

His Worship the Mayor  
Councillors  
**CITY OF MARION**



**NOTICE OF  
INFRASTRUCTURE COMMITTEE MEETING**

Notice is hereby given pursuant to the provisions under Section 83 of the Local Government Act 1999 that a General Council meeting will be held

**Tuesday 5 July 2016**

**Commencing at 6.30pm**

**In the Council Chamber**

**Council Administration Centre**

**245 Sturt Road, Sturt**

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend. Access to Committee Room 1 is via the main entrance to the Administration building on Sturt Road, Sturt.

A handwritten signature in blue ink, appearing to read 'Tony Lines', is written over the printed name.

**Tony Lines  
A/CHIEF EXECUTIVE OFFICER**

1 July 2016

**CITY OF MARION  
INFRASTRUCTURE COMMITTEE AGENDA  
FOR THE MEETING TO BE HELD ON  
TUESDAY 5 JULY 2016  
COMMENCING AT 6.30 PM  
COUNCIL CHAMBER  
245 STURT ROAD, STURT**



**1. OPEN MEETING**

**2. KAURNA ACKNOWLEDGEMENT**

*We acknowledge the Kurna people, the traditional custodians of this land and pay our respects to their elders past and present.*

**3. MEMBER'S DECLARATION OF INTEREST (if any)**

**4. CONFIRMATION OF MINUTES**

4.1 Confirmation of the Minutes for the Infrastructure Committee meeting held  
3 May 2016..... 4

**5. BUSINESS ARISING**

5.1 Review of the Business Arising Statement from previous meetings of the  
Infrastructure Committee ..... 10

**6. PRESENTATION**

6.1 Presentation by Fiona Harvey and Brenton Mitchell on Urban Thermal  
Mapping and Tree Canopy Coverage  
6.2 Presentation by Peter Karidis from Palamir on Smart and Resilient Cities

**7. REPORTS**

7.1 Infrastructure Projects Progress Updates  
IC050716R7.1 .....15

**8. WORKSHOP**

8.1 Infrastructure Planning  
IC050716R8.1 .....20

**9. CONFIDENTIAL ITEMS**

NIL

**10. ANY OTHER BUSINESS**

**11. MEETING CLOSURE**

The Infrastructure Committee meeting shall conclude on or before 9.30 pm unless there is a specific motion adopted at the meeting to continue beyond that time.

**12. NEXT MEETING**

The next meeting of the Infrastructure Committee is scheduled to be held on:

**Time: 6.30pm**

**Date: Tuesday 6 September 2016**

**Venue: Council Chamber**

**MINUTES OF INFRASTRUCTURE COMMITTEE MEETING  
HELD AT ADMINISTRATION CENTRE  
245 STURT ROAD, STURT  
ON TUESDAY 3 MAY 2016**



**PRESENT**

**Elected Members**

Councillors Byram (Chair), Kerry, Pfeiffer

**In Attendance**

Mr Adrian Skull	Chief Executive Officer
Ms Abby Dickson	General Manager City Development
Mr Tony Lines	General Manager Operations
Mr John Valentine	Manager Strategic Projects
Mr Mathew Allen	Manager Engineering and Field Services
Miss Georgie Johnson	Administration Assistant (minute taker)

**1. OPEN MEETING**

The meeting commenced at 6.33pm.

**2. KAURNA ACKNOWLEDGEMENT**

*We acknowledge the Kurna people, the traditional custodians of this land and pay our respects to their elders past and present.*

**The Chair sought and was granted leave of the meeting to vary the order of the agenda.**

**3. PRESENTATION**

**BMX Feasibility Study – Treadwell Management**

Update presentation on Feasibility Study joint funded by grant from Office of Recreation & Sport and City of Marion

Presenters:

Trevor Wigg	Cove BMX
Darren Alomes	BMX SA
Neil Treadwell	Treadwell Management

Presentation covered the following points:

Requirements for possible facility

- 4-5 ha for facility requirements
- Buffer from residential areas.
- Pump track for freestyling
- Major's Road site strongly links to The Department of Environment, Water and Natural

## Resources (DEWNR) Mountain Biking Destination Initiative.

### Sites reviewed:

- Majors Road – City of Marion
- Woolforde Taylor Reserve – Onkaparinga
- Southern Sporting Complex – Onkaparinga
- States Sport Park – Cross Keys

### Concept Designs:

- Meets current club's requirements can be up scaled to International Standards.
- Track design by Specialist BMX company, meet Union Cycliste Internationale (UCI) standard.
- 250 Carpark spaces meets regional completions needs, room for overflow in surrounding area.
- Ground stands accommodates 1000 seats
- Additional seating can be brought in for larger events

### Additional Information:

- National Competitions have 3500 riders and an additional 4 people in ontarage.
- Majors Road site is the preferred option.
- Services connections needed.
- 50% of state riders in Southern Area.
- High performance training could be moved into a facility of this standard.
- Two clubs will continue to operate as separate clubs and their training and racing times currently work very well together. Currently work together and train together. Have a great working relationship. Clubs also have active relationship with BMX SA. Memorandum of Understanding currently being developed for management of the site.
- Current Facilities with 5m start gate or varied training opportunities - Blue Lake Mt Gambier, Cove or Cross Keys next best venues in South Australia. Shepparton in Victoria next closest venue.
- Bathurst and Queensland currently have 8m start gates.
- South Australia – have had two members in the top 8 of the world's riding on below standard tracks. This year 25 Australian plates for South Australia.
- Critical age seeing kids drop off 12-16 years old and require better tracks for this age group.
- Both Cove & Happy Valley clubs have doubled in size in last 12 months.
- Look at setting up Sporting precient group.

### Next Steps:

- Study will be wrapped in next few weeks
- DEWNR approval for land use and lease
- Detailed management modelling with two clubs
- Training and programming opportunities with BMX SA
- Detailed designs around facility

### The Committee raised and discussed the following points:

- Fenced area close to Majors Road, rather than having community area at Majors Road
- Siting of track on land – sound travel across to Shiedow and Trott Park.
- Positioning of speaker towers and viewing towers- flexible in positioning.
- Future event marquees for riders and seating – not all in
- Why do the clubs want to move from current space? – can't expand at Cove. Current

track doesn't meet 2013 standard. Growth of club grown from 65- 220 in last 4 years. Residents very close 20-30 years ago when club started. Club has tried to harmonise with residents through improvements to Gate and Fencing. Happy Valley has similar issues- lights issues and hours of usage, track issues with trees, all clubs have meet current standards

- Acquire land and management – Options, Clubs, Single management structure- lease negotiated with DEWNR.
- Local accessibility – with fences and location – currently significant pathways that head there from Hallett Cove. Concept of freestyle track is available to the community at any time.
- Keen to look at local small track at Hallett Cove.
- Funding model – advance conversations with State Government for funding with quarter contributions from City of Marion and City of Onkaparinga.
- Is there an opportunity of some smaller pump tracks or freestyle tracks? Yes, however there are a number of current tracks available in the State.
- Youth grants – two gentlemen looking to develop pump tracks.
- Where does this concept design sit with UCI standards? – this track with be at the principle of UCI standards. Current design has two straights for most of the track a Pro-straight track and one for intermediate users for children aged 4 and over.
- Downfalls of Major's Road site – Wind, ground conditions.
- Are there other sports the cohabit currently? No examples were provided.

7.35pm Cr Kerry left room at meeting was suspended for want of a quorum.

7.40pm Cr Kerry re-entered and the meeting was resumed.

- Can general members have access at any time to tracks? – Risks associated with start gates and damage to tracks without fences doesn't make it feasible. Motor bike damage is the greatest risk.
- South Australia BMX - Come and try program
- Issues with Residents starting gate and PA noise- yes they felt so. Remove start hill, existing track could stay if Council would like to move. BMX volunteers would maintain current site if council wanted it to remain as they currently do.
- Mini wheelers – in last two straights completion's and will train in pump tracks.

## Meeting Adjournment

The Chair sought and was granted leave of the meeting to have a 5 minute adjournment.

7.50pm meeting adjourned

7.56pm meeting resumed

## 4. MEMBERS DECLARATION OF INTEREST

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

## 5. CONFIRMATION OF MINUTES

**Moved Councillor Pfeiffer, Seconded Councillor Kerry** that the minutes of the Infrastructure Committee meeting held on 1 March 2016 is confirmed as a true and correct record of proceedings.

**Carried unanimously**

## 6. BUSINESS ARISING

The statement identifying business arising from the previous meetings of the Committee was reviewed and progress achieved against identified actions noted.

No comments were made on the matters arising.

## 7. REPORTS

**Subject: Streetscape Project**  
**Report Reference: IC030516R7.1**

The Committee raised and discussed the following points:

- General Council Report deferred from 26 April 2016
- What streets could be considered for upgrades?- Main Roads, Play Spaces etc
- Community consultation who did that go out to? – Making Marion standard with Policy consultation. A detailed report will come back to Council.
- Roundabouts on pg. 124 relates only to streetscaping and upgrading of roundabouts
- This project is not just about doing a couple of great upgrades it's about Service standards across whole of city using capital works budget. Look at aligning the works programs more effectly.

