act.

*Council will adopt a specific consultation process with respect to any development or review of a strategic management plan under this Section.

^Council will undertake the consultation process specified by any Stormwater Management Authority Guidelines when acting under Division 3 of Schedule 1A of the Act.

Part 2: Council decisions where the Act requires that Council follow its Public Consultation Policy

The matters listed below require Council to follow public consultation steps prescribed in the Council's Public Consultation Policy. Refer Table 2.

Table 2: Matters requiring public consultation in accordance with Public Consultation Policy

Matter	Section reference
Principal Office – Opening hours	Section 45(3)
Code of Practice – Access to meetings and documents	Section 92(5)(b)
Annual Business Plan	Section 123(3) and (4)
Changes to Basis of Rating	Section 151(5),(7) and (8)
Rating – Differential Rates	Section 156(14a) and (14d)
Community Land – Revocation of Classification	Section 194(2)(b)
Community Land – Adoption of Management Plans	Section 197(1)
Community Land – Amendment or Revocation of a Management Plan	Section 198 (2)
Community Land – Alienation by lease or licence	Section 202(2)
Roads – Permits restricting access or for use or activity requiring public consultation under regulations	Section 223
Trees – Planting trees and vegetation that may have a significant impact on residents, the proprietors of nearby businesses or advertisers in the area	Section 232

In these situations, the Council or Council delegate will:

- Advise communities and stakeholder groups of the issues on which Council is consulting by:
 - publishing a notice in a newspaper circulating within the area of the Council and on Council's website;
 - describing the matter under consideration; and
 - inviting interested persons to make submissions within a period stated in the notice (being at least 21 days); and
 - in circumstances where Council is conducting a public consultation process to which Sections 123(4)(a), 151(7)(a) and (b), and 156(14d)(a) of the Act apply, inviting interested persons to attend a public meeting or meeting of Council held at least 21 days after publication of the notice regarding that meeting.
- Make a summary of the matter under consideration (or any specific document required by the Act) available for inspection and purchase at Council's principal office and for inspection on Council's website.
- Consider any submissions made in response to the invitation set out in the notice described above.
- Undertake any other such steps required by the Act.

Part 3: Additional public consultation at the Council's discretion

For matters that fall under Part 1 or Part 2 of this Policy, and in relation to other Council decisions made in accordance with the Act where the Act does not require public consultation, Council may, on a case-by-case basis, determine in its absolute discretion to undertake consultation over and above the minimum requirements of the Act.

In these situations, it will be a matter for the Council to approve additional or discretionary consultation steps based on the internal engagement framework.

For the avoidance of doubt, there is no obligation on the Council or CEO to undertake, or to consider whether or not to undertake, any additional or discretionary consultation steps.

4. DEFINITIONS

Key terms and acronyms that are referred to in the policy are defined in Table 3.

Table 3: Definitions

Key Term – Acronym	Definition
Community	A general term for the people who live, work, study, own property, conduct private or government business, visit or use the services, facilities and public spaces and places of the City of Marion. The community are often referred to as “stakeholders” in the affairs of Council. A community may be a geographic location (community of place), a community of similar interest (community of interest), or a community of affiliation or identity (such as industry or sporting club).
Consultation	The process of obtaining feedback on a matter that can be understood and used to inform decision makers.
Council	Means the elected member body representing the City of Marion or Council staff operating under delegated authority to act on behalf of Council. It also includes contractors and consultants with the authority to act on behalf of Council with respect to the particular matter.
CEO	Refers to the Chief Executive Officer of the City of Marion.
Stakeholder	An individual, group of individuals or agency/organisation that has an interest in a decision or proposal, or may be directly or indirectly affected by a decision that has been made or is being proposed.
The Act	Means the Local Government Act 1999, as amended from time to time.

Australian Refugee Action Network - Call for Support

Originating Officer	Unit Manager Governance and Records - Jaimie Thwaites Unit Manager Community Wellbeing - Cassandra Gibson-Pope
Corporate Manager	Manager Corporate Governance - Kate McKenzie
General Manager	General Manager Corporate Services - Vincent Mifsud
Report Reference	GC190326R09

REPORT OBJECTIVE

The purpose of this report is to provide council with the opportunity to respond to a request from the Australian Refugee Action Network to join with other local councils to advocate against the changes to the Status Resolution Support Services payment (RSS).

EXECUTIVE SUMMARY

The Australian Refugee Action Network (ARAN) has written seeking support for a local government-led campaign to ensure that people living in our communities who are seeking asylum, or recognised as refugees, are not left without any income support (see Appendix 1).

The ARAN is inviting all local Councils to lend their support to the advocacy campaign launched by the City of Greater Dandenong recently, which is calling for the restoration of the Status Resolution Support Service (SRSS) payment.

RECOMMENDATION

That:

- 1. Council notes the receipt of the correspondence from the Australian Refugee Action Network.**
- 2. Council advises how it wishes to respond to the request to support the campaign to advocate against the changes to the Status Resolution Support Services payment.**
- 3. Administration advises the Australia Refugee Action Network of Council's decision.**

GENERAL ANALYSIS

Opportunities:	Provides an opportunity to be part of a collaboration of Council's (across various States) campaign aiming to address the issues caused by the SRSS cuts and other issues relating to people seeking asylum.
Current Budget Allocation	There is currently no budget allocation for contributing funds to the Australian Refugee Action Network.
Proposed Future Budget Allocation:	If Council resolved to support the campaign and contribute funds the relevant amount financial amount would need to be considered during the third 2018/19 Budget Review process.

DISCUSSION

In November 2018 the Australia Refugee Action Network (the ARAN) wrote to Council requesting support for a local government-led campaign to ensure that people living in our communities who are seeking asylum, or recognised as refugees are not left without any income support whatsoever. A copy of this letter is attached as Appendix 1.

The ARAN believe it is unreasonable to expect that local charities and local government will cover all living costs for those families and individuals who are unable to find work. They are inviting all local Councils to lend their support to the advocacy campaign launched by the City of Greater Dandenong recently, which is calling for the restoration of the Status Resolution Support Service (SRSS) payment, which is around \$35 a day (less than Newstart).

Campaign Councils

While the campaign was started by Victorian Councils it is now a nationwide campaign. The Local Government Mayoral Taskforce Supporting People Seeking Asylum was established in Victoria and is now inviting support from Council's nation wide. The purpose of the taskforce is to Coordinate joint state-wide advocacy by Councils and share resources and practical responses by communities to the issues caused by the SRSS cuts.

The following Councils are part of the Local Government Mayoral Taskforce Supporting People Seeking Asylum:

Councils involved as Executive Members

(Executive Members meet monthly and act as a steering group for the Taskforce)

- Brimbank City Council
- City of Darebin
- City of Greater Dandenong
- City of Hume
- City of Monash
- Hobsons Bay City Council
- Moreland City Council
- Yarra City Council

Councils involved as General Members

(General Members get consulted on Taskforce direction, take an active role in Taskforce activities and contribute resources to the Taskforce)

- Banyule City Council
- Cardinia Shire Council
- City of Ballarat
- City of Canterbury Bankstown (NSW)
- City of Greater Bendigo
- City of Port Phillip
- City of Wagga Wagga (NSW)
- City of Whittlesea
- Hawkesbury City Council (NSW)
- Leeton Shire Council (NSW)
- Maribynong City Council
- Moonee Valley City Council
- Wyndham City Council

Following the request for support, additional information was sought and provided from the ARAN as follows:

Levels of Involvement

There are three levels of involvement -

1. Being an **Executive Member** means being part of a steering committee that meets monthly to drive

the campaign and being closely consulted on the strategy and operation of the campaign. It would be great to have a SA Council on board. While we have a growing NSW membership we haven't got any interstate Executive Members yet and an interstate perspective is important.

- 2. Being a **General Member** means being consulted on the high-level strategic direction of the taskforce and the campaign but not the rollout of the campaign like Executive members. It means making a commitment to promote the "Back Your Neighbour" campaign to your residents and ratepayers inc. to local media, answer requests for information about impacts and case studies of people/agencies affected (if relevant). Members are approached for funds on a purely optional basis – you don't need to provide funds to be a member.*
- 3. Being a **Supporter** means making a commitment to promote the "Back Your Neighbour" campaign to your residents and ratepayers inc. to local media, answer requests for information about impacts and case studies etc. but not being active in the taskforce – i.e. you don't get a say in the campaign or work of the taskforce if you just become a supporter. Supporters would never even get requested for funding.*

The level of Membership is not dependent on the financial contribution.

Financial Contribution

The funds collected are used by the campaign management consultancy for campaign management, campaign tool licensing, Facebook, advertising etc. The Taskforce Executive have engaged Social Change Projects who successfully ran the "Make Renting Fair" campaign that led to significant rental legislative reforms in Victoria. ARAN are currently asking for voluntary contributions of up to \$2,000 from Member Councils to continue to have Social Change on board but also to increase Facebook and other sorts of advertising of the campaign.

ARAN notes that becoming a member and needing to actually provide any money are not related. Council can be a member without contributing any funds.

South Australian Impact

In South Australia there are 787 people on Bridging Visa E - 21% are women and 79% men. Predominantly they are from Iran, Sri Lanka, Afghanistan or stateless. These 787 South Australians will be cut off from the SRSS.

Changes to the SRSS will force people into situations of material poverty rather than assisting them to find employment. Removing income and case management support also shifts federal welfare costs and responsibilities to state agencies and other community based organisations, many of which are reliant on private donations and volunteer support. The changes represent an unnecessary penalty for a group already considered vulnerable.

The SRSS support people seeking asylum to meet their basic health and living needs, as they are ineligible for any other form of government-funded social security support. The report titled *An Unnecessary Penalty: Economic impacts of changes to the Status Resolution Support Services* discusses the economic impact of changes to the SRSS. A copy of this report is available via the following link <https://www.refugeecouncil.org.au/economic-report-srss/>).

City of Marion Impact

The City of Marion has 11 people (postcode 5047) who are on these visa types and therefore receive the associated services offered by SRSS. The SRSS provides people with 89% of Newstart Allowance or \$35 per day; casework support, access to trauma and torture services.

The main impact of cuts made to the SRSS is likely to be on the unofficial / unfunded services to new arrival communities who provide support via donations and volunteer hours. These services will continue to try to support people who don't have any means of government assistance, and will be even more greatly burdened by the removal of SRSS.

Mainstream emergency relief and financial counselling services (both Commonwealth and State funded services) are available to everyone including people currently linked to the SRSS program and these services may encounter a spike in demand as SRSS finishes up.

Council may not feel very much impact on the cut to SRSS except for responding to enquiries and making referrals to services that can still be of assistance. Where community / neighbourhood centres (such as Cooinda) have been delivering programs for this cohort they may notice an increased strain on individuals.

A refugee support agency has advised Council staff that they are already referring people on for settlement work if they are eligible for this service, addressing emergency relief and financial counselling cases as they arise, and can now refer directly to the Community Hubs program in northern Adelaide as this is open to all people irrespective of visa status. So far they have not noticed a big impact from SRSS changes to date. From their observations new arrivals mainly experience difficulties with bill shock (electricity mainly, school expenses such as laptops, uniforms, supplies etc. due to large families), white goods and furniture. There is great deal of pressure on charities around quarterly bill time. Affordable housing, if anything, is the biggest issue for new arrivals in Marion and surrounding areas.

Next Steps

Direction is now sought from Council as to how it wishes to respond to the request to support the campaign to advocate against the changes to the Status Resolution Support Services payment.

Administration will advise the ARAN of Council's resolution.

Attachment

#	Attachment	Type
1	Australian Refugee Action Network Request to LGAs re SRSS	PDF File
2	Australian Refugee Action Network Request to LGAs re SRSS	PDF File

1 November 2018

Dear Mayor and Councillors

Changes to the SRSS program are causing destitution in Australian communities – call for support

You may have heard that the Federal Government has recently withdrawn **all income support** for hundreds of people seeking asylum who are **living in the community** still waiting to have their claims for refugee status assessed – **and the plan is to cut support for thousands more, including families.**

The Status Resolution Support Service payment (SRSS) is less than \$35 a day (less than Newstart) and was designed to support people as they go through the prolonged process of seeking asylum. Most of that goes in rent so these changes will potentially leave those affected homeless. The total withdrawal of this minimal income support **will leave people destitute, entirely reliant on charity to meeting housing costs and living expenses.** It may also leave them without support services like trauma counselling.

Around 13,000 people living across Australia receive SRSS, including single people, the elderly, and families (including up to 4,000 children) enabling them to meet basic needs of food, rent and medical treatment.

Peak bodies, church and welfare organisations, together with grassroots advocacy groups have been actively lobbying to have these cuts reversed. Thanks to coordinated lobbying, plans to cut this support for families have been delayed, though only until early next year. Individuals on the other hand **have already been having their benefits cut** so the situation is **desperate and urgent.** For further details about the cuts see the Refugee Council of Australia Factsheet and Australian Churches Refugee Taskforce background on SRSS cuts referenced below.

What you can do - join other LGAs who support the restoration of SRSS

We are writing to ask you to **join with other local Councils to advocate for the reversal of these harsh cuts**, and the reinstatement of this income support. It is a local issue affecting the welfare of people in local communities so it is vital that local Councils raise their voice.

A growing number of Councils led by the City of Greater Dandenong have formed a taskforce against the cuts. See below a list of Councils already supporting this initiative.

The Local Government Mayoral Taskforce Supporting People Seeking Asylum has been established in Victoria and is inviting support from councils nationwide. They are working with peak bodies like the Refugee Council of Australia, Asylum Seeker Refugee Centre, Australian Refugee Action Network and Rural Australians for Refugees to maintain advocacy on this issue.

For further information about the Joint Council Taskforce and SRSS advocacy efforts, contact Cr Matthew Kirwan, City of Greater Dandenong

Could you please reply to this letter indicating whether your Council is prepared to join with other Councils advocate against these cuts devastating Australian communities by emailing austrefugeenetwork@gmail.com and please copy in Cr Matthew Kirwan matthew.kirwan@cgd.vic.gov.au.

Yours faithfully

Marie Hapke
for the **Australian Refugee Action Network**
www.australianrefugeeactionnetwork.wordpress.com

Further information:

1. Local Government Mayoral Taskforce Supporting People Seeking Asylum
<http://www.greaterdandenong.com/document/32480/local-government-mayoral-taskforce-supporting-people-seeking-asylum>
2. Refugee Council of Australia Factsheet
<https://www.refugeecouncil.org.au/getfacts/seekingsafety/asylum/srss-cuts-factsheet/>
3. Australian Churches Refugee Taskforce background on SRSS cuts
<http://www.acrt.com.au/dignity-not-destitution-changes-to-support-services-for-people-seeking-asylum-srss/>
4. City of Greater Dandenong response
<http://www.greaterdandenong.com/document/32379/greater-dandenong-council-advocacy-and-practical-response-to-the-changes-to-the-federal-status-resolution-services-srss-program>
5. Council Minutes 23 April 2018 – Greater Dandenong Advocacy Notice of Motion
<http://www.greaterdandenong.com/document/32164/council-minutes-23-april-2018>
6. Joint Statement by Victorian Councils against changes to the Status Resolution Support Services (SRSS)
<http://www.greaterdandenong.com/document/32470/draft-joint-statement-against-changes-to-the-srss>
7. Victorian councillors condemn federal cuts to asylum seeker payments
<https://sable.madmimi.com/c/130362?id=3737.698.1.cc8f0449e75c3a6c3a03da5c217f1f4d>

Taskforce member Councils (October 2018)

- Brimbank City Council
- City of Darebin
- City of Greater Dandenong
- City of Monash
- Moreland City Council
- Yarra City Council

Councils involved as General Members

General Members get consulted on Taskforce direction, take an active role in Taskforce activities and contribute resources to the Taskforce.

- Banyule City Council
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- City of Whittlesea
- Maribynong City Council
- Moonee Valley City Council
- Wyndham City Council

Appointment of Council representative to SRWRA Board

Originating Officer	Governance Officer - Victoria Moritz
Corporate Manager	Manager Corporate Governance - Kate McKenzie
General Manager	General Manager Corporate Services - Vincent Mifsud
Report Reference	GC190514R10

REPORT OBJECTIVE

To appoint a suitable person and a second deputy to represent the City of Marion on the Board of the Southern Region Waste Resource Authority (SRWRA) until 31 December 2019 to allow sufficient time to recruit a new General Manager Corporate Services.