**Moved Councillor Pfeiffer, Seconded Councillor Kerry** that the Infrastructure Committee:

1. Note the Progress Report

**Carried unanimously**

**Subject: Community Energy**  
**Report Reference: IC030516R7.2**

**Moved Councillor Kerry, Seconded Councillor Pfeiffer** that the Infrastructure Committee:

1. Note the Progress Report (no recommendation in report)

**Carried unanimously**

**Subject: Sports Infrastructure Project**  
**Report Reference: IC030516R7.3**

The Committee raised and discussed the following points:

- Edwardstown Oval – Awaiting National Stronger Regions Fund Round 3 announcement regarding funding. Lobbying with Federal Ministers by Mayor and Chief Executive Officer in progress. Shadow Finance Minister has visited site.
- BMX – no further discussion. Add project milestone table to future reports.

- Mitchell Park – Council to select a preferred option at special council meeting May 10<sup>th</sup> 2016. Asked for clarification on 'hold points' in project milestone table.
- Soccer- Still seeking land. Very clear on demand in Southern area. Future Islamic College could be a potential site.

**Moved Councillor Pfeiffer, Seconded Councillor Kerry** that the Infrastructure Committee:

1. Notes the summary report of current major projects under development.

**Carried unanimously**

**Subject: Capital Works Overview**  
**Report Reference: IC030516R7.4**

**Moved Councillor Kerry, Seconded Councillor Pfeiffer** that the Infrastructure Committee:

1. Notes the overview of the City of Marion's Capital Works program.

**Carried unanimously**

**Subject: Asset Consolidation**  
**Report Reference: IC030516R7.5**

**Moved Councillor Kerry, Seconded Councillor Pfeiffer** that the Infrastructure Committee:

1. Notes the overview of the City of Marion's Asset Consolidation project.

**Carried unanimously**

## **8. CONFIDENTIAL ITEMS**

Nil

## **9. ANY OTHER BUSINESS**

The Committee raised and discussed the following points:

- Thanked staff for preparing reports as asked, look continually at the value of the committee.
- Next meeting will be a Workshop discussion of Strategic discussion - open to all councillors.

## **10. MEETING CLOSURE**

The meeting was declared closed at 8.20pm



## **11. NEXT MEETING**

The next meeting of the Infrastructure Committee is scheduled to be held on:

**Time: 6:30 pm**

**Date: 5 July 2016**

**Venue: To be Advised**

## **CONFIRMED**

.....

**CHAIRPERSON**

/ /

**CITY OF MARION**  
**BUSINESS ARISING FROM INFRASTRUCTURE COMMITTEE MEETINGS**  
**AS AT 30 JUNE 2016**



	Date of Meeting	Item	Responsible	Due Date	Status	Completed / Revised Due Date
1.	01/03/16	<b>Streetscape Project</b> - Review funding streams for streetscapes at the next meeting	Fiona Harvey		<ul style="list-style-type: none"> <li>Potential funding streams for streetscapes will be considered as the priority streets and destinations are identified</li> </ul>	August 2016
2.	01/03/16	<b>Streetscape Project</b> - application of the strategic criteria approach at the next meeting	Fiona Harvey		<ul style="list-style-type: none"> <li>Prioritization criteria to be developed and applied to identified streets and destinations to develop the streetscape program of works</li> </ul>	August 2016
3.	01/03/16	<b>Major Projects and Project Development</b> - Administration to provide an update on what is being proposed at the Mitcham facility and any feedback from meetings held between councils.	John Valentine		<ul style="list-style-type: none"> <li>Two meetings have been held with Mitcham Council including one with Flinders University regarding their Urban Village project. Flinders University and Mitcham Council are wanting to work closely with Marion regarding the interrelated planning for the Flinders Urban Village, Woman's Memorial Playing field, Kenilworth Oval, Mitchell Park Sports Community Centre and Tonsley.</li> </ul>	
4.	01/03/16	<b>Major Projects and Project Development</b> - Council to consider Major's Road as the best location to the future use for clubs.	John Valentine		<ul style="list-style-type: none"> <li>BMX site identified for DEWNR land on O'Halloran Hill. Funding of \$2m from State Government announced. Cities of Marion and Onkaparinga have both committed \$750,000 for BMX.</li> <li>Council has resolved to pursue community and environmental outcomes at Glenthorne Farm (O'Halloran Hill).</li> </ul>	

City of Marion  
Infrastructure Committee Action Arising Statement as at 18 April 2016

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5.	01/03/16	<b>Major Projects and Project Development</b> - Administration to provide further information with regard to additional tourist Accommodation options in the City of Marion.	Neil McNish		<ul style="list-style-type: none"> <li>Contact has been made with Renewal SA who have advised that there is interest in the possible establishment of a hotel/apartment development in Tonsley. Further information is being sought.</li> </ul>	
6.	01/03/16	<b>Other Business</b> - Administration to engage with Westfield regarding an opportunity to liaise with the Infrastructure Committee at an upcoming meeting.	Neil McNish		<ul style="list-style-type: none"> <li>Regular meetings are held between Westfield and the City of Marion which includes the Ward Councillors. The GM City Development liaises with Westfield in this regard and a request for a representative to attend will be made.</li> </ul>	

completed items to be removed are shaded

**CITY OF MARION**  
**Infrastructure Committee**



<b>SCHEDULE OF MEETINGS 2016</b>			
<b>Day</b>	<b>Date</b>	<b>Time</b>	<b>Venue</b>
Tuesday	03/05/16	6.30-9.30pm	TBC
Tuesday	05/07/16	6.30-9.30pm	TBC
Tuesday	06/09/16	6.30-9.30pm	TBC
Tuesday	11/11/16	6.30-9.30pm	TBC

**INDICATIVE INFRASTRUCTURE COMMITTEE WORK PROGRAM – 2016**

**TUESDAY, 3 May 2016**

<b>Topic</b>	<b>Action</b>
Sports Infrastructure Project	Consideration
Asset Consolidation Program update	Consideration of progress of current priorities and further priorities
Capital Works Overview	Noting
Streetscape Project	Note project progress, funding opportunities for potential sourcing on completion of the Streetscape Program, and application of the strategic criteria approach
How we hold major assets	Consideration of approaches/models for holding major assets
Future of Administration Building	Consideration of options
Urban Planning agenda	Consider current key drivers and context of state and local agenda
Service Levels, including demographic and community information	Consideration of key infrastructure service levels
Community Energy Project Update	Noting
Overview of financial management of Infrastructure, including key financial policies	Noting

**TUESDAY, 5 July 2016**

<b>Topic</b>	<b>Action</b>
Sports Infrastructure Project	Consideration
Asset Consolidation Program	Consideration
Asset Management Plan Overview	Noting
Streetscape project	Note project progress and provide input into draft design guidelines
Stormwater Management and Infrastructure	Noting
30 Year Plan for Greater Adelaide and Integrated Transport Plan	Noting
Community Energy Project Update	Noting

**TUESDAY, 6 September 2016**

<b>Topic</b>	<b>Action</b>
Sports Infrastructure Project	Consideration
Streetscape project	Note project progress and draft program of prioritised works
Play Space strategy	Consideration
Open Space strategy	Consideration
Tonsley Redevelopment Project	Consideration
Community Energy Project Update	Noting

**Tuesday, 1 November 2016**

<b>Topic</b>	<b>Action</b>
Sports Infrastructure Project	Consideration
Streetscape project	Consideration
Asset Consolidation Program Update	Noting
Community Energy Project	Noting

**Topics not discussed 03 May 2016 to be considered at future meetings:**

How we hold major assets	Consideration of approaches/models for holding major assets
Future of Administration Building	Consideration of options
Urban Planning agenda	Consider current key drivers and context of state and local agenda
Service Levels, including demographic and community information	Consideration of key infrastructure service levels
Overview of financial management of Infrastructure, including key financial policies	Noting

**Topics not discussed 05 July 2016 to be considered at future meetings:**

Asset Consolidation Program	Consideration
Asset Management Plan Overview	Noting
Streetscape project	Note project progress and provide input into draft design guidelines
Stormwater Management and Infrastructure	Noting
30 Year Plan for Greater Adelaide and Integrated Transport Plan	Noting
Community Energy Project Update	Noting

**CITY OF MARION  
INFRASTRUCTURE COMMITTEE  
PROGRESS REPORT  
5 JULY 2016**

**Originating Officer:** Fiona Harvey, Manager Innovation and Strategy  
**General Manager:** Abby Dickson, General Manager City Development  
**Subject:** Infrastructure Projects Progress Updates  
**Report Reference:** IC050716R7.1

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**REPORT OBJECTIVE:**

To provide the Infrastructure Committee with a progress report on key infrastructure projects.

**RECOMMENDATION (1):**

**DUE DATES**

**That the Infrastructure Committee:**

- |   |                    |
|---|--------------------|
| <b>1. Notes the progress report on key infrastructure projects.</b> | <b>5 July 2016</b> |
|---|--------------------|

**DISCUSSION:**

A number of key infrastructure projects are progressing in line with priorities adopted by Council. The table below provides a progress update on the projects against the key project performance measures of schedule, budget, milestones, and problems/risks identified.

### Infrastructure Project Progress Update 5 July 2016

Project	Schedule	Budget	Key Milestone	Problems/Risks Identified
Edwardstown Soldiers Memorial Oval Redevelopment	Funding Application lodged March 2016  Scope will now include female toilets	Council has committed \$4M subject to matched funding.  Cost Estimate \$8M	<ul style="list-style-type: none"> <li>Funding Application lodged</li> <li>Awaiting announcement of Federal Election or NSRF Round 3</li> </ul>	<ul style="list-style-type: none"> <li>Conditions of funding agreement may impact on roll out of project.</li> </ul>
Mitchell Park Sports and Community Centre Redevelopment	Currently progressing Funding Application documentation	Cost Estimate \$19.75M Council has committed \$9.875M subject to matched funding.	<ul style="list-style-type: none"> <li>S48 Report approved by Audit Committee and Council.</li> <li>Funding application lodgement due approximately August/September 2016</li> </ul>	<ul style="list-style-type: none"> <li>Community Engagement.</li> <li>Management structure to be discussed in greater detail</li> </ul>
BMX facility	Feasibility Study funded by Office Recreation & Sport complete.	Committed \$3.5M State Government \$2M City of Marion \$750 000 City of Onkaparinga \$750 000  Cost Estimate \$6.872M	<ul style="list-style-type: none"> <li>Minister Recreation &amp; Sport Racing and Tourism committed \$2M</li> <li>Council report 12/07/16</li> </ul>	<ul style="list-style-type: none"> <li>Funding Deed with Office of Recreation and Sport.</li> <li>Delivery on schedule</li> <li>Budget allocated and funding gap.</li> </ul>



<b>Project</b>	<b>Schedule</b>	<b>Budget</b>	<b>Key Milestone</b>	<b>Problems/Risks Identified</b>
Soccer facilities	Options still being investigated	Funding for project to be identified	<ul style="list-style-type: none"> <li>Investigating land options</li> </ul>	<ul style="list-style-type: none"> <li>Land not identified</li> <li>Budget not allocated</li> </ul>
Tennis and Netball Review	Gathering background information to formulate an agreed project plan by July 31 <sup>st</sup> 2016	<p>Internal resources allocated</p> <p>Funding for project to be identified</p>	<ul style="list-style-type: none"> <li>Audit of Courts due end of July 2016</li> <li>Strategy being developed with Tennis SA</li> <li>Members to review strategy prior to consultation with Clubs.</li> </ul>	<ul style="list-style-type: none"> <li>Time</li> <li>Budget not allocated</li> <li>Coordinated approach to communication and consultation</li> </ul>
Streetscape Project	<p>On schedule</p> <p>Delivery of program to commence by Nov 2016</p>	<p>On budget</p> <p>Development of 'design guide' \$50,000</p> <p>\$500,000 p.a. 2016/17 &amp; LTFP</p> <p>External funding will be sought on a project by project basis</p>	<ul style="list-style-type: none"> <li>Policy endorsed – June 2016</li> <li>Prioritisation criteria to be presented to Working Party in July 2016</li> <li>'Design guide' development August 2016</li> <li>Long term program of works October 2016</li> </ul>	Nil
Hallett Cove Foreshore redevelopment	Next major stages of redevelopment	\$1,681,930 budget for the next stage planning and delivery program	<ul style="list-style-type: none"> <li>Project start up meeting with ward councillors 5 July</li> </ul>	Awaiting outcomes of grant funding round

<b>Project</b>	<b>Schedule</b>	<b>Budget</b>	<b>Key Milestone</b>	<b>Problems/Risks Identified</b>
	project to kick off in July 2016. -Civil stormwater works -Playspace and reserve -Amphitheatre	Coast Protection Board grant application for dune management pending	<ul style="list-style-type: none"> <li>Stormwater civil works scheduled for October 2016</li> </ul>	from DPTI to part fund project
Marion Outdoor Pool	Master Plan and detailed business case analysis completed	Not funded at this stage until Council makes a decision on the Master Plan	Elected Member forum 12 July to consider financial implications	Significant cost to implement whole Master Plan
Solar Infrastructure	On schedule	\$600,000 approved by Council \$420,000 allocated for this stage of the delivery	Preparation of tender documents to progress procurement	Nil
Oaklands Crossing	Lobbying of Federal and State Government for approx. \$120M	\$40M committed by Liberal Federal Government Election promise \$80M required from State Government	Awaiting outcome of Federal Election	\$40M potentially secured 2/7/16 \$80M to be secured from State Government.
Asset Optimisation	Schedule of properties being investigated.	nil	<ul style="list-style-type: none"> <li>Toc H Hall endorsed for disposal GC280616R14</li> </ul>	

Project	Schedule	Budget	Key Milestone	Problems/Risks Identified
			<ul style="list-style-type: none"> <li>• Park Holme Community Hall to be considered at General Council meeting 26 July 2016</li> <li>• Asset optimisation to be considered at a future EM forum</li> <li>• Broader Asset Optimisation Plan to be developed by November 2016</li> </ul>	
LED Lighting	On schedule	Yet to be determined	<p>Business case to be developed by end July 2016</p> <p>Trial on Shaftesbury Tce</p>	Asset Ownership to be determined

**CITY OF MARION  
INFRASTRUCTURE COMMITTEE  
PROGRESS REPORT  
5 JULY 2016**

**Originating Officer:** Fiona Harvey, Manager Innovation and Strategy

**General Manager:** Abby Dickson, General Manager City Development

**Subject:** Infrastructure Planning

**Report Reference:** IC050716R8.1

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**REPORT OBJECTIVE:**

To provide the Infrastructure Committee with an overview of short and long term plans to support infrastructure development and management.

**RECOMMENDATIONS (2):**

**DUE DATES**

**That the Infrastructure Committee:**

- |  |             |
|--|-------------|
| 1. Notes the operational, business and strategic plans that provide the City of Marion's priorities for infrastructure development and management.                                 | 5 July 2016 |
| 2. Considers the key trends, emerging opportunities and drivers in relation to infrastructure planning and provides advice to Council for the development and review of its plans. | 5 July 2016 |

**DISCUSSION:**

The City of Marion provides infrastructure to meet current and future community needs and provide maximum public value. The steps in the process from understanding of community needs to delivery and management of infrastructure is a complex process. Figure 1 provides a high level map of how this process works.

There are a range of drivers that influence community needs. Given the often long lead times to plan and deliver infrastructure it is critical to continuously monitor and analyse these drivers to ensure that the council is best placed to proactively plan for, and manage infrastructure to meet the needs of existing communities, and also develop the city to meet the needs of future communities. These drivers include:

- Understanding community needs, changes and demographic trends
- State and Federal policies and priorities
- Economic, environment health and social trends and emerging opportunities influencing strategic infrastructure management, for example:

- Urban planning, in particular the focus on in-fill and the changing way people are 'living'
- Climate change adaptation, covering areas such as thermal mapping, green infrastructure, renewables, stormwater management
- Smart cities and emerging technologies
- Infrastructure shaping economic development and growth
- Transport connectivity through modes such as walking and cycling, electric vehicles, driverless and assisted technology vehicles
- Open space.

It is proposed that the Infrastructure Committee participates in a strategic workshop to discuss 'Infrastructure Planning for the Future' to provide advice to the Council on the development of short, medium and long term plans to deliver and manage its infrastructure. This will include:

- A presentation on Smart Cities
- An overview of key state and federal priorities and plans, including the 30 year plan for Greater Adelaide
- An overview of the City of Marion community - demographics, health and wellbeing status, economic trends
- Consideration of key questions to focus further analysis and advice to Council for the development and review of its plans
- Consideration of infrastructure related impacts from Marion's withdrawal from the LGA.

The City of Marion's 2016/17 annual infrastructure (capital works) program is provided in Appendix 1, with an example monthly progress report on the capital works program provided in Appendix 2. The draft 3 year 2016-2019 Business Plan delivery program is provided in Appendix 3. The long term community vision- towards 2040 is provided in Appendix 4.

The discussion at the workshop will also inform the focus for the Infrastructure Committee's future meetings.