EXECUTIVE SUMMARY

The SRWRA is a regional subsidiary jointly established in 1998 by the Cities of Onkaparinga, Holdfast Bay and Marion under Section 43 of the *Local Government Act 1999* (the Act). It provides and operates services for the management of waste by/on behalf of the constituent Councils and has the power to enter into contracts, purchase, lease or otherwise acquire equipment, land or interest in land in accordance with its Charter.

SRWRA is governed by a Charter and is overseen by a seven member Board comprising two appointees from each of the constituent councils and an independent expert in business and/or waste management as chairperson. The SRWRA Board constitution provides for constituent councils to appoint a deputy and also a second deputy member who may attend board meetings and engage in discussion but can only vote on a motion if one or both members are absent.

The Authority also has an Audit Committee in accordance with Schedule 2, clause 30 of the Act. Membership is determined and approved by the constituent Councils. Mr Greg Connor (Chairman and independent member of the City of Marion's Finance & Audit Committee) is the City of Marion's standing representative.

RECOMMENDATION

That Council:

- 1. Appoints Mr Adrian Skull as Council's representative on the Board of the Southern Region Waste Authority until 31 December 2019.**
- 2. Appoints Mr Ray Barnwell, Manager Finance as Council's Second Deputy (to Cr Bruce Hull) to the Board of the Southern Region Waste Resource Authority until 31 December 2019.**

DISCUSSION

Membership

With the resignation of the General Manager Corporate Services, Mr Vincent Mifsud, a vacancy will exist on the Board as of 24 May 2019. As such, it is necessary to resolve an appropriate replacement and in this regard it is suggested the appointment of:

- Mr Adrian Skull (Chief Executive Officer) contributing high level strategy and experience to the operations of the Board.

- It is also proposed that Mr Ray Barnwell, Manager Finance be appointed as Second Deputy Representative to Councillor Bruce Hull. Mr Barnwell will contribute high level financial management skills and experience to the operations of the Board.

With these appointments Councils' SRWRA Board Representatives will be:

- Mr Adrian Skull
- Councillor Ian Crossland
- Councillor Bruce Hull (Deputy Representative).
- Mr Ray Barnwell (Second Deputy Representative)

Functions of the Board

The Board has the authority and responsibility to manage the business affairs of the Authority in accordance with its legislative requirements. Functions of the Board therefore include:

- Formulating strategic and business plans and strategies to improve the business of the Authority
- Provide professional input to policy direction
- Monitoring the performance of the Executive Officer of the Authority
- Ensuring that a code of ethical behaviour and integrity is established and implemented
- Exercising due care, diligence and skill of a prudent business professional in contributing to Board meetings
- Ensure all information regarding the Board is accurate and furnished to the constituent councils accurately
- Ensure the constituent councils are advised of any material financial developments that affect the authority as soon as practical.

The Board generally meets six times per year on the first Monday of the month. Meetings commence at or after 5.00pm and generally last for 2-3 hours. Additional meetings are also held on a regular basis for planning purposes. In addition to time spent by Members attending Board meetings, approximately 4-6 hours per month are required for meeting preparation.

In considering Board nominations, a balance between continuity and renewal is beneficial if possible.

No fees are paid to Council representatives on the Board of the Authority. As such, there are no financial implications associated with Council's appointment.

The next meeting of the Board is scheduled to take place on 3 June 2019.

CORPORATE REPORTS FOR INFORMATION/NOTING

Coastal Climate Change Adaptation Plan - Stage 3 Progress Update

Originating Officer	Senior Environmental Planner - Rebecca Neumann
Corporate Manager	Manager Innovation and Strategy - Fiona Harvey
General Manager	General Manager City Development - Abby Dickson
Report Reference	GC190514R11

REPORT OBJECTIVE

To provide an update on the progress of the Coastal Climate Change Adaptation Study (Stage 3).

EXECUTIVE SUMMARY

At the General Council meeting on 27 November 2019, Council endorsed the *Marion Coastal Climate Change Adaptation Study* (GC181127R16) which included detailed descriptions of Council's vulnerability to coastal climate change - particularly sea level rise. This represented the completion of stages 1 and 2 of Council's coastal climate change adaptation planning.

The *Coastal Climate Change Adaptation Study* highlights that the outlook for the Marion coastline by the years 2050 and 2100 is good in global standards, however there are areas that require ongoing monitoring in order to detect change early and prevent more expensive remedial work in the future. The areas with most vulnerability are low-lying areas and areas of cliff that have been filled in the past or have softer, less resistant geology.

At the 27 November 2019 General Council meeting it was also resolved that Council:
2. Receives a report summarising the results of consultation including further information on the role of the City of Marion in delivering actions (in early 2019).

This report provides an update to inform Council that the monitoring and action plan is currently in development as part of the final stage (Stage 3) of Council's coastal climate change adaptation planning. A coastal climate change specialist (Integrated Coasts) has been engaged to develop the action and monitoring plan and provide advice on the role for Council action in consultation with the Coast Protection Board (State Government) and other key stakeholders.

Key areas of focus include describing Council's role and timing for:

- Monitoring and protection of the Herron Way embankment, Hallett Cove beach
- Monitoring and protection of the Field River dunes (north and south)
- Hot spot monitoring and recapture of 3D comparative imagery
- Cliff top stormwater monitoring, particularly for areas identified as 'friable' and 'likely vulnerable to erosion'.

A public presentation is being planned for June to inform interested community members of Council's approach to coastal climate change planning (Stages 1 and 2 only) and seek feedback on future directions.

A draft coastal climate change monitoring and action plan (Stage 3) will be brought back to Council in late July 2019.

RECOMMENDATION

That Council:

1. Notes the progress update on the Coastal Climate Change Adaptation Study.
2. Receives a draft Coastal Climate Change Adaptation Monitoring and Action Plan in July 2019.

Draft Minutes of the LGA Ordinary General Meeting held on on Friday 12 April 2019 be noted

Originating Officer	Manager Corporate Governance - Kate McKenzie
Corporate Manager	Manager Corporate Governance - Kate McKenzie
General Manager	General Manager Corporate Services - Vincent Mifsud
Report Reference	GC190514R12

REPORT OBJECTIVE

The purpose of this report is to provide the Council with a copy of the minutes from the recent Local Government Association (LGA) General Meeting held on 12 April 2019.

A copy of the minutes are attached in **Appendix 1**.

EXECUTIVE SUMMARY

The LGA General Meeting was held at the Adelaide Entertainment Centre on Friday, 12 April 2019. The Mayor and the Manager Corporate Governance were in attendance.

A list of the items discussed is as follows:

President Report:

- Overview of elections
- Planning reforms
- Emergency management health checks
- New LGA governance structure – GAROC/SAROC/CEO Advisory Committee
- Federal Election and funding
- Financial Assistance Grants and the decline
- LG Reforms - Improvement in code of conduct, comprehensive benchmarking tools

LGA Business

- 6.1 Local Government Reform
- 6.2 LGA Advocacy Update
- 6.3 LGASA Commercial
- 6.4 LGA Procurement Transformation Update
- 6.5 LGASA Mutual Update

Recommendation Reports from the SAROC Committee

- 7.1 State of Climate Change Emergency (Mount Barker)
- 7.2 Local Government Leadership in Climate Risk Management (Southern & Hills LGA)
- 7.3 Jetties (Tumby Bay)
- 7.4 Lack of Medical Services to Regional Areas (Eyre Peninsula LGA)
- 7.5 Funding for Regional Road Safety (Alexandrina)
- 7.6 Regional Economic Growth and Development (Wattle Range)
- 7.7 Little Corella Management (Alexandrina)

Recommendation Reports from the GAROC Committee

- 8.1 Inclusion of Wine Bottles in the Container Deposit Legislation (Unley)
- 8.2 Social Infrastructure that promotes liveable and healthy communities (Adelaide)
- 8.3 Movement and Transport Planning (Adelaide)
- 8.4 Hardship Policy for council rates (Playford)

Recommendation Reports from the LGA Board of Directors**9.1 Engineering Principles for Development (Campbelltown)****RECOMMENDATION**

That the Draft Minutes of the LGA Ordinary General Meeting held on Friday 12 April 2019 be noted.

Attachment

#	Attachment	Type
1	ECM_675555_v67_LGA Ordinary General Meeting Draft Minutes - 12 April 2019	PDF File

Draft

Draft Minutes of the LGA Ordinary General Meeting held on Friday 12 April 2019 at 11.00am at the Adelaide Entertainment Centre, 98 Port Road, Hindmarsh

1. Open & Welcome

The President opened the meeting at 11:13am and welcomed members.

Present:

President	Mayor Sam Telfer
Chief Executive Officer	Matt Pinnegar
Executive Director Public Affairs	Lisa Teburea
Office Manager (Minutes)	Jacqui Kelleher
Director Corporate Services (Scrutineer)	Andrew Wroniak
Senior Finance Officer (Scrutineer)	Ben Swan
City of Adelaide	Town of Gawler
Adelaide Hills Council	Goyder Regional Council
Adelaide Plains Council	District Council of Grant
Alexandrina Council	Holdfast Bay City Council
The Barossa Council	District Council of Karoonda East Murray
Barunga West Council	Kingston District Council
Berri Barmera Council	Light Regional Council
City of Burnside	District Council of Lower Eyre Peninsula
Campbelltown City Council	District Council of Loxton Waikerie
City of Charles Sturt	City of Marion (<i>until 12.13 pm</i>)
Clare & Gilbert Valleys Council	Mid Murray Council
District Council of Cleve	City of Mitcham
Coorong District Council	Mount Barker District Council
District Council of Copper Coast	City of Mount Gambier
District Council of Elliston	District Council of Mount Remarkable
The Flinders Ranges Council	Rural City of Murray Bridge

Draft

Naracoorte Lucindale Council
Northern Areas Council
City of Norwood Payneham & St Peters
City of Onkaparinga
District Council of Orroroo/Carrieton
City of Playford
City of Port Lincoln
Port Pirie Regional Council
City of Prospect
City of Salisbury
District Council of Streaky Bay
Tatiara District Council

District Council of Tumby Bay
City of Unley
City of Victor Harbor
Wakefield Regional Council
Town of Walkerville
Wattle Range Council
City of West Torrens
City of Whyalla (*from 11.39 am*)
Wudinna District Council
District Council of Yankalilla
Yorke Peninsula Council

2. Apologies

Berri Barmera Council
District Council of Ceduna
District Council of Coober Pedy
District Council of Franklin Harbour
Kangaroo Island Council
District Council of Kimba (*until 11.25am*)
District Council of Peterborough

City of Port Adelaide Enfield
Port Augusta City Council
Renmark Paringa Council
District Council of Robe
Municipal Council of Roxby Downs
Southern Mallee District Council
City of Tea Tree Gully

3. Notice & Arrangements

The Executive Director Public Affairs outlined the notices and arrangements for the meeting.

4. President's Address

The President provided a verbal report.
Note: Copy attached to minutes.

Draft

5. Minutes of Previous Meeting

5.1 Minutes of the Annual General Meeting held on 26 October 2018

Moved Northern Areas Seconded Naracoorte Lucindale that the Ordinary General Meeting confirms the minutes of the Annual General Meeting held on 26 October 2018 as a true and accurate record of the proceedings held

Carried

5.2 Resolutions and Actions from Previous Meetings

Moved Gawler Seconded Wudinna that the Ordinary General Meeting notes progress with resolutions resulting from the Annual General Meeting of 26 October 2018 and outstanding resolutions from earlier general meetings.

Carried

6. LGA Business

6.1 Local Government Reform

Moved Salisbury Seconded Unley that the Ordinary General Meeting:

1. notes the report; and
2. commits to working with the Parliament of South Australia to deliver sensible and effective reforms that will drive downward pressure on council rates, improve the financial sustainability of councils, and deliver lasting benefits to South Australian communities.

Carried

6.2 LGA Advocacy Update

Moved Gawler Seconded Wakefield Regional that the Ordinary General Meeting notes the report on the LGA's advocacy activities.

Carried

6.3 LGASA Commercial

Moved Wattle Range Seconded Naracoorte Lucindale that the Ordinary General Meeting notes the report on LGASA Commercial activities.

Carried

6.4 LGA Procurement Transformation Update

Moved Mount Barker Seconded Light Regional that the Ordinary General Meeting notes the report on the transformation of LGA Procurement services to the sector.

Carried

Draft

6.5 LGASA Mutual Update

Moved Campbelltown Seconded Gawler that the Ordinary General Meeting notes the report.

Carried

7. Recommendation Reports from the SAROC Committee

7.1 State of Climate Change Emergency (Mount Barker)

Moved Mount Barker Seconded Gawler that the Ordinary General Meeting requests the LGA to investigate opportunities for giving a higher priority to lobbying state and federal governments on climate change, as well as facilitating appropriate responses from member councils, due to the escalating environmental, economic, social and risk related issues faced by the local government sector.

Carried

11.22am Kimba left the meeting.

7.2 Local Government Leadership in Climate Risk Management (Southern & Hills LGA)

Moved Alexandrina Seconded Adelaide Hills that the Ordinary General Meeting agrees to enhance Local Government leadership in climate risk management, by:

1. advocating that the South Australian Government (including the Department of Energy, Transport and Infrastructure and the Department for Environment and Water) establishes and manages a centrally coordinated climate hazard mapping framework to inform decision-making in collaboration with Councils;
2. advocating to ensure Local Government priorities on climate risk management are considered in the State Government's new cross-agency Climate Change Strategy; and
3. investigating opportunities for the LGASA to increase its support to councils to accurately assess the climate risk exposure of Council plans and projects.

Carried

11.39am Whyalla arrived at the meeting.

7.3 Jetties (Tumby Bay)

Moved Tumby Bay Seconded Yorke Peninsula that the Ordinary General Meeting requests that the LGA immediately begin negotiations with the current State Government to draft a lease or other agreement with local government collectively (for those councils that currently hold an existing lease agreement)

Draft

to safeguard the future of jetties in South Australia without creating a financial burden on ratepayers, especially in rural and regional areas.

Carried

7.4 Lack of Medical Services to Regional Areas (Eyre Peninsula LGA)

Moved Streaky Bay Seconded Wudinna that the Ordinary General Meeting requests the LGA to lobby the State and Commonwealth governments for the provision of improved health services in regional and rural Australia.

Carried

7.5 Funding for Regional Road Safety (Alexandrina)

Moved Alexandrina Seconded Gawler that the Ordinary General Meeting asks the LGA to call on State Government to:

1. actively advocate to the Federal Government of the day to continue providing supplementary local roads funding for South Australia; and
2. allocate increased funds for the maintenance and upgrade of safe and high quality regional roads and establish a dedicated Regional Roads and Infrastructure Fund.

Carried

7.6 Regional Economic Growth and Development (Wattle Range)

Moved Wattle Range Seconded Grant that the Ordinary General Meeting asks that the LGA continue to lobby the State Government to develop and implement initiatives that will assist with the growth and development of regional South Australia.

Carried

7.7 Little Corella Management (Alexandrina)

Moved Alexandrina Seconded Salisbury that the Ordinary General Meeting asks the LGA to continue to advocate to State Government for:

1. the urgent adoption (in consultation with the local government sector) of a statewide strategy for the management of Little Corellas; and
2. a commitment to fund implementation of the strategy, which must include financial assistance to local governments for:
 - (a) the development of integrated local management plans; and
 - (b) the implementation of medium and long term management options at a local scale.

Carried

8. Recommendation Reports from the GAROC Committee

Draft

8.1 Inclusion of Wine Bottles in the Container Deposit Legislation (Unley)

Moved Unley Seconded West Torrens that the Ordinary General Meeting requests the LGA to investigate whether there is sufficient support across Local Government to request the State Government amend the Container Deposit Legislation (incorporated into the Environment Protection Act 1993) to include wine bottles, and to achieve consistency with the treatment of other glass bottles in the waste stream, an increase in the recycling of bottles, and a reduction in the contamination of other recycled waste caused by broken glass.

Carried

8.2 Social Infrastructure that promotes liveable and healthy communities (Adelaide)

Moved Adelaide Seconded Gawler that the Ordinary General Meeting requests that the LGA:

1. supports and encourages councils to improve planning for community, sporting and cultural facilities and services/programs (social infrastructure) including through research, innovation, collaboration, skills and capacity development;
2. liaises with the South Australian Government to ensure councils are engaged and informed regarding social infrastructure planning associated with urban development and planning processes, with reference to implementation of the Planning, Development and Infrastructure Act 2016 (SA) (PDI Act) and the 30-year Plan for Greater Adelaide, and
3. requests that the South Australian government investigates opportunities to promote a more consistent and place-based approach to social infrastructure planning in the state, including development of a contemporary social infrastructure guideline/design standard for SA.

Amendment Moved Norwood Payneham St Peters Seconded Salisbury that the LGA OGM requests the LGA:

1. liaises with the South Australian Government to ensure councils are engaged and informed regarding social infrastructure planning associated with urban development and planning processes, with reference to implementation of the Planning, Development and Infrastructure Act 2016 (SA) (PDI Act) and the 30-year Plan for Greater Adelaide, and
2. requests that the South Australian government investigates opportunities to promote a more consistent and place-based approach to social infrastructure planning in the state, including development of a contemporary social infrastructure guideline/design standard for SA.

Draft

The Amendment was put and **carried**

The Amendment become the motion was put and **carried**

8.3 Movement and Transport Planning (Adelaide)

Moved Adelaide Seconded Barossa that the Ordinary General Meeting requests that the Local Government Association:

1. Establishes a Local Government Movement and Transport Planning Network with the intent to:
 - keep informed of current and future trends in movement and transport strategies, with relevance to metropolitan Adelaide and regions across the state;
 - identify priority movement and transport projects, with a key focus on mobility sharing, cycling, walking and public transport;
 - identify strategic, capital and operational funding opportunities at all levels of government as well as seek partnerships to deliver strategies and projects;
 - ensure movement and transport strategies are aligned and cohesive across council areas; and
 - discuss opportunities to partner on projects, cross-promote and share information, ideas, and learnings.
2. Membership could include all councils who elect to sign up to the group, the LGA, as well as representatives from the State Government (e.g. DPTI and ODASA)
3. The scope could include discussion of a metropolitan Adelaide without boundaries, and assisting councils and other key stakeholders (e.g. RAA, Bike SA, BISA, AILA, Engineers Australia, Property Council etc.) to create, influence and implement:
 - Major projects
 - Climate change adaptation
 - Green infrastructure provision
 - Customer centricity
 - Business cases and the process for Infrastructure Australia (IA)
 - Consistent approaches to design and infrastructure
 - Consistent approaches to transport mode integration

Carried

12.13pm Marion left the meeting.

Draft

8.4 Hardship Policy for council rates (Playford)

Moved Playford Seconded Salisbury that the Ordinary General Meeting requests the LGA work with its member councils to prepare guidelines to assist councils in developing Rates Hardship Policies.

Carried

9. Recommendation Reports from the LGA Board of Directors

9.1 Engineering Principles for Development (Campbelltown)

Moved Campbelltown Seconded Salisbury that the Ordinary General Meeting requests the LGA to investigate whether there is sufficient evidence across local government to change the Standards used to determine space allocation for parking on site and on street, including turning circles, given the wider use of SUV vehicles that require more space than standard vehicles.

Carried

10. Late Reports

Nil.

11. Next Meeting

The Annual General meeting will be held on Thursday 31 October 2019 at 11.00am at Adelaide Oval, War Memorial Drive, North Adelaide.

12. Close

The meeting was declared closed at 12.19 pm.

Minutes confirmed

.....

Chairperson

Date

Draft

2019 LGA President's Ordinary General Meeting Report

It is my pleasure to provide the President's Report to the 2019 LGA Ordinary General Meeting.

I would like to particularly welcome and acknowledge the new council members who are here today, following the council elections last November.

Increasing the number – and diversity – of nominees was a key priority for the LGA and councils in the lead up to these elections, and I'm pleased to report we were successful on both counts.

A total of 1,375 nominations were received, which was the most we've had since 1995, when South Australia had 115 councils.

We also saw a 20% increase in nominations from women, which flowed through to a record number of female council members and Mayors being elected.

These results were driven by an outstanding marketing campaign, which was well supported by councils across the State.

Over the past six months the LGA has focused on a wide range of issues on behalf of its members.

As we covered extensively during yesterday's Showcase, increased costs around waste and recycling are putting pressure on council budgets, and generating concern in our communities.

China's National Sword Policy is now costing our sector at least \$8.8 million extra per year, and probably much more considering recent developments.

We're continuing to advocate for more support from the State Government, but we understand that we also have a part to play in establishing a circular economy in South Australia.

The LGA has established a pilot program looking at procurement targets for councils using recycled materials, and as we heard during yesterday's sessions, councils are also implementing their own programs.

The LGA is working with the EPA, Green Industries SA, and the waste and recycling industry, understanding that any effective solutions to the challenges we're facing will require a partnership approach.

We've also worked closely with members and the Government over the last six months to both advocate for and assist councils with the transition to the State's new planning system.

This has included extensive consultation with councils, and numerous submissions to the Government seeking improvements to many aspects of the system.

The State's new planning system will roll out in regional areas from November, and it's important that we're ready to hit the ground running.

Draft

The LGA will continue to work with all members over the next six months to provide advice and assistance as required, and negotiate the best outcomes possible for communities.

Emergency management has also been a recent focus, and over the past nine months the LGA has worked with more than 550 council staff members to undertake emergency management “health checks”.

These reviews have covered all 68 councils, and helped us better understand how the sector is prepared for emergencies.

What we learned is that local government makes its biggest contributions well before disasters strike - through everyday asset management, planning, public health, community development and coastal management.

We’ve now unlocked a further \$2.6 million of funding from the Natural Disaster Resilience Program and the LGA Mutual Liability Scheme for Stage 2, which will be used to further strengthen our planning for emergency management.

Internally, the LGA is moving forward with a new constitution and governance structure.

Our new LGA Board is working well, and SAROC and GAROC have released their first Strategic Plans and Annual Business Plans for consultation with members.

The CEO Advisory Group has been established and the Board looks forward to working with the 8 CEOs appointed to continue building the services and value delivered by the LGA.

The Federal Election is fast approaching, and our focus is on ensuring SA councils receive their fair share of funding.

Along with ALGA, and our members, the LGA has strongly advocated for the extension of supplementary road funding for South Australia.

We were thrilled to see this funding extended in last week’s Federal Budget, and thank the Government for supporting us with a two year \$40 million commitment.

However, a longer term solution is needed, and the Federal Election is an opportunity for us to make our case to all Parties.

South Australia has 11% of Australia’s local roads, and 7% of its population, but receives only 5.5% of identified local roads funding.

We’ve received top-up funding of around \$20 million almost every year since 2003, and while we’ve always appreciated this support, we need a permanent fix to provide certainty and equality for SA councils.

We also want to see the total value of Financial Assistance Grants increased.

The real value of these grants has declined from 1% of Commonwealth taxation in 1996 to around half a percent today.

Councils nationally collect only 4% of the total taxes paid in Australia, and our communities need fair funding from the Commonwealth to enable councils to provide the services and facilities they want and need.

Looking ahead, our biggest priority for the coming year is meaningful local government reform.

Draft

The Government are in the midst of an ambitious local government reform program, which is expected to culminate in a Bill being introduced to Parliament early next year.

The LGA and its members have been pushing for sensible, evidence-based reform for a number of years, and we welcome this opportunity to partner with the Government and Parliament on this process.

We recognise the need for change, and have identified a range of alternative reforms that will support councils to deliver better outcomes.

Many of these ideas were included in a proposal we gave to all parties ahead of the 2018 State Election.

Others have come from motions agreed to by members at our General Meetings.

Improving the code of conduct for council members is one of the changes we've identified as a priority.

The current code doesn't provide councils with the tools they need to deal with serious behavioral issues, and has also been used by both elected members and the public to make vexatious complaints.

The introduction of a comprehensive, online benchmarking system for local government is another priority.

Benchmarking would not only support increased transparency for ratepayers, but also help councils identify opportunities for continual improvement.

We've also proposed improvements to council elections, auditing processes, mandatory training requirements, caretaker policies, section 270 processes, and the rules around conflict of interest and informal gatherings.

Above all, we are looking to make changes that will help drive downward pressure on council rates.

Keeping rates increases low is a shared responsibility between state and local government.

Many of us are now in the midst of our 2019-20 Budget preparations, and understand the impact external factors can have on our planning.

When we are weighed down by excessive red tape, or burdened by escalating state government levies, it's hard to provide the services that our communities need, while keeping rate increases to a minimum.

Similarly, when the amount we are legislatively allowed to charge for certain services doesn't cover their true cost, this has an impact on our entire community.

It's time for us to have an open and honest conversation with our communities, the Government, and Parliament, about the legislative and regulatory framework that will help us to succeed.

The LGA has produced a discussion paper for councils on local government reform, and based on feedback we receive from members we will provide a submission to the Government outlining opportunities to cut red tape, improve transparency, and drive efficiencies.



Draft

I encourage every single one of you to take an active role in this reform process.

We look forward to strong engagement with our members over the next 18 months, and hearing your ideas and feedback on the reform options that are put on the table.

These opportunities to be a genuine partner in real and lasting change don't come along too often, and it's up to all of us to make the most of it.

Thank you.

Corporate and CEO KPI Report Quarter Three 2018/19

Originating Officer	Governance Officer - Victoria Moritz
Corporate Manager	Manager Corporate Governance - Kate McKenzie
General Manager	General Manager Corporate Services - Vincent Mifsud
	Chief Executive Officer - Adrian Skull
Report Reference	GC190507R13

REPORT OBJECTIVE

To advise Council of the results of the CEO and Corporate KPI's for quarter Three 2018/19.

RECOMMENDATION

That Council:

1. Note this report

Attachment

#	Attachment	Type
1	3rd Qtr CEO KPI Report - Appendix 1	PDF File
2	3rd Qtr CEO KPI Report - Appendix 2	PDF File
3	3rd Qtr CEO KPI Report - Appendix 3	PDF File
4	3rd Qtr CEO KPI Report - Appendix 4	PDF File

QUARTER THREE: JAN – MARCH 19 - APPENDIX 1

1

Financial Sustainability

Core target: Council maintains a break even or positive cash funding position in delivering its annual budget

Measure: This target compares funding cash position at the relevant budget review with the adopted budget figure.

Achieved: Second Review \$795K
Target is currently being achieved

\$795k

Fourth review

Third review

Second review

First review

Adopted budget \$668k

2

Delivery of agreed projects identified in ABP and 3 year Plan (73 projects)

Core target: Greater than or equal to 95%

Measure: Monthly data as at 31 March 2019.

Achieved: 60 projects on-track, 9 complete and 4 off track. 95% projects are on track or completed. The core target is being met. 5% of projects are off track.

*Refer to standing item on EM Form Agenda re *Major Projects Update* for specific details for those projects off track. The four projects identified as off track are:

- Club Capacity Building
- Public Toilet Renewal
- Replacement of the Asset Management ICT System
- Deliver Sustainable Street Lighting Program

Core >or= 95%
Actual on track 69 (95%)

3

Lost Time Injury Frequency Rate.

Core target: Greater than or equal to 10% reduction from 2017/18 (5.5)

Stretch target: Greater than or equal to 15% reduction from 2017/18 (5.2)

Measure: The LTIFR for Q3 2018/19 is 4.1

Achieved: 34% reduction – Core and Stretch targets have been met

Core >or= 10%

Stretch >or= 15%

Actual 34%

4

Total Employee Costs

Core target: Less than or equal to 3% increase in actual employee costs (including agency staff) against prior year's actual costs

Stretch target: Less than or equal to 2% increase in actual employee costs (including agency staff) against prior year's actual costs

Measure: The 2017/18 Actual audited figure = \$33,274k.

Achieved: The 2018/19 estimated result per Second Budget Review = \$34,896k
Projected: 4.9% - Target not currently achieved

Stretch >or= 2%

Core >or= 3%

Projected 4.9%

5

Staff Retention

Core target: Greater than or equal to 88% retention of staff.

Stretch target: Greater than or equal to 92% retention of staff.

Achieved: 91.81% - Core target has been met

Core >or= 88%
Actual 91.81%
Stretch >or= 92%

6

Overall Satisfaction with Council's performance

Core target: Greater than or equal to 75% rated as satisfied or above.

Stretch target: Greater than or equal to 85% rated as satisfied or above.

Achieved:

Measure: This target is a bi-annual measure.

**The survey will be run every second year (at the request of members)

Core >or= 75%

Stretch >or= 85%



7

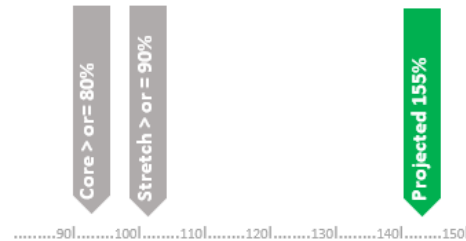
Asset Sustainability

Core target: Asset Sustainability Ratio greater than or equal to 80%

Stretch target: Asset Sustainability Ratio greater than or equal to 90%

Achieved: Projected: 155% per Second Budget Review. Core and Stretch targets are currently being surpassed.

Works at the Edwardstown Soldiers Memorial Recreation Oval totalling \$6.0m have a significant impact on this ratio.



The *Asset Sustainability Ratio* indicates whether Council is renewing or replacing existing assets at the rate of consumption.

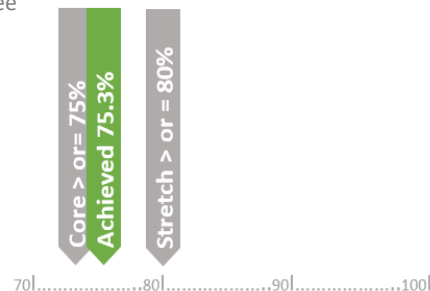
8

Delivery of Council's capital works program

Core target: Greater than or equal to 80% delivery of Council's planned capital works program (adjusted for extraordinary items)

Stretch target: Greater than or equal to 90% delivery of Council's planned capital works program (adjusted for extraordinary items)

Achieved: This target is an annual measure.



9

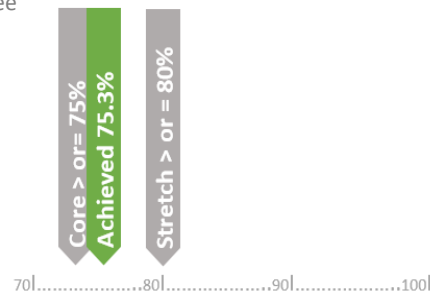
Staff Engagement

Core target: Achievement of an overall employee pulse survey result of 75%, based on 9 metrics

Stretch target: Achievement of an overall employee pulse survey result of 80%

Measure: Staff quarterly Pulse survey results.

Achieved: 75.3%. Core target has been met.