Figure 1: Asset management lifecycle



## Appendix 1: 2016/17 Capital Works Program (as adopted in the 2016/17 Annual Business Plan)

ROAD RESEAL PROGRAM 2016/17				
Road Name	Suburb	Ward	From Street	To Street
John Street	Ascot Park	Woodlands	Wood Street	Fourth Avenue
Chestnut Court	Clovelly Park	Warriparinga	Ash Avenue	Cul-De-Sac
English Avenue	Clovelly Park	Warriparinga	Beaumont Street	Percy Avenue
Newton Avenue	Clovelly Park	Warriparinga	Wingfield Avenue	Beverley Street
Percy Avenue	Clovelly Park	Warriparinga	Daws Road	Thirza Avenue
Thirza Avenue	Clovelly Park	Warriparinga	Rail Line	Beaumont Street
Windsor Avenue	Clovelly Park	Warriparinga	English Avenue	Celtic Avenue
York Avenue	Clovelly Park	Warriparinga	Princes Parade	English Avenue
Dumbarton Avenue	Edwardstown	Woodlands	Towers Terrace	Railway Terrace
Gilpipi Avenue	Edwardstown	Woodlands	Kordando Terrace	Service Lane
Konando Terrace	Edwardstown	Woodlands	South Road	Allambee Avenue
Glandore Laneway	Glandore	Woodlands	Maude Street	Pleasant Avenue
Rellum Street	Glengowrie	Mullawirra	Alfred Street	William Street
Central Avenue	Hallett Cove	Coastal	Second Street	Clifftop Crescent
Clifftop Crescent	Hallett Cove	Coastal	Fryer Street	Central Avenue
Glenway Road	Hallett Cove	Coastal	Nalimba Street	Cul-De-Sac
Hedgerow Crescent	Hallett Cove	Coastal	Quinvale Road South	Quinvale Road North
Jupiter Street	Hallett Cove	Coastal	Vennachar Drive	Arachne Drive
Karatta Court	Hallett Cove	Coastal	Manoora Drive	Cul-De-Sac
Karen Court	Hallett Cove	Coastal	Arachne Drive	Cul-De-Sac
Kooraka Court	Hallett Cove	Coastal	Manunda Way	Cul-De-Sac
Kurnabinna Terrace	Hallett Cove	Coastal	The Cove Road	Cul-De-Sac
Lerunna Avenue	Hallett Cove	Coastal	Capella Drive	Berringa Street
Mema Court	Hallett Cove	Coastal	Yarromie Street	Cul-De-Sac
Mirraboooka Court	Hallett Cove	Coastal	Mirraboooka Crescent East	End Of Loop
Mirraboooka Crescent	Hallett Cove	Coastal	Kanownm Street	Mirraboooka Crescent
Mistral Court	Hallett Cove	Coastal	Constellation Street	Cul-De-Sac
Nannigai Drive	Hallett Cove	Coastal	Capella Drive	Mirraboooka Crscent
Omeo Close	Hallett Cove	Coastal	The Cove Road	Cul-De-Sac
Osmanli Drive	Hallett Cove	Coastal	Parsee Court	Dart Street
Peera Street	Hallett Cove	Coastal	Boonga Street	Pennayoona Street
Pennayoona Street	Hallett Cove	Coastal	Peera Street	End
Prescott Court	Hallett Cove	Coastal	Arachne Drive	Cul-De-Sac
South Avenue	Hallett Cove	Coastal	First Street	Third Street
Thermopylae Crescent	Hallett Cove	Coastal	Thermopylae Court	Narida Street
Angas Crescent	Marino	Coastal	Dring Crescent	Newland Avenue
Bundarra Road	Marino	Coastal	Caralue Road	Trumara Road
Kulanda Road	Marino	Coastal	Yomara Road	Kulanda Road East
Marine Parade	Marino	Coastal	Allan Street	Murto
Mcconnell Avenue	Marino	Coastal	Jervios Terrace	Ronald Crescent
Robertson Place	Marino	Coastal	Jervios Terrace	Rockford Place
Shaftesbury Terrace	Marino	Coastal	Shaftesbury Terrace Row	Jervois Terrace
Sheidow Place	Marino	Coastal	Sheidow Terrace	Dead End
Sheidow Terrace	Marino	Coastal	Bundarra Road	Yomara Road
Beauford Avenue	Marion	Warriparinga	Oaklands Road	Coolah Terrace
Betty Street	Marion	Warriparinga	Avalon Road	Perry Avenue
Chapel Lane	Marion	Warriparinga	Oliphant Avenue	Nixon Street
Farne Terrace	Marion	Warriparinga	Avalon Road	Cutting Road
Finniss Street	Marion	Warriparinga	Secafien Avenue	Larkdale Avenue
Jacob Street	Marion	Warriparinga	Finniss Street	Alison Avenue
Joseph Street	Marion	Warriparinga	Finniss Street	Seccafien Avenue
Tait Avenue Laneways	Marion	Warriparinga	Tait Avenue	Tait Avenue
Arnold Drive	Mitchell Park	Warriparinga	Bruce Avenue	Cul-De-Sac
Bruce Avenue	Mitchell Park	Warriparinga	David Avenue	Cul-De-Sac
Burnley Court	Mitchell Park	Warriparinga	Burnley Grove	Cul-De-Sac
Burnley Grove	Mitchell Park	Warriparinga	Mcinerney Avenue	Burnley Court
Kirra Avenue	Mitchell Park	Warriparinga	Bradley Grove	Cul-De-Sac
Timothy Court	Mitchell Park	Warriparinga	Bradley Grove	Timothy Court End
Trowbridge Avenue	Mitchell Park	Warriparinga	Trowbridge Court	Harkin Avenue
Trowbridge Court	Mitchell Park	Warriparinga	Trowbridge Avenue	Cul-De-Sac

ROAD RESEAL PROGRAM 2016/17 (Continued)				
Road Name	Suburb	Ward	From Street	To Street
Ellis Avenue	Morphettville	Mullawirra	Bray Street	Austral Terrace
Empire Rose Court	Morphettville	Mullawirra	Nabotto Court	Cul-De-Sac
Hurst Street	Morphettville	Mullawirra	Hendrie Street	Owen Street
Quirke Street	Morphettville	Mullawirra	Hendrie Street	Everest Street
Tensing Street	Morphettville	Mullawirra	Hendrie Street	Everest Street
Barry Road	Oaklands Park	Warracowie	Shearing Street	Doreen Street
Crew Street	Oaklands Park	Warracowie	Diagonal	No.1 Crew Street
Frank Street	Oaklands Park	Warracowie	Parsons Street	Bowden Grove
Johnstone Road	Oaklands Park	Warracowie	Masters Avenue	Perrin Street
Mark Place	Oaklands Park	Warracowie	Oliphant Avenue	Cul-De-Sac
Osborne Street	Oaklands Park	Warracowie	Morphett Road	Barry Road
Parsons Loop	Oaklands Park	Warracowie	Parsons Street	Frank Street
Pemberton Avenue	Oaklands Park	Warracowie	Pemberton Street	End
Brightman Avenue	Park Holme	Mullawirra	Edwards Avenue	Sandison Avenue
Western Avenue	Park Holme	Mullawirra	Copley Street	Duncan Avenue
Aldridge Avenue	Plympton Park	Mullawirra	Ferry Avenue	Park Terrace
Hawker Street	Plympton Park	Mullawirra	Wilson Street	Blackler Avenue
Park Terrace	Plympton Park	Mullawirra	South Terrace	Milton Avenue
Shakespeare Avenue	Plympton Park	Mullawirra	Ferry Avenue	Park Terrace
Gorda Place	Seacombe Gardens	Warracowie	Morphett Road	Greenasche Grove
Sandery Avenue	Seacombe Gardens	Warracowie	Alderman Avenue	Glamis Avenue
Wilga Street	Seacombe Gardens	Warracowie	Harbrow Grove	Russell Avenue
Wookata Crescent	Seaview Downs	Southern Hills	Hanson Aveune	End
Charles Tank Drive	Sheidow Park	Southern Hills	Great Eastern Avenue	Woodend Road
Currie Court	Sheidow Park	Southern Hills	Oakbank Crescent	Dead End
Eaton Court	Sheidow Park	Southern Hills	Hugh Johnson Drive	End
Elura Avenue	Sheidow Park	Southern Hills	Elura Court	Coolalie Road
Eurelia Road	Sheidow Park	Southern Hills	Adams Road	Merriva Road
Kew Court	Sheidow Park	Southern Hills	Pryor Loop	End
Nari Drive	Sheidow Park	Southern Hills	Mathoura Drive	Caroline Close
Werlinga Road	Sheidow Park	Southern Hills	Lander Road	Berrima Road
John Street	South Plympton	Woodlands	Raglan Avenue	Wood Street
Lynton Avenue	South Plympton	Woodlands	Ayre Street	Cross Road
Grandview Grove	Sturt	Warriparinga	Sturt Road	Myer Road
Marion Side Road	Sturt	Warriparinga	Travers Street	Briardale Road
Rosefield Lane	Sturt	Warriparinga	Parkmore Avenue North	Parkmore Avenue South
Deakin Court	Trott Park	Southern Hills	Lyons Circuit	Cul-De-Sac
Hele Court	Trott Park	Southern Hills	Grieve Court	Cul-De-Sac
Lanceley Court	Trott Park	Southern Hills	Drysdale Drive	Cul-De-Sac
Laser Court	Trott Park	Southern Hills	Scarvell Avenue	Cul-De-Sac
Ludgate Avenue	Trott Park	Southern Hills	Ludgate Loop	Woodend Road
Ludgate Loop	Trott Park	Southern Hills	Ludgate Avenue North	Ludgate Avenue South
Meldrum Street	Trott Park	Southern Hills	Heyesen Drive	Boyd Court
Nolan Crescent	Trott Park	Southern Hills	Latimer Crescent	Cul-De-Sac
Streton Court	Trott Park	Southern Hills	Hessing Crescent	Cul-De-Sac
Balmoral Avenue	Warradale	Warracowie	Lindley Avenue	Macarthur Avenue
Cook Crescent	Warradale	Warracowie	Morphett Rd	Dead End
Eucla Avenue	Warradale	Warracowie	Gardiner Avenue	Sunshine Avenue
Hamilton Court	Warradale	Warracowie	Hamilton Avenue	Cul-De-Sac
Mclaughlan Avenue	Warradale	Warracowie	Macarthur Avenue	Lindley Avenue

TRAFFIC DEVICES PROGRAM 2016/17		
Location	Suburb	Ward
Ramrod Avenue	Hallett Cove	Coastal
Darling Street	Sturt	Warriparinga
Minor proactive traffic control treatments (eg signs, equipment, traffic islands)	Various	Various