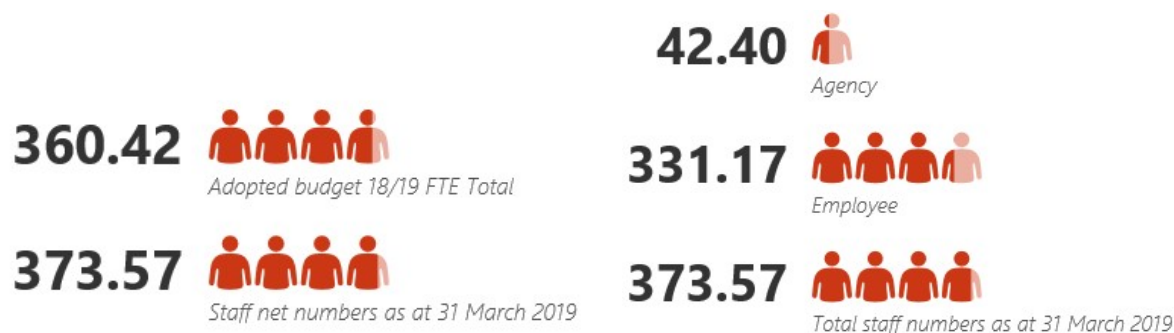


Corporate and CEO KPI Report Quarter Three 2018/19 – APPENDIX 2

KPI	Details	Target	Stretch Target	Qtr 1	Qtr 2	Qtr 3	Qtr 4
1	Financial sustainability.	Council maintains a break even or positive cash funding position in delivering its annual budget	-	\$583k	\$795k	\$795k	
				Comment: Adopted Budget \$668k. Second Review \$795k. Target is currently being met			
2	Delivery of agreed projects identified in the <i>Annual Business Plan</i> and the third year targets in the three-year plan.	Greater than or equal to 95%	-	Verbal update	93%	95%	
				Comment: 60 projects on-track, 9 complete and 4 off track. 95% projects are on track or completed. The core target is being met. 5% of projects are off track.			
3	Lost Time Injury Frequency Rate.	Greater than or equal to 10% reduction from the previous year's result (5.5)	Greater than or equal to 15% reduction from the previous year's result (5.2)	33% increase	44% reduction	34% reduction	
				Comment: The LTIFR for Q3 2018/19 is 4.1 Achieved: 34% reduction – Core and Stretch targets have been met			
4	Total employee costs (inc agency).	Less than or equal to 3% increase in actual employee costs (including agency staff) against prior year's actual costs	Less than or equal to 2% increase in actual employee costs (including agency staff) against prior year's actual costs	4.9% (projected)	4.9% (projected)	4.9% (projected)	
				Comment: The 2017/18 actual audited figure = \$33,274k. The 2018/19 estimated result per Second Budget Review = \$34,896k. The target (as projected) has not been achieved.			
5	Staff Retention	Greater than or equal to 88% retention	Greater than or equal to 92% retention	89%	89%	91.81%	
				Comment: 91.81% was achieved. The core target of 88% has been met.			
6	Overall satisfaction with Council's performance.	Greater than or equal to 75% rated as satisfied or above	Greater than or equal to 85% rated as satisfied or above	N/A	N/A	N/A	
				Comment: This target is a bi-annual measure. The survey will be run every second year (at the request of members)			
7	Asset sustainability.	Asset sustainability ratio greater than or equal to 80%	Asset sustainability ratio greater than or equal to 90%	145% (projected)	155% (projected)	155% (projected)	
				Comment: Projected \$155% per Second Budget Review. Core and Stretch targets are currently being surpassed. Works at the Edwardstown Soldiers Memorial Recreation Oval totalling \$6.0m have a significant impact on this ratio.			
8	Delivery of Council's capital works.	Greater than or equal to 80% of Council's planned capital works program (adjusted for extraordinary items)	Greater than or equal to 90% of Council's planned capital works program (adjusted for extraordinary items)	N/A	N/A	N/A	
				Comment: This is an annual measure.			
9	Staff Engagement	Achievement of an overall employee pulse survey result of 75% based on 9 metrics	Achievement of an overall employee pulse survey result of 80%	76.3%	76.8%	75.3%	
				Comment: Achieved 75.3%. Core target has been met			

FULLTIME EQUIVALENT (FTE) Employee and Agency**APPENDIX 3**

The number of FTE employees (staff and agency) employed across the organisation as at 31 March 2019.

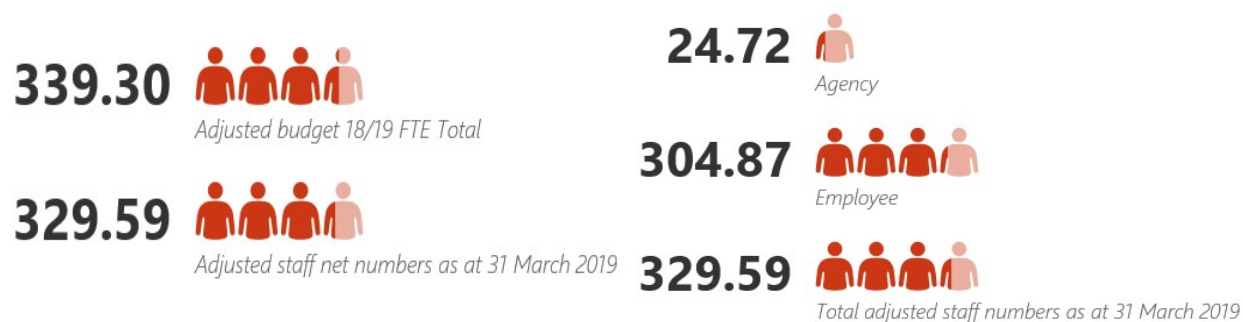


Note: The FTE figure of 373.57 includes a 7.57 FTE increase in Grant Funden positions and 10.63 FTE relating to staff on Income Protection and Work Cover.

There are currently 4 temporary vacant positions comprised of:

- Recruitment in progress (required position) 1.0
- Currently under review 3.0

The following tables provide comparative FTE data with the Gap Year Team Members, Pool Staff and Grant Funded positions being excluded.



Appendix 4

Labour and FTE Movement Summary

	2018/19 \$000's	2017/18 \$000's	2016/17 \$000's	2015/16 \$000's	2014/15 \$000's	2013/14 \$000's	2012/13 \$000's
Total Employee Costs (including Agency) % Movement on Prior Year	34,896 4.9%	33,274 3.27%	32,221 1.40%	31,783 0.10%	31,757 0.70%	31,532 4.30%	30,239
Total Number of Employees (FTE at 30 June) % Movement on Prior Year	373.57 3.65%	360.41 4.80%	344 0.60%	342 -1.70%	348 -0.90%	351 -2.20%	359

MOTIONS WITH NOTICE**Living Kurna Cultural Centre**

Elected Member Councillor Ian Crossland

Report Reference: GC190514M01

Motion:

That Council:

- 1. Commences the open tender process for the future management of the Living Kurna Cultural Centre.**

Supporting Information:

The Living Kurna Cultural Centre (LKCC), coach house and Fairford House are fantastic facilities within the Warriparinga heritage site. The LKCC opened in 2001. The Kurna people were originally involved in the management and promotion of these facilities until 2005 when a number of issues resulted in the temporary closure of the site (these details remain confidential). The site was re-opened a short time later and has been subsequently managed by Council. In 2016 a service review identified that the performance of this facility had fallen. To achieve increased capacity rates a number of management options were considered by Council.

At the General Council meeting on the 28th June 2016 (GC280616R05) Council resolved to again work with the Kurna people to explore the opportunity to transition the management of the facility to a Kurna Community Governance Model. As a fall back position part of the appendix to the report stated that Council would,

- Allow 18 months (to the end of 2017) for the model to be implemented (i.e. Agreement signed, Steering Group formed, funding sources in place, performance metrics agreed)
- Should the model not be fully implemented in 18 months (or after any reasonable extension period), then management of the centre should be openly tendered to third parties

Along with Cr Hull, I have been working with Kurna Elders as part of a steering group in an attempt to achieve the desired management outcome. Unfortunately, after a lot of hard work by staff and others we have been unable to reach an agreement.

The ongoing performance of this facility could be improved and the cost to Council is significant.

A further extension of time cannot be justified and to adhere to the original Council Resolution (GC280616R05) we must now ask for expressions of interest from third parties who have the skills required to provide the correct management and marketing model that these facilities deserve.

All future options must have active involvement with the Kurna community and a focus on the preservation of Aboriginal culture and to secure training and employment opportunities for Aboriginal people.

Response Received From: General Manager City Services, Tony Lines

Corporate Manager N/A

General Manager General Manager City Services - Tony Lines

Staff Comments:

Further to Council's Motion in June 2016, the City of Marion and the Kaurna Nation Cultural Heritage Association (KNHA) established a Warriparinga Development Group (WDG) to oversight and assist Council to manage the development of the Warriparinga site over the five year period 2018/19 to 2022/23.

The WDG met monthly and comprised Tony Lines, David Harman and independent Lew Owen representing Council, and Uncle Jeffrey Newchurch, Auntie Lynette Crocker, Uncle Cecil Graham, and later Jess Davies and Auntie Suzanne Russell, representing Kaurna (initially KNCHA, and later KYAC).

The shared vision was that Warriparinga would become the predominant centre for Kaurna people in the southern area of Adelaide, a place where Kaurna could practice culture, develop businesses, and share their culture and history with the wider community.

A draft Agreement was developed based on the following objectives, to:

- Develop a sustainable governance and business model for the joint operation of Warriparinga for approximately 5 years.
- Assist Kaurna people to develop a sustainable future and to conserve and develop their culture and heritage through the activities at Warriparinga, including the upskilling and development of Kaurna Elders and youth to take active roles in the governance and running of the site.
- Measure the delivery of the Agreement objectives through agreed Key Performance Indicators (KPIs).
- Anticipate transferring the Warriparinga operations to full Kaurna governance and management, following achievement of 5 years of KPI compliance.

The model proposed 50/50 joint management and funding (to be implemented gradually over the five years) by the City of Marion and KYAC.

In addition to agreeing an initial Memorandum of Understanding and preparing the draft Agreement, the WDG also developed Terms of Reference for the WDG to operate under during the term of the Agreement, considered potential businesses for the site, and met with Conservation Volunteers Australia (CVA) about site opportunities.

Councillors Crossland and Hull and ex-Councillor Byram were regular participants in the Agreement formation process.

The June 2016 Resolution allowed until December 2017 to complete the implementation of the joint management arrangement. The Resolution then stated that should the model not be implemented, that management of the Centre should be openly tendered to third parties.

An unofficial extension of the December 2017 deadline was provided given that revenues from the sale of Lot 707 had not been realised (critical for funding contributions under the Agreement), and Kaurna had been busy with the Native Title consent determination and essentially restructuring their community. Elected Members were informally advised of this during 2018 and through WAP updates.

In June 2018 a final draft Agreement was submitted to KYAC for final review, before going to Council for endorsement. However on 2 July 2018 KYAC's lawyer Mr Tim Campbell emailed Council to advise that "KYAC directors do not believe that current contractual proposals are possible at this stage but wish to discuss other arrangements". Having worked collaboratively on the drafting of the Agreement for 18 months, this position came as a surprise to staff and participating Councillors.

Staff repeatedly sought to understand from Mr Campbell what the nature of these "other arrangements" was, and Mr Campbell attended a meeting of the WDG in October 2018 to explain that KYAC was now interested in a lease of the Warriparinga site rather than a co-management model. Staff asked Mr Campbell to provide a 'one pager' summarising the intended terms of a lease, to be provided by January/February 2019. Despite reminders, this information had not been received when the above Motion was flagged by Councillor Crossland.

Out of courtesy staff advised KYAC that the future of the site would be considered at the 23 April 2019 General Council Meeting. Mr Campbell and KYAC representatives then asked to meet (held Monday 15 April 2019) to discuss Kaurua involvement at Warriparinga. While no 'one pager' was received, a long-term lease model was again raised as the preferred arrangement, and KYAC has since written to Council (letter attached) requesting that Council not consider definitive action regarding LKCC until KYAC has had further consultation with possible funders ILSC (Indigenous Land and Sea Corporation) and IBA (Indigenous Business Australia). Mr Campbell advised that the Agreement as drafted is now "off the table". KYAC advised that they were unable to fund the original co-management model, but that funding available from ILSC or IBA for a majority stake-holding in a lease (51/49% or greater) should be available. Mr Campbell also advised that ILSC and IBA do not fund loss-making exercises, and believe that KYAC could make this a profitable business.

The current net cost to Council is approximately \$275,000 per annum.

Given some unknowns about the site, it is recommended that the future of Warriparinga be discussed at an Infrastructure and Strategy Committee Meeting to consider Members' view on:

- Future models and partners to operate the site.
- Opportunities for growing tourism revenues through the site.
- Future use of the Coach-house, including costs of restoration.
- Collaboration with other Councils on matters like the Tjilbruke Track, and other educational facilities like Tauondi College.

Correspondence has been received from the Friends of Warriparinga and is attached as Appendix 2.

ATTACHMENTS:

#	Attachment	Type
1	Appendix 1_Correspondence from Tim Campbell re LKCC 160419	PDF File
2	Appendix 2_Correspondence from Friends of Warriparinga	PDF File

16 April 2019

Chief Executive Officer
City of Marion
PO Box 21
Oaklands Park SA 5046

By mail & email

Attention: Tony Lines

Dear Sir

Living Kurna Cultural Centre (LKCC) Warriparinga

We act for Kurna Yerta Aboriginal Corporation RNTBC (KYAC).

The Chair of KYAC, Jeffrey Newchurch, a Director, Suzanne Russell and myself met with some of your staff at Warriparinga yesterday.

The recent hectic history of KYAC was discussed, due to the legitimate query as to why KYAC had not continued discussion with the City of Marion. The last meeting was in October 2018.

KYAC has been planning its new corporate/trust structure and governance as a result of the State Government ILUA arising out of the Native Title Claim. Proposed plans for Lot 707 (Indigenous Land and Sea Corporation) have also taken up a significant part of the planning of the new corporate/trust structure.

Once these structures are carefully and properly established, Kurna through KYAC will be in a position to take advantage of the many opportunities which are arising for Kurna including Warriparinga.

KYAC has also been involved in the repatriation of Old People at Tennyson Dunes. It has been consulted regarding a proposed Aboriginal Gallery at Lot 14 (the old RAH site), and the sale of buildings owned by the Aboriginal Lands Trust at North Adelaide.

KYAC has limited resources yet constant demands on the time of the KYAC Directors and Kurna Elders.

The KYAC Directors have considered proposals for the operation of the LKCC and surrounding areas.

In-principle discussions have been held with ILSC and IBA regarding funding for a Kaurna controlled entity to lease LKCC and operate it as a business.

We ask the Council not to consider any definitive action regarding LKCC until KYAC has further consulted ILSC and IBA.

We thank the Council for their support for LKCC and the opportunity to discuss and plan the future of LKCC.

Yours faithfully
CAMPBELL LAW



Tim Campbell
Principal

Liability limited by a scheme approved under Professional Standards Legislation.



4 May 2019

Adrian Skull
CEO, City of Marion

Dear Mr Skull,

Re: Future of the Living Kaurna Cultural Centre (LKCC)

The Friends of Warriparinga understand that the future management of the Living Kaurna Cultural Centre is to be reconsidered by Council. We further understand that the Kaurna people have requested a short extension to enable them to finalise their funding arrangements to enable the planned handover of management to the Kaurna in association with the CoM.

By way of historical context for our interest in this matter, our association developed from community action to save the River Sturt at Warriparinga from being put into a concrete drain. It was thus preserved as the only natural stretch of river remaining on the Adelaide Plains, at a place that is of particular Kaurna cultural significance. Our work there extends back 27 years, and the conservation and revegetation work we then began provided an ideal environment for the establishment of the LKCC as a Federal Reconciliation Project at the turn of the Millenium.

Since then, we have worked in close collaboration with the LKCC. We have worked to ensure the presence of suitable indigenous plants (food, fibre and medicine) to support Kaurna cultural tours, which have educated and entertained many thousands of schoolchildren. The LKCC and its unique natural setting also provide a haven in suburbia for the local community, hosting many and varied community groups and activities, both indigenous and non-indigenous.

The LKCC and Warriparinga therefore provide an invaluable community resource, for very little financial investment. It needs to be borne in mind that the financing of the site includes not just the LKCC, but the essential maintenance of the state-listed European heritage assets, and that much of the onsite work is done freely by us as volunteers. We believe it is therefore great value for money for the CoM.

We wish to offer our strong support for the proposal to grant the Kaurna extra time to finalise their arrangements, so that the joint management plan can be implemented. We are impressed that, although the Kaurna community is small, their long-running native title claim was recently successful. We therefore believe that it would be highly appropriate to allow them some leeway to complete their preparations for this other project of taking on the management of the LKCC, rather than the CoM moving down a different path. The current plan would enable the centre to continue its excellent community work in the spirit of reconciliation that inspired its establishment.

Yours sincerely,

Bruce Wilson
Chair, Friends of Warriparinga

bwjb90@bigpond.com

Chain Fence removal - public safety initiative

Elected Member Councillor Bruce Hull

Report Reference: GC190514M02

Motion:

That:

The white chain fence be removed from the surrounds of the Ballara Avenue Playground / Reserve ASAP as a public safety initiative.

Supporting Information:

Nil

Response Received From: Megan Hayward

Corporate Manager Manager City Property - Megan Hayward

General Manager General Manager City Development - Abby Dickson

Staff Comments:

The Ballara Avenue Playground and Reserve has recently been reviewed as part of a risk assessment process, where a public safety issue had been raised claiming there will be an increased risk of injuries being sustained by children playing in the park due to an additional small parcel of land being allocated to the kindergarten during current lease renewal.