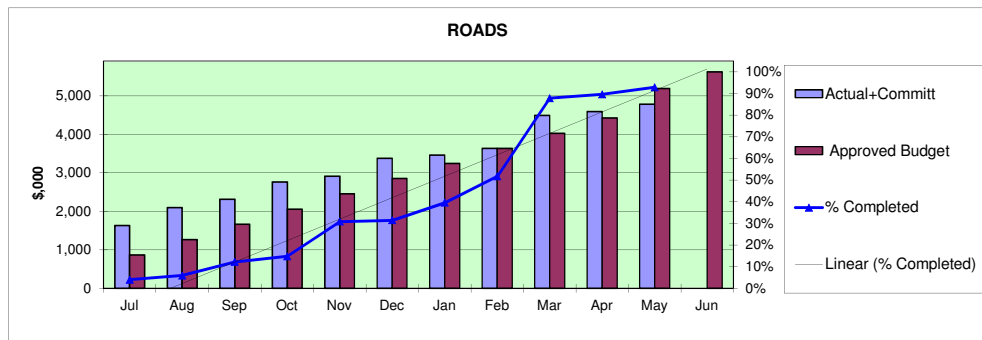


KERB & WATER TABLE PROGRAM 2016/17				
Road Name	Suburb	Ward	From Street	To Street
Allison Street	Ascot Park	Woodlands	John Street	Robert Street
Beaconsfield Terrace	Ascot Park	Woodlands	Marion Road	Linda Street
Charles Street	Ascot Park	Woodlands	Daws Road	Albert Street
Wolseley Terrace	Ascot Park	Woodlands	John Street	Robert Street
Harrow Street	Dover Gardens	Warracowie	Crown Street	Clacton Road
Joyner Street	Dover Gardens	Warracowie	Morphett Rd	Branksome Terrace
Erudina Avenue	Edwardstown	Woodlands	Conmurra Avenue	Konando Terrace
Gilpipi Avenue	Edwardstown	Woodlands	Konando Terrace	Conmurra Avenue
Harris Street	Edwardstown	Woodlands	De Laine Avenue	Angus Avenue
Nottingham Crescent	Glandore	Woodlands	Maud Street	South Road
Elder Terrace	Glengowrie	Mullawirra	Gowrie Avenue	Fisk Avenue
Glenway Road	Hallett Cove	Coastal	Nalimba Street	Cul-De-Sac
Karatta Court	Hallett Cove	Coastal	Manoora Drive	Cul-De-Sac
Weerab Drive	Hallett Cove	Coastal	Capella Drive	The End
Lifford Parade	Marino	Coastal	Jervois Terrace	Kinsale Crescent
Fetlar Avenue	Marion	Warriparinga	Rathlin Avenue	Stroma Road
Tait Avenue	Marion	Warriparinga	Minchinbury Terrace	Abbeville Terrace
Cummings Crescent	Mitchell Park	Warriparinga	Lutana Crescent	Mary Street
David Avenue	Mitchell Park	Warriparinga	Daws Road	Brick Paving
Richard Avenue	Mitchell Park	Warriparinga	Daws Road	The End
Trowbridge Court	Mitchell Park	Warriparinga	Trowbridge Avenue	Cul-De-Sac
Rotorua Avenue	Park Holme	Mullawirra	Nilpena Avenue	Tiparra Avenue
Kurrajong Place	Seacombe Gardens	Warracowie	Pitt Street	Kent Avenue
Ramsay Avenue	Seacombe Gardens	Warracowie	Morphett Road	Kurrajong Place
Wentworth Street	Seacombe Gardens	Warracowie	Miller Street	Kent Avenue
Seacombe Crescent	Seacombe Heights	Warracowie	Waite Avenue	Grandview Drive
Tarnham Road	Seacombe Heights	Warracowie	Morphett Road	Galway Avenue
Clare Avenue	Sheidow Park	Southern Hills	Clare Court	Westall Way
Darling Street	Sturt	Warriparinga	Diagonal Road	Bradman Street
Embert Street	Sturt	Warriparinga	Melbourne Street	Ralph Street
Rosefield Lane	Sturt	Warriparinga	Parkmore Avenue North	Parkmore Avenue South
Eucla Avenue	Warradale	Warracowie	Gardiner Avenue	Sunshine Avenue
Hamilton Avenue	Warradale	Warracowie	Hamilton Court	Sienna Avenue
Omar Avenue	Warradale	Warracowie	Macarthur Avenue	Virgo Avenue

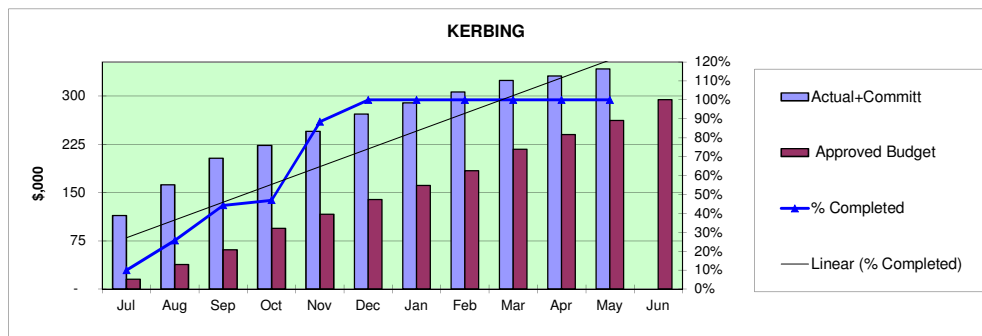
RESIDENTIAL FOOTPATH PROGRAM 2016/17				
Road Name	Suburb	Ward	From Street	To Street
Proactive Footpath Works	Various	Various		
Perry Barr Road	Hallett Cove	Coastal	Bus Stop 49C	Laneway
The Cove Road	Hallett Cove	Coastal	South Avenue	125 The Cove Road
Newland Avenue	Marino	Coastal	Angas Crescent	No. 36
Penrith Court	Mitchell Park	Warriparinga	Bradley Grove	Cul-de-sac
Edward Beck Drive	Sheidow Park	Southern Hills	Young Street	Crossing
Young Street	Sheidow Park	Southern Hills	Edward Beck	Boundary

STORMWATER DRAINAGE PROGRAM 2016/17		
Road Name	Suburb	Ward
Railway Terrace	Edwardstown	Woodlands
Heron Way	Hallett Cove	Coastal
Glade Crescent	Hallett Cove	Coastal
Melanto Terrace	Marion	Warriparinga
Coolah Terrace	Marion	Warriparinga

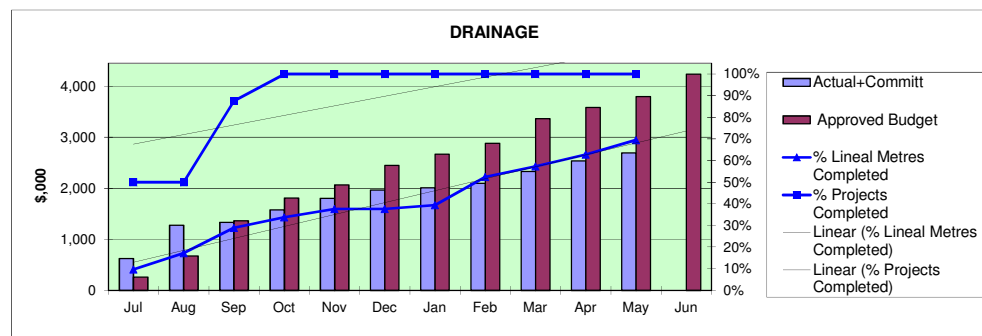
OPEN SPACE & RECREATION WORKS PROGRAM 2016/17			
Site	Suburb	Ward	Description
<b>Play Space Implementation Program</b>			
Sixth Avenue Reserve	Ascot Park	Woodlands	Consultation, Concept and Detailed Design
Clare Avenue Reserve	Sheidow Park	Southern Hills	Consultation, Concept and Detailed Design
Breakout Creek Reserve (YMCA)	Glengowrie	Mullawirra	Consultation, Concept and Detailed Design
Gully Road Reserve	Seacliff Park	Southern Hills	Consultation, Concept and Detailed Design
Appleby Road Reserve	Morphettville	Mullawirra	Consultation, Concept and Detailed Design
Playspace removals	Multiple	Multiple	Remove 6 Playspaces without replacement
<b>Reserve Improvements</b>			
Jervois Street Reserve	South Plympton	Woodlands	Finalise onground construction of new reserve
Edwardstown Memorial Oval	South Plympton	Woodlands	Onground landscape construction works
Inclusive Playspace Hendrie Reserve	Park Holme	Mullawirra	Detail design and construction
Hallett Cove Beach Foreshore Masterplan	Hallett Cove	Coastal	Detail design of Stages 4 & 5
Oaklands Estate Reserve	Oaklands Park	Warracowie	Concept Plan for Reserve and Playspace
Reserve Signage	Multiple	Multiple	Replace 20 reserve signs in need of renewal
Hazelmere Reserve	Glengowrie	Mullawirra	Install shade sails
<b>Public Toilets</b>			
Reserve Street Reserve	Trott Park	Southern Hills	Install new facility
Inclusive Playspace Hendrie Reserve	Park Holme	Mullawirra	Install new facility
Oaklands Estate Reserve	Oaklands Park	Warracowie	Relocate existing facility to reserve
Nannagai Reserve	Hallett Cove	Coastal	Demolish existing toilet facility



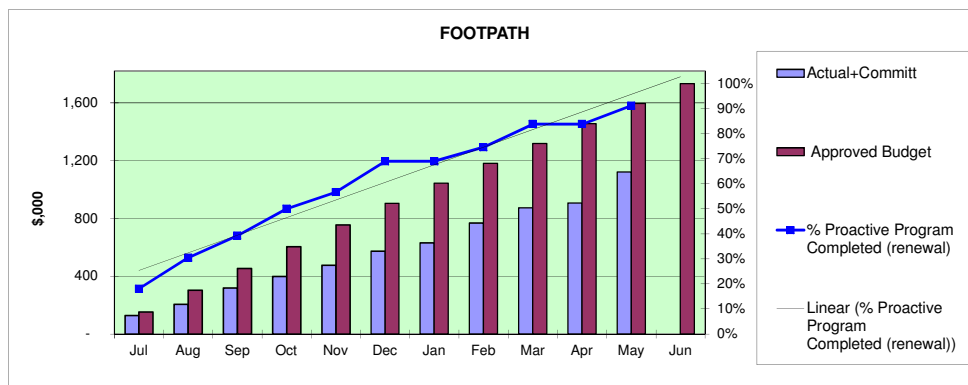
Program commenced, 93% complete and on track.  
 • The square metre target has increased by 8.5% (34,467 square metres) over the original target due to the receipt of additional Roads to Recovery funding.