As part of this risk assessment the white chain fence was reviewed and considered a risk mitigation for children running onto the road.

It was also assessed from a choking, tripping and falling point of view and this assessment determined that the posts and chains are painted bright white with bright red on top of posts making them highly visible.

It should be noted that no claims have been made related to any incidents occurring at the site.

Back in 2014 a similar motion was brought to council to remove the same style of fence at Branksome Park. In this example due to community feedback the chain fence was retained. The reasons sighted by the community were that the chain fence did provide a barrier to stop cars coming onto the reserve and that it acts to stop children from running straight onto the road.

In this instance and as per the attached risk assessment (GC090914 R - APPENDIX 10 Risk Assessment) Administration recommends that the existing fence stays in place and that during next reserve upgrade, we

will consult with public regarding improving the low chain and post fence to match the tubular.

ATTACHMENTS:

#	Attachment	Type
1	GC090914R06 - DECD leases Risk Assessment for Ballara Park Reserve - Appendix 10	PDF File

Assessed Area:	Ballara Park Reserve
Area Description:	The Ballara Park Reserve is a Neighbourhood level reserve with play equipment, basketball key, picnic table and shelter. The Reserve also contains two public tennis courts and the Ballara Park Kindergarten. <i>**Note: nearby Warradale Park Reserve (approximately 1km away) has been recently upgraded with an irrigated turf area which is suitable for kick about games</i>
Risk raised:	Public safety issue has been raised claiming there will be an increased risk of injuries being sustained by children playing in the park due to of an additional small parcel of land being allocated to the kindergarten during current lease renewal.

Risk	Risk Type and Implications	Causal Factors	Inherent Risk Assessment			Controls	Residual Risk Assessment			Control Effectiveness	Future Mitigation Strategies
			L	C	RR		L	C	RR		
Vehicle accident	Children running onto roadway	Children running to chase ball, other child, dog etc	Likely	Major	High	Tennis court is fully fenced, Western end alongside kids playground has tubular fencing, Northern end alongside grassed area has low chain and post fence	Rare	Major	Med	Good (refer to claim history)	During next reserve upgrade, consult with public regarding improving the low chain and post fence to match the tubular
Choking on fence	Child tripping & falling on fence	Children running to chase ball, other child, dog etc	Unlikely	Major	Med	Posts and chains are painted bright white with bright red on top of posts making them highly visible	Rare	Mod	Low	Good (refer to claim history)	Potential for repainting due to fading

Claims History:	No claims have been made related to any incidents occurring at the site.
Comments:	The narrowing of the section of park would bear very little, if any, change to the rating of the either risks raised.
Assessed by:	Sherie Walczak, Unit Manager Risk

Places of Pride

Elected Member Mayor Kris Hanna

Report Reference: GC190514M03

Motion:

That:

Council register its publicly accessible war memorials with the new National Register of War Memorials, Places of Pride.

Supporting Information:

The Australian War Memorial has invited the City of Marion to contribute to the new National Register of War Memorials, Places of Pride.

Places of Pride aims to record the locations and images of every publicly accessible war memorial in Australia, from cenotaphs, honour boards, and church shrines to memorial halls, pools, bowling clubs and tree-lined remembrance ways. Since the launch on Places of Pride in November 2018, councils, RSLs, community organisations and everyday people from towns across Australia who have contributed memorials and photographs.

By contributing to Places of Pride, the City of Marion will benefit from having access to a customisable online profile that connects website visitors to the memorials in the City of Marion.

Response Received From: Manager Community Connections - Liz Byrne

Corporate Manager Manager Community and Cultural Services - Liz Byrne

General Manager General Manager City Services - Tony Lines

Staff Comments:

Should Council support this motion all identified publicly available war memorials will be registered on the National Register of War Memorials, Places of Pride website.

The website <https://placesofpride.awm.gov.au/> currently has two of the City of Marion's memorials listed.

There is currently no list of memorials across Marion. The volunteers and staff at the Marion Heritage Research Centre would undertake appropriate research to ensure all city-wide memorials are documented and then captured on the Places of Pride website.

ATTACHMENTS:

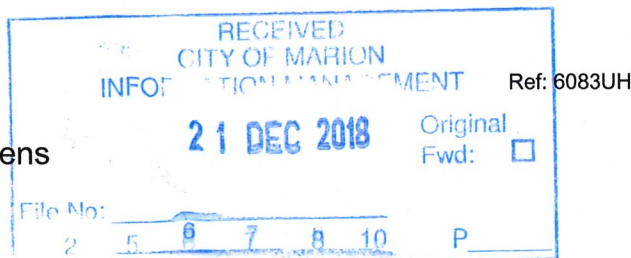
#	Attachment	Type
1	Letter from Nicolle Flint re Places of Pride	PDF File
2	Letter from Anne Bennie re Australian War Memorial	PDF File



NICOLLE FLINT MP

Federal Member for **Boothby**

Mayor Kris Hanna
City of Marion
Edwardstown Soldiers' Memorial Gardens
PO Box 21
OAKLANDS PARK SA 5046



Dear Mayor Hanna

Kris

I write to encourage your organisation to contribute to the Australian War Memorial initiative *Places of Pride*; an online national register of war memorials that will record the locations and images of every publicly accessible memorial in Australia.

Irrespective of distance, the stories told at the Australian War Memorial are those of communities across our nation. The interactive online register will be the basis of a stunning new display in the proposed expanded galleries of the Australian War Memorial in Canberra.

Visitors will be able to log the name of their town on the website and see their memorial come to life. Through *Places of Pride* the Australian War Memorial aims to connect all Australians, united by pride and loss, with each of these memorials from the Boer War through to Afghanistan.

For more information on this important initiative please visit the *Places of Pride* website (<https://placesofpride.awm.gov.au>).

I look forward to seeing your online contributions. If I can be of any further assistance to you, please do not hesitate to contact my office.

Yours sincerely

Ms Nicole Flint MP
Member for Boothby

18/12/2018





Dear Mayor Kris Hanna,

This Anzac Day 2019 on 25 April, the Australian War Memorial invites local councils across the nation to contribute to the new National Register of War Memorials, [Places of Pride](#).

With help from the community, Places of Pride will record the locations and images of every publicly accessible war memorial in Australia, from cenotaphs, honour boards, and church shrines to memorial halls, pools, bowling clubs and tree-lined remembrance ways.

In the days that follow Anzac Day, we hope community members upload photos from the day. To facilitate this, the Australian War Memorial has created together the following resources which are available at the [Places of Pride resources page](#):

- a [social media tool kit](#) which contains examples of Facebook and Twitter posts you may wish to use
- suggested newsletter content to support your Anzac Day communication activities
- a range of poster and social media images for use in your Anzac Day communications
- instructions on how to register an account on the Places of Pride website and add content

By contributing to Places of Pride, City of Marion will benefit from having access to a customisable online profile and branding that connects website visitors to the memorials in Oaklands Park and your greater local government area.

Since the launch on Places of Pride on 1 November 2018, we have seen an incredible response from local councils, RSLs, community organisations and everyday people from towns across Australia who have contributed memorials and photographs. They demonstrate the enduring pride, respect and remembrance their communities continue to have for the service and sacrifice men and women from their area made in conflicts from the Boer War to Afghanistan.

If you have any questions, or would like assistance in creating an account for City of Marion to contribute to the [Places of Pride](#) website, please do not hesitate to get in touch with Project Manager, Terri-Anne Simmonds on 02 6243 4540 or terri-anne.simmonds@awm.gov.au.

Kind regards,

Anne Bennie,
Assistant Director, Branch Head Public Programs
Australian War Memorial

The Memorial only uses your personal information to send you emails about news and events associated with the Memorial and will not distribute contact details to third parties. Please contact Memorials@awm.gov.au if you wish to be removed from our communication list.

Privacy & Data Collection

The Memorial is committed to protecting your personal information and being transparent about what information we hold. For further details about how your information is used, how we maintain the security of your information and your rights under the *Privacy Act 1988* and the [Australian Government Agencies Privacy Code](#) you may review our [Privacy Statement](#) or our full [Privacy Policy](#) through our website.

Marion Film Festival

Elected Member Mayor Kris Hanna

Report Reference: GC190514M04

Motion:

That Council:

- 1. Agree in principle to hold a family-friendly Film Festival in January 2020 at the Morphettville Racecourse, as a trial, with the cost to be included in the 2019-2020 Annual Business Plan.**
- 2. Receive a report from Administration by June 2019 with a proposal for dates, costing and organisational requirements.**

Supporting Information

The South Australia Jockey Club are acquiring a very large screen which would be suitable for holding cinematic events at the Morphettville racecourse. The intention is to add a further offering to the range of exciting events organised by Marion Council or within the Council area. Depending on the costs of acquiring films, the proposal could be for a free event or a low cost event eg \$10 per adult, children free. No doubt the SAJC could take care of catering, and possibly ticketing, to minimise the burden on Council staff.

Although the current suggestion is that it be a family friendly Film Festival, among a week or two of films there could be wholesome films for a more mature audience, so as to attract a diverse group of filmgoers overall.

Incidentally, there are many suitable films with mayors in them. For example, *The Mayor of Hell* starring Jimmy Cagney was a 1933 classic. Spencer Tracy was somewhat smoother in *The Last Hurrah* (1958). Another one for the oldies is the 1957 Bob Hope film, *Beau James* (Bob Hope in a serious role as the Mayor of New York). Another fast paced Mayor is on display in *The Taking of Pelham 123*. On a lighter note, there is a Mayor of the Munchkins in *Wizard of Oz*. Mayors are featured also in popular films *How the Grinch Stole Christmas*, *Jaws*, and *Dirty Harry* (of course, these mayors are obviously fictional, they are so vain and self-interested). Finally, the Mayors of Gotham City in the *Batman* series of films form genre all of their own.

Response Received From: Unit Manager Communications - Craig Clarke

Corporate Manager Manager Customer Experience - Karen Cocks

General Manager General Manager City Services - Tony Lines

Staff Comments:

If Council wishes, a report can be prepared for the 25 June 2019 Council meeting on the viability of holding an open-air film festival at the racecourse. Administration has arranged a preliminary meeting with the SA Jockey Club to discuss the proposal.

Outdoor film screenings are not new to Marion. In the past, the Marion Cultural Centre has screened four to five films in the plaza over the summer months. The screenings began in about 2013 and were discontinued this year due to the cost and competition from other open-air movie events. Each screening attracted between 50 to 100 people to the free event.

The Marion Outdoor Pool has periodically also screened outdoor films, with each event attracting several hundred visitors. The pool is looking to stage an event in 2019/20. Visitors are charged an entrance fee to the

pool where they can sit on an inflatable in the water and watch a movie.

Establishment of a World War II Honour Board

Elected Member Councillor Maggie Duncan

Report Reference: GC190514M05

Motion:

That;

The Administration investigate establishing a World War 2 honour board (for those who served and /or died) and present a report to council at the 25 June 2019 meeting for consideration, identifying suitable location/s and options for funding.

Response Received From: Manager Community Connections - Liz Byrne

Corporate Manager Manager Community and Cultural Services - Liz Byrne

General Manager General Manager City Services - Tony Lines

Staff Comments:

Should Council support this motion a report will be brought back to the General Council meeting on 25 June 2019.

Leasing Policy and Political Signage

Elected Member Councillor Ian Crossland

Report Reference: GC190514M06

Motion:

That Council:

1. Delete “section 17 – Political Signs” from the Leasing and Licensing Policy
2. Re-instate any signs that have been removed due to this section of the Policy.
3. Advise all sports clubs leasing council owned facilities that from 1st July 2020 all advertising/sponsorship signage must clearly identify that the sign is for the purpose of sponsorship and clearly identifies the club or clubs that the advertiser/sponsor is sponsoring.

Response Received From: Councillor Ian Crossland

Corporate Manager Manager City Property - Megan Hayward

General Manager General Manager City Development - Abby Dickson

Staff Comments:

Should Council approve this motion the Leasing and Licensing Policy will be updated to remove the clause prohibiting political signage and include a new clause to reflect the requirement for all sponsorship to clearly identify the club(s) that the advertiser/sponsor is sponsoring.

It is recommended that Council also endorse the following resolution to accept the changes to the policy which is attached as appendix 1 to this report.

4. Endorses the amended Leasing and Licensing Policy (Inclusion of New Clause Section 17 'Advertising and Sponsorship Signage') attached as Appendix 1 to this report.

If the above motion is passed, a letter will be sent to all tenants of Council facilities advising them of changes to the Leasing and Licensing Policy. Tenants will still be required to seek landlord approval for the installation of signs and staff would advise them should planning approval apply.

It should be noted that two large political signs have recently been removed from Cove Sports and Community Club and one sign from Marion Tennis Club. If the motion is passed these will be reinstated and will be funded within the Land & Property operational budget.

ATTACHMENTS:

#	Attachment	Type
1	Leasing and Licensing Policy of Council Owned Facilities	PDF File

1. POLICY STATEMENT

City of Marion may lease or license Council owned or managed land to meet Council's strategic plans based on community priorities. The aim of the policy is to make land and building facilities available to groups or organisations on a fair and equitable basis to meet community needs and support the optimal use of facilities.

2. CONTEXT

Council provides an extensive range of facilities from multipurpose sites with playing fields, halls, community gardens, commercial, tennis and netball clubs, kindergartens etc. Leases or licenses are provided to a diverse range of organisations ranging from small community groups, sporting clubs, state government agencies to commercial entities.

The Policy provides guiding principles and statements that will form the minimum negotiating position of Council as new leases are entered into for all organisations who occupy council owned facilities.

The aim of the Policy is to ensure an equitable and consistent approach to leases and licenses which encourages high utilisation rates, diversity of use and supports organisations occupying Council facilities to be sustainable.

3. VISION

Council will ensure facilities are fit for purpose and the term and conditions of leases are equitable, consistent, support good governance, accountability and optimise the use of Council facilities.

4. PRINCIPLES

The following principles guide the provision and management of Council owned facilities:

Community Benefit & Social Inclusion:

- Ensure Council-owned facilities are used to meet demonstrated community needs consistent with Council's policies and the Community Vision
- Optimise use of Council's community facilities and provides equitable and inclusive access by the City of Marion community
- Support and encourage diversity of programs and activities offered from Council facilities
- Assist not-for-profit and volunteer-based organisations that offer activities and services in the City of Marion;
- Encourage active and healthy lifestyles

Good Governance & Accountability:

- Ensure a transparent and equitable process of granting new leases or licences and renewals by having clear assessment criteria
- Ensure lessees pay fair and reasonable rentals based on established eligibility criteria and calculation methodologies

- Facilitate a shared approach between Council and lessee as to the cost of management and maintenance of Council-owned facilities;
- Ensure lessees are accountable for meeting operational responsibilities for venue management and meeting agreed targets
- Ensure sound financial management and effective administration of community facility leasing and licensing.
- Ensure that Council-owned facilities are appropriately maintained as Council assets

Environmental Sustainability:

- Ensure Council facilities maximise the use of solar, energy and water efficiency initiatives to reduce the environmental impact
- Encourage and support Lessees to implement environmental initiatives

5. SCOPE

This Policy applies to the leasing or licensing of Council owned or managed land and facilities.

6. ELIGIBILITY FOR LEASE OR LICENCE

6.1 Council will enter into a lease or licence agreement with a *not for profit organisation*, once the organisation can demonstrate

- It is a not for profit organisation under Australian tax office definitions
- It is an incorporated/legitimate body under the auspice of an incorporated body or under the auspice of an incorporated body
- It has an Australian Business Number (ABN)
- It is financially viable by providing 3 years of annual financial statements to Council
- It complies with relevant legislation and regulations governing its activities
- It is able to demonstrate it will meet a community need
- It has good governance capability

6.2 Council will consider a lease or licence agreement, for a commercial organisation once the organisation demonstrates:

- It is able to demonstrate it will meet a community need
- It provides a financial benefit or return to Council
- It has the professional capacity and experience
- It does not generate income from gambling (including poker machines) □ It provides an economic benefit to the City of Marion

6.3 Council will consider a lease or licence agreement with a *school or kindergarten* where:

- The use does not impact on the broader community needs or result in a facility being used beyond its capacity
- Consideration is given to a contribution to the maintenance of the facilities used by the school, the level of contribution reflecting the level of use
- Fees are consistent with community fees, although a reduction could be considered to reflect the school's socio economic status
- A school, DECD or other education body have appropriately contributed to the capital development of the facility they will be provided with exclusive use □ The school or kindergarten has adequate insurance

7. ANNUAL FEE

Rent will be based on the market rate supplied by an external valuer appointed by Council. The fee will be provided to the organisation at the time of entering into a new lease or renewing the lease. Rent will increase annually by CPI and the market rate will be reviewed every 5 years.

Not for profit organisations will be eligible for up to 93% discount based on meeting the criteria for good governance, facility utilisation, social inclusion, volunteer management and environmental initiatives (refer Appendix 1).

Where a building is acquired by or gifted to Council consideration will be given to the terms of this arrangement when determining the annual fee. In this situation a contribution to the ongoing repairs, maintenance and renewal costs will be considered when determining the annual fee to ensure alignment with the market rate and subsidy.

A minimum fee of \$300.00 (excluding GST) per annum shall be payable should the market rate and subsidy be calculated at less than \$300.00.

The minimum fee of \$300 (excluding GST) per annum shall be payable by Community Gardens.

8. TERM OF AGREEMENT

Terms of agreement will not be greater than 5 years unless Council resolves to grant a longer term lease. In these circumstances consideration will be given to developing a management plan in partnership with the organisation which seeks to develop the facility long term.

Where a lease or licence is to be granted for greater than 5 years and is located on Community Land community consultation will be undertaken in line with the Local Government Act 1999.

Where the term of the lease or licence is to be less than 5 years, and Section 20B of the Retail and Commercial Leases Act 1995 applies, the Lessees or Licensee shall be required to provide Council with a certificated exclusionary certificate duly signed by the Lessee's or Licensee's solicitor waiving the minimum statutory term of five years in the form required by the Act.

This certificate must be provided to the Council prior to the Lessee or Licensee taking possession of the premises.

9. MAINTENANCE, REPAIRS AND REPLACEMENTS

A comprehensive list of building items will be provided to organisations when providing a Letter of Offer which will clearly set out responsibilities. Council will take responsibility for structural items in buildings this will include items relating to footings, floor (not including coverings), walls (not including applied finishes), roof members and cladding and provision of services to the external walls.

10. UTILITIES, OUTGOINGS AND WASTE DISPOSAL

Organisations will be responsible for the cost of all utilities, outgoing and waste disposal associated with their operations.

Council will work with organisations to assist them to implement environmental initiatives such as waste reduction, recycling and energy efficient practices.

11. WATER USAGE

11.1 Buildings

Where the lease or licence refers only to a building and there is no open space attached to the leased or licensed area then the Lessee/Licensee shall be responsible for the payment of all water and sewer charges levied against the leased area.

11.2 Open Space

Where there is an associated playing field that is accessible to the general community the lessee/licensee will be responsible for 10% of the cost of the water used. Where the facility is fenced or not accessible to the community the lessee / licensee shall be responsible for the payment of all water and sewer charges levied.

Council encourages water conservation techniques and when considered appropriate shall place a cap on the amount contributed by Council. The amount of the cap shall be determined at the time of negotiating a lease or licence by Council. Access to stormwater reuse will be encouraged.

Where there are shared meters on the site consideration will be taken on community access to the site and the proportion will be negotiated with the organisation to ensure it is in line with like facilities.

12. SPORTING GROUNDS AND COURTS

Council maintains playing fields that are open to the public for passive recreational activities.

There are some circumstances where Council may negotiate with a Club to take on the responsibility of maintaining sporting grounds which are specialist in nature such as bowling greens.

Council will work in partnership with tennis and netball clubs, peak bodies and other funding organisations when courts are required to be resurfaced. Clubs will be expected to contribute funds either through a combination of club funds, external grants or a loan from Council. In determining the club contribution consideration will be given where courts are made available for community use.

13. FLOOD LIGHTING

Council will be responsible for the regular inspecting of light poles and ensuring they are maintained; lessee and licensees will be responsible for the replacement of lamps.

Should a lessee/licensee seek to install new lights, they will be expected to make a financial contribution. Council will work in partnership with the lessee to seek external funding and/or negotiate a Council loan.

14. SUB-LETTING OR HIRING OUT OF LEASED FACILITIES

It will be a condition of the lease that all sub-letting arrangements will be in line with this Policy and that lessees must seek Council approval to the terms and conditions prior to sub-letting.

Where an organisation enters into a sub-licence for part or all of the premises to another club or a commercial activity, Council reserves the right to assist the sub-tenant in negotiating a sublicence fee based on the nature and quantum of the sub-licence

Clubs are encouraged to hire out facilities to maximise the use of the facilities and to generate income to support them to be sustainable. It is expected that these rates do not exclude the community from being able to access them due to the cost

15. HARDSHIP

Where a Lessee/ Licensee is able to produce evidence that the fee will cause undue hardship (after subsidies are applied) then the Lessee or Licensee can make an application to Council seeking deferment or reduction of payment.

The City of Marion is under no obligation to accept such a request and will make its decision based on the financial position of the lessee or licensee at the time of making the application.

16. GAMING MACHINES

Council does not support the introduction or increase of gaming machines in premises on Council owned land for any new Lessee or Licensee.

17. ADVERTISING / SPONSORSHIP SIGNAGE

With effect from 1 July 2020 all advertising / sponsorship signage must identify that the sign is for the purpose of sponsorship and clearly identify the club or clubs that the advertiser / sponsor is sponsoring.

18. DEFINITIONS

Community Buildings – Buildings primarily available to facilitate community activities in line with Council's corporate strategies and community land management plans.

Community Club or Organisations – Organisations that are incorporated for the benefit of the community and any profit is distributed back into the facility and does not restrict its services to its members and provides one or more

Incorporated Body – Any Committee or Organisation that is incorporated under the Associations Incorporation Act 1985

Lease – Such agreements shall be used where the occupier has full and exclusive use of the premises.

License – Such agreements shall be used where the occupier does not have full and exclusive use of the premises

Maintenance – Means that facilities are maintained; in good repair and condition; conform to relevant legislation and codes; are free of graffiti and other acts of vandalism; and includes preventative maintenance approaches.

Non-community organisations – Organisations that are specifically a ‘business’ and are in business for the purpose of making a profit or which are so constituted that the assets may be distributed amongst the members of the organisations.

Open space – is leased outdoor facilities which is available for community use outside formal sporting use excluding sport related facilities such as clubrooms, storage sheds

19. RELATED DOCUMENTS

The following key City of Marion policies and plans relate to leased and licensed facilities:

- City of Marion Community Vision – Towards 2040
- City of Marion 10-Year Strategic Plan (under revision)
- City of Marion Community Facilities Strategy – (under development)
- City of Marion 3-Year Business Plan 2016-2019
- City of Marion Development Plan
- City of Marion Long Term Financial Plan
- Asset Management Plans
- Community Land Management Plans
- Irrigation Management Plan
- Asset Management Policy
- Disposal of Land and Assets Policy
- Community Consultation and Engagement Policy
- Liquor Licensing Policy

20. REFERENCES

- Local Government Act 1999
- Real Property Act 1886
- Law of Property Act 1936
- Retail and Commercial Leases Act 1995
- Associations Incorporation Act 1985
- Disability and Discrimination Act
- Gaming Machine Act

Leasing and Licensing of Council Owned Facilities Policy - (February 2017)

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- Liquor Licensing Act
- Development Act 1993

Policy Name and version no.	Leasing and Licensing of Council Owned Facilities Policy – V2.0
Last update	2017
Last Council review (report reference)	GC280317R02
Next review due	2020
Responsibility	Manager, City Property

Annual Fee - Subsidy Criteria for Sporting and Community Organisations

Annual lease/licence fee will be calculated at up to 93% of the market rental rate of the leased area/s. Council will offer the following subsidies on the annual fee for not for profit organisations.

Subsidy Criteria	%
Good Governance The organisation can demonstrate; <ul style="list-style-type: none"> • Compliance with conditions of current or previous lease/licence agreements with Council • Provision of Annual General Meeting reports and minutes including financial reports (to be audited upon request) • Financial viability, have not incurred a debt with Council and have repaid any loans to Council in line with the loan agreement • Quality Management is integrated into operations - capacity building, good governance and planning etc., evidenced through provision of an annual business plan, current constitution, policies and procedures etc. 	33%

Facility Utilisation The organisation is able to; <ul style="list-style-type: none"> • Provide evidence of membership/user/participant numbers and hours of use on an annual basis. • Provide evidence of activities and initiatives undertaken to increase the utilisation of the facility • Initiatives planned to increase use or participant numbers • Evidence of shared use of the facility by the community and other community clubs and organisation to ensure optimal use of the facility 	30%
Social Inclusion The organisation can demonstrate; <ul style="list-style-type: none"> • The activity or service they provide is non-discriminatory and is open to all residents who meet stated criteria for participation. • The use of the facility will increase social inclusion, increase community participation and/or will promote health and well-being in the community □ Activities support wider social inclusion targets 	20%
Volunteer Management The organisation can demonstrate that it promotes, supports and develops volunteers	5%
Environmental Initiatives The organisation can demonstrate that is promotes and implements environmental initiatives e.g. waste reduction, recycling, energy efficient practices including investments e.g. solar panels	5%
Maximum subsidy available	93%

Fee Reduction Report for the Marion Outdoor Pool

Elected Member Councillor Ian Crossland

Report Reference: GC190514M07

Motion:

That Council

- 1. Requests a report outlining the financial impact of a 50% reduction in entry fees to the Marion Outdoor Pool for City of Marion Residents.**
- 2. Suggests options for ensuring that only City of Marion Residents obtain this reduction. The options should be at no additional cost to Council and should utilize existing staff and infrastructure.**
- 3. The report should be completed by 11th June 2019**

Supporting Information:

The City of Marion residents paid for the original development of the Marion Outdoor Pool and are currently funding its multi-million dollar refurbishment. As with many of our facilities the majority of attendees do not live in the City of Marion, however our residents are required to pay the same admission fee even though they have contributed to the refurbishment through their payment of Council Rates. A 50% reduction to entry fees should highlight that we will continue to put our residents first and any fee reductions should lead to an increase in the number of City of Marion residents enjoying this facility.

Response Received From: Megan Hayward

Corporate Manager Manager City Property - Megan Hayward

General Manager General Manager City Development - Abby Dickson

Staff Comments:

Should Council endorse this motion a report will be brought to Council at the 11 June 2019 General Council Meeting

City of Marion Representation Review

Elected Member Councillor Luke Hutchinson

Report Reference: GC190514M08

Motion:

That Administration:

1. Commence work for the City of Marion Representation Review, including but not limited to:
 - The development of a timeline to ensure the Electoral Commissioner's ratification, 1 year prior to the election, such that the revised model be in place for the 2022 council elections, and highlighting potential milestones where a boundary reform could align into this schedule;
 - Scheduling of an elected member workshop to initiate a strategic representation discussion; and
 - The engagement of the relevant expertise to model ward configurations.
2. The timeline be presented to Council by 11 June 2019 General Council Meeting.
3. The Elected Member Workshop be scheduled prior to 31 August 2019.

Supporting Information:

Nil

Response Received From: Manager Corporate Governance - Kate McKenzie

Corporate Manager Manager Corporate Governance - Kate McKenzie

General Manager General Manager Corporate Services - Vincent Mifsud

Staff Comments:

A Council is required to complete a Representation Review (the Review) every 8 years. The purpose of a Representation Review is to review and assess the current ward structure and composition of the Council and determine if the community would benefit from any potential changes.

The process of the review is prescribed by section 12 of the Local Government Act 1999 and is separated into the following parts:

1. The development of a Representation Options Paper. This must be developed by a person who in the opinion of the Council, is qualified to address the representation and governance issues that may arise with respect to the matters under review.
2. This Representation Options Paper must examine the advantages and disadvantages of the various options regarding the Presiding Member, Wards (and number of wards and number of Councillors). The Report must be adopted by the Council and proceed to a public consultation period of at least 6 weeks.
3. Following consideration of the public consultation outcomes, the Council must then prepare a Representation Report that outlines its preferred option. This report must then proceed to a further public consultation process of at least 3 weeks.
4. Following consideration of the last public consultation, the Council must finalise its report and submit

it to the Electoral Commissioner for approval. If approved, the outcomes are Gazetted and implemented.

The last advice received from the Electoral Commissioner states that the City of Marion is scheduled to commence its Review in April 2020. The average time required to complete a Representation Review is approximately 10 -12 months (including gazettal requirements). This being the case, the review would be completed primarily in the 2020/21 financial year and then be implemented at the November 2022 election.

A report can be presented to the 11th June 2019 General Council Meeting with a project scope and timeline. An Elected Member forum is already scheduled for the 16th July 2019 for Boundary Reform and this can include a strategic discussion on representation structures.

Advice has been sought from the Office of Local Government regarding the crossover of potential boundary reform and representation reviews. The advice received is that Councils will need to progress with their representation reviews as scheduled, unless exemption is provided by the Minister. This may mean that some work is duplicated if a boundary alignment is completed and a further representation review may also be required as part of this work.

Cul de sac Footpaths

Elected Member Mayor Kris Hanna

Report Reference: GC190514M09

Motion:

That Council:

1. Consult the residents of all cul de sacs without a footpath;
2. Shall remove from the footpath construction program each cul de sac which does not have at least 50% of respondents in favour of footpath installation;
3. Shall reinstate a cul de sac to the footpath construction program with a high priority if, in the future, a majority of residents in the cul de sac (without a footpath) petition the Council for a footpath.

Response Received From: Manager Engineering and Field Services - Mathew Allen

Corporate Manager Manager Engineering and Field Services - Mathew Allen

General Manager General Manager City Services - Tony Lines

Staff Comments:

Should Council resolve the above motion, administration will consult with the residents of all cul-de-sacs without a footpath to ascertain their support to construct a new footpath. This feedback will then inform the footpath construction program subject to any future petitions.

Amendment to The City of Marion Verge Development Guidelines

Elected Member Councillor Jason Veliskou

Report Reference: GC190514M10

Motion:

Motion 1:

That the following resolution passed at [23 April 2019](#) Council meeting be rescinded:

That Council:

1. Amend the Streetscape Policy and Verge Guidelines to include the ability for property owners to apply to install artificial turf treatments to council verges and that the purchase, installation and maintenance will be at the property owner's cost.
2. An appropriate application and acknowledgement form be developed to ensure:
 - 2.1. It is the responsibility of the property owner to maintain the treatment; to avoid trip hazards, and that where services are accessed by council or utility providers, council will not be liable for reinstatement, and it will be the property owner's responsibility to reinstate the treatment;and
 - 2.2. The supplier/manufacturer of the turf material meets a minimum quality standard.
3. Staff encourage residents to explore natural verge treatments where possible.

Motion 2:

That:

1. The City of Marion Verge Development Guidelines continue to identify Artificial turf as not permitted' for use in Council verges.
2. An exemption allowing property owners to install artificial turf treatments to council verges and that the purchase, installation and maintenance will be at the property owner's cost be granted for appropriate applications received (or the application process/expression of interest began and/or received) between [23 April 2019](#) and [9 May 2019](#).
3. Staff encourage residents to explore natural verge treatments as much as possible.

Response Received From: Unit Manager Open Space Operations, Brett Jaggard
Unit Manager Governance and Records, Jaimie Thwaites

Corporate Manager Manager Engineering and Field Services - Mathew Allen

General Manager General Manager City Services - Tony Lines

Staff Comments:

Section 12 (3) of the Local Government (Procedures of Meetings) Regulations 2013, outlines the process for Council to rescind or amend a resolution of Council passed since the last general election . This section states “A motion the effect of which, if carried, would be to revoke or amend a resolution passed since the last general election of the council must be brought by written notice of motion.”

If a rescission motion is successful, Council would be able to pass another resolution if it desired.

Councillor Veliskou’s motion fits within these parameters.

If a motion to rescind/amend is lost, a motion to the same effect cannot be brought until after the expiration of 12 months or until after the next general elections (whichever is the sooner).

Should Council support these Motions, the Verge Development Guidelines will be updated accordingly.