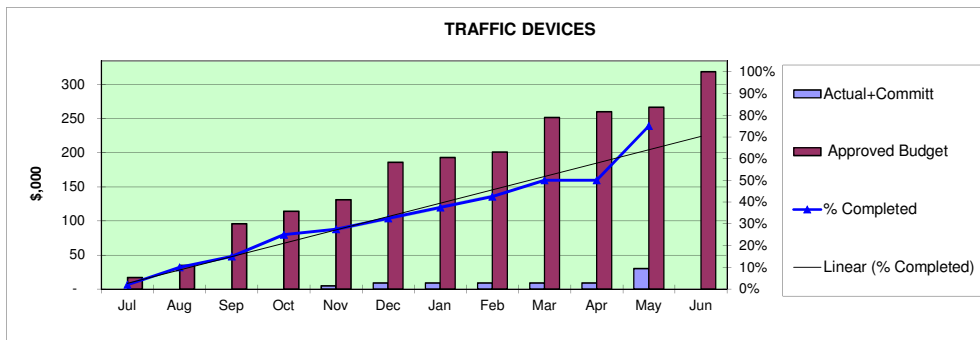
Program 100% complete.  
 • This target has been increased by 100m due to the additional road seals with all works now being completed.



Linear metre program: 70% complete and progressing well.  
 • Nannagai Drive, Radstock Avenue stage 2, Brigalow/Mulga and Newland Avenue/Jervois Terrace completed.  
 • Farne Terrace, Pindee Street, First Street, Maxwell Terrace, Towers Terrace, Panton/Whiteleaf Crescent and Crozier Terrace in progress.  
 Drainage projects: 2 of 2 completed.  
 • West Street and Coolah Terrace completed.

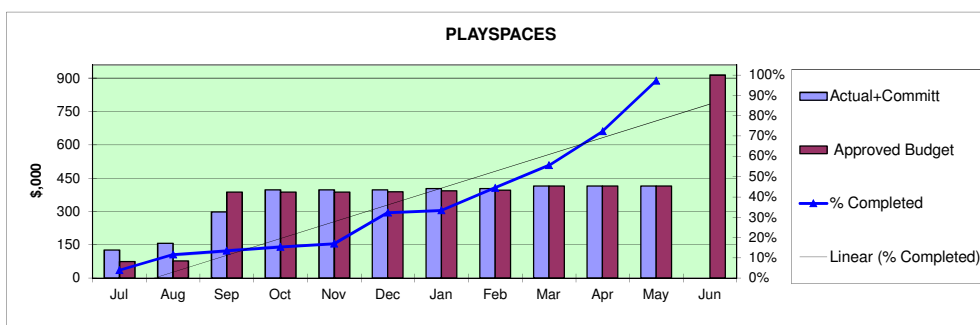


Proactive program commenced, 91% complete and on track.



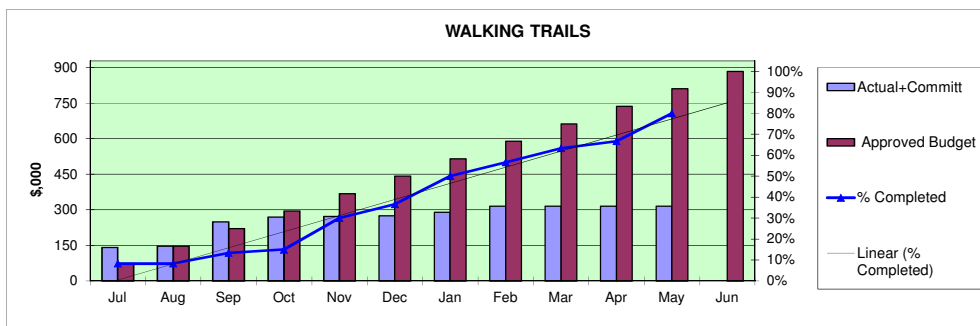
Program commenced, 75% complete.

- Council resolved to engage a consulting engineer to identify another costed option for George Street/Dwyer Road treatments.
- Hazel Street and Railway Tce are completed.
- Construction of Quailo Avenue path is 100% complete, noting budget for these projects is spread across multiple infrastructure categories.



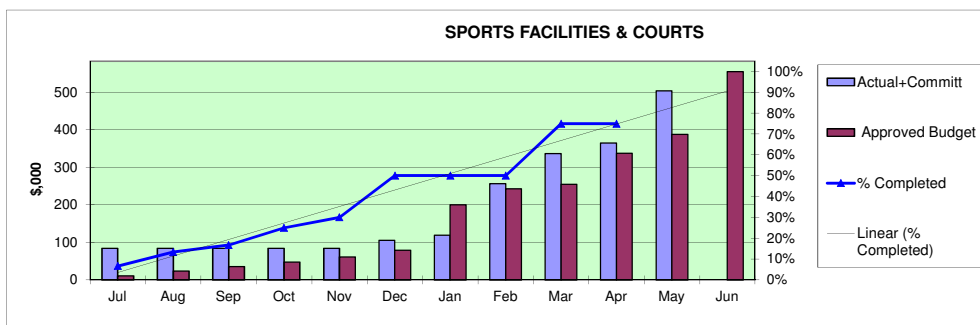
Program commenced, 97% complete, Playspace strategy is currently under review and the original target will need to be revised.

- Plympton Oval and Edwardstown Oval completed.
- Touched by Olivia Foundation: Final Draft Concept being prepared in response to consultation with community and targeted stakeholders.
- Removals of Mitchell Park, Louise Avenue Reserve, Ranger Street Reserve, Coorabie, Everest Avenue Reserve and French Court Reserve playspaces completed.
- Removals of Waratah Street Reserve playspaces commenced.



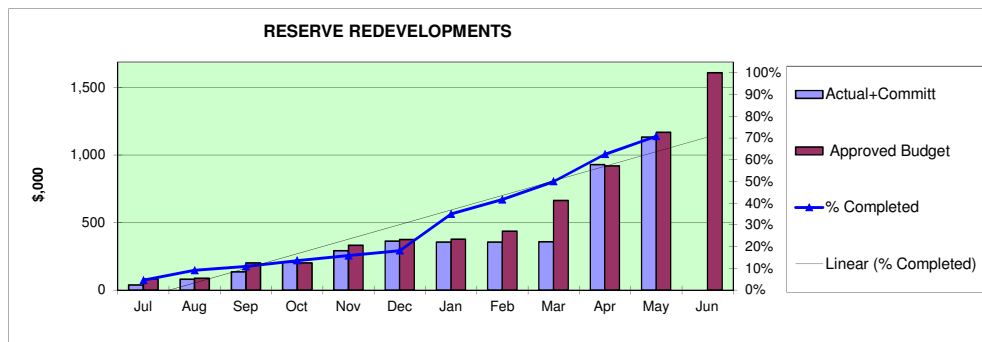
Program commenced, 80% complete.

- Integrated Path Hallett Cove, Railway Terrace complete.
- Coastal Walking Trail - contract awarded for renewal of balustrades.



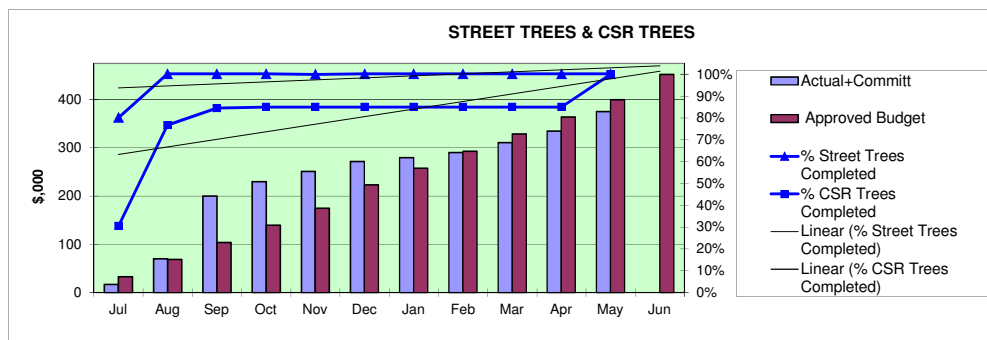
Program commenced, 75% complete.