QUESTIONS WITH NOTICE

End Dumped Trolleys

Elected Member Councillor Bruce Hull

Report Reference: GC190514Q01

Question:

Could the following Questions on Notice be answered for the next Council agenda please?

1. Is the Council declared “End Dumped Trolleys” campaign ongoing and what is the status of this campaign?
2. Since the last Council Election how many shopping trolleys have been collected by staff and taken to our City Services site.
3. How many shopping trolleys are there currently held at our City Services site?

Supporting Information:

Response Received From:

Roger Belding, Unit Manager Operational Support Unit

Staff Comments:

1. **Is the Council declared “End Dumped Trolleys” campaign ongoing and what is its status of this campaign?**

On 24 May 2018, the City of Marion launched a campaign to clean up the streets of dumped trolleys. This campaign culminated with an End Dumped Trolleys Summit that was held on 12 July 2018.

The initiative is ongoing and is managed through general dumped rubbish processes. Options that resulted from the Summit remain active and are provided as an attachment.

Since the summit, Marion has engaged with stakeholders and has received feedback from several including: KESAB, LGA-SA, Drakes Supermarkets, Coles, Trolley Tracker and QHDC Industries. Comments received include:

LGA SA - Congratulated the City of Marion and all who attended for this broader campaign, including information sharing provided through the Summit. LGA SA further advised that it was working on understanding the State managed legislation with a mind to support the sector towards updating the Local Nuisance and Litter Control Act 2016 (LNLC Act) to assist enforcement for general dumping.

Drakes Supermarkets - Advised several outcomes as a result of the Summit, including investigation for use of GPS tracking and meeting with their 32 Store Managers to highlight the issue and discuss best management options.

Coles Supermarket Group – Have advised a commitment to resolve the issues of dumped trolleys and are in the process of developing options for trolley management with a formal study.

Trolley Tracker - Advised continuation of their \$1,000 monthly reward program, some changes to their smart app and also provided artwork and posters that could be shared.

The City of Salisbury – Have recently advised that a major retailer is considering the use of wheel lock systems at the Parabanks shopping centre (it is possible that this trend may continue across the sector).

KESAB - Advised that “the summit showed to be a valuable information sharing exercise and received considerable support” however “there were no clear directions or outcomes to develop and implement a collaborative community/business strategy or education initiative”. Whilst this comment is valid, the intention of the summit was to highlight and inform stakeholders as to the community issues and present opportunities for change. Options mentioned include that councils could introduce by-laws to expiate retailers for trolleys found abandoned. This by-law is similar to that used by councils interstate.

The City of Marion has continued to take trolley dumping seriously through provision of signage and the undertaking of advisory letter drops to known hot spot locations. Marion is also in discussion with Housing SA and Junction Australia offering to partner with construction of a trial trolley drop-off and collection bay within a selected Multi Unit Dwelling. A Notification of Concern has also been provided to the State Commission Assessment Panel related to the proposed Westfield Redevelopment, noting the benefit of trolley management systems.

2. Since the last Council Election how many shopping trolleys have been collected by staff and taken to our City Services site.

If a trolley is sighted and/or reported to Staff as hazardous an inspection will be made and if the hazard can not be removed the trolley may be recovered back to the City Services site.

If made safe, details of the trolley location will be passed on to the various collection agencies.

Supermarkets provide a scheduled collection service to recover discarded trolleys. It is not presently a function of council to complement these collections, other than when reported as a hazard.

3. How many shopping trolleys are there currently held at our City Services site?

There are 40 shopping trolleys presently stacked on site at City Services. These trolleys include those that have been advised to council as posing a hazard and recovered to this site by our dumped rubbish and/or reserve maintenance teams.

Where trolleys are in good condition the relevant collection agency are notified to attend the site and remove. If damaged trolleys will be recycled to the metal bin.

Provided at Attachment 1 is a copy of the End Dumped Trolleys Summit Report; and, Attachment 2 Summit Options Expanded Information provides details of outcomes applied since the Summit.

ATTACHMENTS:

#	Attachment	Type
1	Trolley Summit Report Att 1	PDF File
2	Summit Options Expanded Information Att 2 (1)	PDF File

END DUMPED TROLLEYS

Outcomes of the City of Marion Shopping Trolley Summit

12 July 2018



CITY OF
MARION



To the Community

On any measure, the City of Marion's Trolley Summit was an outstanding success.

Nearly 50 participants from 21 government and private organisations proposed 17 solutions that could help rid our streets of abandoned shopping trolleys.

Trolley dumping is not the number one issue of Council but it is a persistent low-level problem.

For people with disabilities, in scooters or visually impaired, abandoned shopping trolleys can be a real safety concern.

We have trolleys left on the roads, in creeks and reserves, which is why the City of Marion launched a campaign to fix the problem. The culmination of the campaign was the Trolley Summit.

Cleaning up our streets needs to be a collective effort, recognising that the primary responsibility for returning the trolley lies with the individual.

Council has a role to play to bring the major players together to find a solution when this personal responsibility falters.

Among the ideas presented at the summit were GPS tracking, coin-operated trolleys, community education campaigns and the introduction of by-laws to force retailers to collect trolleys.

We're not barracking for any particular solution. Council staff will assess the ideas over the coming months while continuing to work with the industry to clean up our streets.

On behalf of the City of Marion, I want to thank everyone who attended the summit and the valuable contributions that were made.

Yours sincerely

KRIS HANNA
Mayor
City of Marion

A BLIGHT ON OUR SUBURBS

Australia is awash with more than one million shopping trolleys.

About 68,000 of those trolleys are in South Australia, 3000 of which are in shopping centres in the City of Marion.

The vast majority of customers do the right thing and return their trolley after using it. Unfortunately, there is a small number of customers who abandon their trolleys.

They dump them in parks and waterways. They block footpaths and roads around shopping centres. It is an eyesore and a hazard to pedestrians.

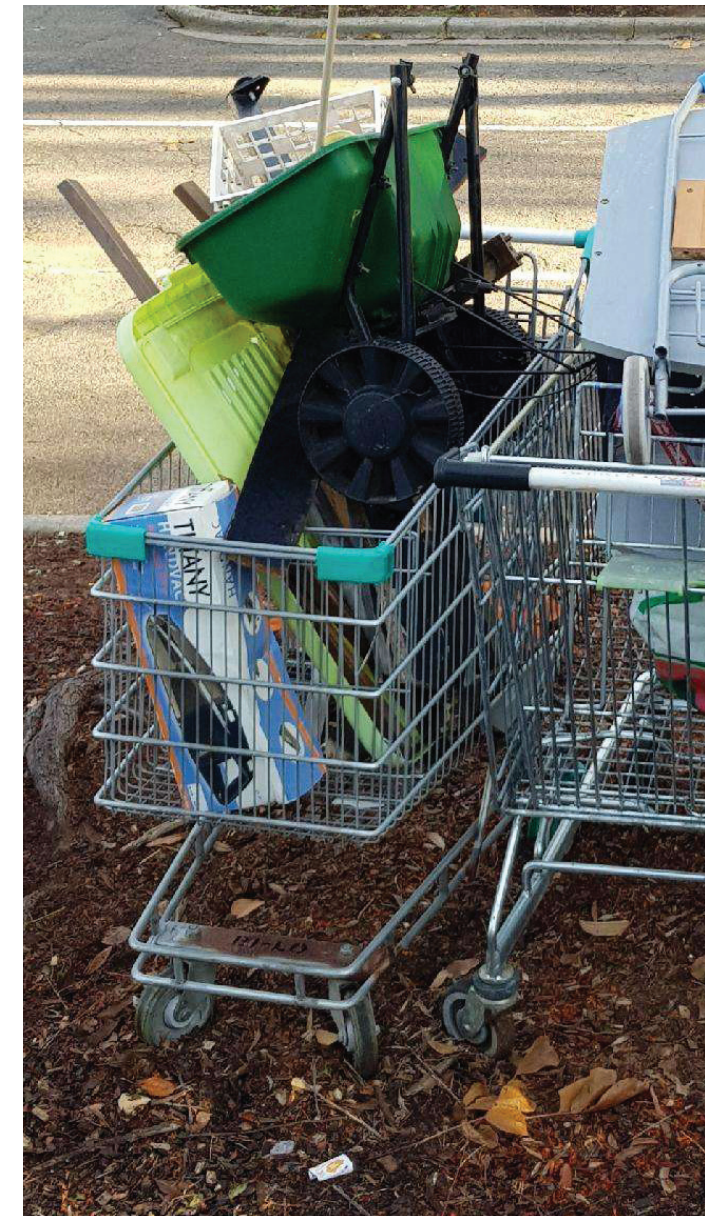
The problem is not confined to Marion but felt across metropolitan Adelaide, despite the best efforts of many retailers.



COUNTING THE COST

The cost of collecting, maintaining and replacing trolleys nationally each year is estimated at \$50 million. Each trolley can cost up to \$600. The cost of replacing a trolley is ultimately passed on to consumers.

In South Australia, abandoned trolleys are considered litter under the Local Nuisance and Litter Control Act 2016 and penalties can apply of up to \$5000. Prosecuting an offender is difficult, costly and has no guarantee of success.





COMMUNITY DECLARES ENOUGH IS ENOUGH

On 24 May 2018, the City of Marion launched a campaign to clean up the streets of dumped trolleys.

To raise awareness, Council staff collected a staggering 232 trolleys from 500 metres around Westfield Marion and Castle Plaza shopping centres over four days in May.

The haul was presented to the news media as a stark reminder of the extent of the community problem. It generated widespread conversation in the media and in social media.

Over the following weeks, Council deployed inspectors to patrol the streets around the centres. These patrols were backed up by an education campaign reminding people of their responsibilities to return trolleys.

The campaign culminated with an unprecedented Trolley Summit on 12 July 2018.

The summit brought together retailers, State Government regulators, peak organisations, trolley collection and manufacturing firms and other metropolitan Councils, which are concerned about the problem in their communities.

TROLLEY SUMMIT

The City of Marion's Trolley Summit on 12 July 2018 brought together for the first time the key industry stakeholders to find a solution to the problem.

Nearly 50 people attended the summit, representing Coles, Woolworths, Drakes, the Environment Protection Authority, Kesab, the Local Government Association, Scentre Group, Housing SA, and SA Police, as well as several trolley collection agencies.

In addition, there were representatives from the cities of Onkaparinga, Playford, Port Adelaide Enfield, Prospect, Salisbury, Tea Tree Gully and West Torrens.

At tables, participants were invited to consider the following questions:

- 1. What are the best practice options for ridding our streets of abandoned trolleys?**
- 2. What solutions could work in Marion?**
- 3. What are the barriers to implementing possible solutions and how we do overcome them?**
- 4. How could your organisation contribute to a solution?**

Tables reported the results of each question to the room in turn followed by a general group discussion about a pathway forward.

The City of Marion is grateful to the participants for their valuable insights, commitment and spirit of cooperation.





OUTCOMES

Participants at the Trolley Summit identified 17 options that may assist in solving the problem of dumped or abandoned trolleys.

Participants agreed a single, one-size fits all approach is unlikely to be an effective long-term solution. Rather, a multi-pronged approach stands a better chance of success.

Proposed solutions identified at the summit have been grouped under the following headings:

1 Legislative

1.1 New by-laws

Councils could introduce a by-law to expiate retailers for each trolley found abandoned. The by-law would be similar to that used by Councils interstate.

1.2 Target dumpers

Councils could deploy extra Community Safety Inspectors and expiate people caught dumping trolleys under the Local Nuisance and Litter Control Act 2016. The offence is littering.

1.3 Adopt ACT laws

SA Government could introduce Australian Capital Territory-style laws to make all trolleys coin operated.

1.4 Review SA Act

EPA and LGA should work together to incorporate trolley dumping as an offence in any future review of the Local Nuisance and Litter Control Act 2016. Retailers would also be required to have a management plan for trolleys.

2 Technological or innovative

2.1 GPS tracking

Fit trolleys with GPS tracking to help retailers locate trolleys that are removed from a shopping centre.

2.2 Coin deposit

All trolleys should be coin operated. The customer receives a refund when they return the trolley.

2.3 Electronic locking

Fit trolleys with a mechanism that automatically locks the wheels if an attempt is made to remove it from a shopping centre car park.

2.4 Retail leases

Make retailers responsible for the timely collection of shopping trolleys as part of their lease agreement with centre management.

2.5 Trolley hire

Customers needing to take a trolley home would pay a deposit and receive the money back when they returned the trolley.

2.6 Trolley bounty

Retailers to offer a bounty for the return of abandoned trolleys.

2.7 Suburban bays

Build shopping trolley drop-off points around identified dumping hot spots and near public transport.

2.8 CCTV

Install CCTV cameras to identify offenders.

2.9 Reusable trolley

Introduce affordable, reusable trolleys that shoppers can bring to supermarkets similar to reusable shopping bags.

3 Behavioural change

3.1 Baseline research

Identify precise locations of trolley dumping, build a profile of the offenders and undertake broad community research into the attitudes of trolley dumping.

3.2 Education

Undertake an education campaign, including signage, advertising and information sheets written in multiple languages, to explain the negative impact of trolley dumping.

3.3 Promote enforcement

Proactively promote any successful prosecutions under the Local Nuisance and Litter Control Act 2016 as a deterrent.

3.4 Dob in a litterer

Set up a hotline to enable the community to dob in trolley dumpers.





A PATHWAY FORWARD

The Trolley Summit has identified a range of possible solutions that may assist in reducing the number of abandoned and dumped shopping trolleys in our suburbs.

The City of Marion intends to evaluate the various options presented at the Summit as part of a broader plan to address the problem, which affects communities across metropolitan Adelaide.

In particular, Council will monitor the interstate trials of GPS tracking and locking devices, as well as explore the effectiveness of legislative and bylaw reforms.

These legal changes have focussed on two areas:

- Local by-laws to fine retailers who fail to collect dumped trolleys in a timely manner.
- The introduction of mandatory coin-operated trolleys in the Australian Capital Territory.



This report emphasises that Council has no preferred option to solve the issue, believing it will require a multi-pronged approach.

Council remains committed to working co-operatively with the State Government, other Councils, peak associations and the retailers, recognising that any sustainable solution will require their assistance to implement. In addition, Council will continue to talk to the community about the issue.

Progress reports will be tabled at Marion Council meetings or other relevant forums, and communicated to the community and other stakeholders.

Whatever system is ultimately adopted will need to be effective, consistent and avoid shifting the cost burden of implementation on to the community or customers.

In the meantime, the City of Marion will continue with its campaign to educate the community about their responsibility to return shopping trolleys – and where they can report dumped trolleys.


PARTICIPATING ORGANISATIONS


APC Intergration	Coles
Blind Citizens Australia	Drakes Supermarkets
City of Marion	Environment Protection Authority
City of Norwood Payneham & St Peters	Housing SA
City of Onkaparinga	KESAB
City of Playford	Local Government Association
City of Port Adelaide Enfield	SAPOL
City of Prospect	Trolley Tracker
City of Salisbury	Westfield
City of Tea Tree Gully	Woolworths
City of West Torrens	



STAY IN TOUCH

Stay in touch with the campaign via these dedicated social media channels:

 /Trolleywatchsa


 @Trolleywatchsa


City of Marion


245 Sturt Road, Sturt

T: 8375 6600

CONNECT WITH US

 /CityofMarion

 /CityofMarion

 /CityofMarion

www.marion.sa.gov.au



Summit Options Expanded Information (Links with Options Discussed at Summit)

Option	Suggestion Posed	Outcome Achieved
1.1 New by-laws	Councils could introduce a by-law to expiate retailers for each trolley found abandoned. The by-law would be similar to that used by Councils interstate.	LGA-SA are looking at working with the EPA-SA in updating the Local Nuisance and Litter Control Act 2016 (LNLC Act). This is seen as required to more closely define dumping enabling action to be applied. It is suggested that we would await the outcome of those discussions.
1.2 Target dumpers	Councils could deploy extra Community Safety Inspectors and expiate people caught dumping trolleys under the Local Nuisance and Litter Control Act 2016. The offence is littering.	This has not been considered at this stage.
1.3 Adopt ACT laws	SA Government could introduce Australian Capital Territory-style laws to make all trolleys coin operated.	This has not been considered at this stage.
1.4 Review SA Act	EPA and LGA should work together to incorporate trolley dumping as an offence in any future review of the Local Nuisance and Litter Control Act 2016. Retailers would also be required to have a management plan for trolleys.	As noted in 1.1 LGA & EPA are looking into this. From a council perspective, the Local Nuisance and Litter Control Act 2016 already defines that a function of Council is to control littering. Section 27 of the Act also notes that a level of due diligence must be applied with a clear directive that "reasonable steps to prevent or avoid the circumstances that gave rise to the offence including by putting in place any systems or safeguards that might reasonably be expected to be in place". This would allow some focus to be placed on retail towards improved management of trolleys. Discarding items on council land is also an offence under the Local Government Act.
2.1 GPS Tracking	Fit Trolleys with GPS tracking to help retailers locate trolleys that are removed from shopping centres.	Coles have by far the largest trolley fleet in the State and are actively researching use of GPS Tracking along with other initiatives. Coles have also commissioned a study focussing on improving the issue of discarded trolleys.
2.2 Coin deposit	All trolleys should be coin operated. The customer receives a refund when they return the trolley.	Presently ALDI are the only local retailer that has this initiative in place, It is doubtful that others will follow suit due to cost. There are also methods of bypassing the need to place a coin these small plastic devices available at very low cost through on line stores. With Westfield's as an example many patrons simply choose to use other non-coin operated trolleys that are readily available around the car parking area.
2.3 Electronic locking	Fit trolleys with a mechanism that automatically locks the wheels if an attempt is made to remove it from a shopping centre car park.	Owing to cost this option is something that should be considered within a new build or major site refurbishment, such as that proposed for the Westfield complex. To this end a submission was made to include this or other options as a consideration within the site re-development.