- Edwardstown Oval courts complete.
- Grant funding body has approved reallocation of funds from Edwardstown Oval velodrome to be used on extra lighting.



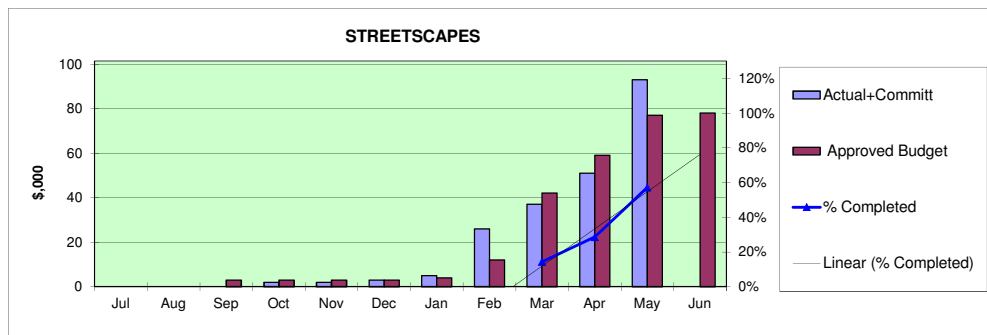
Program commenced, 71% complete, original target is expected to be reduced due to the need to retime a number of projects into future periods.

- Oaklands Recreation Park and Reserve Sign program completed.
- Trott Park Dog Park, Jervois Street Reserve and Mitchell Park Fitness Trail in progress.

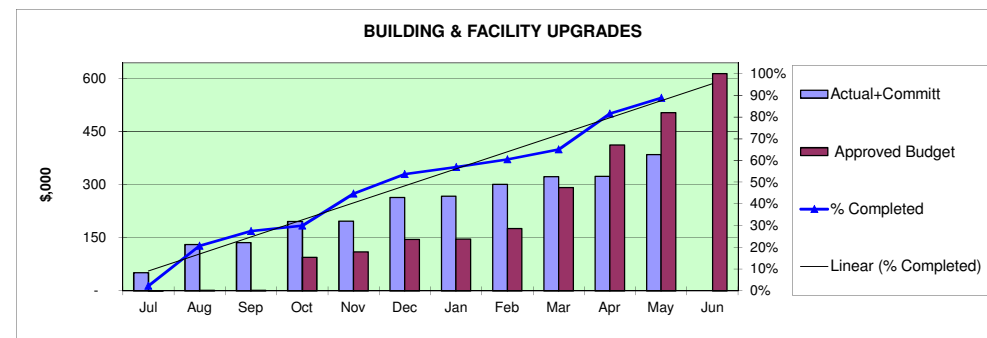


Program commenced, Street tree plantings and CSR plantings complete.

- Target plantings, Street trees 1,400, CSR trees 400, total 1,800.
- Significant plantings, including tube stock, has been carried out to reduce Nursery stock holdings.



Program commenced, 57% complete and on track.



Program commenced, 89% complete.

#### Completed

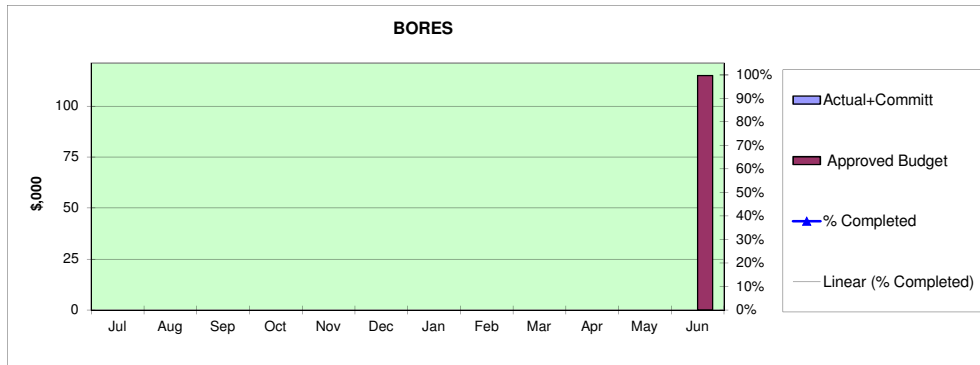
- Marion Outdoor Pool filtration pipe and compressor baffles.
- MCC office fitout and furniture.
- Asbestos removal at 17 Margaret Street Glandore.
- Cove Sports Club drive reseal.
- Marion Bowling Club roof replacement.
- Glandore Community Centre fascia replacement.
- Active Elders toilet upgrade.

#### Harcourt Gardens DDA.

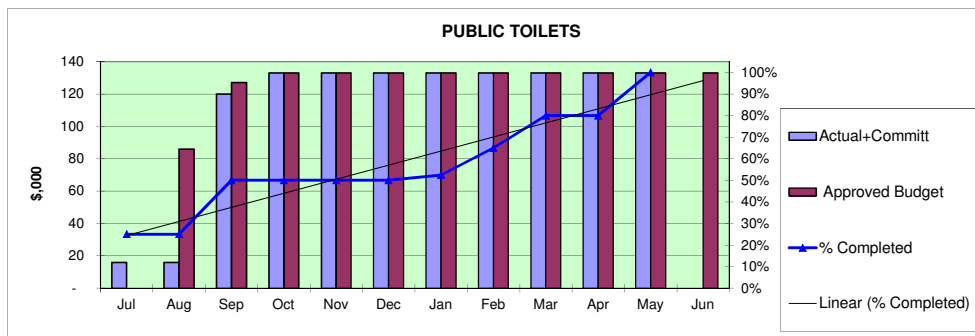
- Warradale Tennis Club DDA and kitchen replacement.
- Marion Outdoor Pool shade sail replacement and access lift DDA.

#### In Progress

- Administration building signage replacement and smart boards.

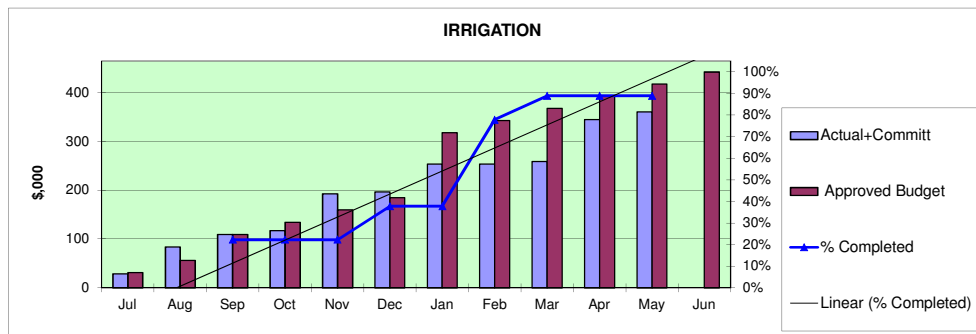


Bore audit complete, works scheduled for Plympton Park Oval, Dwyer Road Reserve, Oaklands Estate and Warriparinga.



Program completed, target increased with addition of Oaklands Estate Reserve project.

- Southbank Boulevard Exceloo installed and opened to public 1 October 2015.
- Oaklands Estate Exceloo installed and open to public.



Program commenced, 89% complete and on track. Adjusted due to increase in projects.

- Oaklands Estate Reserve, Hallett Cove Soccer, Marion Bowling Club, Ascot Park Bowling Club, Chittleborough, George, Hamilton and Maldon completed.
- Marion Outdoor Pool site works commenced.

### Appendix 3: Draft 2016-2019 Business Plan- Delivery Program

## LIVEABLE

**Goal:** By 2019 our city will have state-of-the art sporting and community hubs, upgraded playspaces and a plan for diverse urban development to create a welcoming and inclusive community

Strategies	2016/17 Initiatives	2017/18 Initiatives	2018/19 Initiatives
<b>Communities that are safe and inclusive, embracing active living, and healthy lifestyles</b>	Amend the zoning of key sporting areas/hubs to support revitalised, modern sports facilities		
	Deliver State of the Art Sport and Recreational Facilities across the City:		
	<ul style="list-style-type: none"><li>Community Club and indoor sports stadium at Mitchell Park</li><li>Sports and community complex at the Edwardstown Soldiers Memorial Oval</li><li>A new regional soccer facility in the South in partnership with Football SA</li><li>an International standard BMX complex in the South, led by BMX SA</li><li>Capella Reserve redevelopment in partnership with the Cove Football Club to pursue funding opportunities</li><li>Modern sustainable tennis and netball facilities across the City to meet the needs of the Community now and into the future</li></ul>		
	Present the Marion Outdoor Pool Masterplan	Complete the detailed design of the Marion Outdoor Pool Masterplan and seek grant/partnership funding	
	Deliver iconic Open Spaces and Playspaces across the City:		
	<ul style="list-style-type: none"><li>South Australia’s first Inclusive Playspace at Hendrie Street Reserve</li><li>Jervois Street South Plympton Playspace</li><li>Hallett Cove Foreshore precinct redevelopment</li><li>Reserve Street Reserve Trott Park dog park, plus location and design for a second dedicated dog park</li><li>8 local/neighbourhood scale playspaces, plus plans for a further 4 playspaces</li><li>Priority open space developments based on our Open Space plan, to meet the needs of a growing and changing community into the future</li><li>High quality public toilets in our priority reserves and parks</li></ul>		
<b>Access to housing choice and services for a growing and diverse population</b>	Review housing zones to preserve the character of areas in the north of our city and create housing choice in the south		
	In partnership with State Government, the SA Jockey Club and adjoining councils, support the housing development at Morphetville Racecourse		
	Develop and deliver an Age Friendly Strategy in partnership with neighbouring councils		

Strategies	2016/17 Initiatives	2017/18 Initiatives	2018/19 Initiatives
	Support our community to 'age well' through participation in the Adelaide Living Laboratory		
	Deliver an asset optimisation program to ensure assets deliver services in a sustainable and valuable way to meet community needs		
	Undertake reviews on all services to ensure they continue to provide maximum value to our community, now and into the future		
<b>Neighbourhoods that reflect local character, heritage and enable a sense of belonging</b>	Celebrate and recognise our Kurna heritage through committed delivery of the 2016-2019 Reconciliation Action Plan (RAP)		
	Build strong relationships with the Elders of the Kurna community, facilitated by the RAP Committee		
	Marion Historic Village Transformation:		
	Reduce traffic volumes on George Street and Dwyer Road	Traffic controls on Diagonal Road and Crew Street	Commence delivery of remaining elements of the Streetscape Masterplan
	Deliver transformed youth partnership programs focused on providing diverse and exciting opportunities for youth leadership, engagement and services		



## BIOPHILIC (CONNECTED WITH NATURE)

**Goal:** By 2019 our city will better care for our natural resources, with improved stormwater management, increased energy efficiency, protected biodiversity, and better access to areas where people can interact with nature

Strategies	2016/17 Initiatives	2017/18 Initiatives	2018/19 Initiatives
A healthy and climate resilient urban environment	Significantly increase energy efficiency across our council facilities		
	Develop a business case and commence delivery of the transition to safe and sustainable street and public lighting	Deliver sustainable lighting program priorities	
	Implement the Resilient South Climate Change Policy and Plan		
	Design the final stages of the renowned Oaklands Reserve redevelopment	Ensure all elements of the redevelopment project are in place to support construction	Commence construction of redevelopment
	Expand the Oaklands Wetland water distribution network to maximise sustainable irrigation of our parks and reserves		
		Investigate the potential to establish a water supply business using the Oaklands Wetlands water distribution network	Subject to investigation outcomes, plan commencement of a water supply business in conjunction with the ongoing local distribution of Oaklands Wetland water
	Manage stormwater in close partnership with our neighbours		
	Target an allocation of 5% of drainage and traffic capital works budgets to Water Sensitive Urban Design outcomes		
	Continue to transform the Glade Crescent Wetlands scheme		
	Develop and deliver a Regional Coastal Management Plan to support sustainable coastal management		

<b>Strategies</b>	<b>2016/17 Initiatives</b>	<b>2017/18 Initiatives</b>	<b>2018/19 Initiatives</b>
<b>A City that reflects a deep value of the natural world</b>	Plan and deliver a program for the protection of precious remnant native vegetation in our reserves		
<b>Improved condition, diversity and connectivity of ecosystems</b>	Strive for the opening up of Glenthorne Farm for community benefit in partnership arrangements	Working closely with key partners maximise Glenthorne Farm community benefits	

## ENGAGED

**Goal:** By 2019 our volunteering community will be growing and thriving. We will see the benefits of many community-led initiatives, people will be better informed of the services we provide, and our partnerships will be building great neighbourhoods

Strategies	2016/17 Initiatives	2017/18 Initiatives	2018/19 Initiatives
Communities that support opportunity for volunteerism and social interaction	Strive to become renowned for volunteers through targeted growth and diversity, and maximising the skills and experience of our volunteers		
	Launch a Marketing Plan to enhance community engagement and partnering in council’s services		
Meaningful opportunities for community engagement, partnerships and co-creation	Support our valued lease and licence holders to develop their club management capacity		
	Work in partnership with the Edwardstown Region Business Association and the Hallett Cove Business Association to grow membership and sustainability		
	Maximise community benefits through community led initiatives		
	Implement our reformed Community Grants programs with emphasis on diversity and community capacity building		
	Expand our network of community gardens in partnership with community groups		
	Pilot a place activation project focused on the use of vacant commercial properties in partnership with local community groups	Subject to the outcomes of the pilot, expand the place activation program	
	Develop and deliver a Business Engagement Plan in consultation with the local business community to provide valuable business information to support small business growth		
	Grow the Community Leadership Program to support and harness the ideas and skills of emerging leaders within our community		

## PROSPEROUS

**Goal:** By 2019 our city will 'Open for Business' to support around 4,300 more jobs in the region. Maximising the potential of the Tonsley redevelopment and other key destinations across the city, we will attract investors, encourage and support business start-ups and draw more visitors to the region

Strategies	2016/17 Initiatives	2017/18 Initiatives	2018/19 Initiatives
<b>An exciting urban environment that attracts business investment and economic activation</b>	Work in partnership to progress the Tonsley Redevelopment as a state of the art advanced manufacturing and urban environment		
	Work with key partners on the Darlington project and the Flinders Link rail project to maximise business and employment opportunities		
	Advocate for the future development of the North-South Corridor to improve east-west connectivity, maximised community access and the valuable adjacent development		
	Review Edwardstown Industry/Commerce Planning framework to support future business needs		
	Facilitate the development of priority precincts that cater for a range of residential and business needs, and services that are aligned with the 30 Year Plan for Greater Adelaide		
<b>A City that promotes and supports business growth and offers increased local employment and skills development opportunities</b>	Develop, in close cooperation with other councils and State Government, a business attraction plan that support jobs growth		
	Re-invigorate the Southern Adelaide Economic Development Board to establish an industry-led, independent advocacy and advisory group for the southern Adelaide region	Implement the priority actions of the Southern Adelaide Economic Development Board	
	Deliver the Tonsley Small Business Advisory Service, providing free advice to start up and early stage businesses	Work with key partners in the region and State Government to extend the Tonsley Small Business Advisory Services beyond June 2017	
	Reduce red-tape to support and promote business growth and employment opportunities		

	Deliver digital economy education programs for businesses to capitalise on the NBN roll-out
<b>A welcoming City offering both residents and visitors a wide range of leisure and cultural experiences</b>	In partnership with local businesses, grow visitation and increase spending in the region to secure additional economic benefit and increased jobs through the delivery of a Visitor Economy Strategy

## INNOVATIVE

**Goal:** By 2019 our city will have a focus on ideas and innovation through improving the way we listen to residents and strengthening the capacity of local groups to lead and partner with us. We will also continue to innovate our business

Strategies	2016/17 Initiatives	2017/18 Initiatives	2018/19 Initiatives
<b>A Community that harnesses creativity, research and collaboration to pursue innovative ideas</b>	Establish partnerships with innovation mentors, including hosting university students to work on innovation projects		
	Launch a marketing plan for all neighbourhood centres that supports creative use, programming and participation within the centres		
	Maximise community feedback through a range of surveys, digital tools and campaigns to support our ongoing focus on innovation and improvement		
<b>A City that provides infrastructure and support that enables innovation to flourish</b>	Deliver a state of the art solar panel network at key council sites across the City	Expand the solar panel network to maximise the use of renewable energy at council facilities	
	Renew the Leasing and Licensing Policy to set up a strong support and collaboration model for clubs and organisations to continue to innovate their businesses		
	Continue to promote and provide valuable programs at the Cove Enterprise Hub to support start-ups and small businesses in the southern region		
	Investigate ‘Smart City’ technology/infrastructure opportunities for the City		

## CONNECTED

**Goal:** By 2019 it will be much easier and safer to move around our city with new streetscapes and walking and cycling paths, while using new technology to better connect our community

Strategies	2016/17 Initiatives	2017/18 Initiatives	2018/19 Initiatives
A road network that connects neighbourhoods and supports safe walking, cycling and vehicle travel	Expand the Walking and Cycling network linking key destinations across the City and beyond	Subject to funding, deliver key extensions to the shared use path along the Adelaide to Marino Rocks Greenway	
	Complete Glandore Laneways project to finalise council ownership of the laneways and improve safety and traffic flow		
	Develop a Policy and Program to enhance streetscapes across the City		
A City that advocates improved public transport systems, linkages and networks that connect people to destinations	Advocate for key rail infrastructure including the grade separation at the Oaklands Rail crossing		
	Support the rail expansion from Tonsley to Flinders Medical and University precinct		
A City that supports equitable access to diverse information sources and reliable digital technologies	Expand our communication and engagement network through our website and social media platforms		
	Deliver valuable digital literacy programs in our libraries and neighbourhood centres		
	Develop a business case for an innovative ‘Creative Space’ that will showcase leading edge technologies for the community’s creative and learning opportunities	Subject to funding, deliver the ‘Creative Space’ and a range of programs to harness technologies and equipment	





## Six themes of our Strategic Plan

These six themes represent the shared values and aspirations that will guide how our city develops in line with our vision.



### LIVEABLE

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

### BIOPHILIC

By 2040 our city will be deeply connected with nature to enhance peoples' lives, while minimising the impact on the climate, and protecting the natural environment.

### ENGAGED

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

### PROSPEROUS

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

### INNOVATIVE

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

### CONNECTED

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.

**LIVEABLE**



**BIOPHILIC**



**ENGAGED**



**PROSPEROUS**



**INNOVATIVE**



**CONNECTED**