Summit Options Expanded Information (Links with Options Discussed at Summit)

2.4 Retail leases	Make retailers responsible for the timely collection of shopping trolleys as part of their lease agreement with centre management.	Retail already provide a scheduled and reactive collection service. Inclusion of KPI's within lease arrangements would be a decision for the facility owner/manager.
2.5 Trolley hire	Customers needing to take a trolley home would pay a deposit and receive the money back when they returned the trolley.	This suggestion is another one for retail and more so facility management to consider. Best outcome would be to apply the trolley lock system and complement this through availability of non-locking trolleys for collection from the concierge, providing address details for ease of collection. This would require facility management and retail to look at joint ownership or partnering arrangements.
2.6 Trolley bounty	Retailers to offer a bounty for the return of abandoned trolleys.	This initiative is already in place and is promoted through companies such as Trolley Tracker who undertake collection of trolleys for major retail groups.
2.7 Suburban Bays	Build shopping trolley drop off points around identified dumping hot spots and near public transport, to make collection easier	It is not practical for council to provide collection bays on council land, as this would transfer a portion of liability on to council. Marion are however in discussion with HSA (Housing SA) to identify a suitable location within a Multi-Unit-Dwelling and have advised the possibility to partner in providing Civil Works. Indicative cost to council would be \$2k, with ownership and maintenance sitting with HSA.
2.8 CCTV	Install CCTV cameras to identify offenders.	It needs to be acknowledged that for many reasons some people in our community need to have trolleys available for transportation of groceries. We would need hundreds of CCTV to identify where trolleys have been discarded and would also need to apply hundreds of hours undertaking assessment of captured footage, this initiative is simply not cost effective or viable.
2.9 Reusable trolley	Introduce affordable, reusable trolleys that shoppers can bring to supermarkets similar to reusable shopping bags.	This has not been considered at this stage.
3.1 Baseline research	Identify precise locations of trolley dumping, build a profile of the off enders and undertake broad community research into the attitudes of trolley dumping.	City of Marion currently provides information flyers and signage to problem locations.
3.2 Education	Undertake an Education campaign, including signage, advertising and information sheets written in multiple languages, to reinforce the responsibility to return trolleys.	The City of Marion have erected signage to problem areas and have designed a flyer that advised that dumping is not acceptable and to report offenders. This flyer also notes contact details for reporting discarded trolleys for collection. Flyers are applied by letter drop where trolley dumping is an issue (Marion has also recently updated its Hard Waste information flyer to incorporate a range of languages).
3.3	Proactively promote any successful prosecutions	This has not been considered at this stage.

Summit Options Expanded Information (Links with Options Discussed at Summit)

Promote enforcement	under the Local Nuisance and Litter Control Act 2016 as a deterrent.	
3.4 Dob in a litterer	Set up a hotline to enable the community to dob in trolley dumpers.	Trolley collection companies have setup hot lines to report a trolley for collection. Details are provide within the CoM Website.

Status of former 'Dover High School' site

Elected Member Councillor Bruce Hull

Report Reference: GC190514Q02

Question:

Could the following Question on Notice please be answered for the next Council Meeting?

- What is the status of the land that was once Dover High, any development applications active or pending?
- Is the Council administration totally comfortable with the presentation of this property from Folkestone Road for nearby residents who have had to endure this vista for sometime now?

Supporting Information:

Nil.

Response Received From:

Stephen Zillante Acting Manager Development and Regulatory Services

Staff Comments:

What is the status of the land that was once Dover High, any development applications active or pending?

There are no current or recent development applications that have been lodged for this site. The last development application lodged was for the demolition of all structures in 2013. Planning Staff have advised that they have not received any recent enquiries into development of the site.

Is the Council administration totally comfortable with the presentation of this property from Folkestone Road for nearby residents who have had to endure this vista for sometime now?

The Community Safety Inspectorate monitor the site on a regular basis and recently undertook an "unsightly assessment" of the land. It was found that the site could not be declared "unsightly" under the Local Nuisance and Litter Control Act 2016 as the condition of the site was not considered to have an adverse effect on the amenity value of the area.

The length of grass/undergrowth on the land has been appropriately maintained by the owner over the summer months and does not present a fire hazard.

The owners of the land appear to be maintaining the site to a reasonable standard, and are not currently in breach of relevant legislation.

Council staff will continue to monitor the site and reserve the right to take action should the situation change.

Footpaths

Elected Member Councillor Ian Crossland

Report Reference: GC190514Q03

Question:

Question:

1. How many roads are still without a footpath.
2. When will all roads have at least one footpath.
3. What is the estimated timeline and cost to complete these works

Supporting Information:

In April 2016 the City of Marion had 54 roads that did not have a footpath. Council subsequently ensured that there was ongoing funding to ensure that we would provide at least one footpath in every road.

Response Received From:

Mark Griffin

Staff Comments:

1. **How many roads are still without a footpath.** There are currently 48 roads that do not have a footpath on at least one side of the street within the city of Marion

It should be noted that:

- 46 of these remaining roads are cul-de-sacs
- In many instances residents within these cul-de-sacs have requested that Council do not install a footpath, stating that there is little to no pedestrian demand and/or they do not want their landscaping removed or destroyed.

The priority for providing footpaths has been based on:

- The generation of pedestrians, for example access to schools and public transport
- Ensuring continuity and safety in the network.

Within the next year's footpath program (2019/20), 9 of the 11 projects are delivering the above-mentioned renewal/upgrade components.

2. **When will all roads have at least one footpath.** The current rate of construction is 2 footpaths per year. Administration has increased the provision in the draft 2019/20 budget and Long Term Financial Plan (LTFP) to allow all of the remaining 48 roads to be completed over the next 10 years.
3. **What is the estimated timeline and cost to complete these works.** Based on the average length of these cul-de-sacs the total estimated cost is \$600,000.

Property Acquisitions

Elected Member Mayor Kris Hanna

Report Reference: GC190514Q04

Question:

In light of the Council resolution to monitor potential property acquisitions (see below), given that Council recently considered a major development on the current croquet site which would have created parking and traffic issues, and had an impact on neighbouring properties, why did Administration not consider the property at 244 Sturt Road of strategic interest to Council?

Supporting Information:

N/A

Response Received From:

Megan Hayward: Manger, City Property

Staff Comments:

The main focus of property acquisitions at the time of the resolution was around acquiring properties in Warradale where there is a shortage of open space and where the reserve Louise Avenue was sold in 2018.

There has subsequently been some properties identified in Warradale that could have some potential as open space. These are older residences on reasonable sized allotments.

There is a title watch on these properties which means that if anyone orders a Section 7 search, the Land Asset Officer will immediately receive a notification.

A Section 7 is a search that is undertaken when a property is put on the market for sale. This is not foolproof though because some land agents don't order the Section 7 searches until they are confident that they have a buyer because the searches expire after 3 months and cost approximately \$300.

From time to time the Land Asset Officer will review realestate.com for suitable properties for sale in Warradale.

To put a search on the whole of the City of Marion would be very difficult. However; if there are any particular properties that have been identified as potentially being useful to Council, the Land Asset officer can add them to the title watch subscription.

With the current subscription are only allowed 20 properties at a time and we must be mindful that these subscriptions are required for a range of purposes, not just acquisitions.

For reference the original resolution is provided below:

Report Reference: GC130318R02

1. Provides in principle support for the acquisition of properties in Warradale to increase open space provision.
2. Notes Administration will provide a watching brief on identified properties and will bring further reports to Council should suitable properties become available.
3. Considers upgrading existing open space within Warradale and / or provide better connections as

part of the Open Space Works Program.

With respect to the acquisition of 244 Sturt Road, as soon as Administration became aware that the property was on the Market enquiries were made however unfortunately the property was under contract. The property had been held in the same family since 1964 and was a prime redevelopment parcel for a residential property, with the potential to fit 3 residential residences. With the above in mind the property was most likely sold to an investor on the Real Estate Agents books, as it was under offer as soon as it was on the market and hence CoM had no opportunity to acquire the property.

If it is the councils intention to have a title watch over the full City it is suggested to do this once the City Property Strategic Asset Management Plan is put in place as this will help to guide future acquisition decisions ahead of time.

In the interim a title watch will be placed on properties surrounding the Club Marion site given its strategic importance.

Elected Members place of residence

Elected Member Councillor Bruce Hull

Report Reference: GC190514Q05

Question:

Could the following Question with Notice be answered for the next Council Meeting please?

1. How many of our Elected Members actually reside (have their place of residence) within the City of Marion?

Response Received From:

Kate McKenzie, Manager Corporate Governance

Staff Comments:

There is no provision in the Local Government Act 1999 that requires an Elected Member to provide their place of residence to the Administration and hence, the Administration is not aware of all Elected Members residential addresses.

MOTIONS WITHOUT NOTICE - Nil**QUESTIONS WITHOUT NOTICE - Nil****LATE ITEMS****Revised Report - Confirmation of the Minutes of the Review and Selection Committee Meeting held on 7 May 2019**

Originating Officer Manager Human Resources - Steph Roberts

Corporate Manager Manager Human Resources - Steph Roberts

General Manager N/A

Report Reference GC190514R14

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the revised minutes from the 7 May 2019 Review and Selection Committee Meeting.

EXECUTIVE SUMMARY

A summary of items considered by Committee Members are noted below:

- 2019-20 Corporate and CEO KPIs
- Corporate and CEO KPI Report Quarter Three 2018/19
- Election of candidates for interview/appointment to Council Assessment Panel

RECOMMENDATION

That Council:

- 1. Receives and notes the minutes of the Review and Selection Committee meeting of 7 May 2019 (Appendix 1).**
- 2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.**

Attachment

#	Attachment	Type
1	Draft Minutes_RSC190507.V2	PDF File

**MINUTES OF THE REVIEW & SELECTION COMMITTEE MEETING
HELD AT ADMINISTRATION CENTRE
245 STURT ROAD, STURT
ON TUESDAY 7 MAY 2019**



PRESENT

Elected Members

His Worship the Mayor Kris Hanna
Councilors Kendra Clancy, Jason Veliskou, Tim Pfeiffer

In Attendance

Adrian Skull	Chief Executive Officer
Steph Roberts	Human Resources Manager
Vincent Mifsud	General Manager Corporate Services
Abby Dickson	General Manager City Development
Stephen Zillante	Acting Manager Development and Regulatory Services
Ray Barnwell	Manager Finance

1. OPEN MEETING

The Mayor opened the meeting at 6.00 pm on Tuesday 7 May 2019

2. KAURNA ACKNOWLEDGEMENT

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their Elders past and present.

3. ELECTED MEMBERS DECLARATION (if any)

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

No declarations

4. CONFIRMATION OF MINUTES

Confirmation of the minutes for the Review and Selection Committee Meeting held on 2 April 2019

Report Reference: RSC190507R01

Moved Councilor Clancy

Seconded Councilor Pfeiffer

That the minutes of the Review and Selection Committee Meeting held on 2 April 2019 be taken as read and confirmed.

Carried Unanimously

5. BUSINESS ARISING – Nil

6. CONFIDENTIAL ITEMS

Selection of candidates for interview/appointment to Council Assessment Panel
Report Reference RSC190507F01

Moved Councilor Pfeiffer

Seconded Councilor Clancy

That pursuant to Section 90(2) and 90(3)(a) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Adrian Skull, Abby Dickson, Steph Roberts and Stephen Zillante, be excluded from the meeting as the Committee receives and considers information relating to the selection of candidates for interview/appointment for Council Assessment Panel, upon the basis that the Committee is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person.

6.02pm the meeting went into confidence

Carried Unanimously

6.02pm Vincent Mifsud and Ray Barnwell left the meeting

6.30pm Stephen Zillante left the meeting

Moved Councilor Pfeiffer

Seconded Councilor Veliskou

1. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Committee orders that this report, Selection of candidates for interview/appointment for Council Assessment Panel , appendix and the minutes arising from this report having been considered in confidence under Section 90(2) and (3)(a) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting (except to notify the above named of these committee resolutions, kept in confidence). This confidentiality order will be reviewed at the General Council Meeting in December 2019.

Carried Unanimously

Minutes of the Review and Selection Committee Meeting held on 7 May 2019

6.40pm the meeting came out of confidence

6.40pm Vincent Mifsud and Ray Barnwell re-joined the meeting

6.40pm Abby Dickson left the meeting

7. REPORTS FOR DISCUSSION

2019-20 Corporate and CEO KPIs

Report Reference RSC190507R02

- Community Engagement KPI

To be changed as follows:

Core target: Project-specific communications to the public should be timely and accurate

Stretch Target: 100%

Clarity on KPI: All community consultation or messaging about specific projects, as assessed by Elected Members.

Encourage staff to explore why issues have arisen and how it may be avoided in the future.

ACTION: CEO to follow up and report back to the committee on the issue raised about the lack of elected member communication regarding the Marion outdoor pool car park.

Moved Councilor Veliskou

Seconded Councilor Clancy

That the Review and Selection Committee:

1. Recommend to Council the alignment of the proposed organisational KPIs to the CEO's KPIs for the 2019/20 financial year subject to clarification of the 9th KPI wording.

Carried Unanimously

8. Corporate and CEO KPI Report Quarter Three 2018/19

Report Reference RSC190507R03

Employee Costs: Will be monitored closely over the last quarter. Projection for year-end (as at the end of March) is 2.77%.

Delivery of agreed projects: **ACTIONS**

- Given we are on target, request for the red line to be removed from the chart.
- Add to KPI report: Refer to forum agenda for specific details for those projects off track and include a bullet point listing in Appendix of those projects off track, where it is practical to do so (i.e. a small number of projects are off track)

Moved Councillor Pfeiffer**Seconded Councillor Veliskou**

That the Review and Selection Committee;

1. Note this report

Carried Unanimously**9. REPORTS FOR NOTING**

Employee Exit Data and Analysis
Report Reference RSC190705R04

Discussion regarding performance management related matters.

Moved Councillor Veliskou**Seconded Councillor Pfeiffer**

That pursuant to Section 90(2) and 90(3)(a) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Adrian Skull, Vincent Mifsud, Ray Barnwell and Steph Roberts, be excluded from the meeting as the Committee receives and considers information relating to the employee exit data, upon the basis that the Committee is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person.

Carried Unanimously

7.10pm Moved into confidence

7.30pm Moved out of confidence

Moved Councillor Veliskou**Seconded Councillor Pfeiffer**

That the Review and Selection Committee:

1. Notes the report

Carried Unanimously**10. WORKSHOP / PRESENTATION - Nil****11. OTHER BUSINESS - Nil****12. MEETING CLOSURE - Meeting declared Closed at 07.40 PM****CONFIRMED THIS 6th Day of August 2019**

.....
CHAIRPERSON

MEETING CLOSURE

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.