

His Worship the Mayor Councillors City of Marion

Notice of Infrastructure and Environment Committee

Council Chamber, Council Administration Centre 245 Sturt Road, Sturt

Tuesday, 13 February 2024 at 6.30 pm

The CEO hereby gives Notice pursuant to the provisions under Section 83 of the *Local Government Act 1999* that an Infrastructure and Environment Committee will be held.

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend. Access to the Council Chamber is via the main entrance to the Administration Centre on Sturt Road, Sturt.

Tony Harrison

Chief Executive Officer



1	OPEN MEETING	
2	KAURNA ACKNOWLEDGEMENT	3
3	ELECTED MEMBER DECLARATION OF INTEREST (IF ANY)	3
4	CONFIRMATION OF MINUTES - NIL	3
5	BUSINESS ARISING - NIL	3
6	CONFIDENTIAL ITEMS - NIL	3
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1 Open Meeting

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

- 3 Elected Member Declaration of Interest (if any)
- 4 Confirmation of Minutes Nil
- 5 Business Arising Nil
- 6 Confidential Items Nil
- 7 Reports for Discussion

7.1 Digitised Tree Asset Management Plan

Report Reference IEC240213R7.1

Originating Officer Coordinator Arboriculture – Ian Seccafien

General Manager General Manager City Services - Ben Keen

REPORT HISTORY

Report Reference Report Title

GC231212R6.1 Tree Asset Management Plan

REPORT OBJECTIVE

To demonstrate the online digital version of the Tree Asset Management Plan 2024-34.

EXECUTIVE SUMMARY

The City of Marion recognises the significant contribution of its Urban Tree assets to the community and has a stated strategic objective for the City's streets and parks to be filled with mature, healthy trees that provide a cool and liveable environment that can serve as habitat for wildlife.

This report outlines the digital Tree Asset Management Plan 2024-34, which details the benefits of council-managed trees, enhances operational efficiency, and facilitates long-term sustainability.

The Tree Asset plan demonstrates Council's commitment to effective asset management, risk mitigation, and cost-effective decision-making.

RECOMMENDATION

That the Infrastructure and Environment Committee:

- 1. Notes the development of the Digital Tree Asset Management Plan 2024-34.
- 2. Supports its use publicly to inform our community on our approach to tree management once the Tree Asset Management Plan is finalised and endorsed.



DISCUSSION

Introduction

Council-managed trees are unique living assets, requiring distinct considerations in the decision-making processes. This report underscores the significance of these natural assets, their diverse stakeholders, and the pivotal role they play in achieving the City's greening targets.

Development and Collaboration

Initiated in April 2022 during the review of the Tree Management Framework 2018-2023, the creation of a web-based digital plan was developed in partnership with Forestree and is considered best practice in the tree management space.

Key Features

The digital plan integrates Forestree's Tree Management Software and mirrors a word-based version of the plan. Financial unit rates deployed in the system enable real-time data updates and reporting. Key metrics, such as total number of trees, replacement value, risk management, tree condition, and health, are recorded and presented graphically.

Implementation and Feedback

The proof of concept was established in October 2022. Modifications and updates to its functionality continued up until being shown to the Asset Steering Committee in May 2023. The real-time capabilities of the digitised plan garnered overwhelming positive feedback.

Benefits and Future Prospects

The digital plan facilitates ongoing monitoring, providing real-time data on tree health, condition, and canopy coverage. It empowers accurate budget forecasting and enhances short- and long-term financial planning. The web-based nature of the plan allows it to be accessible to internal stakeholders and, potentially, the public, showcasing the City's commitment to urban tree management.

Conclusion

The digital Tree Asset Management Plan 2024-34 not only enhances operational efficiency but also fosters community engagement and shared responsibility for the long-term vitality of the urban tree population.

ATTACHMENTS

Nil



7.2 Community Renewables Program

Report Reference IEC240213R7.2

Originating Officer Manager Engineering, Assets and Environment – Mathew Allen

Corporate Manager Manager Engineering, Assets and Environment - Mathew Allen

General Manager General Manager City Services - Ben Keen

REPORT HISTORY

Report Reference Report Title

GC231212M14.2 Community Renewables Plan

REPORT OBJECTIVE

The purpose of this report is to provide Council Members with information responding to the Motion with Notice from the General Council Meeting held on 12 December 2023 (GC231212M14.2), to provide an outline for the implementation for Marion to advance its commitment to renewable energy and sustainability, building on the successes and due diligence of our neighbouring council.

EXECUTIVE SUMMARY

At the 12 December 2023 General Council meeting, resolutions were made to explore three key initiatives relating to the City of Mitcham's Community Renewables Program, evaluation of Renewable Energy Power Purchase Agreements and opportunities for public Electric Vehicle charging stations.

The City of Mitcham's program seeks to reduce community carbon emissions, reduce cost of living pressures on ratepayers, and remove up-front cost barriers to renewable technologies. This is made possible through a collaboration with ShineHub Pty Ltd, comprising bulk purchases of solar panels and batteries, and use of a virtual power plant. Beyond the initial due diligence and staff to implement, the Community Renewables program has no direct cost to the Council.

This report outlines the opportunity, the associated risks and proposed mitigations, and the actionable steps for Marion to advance its commitment to renewable energy and sustainability, building on the successes and significant due diligence of our neighbouring council, City of Mitcham.

RECOMMENDATION

That the Infrastructure and Environment Committee:

- 1. Recommends a report be presented to General Council in March 2024 for:
 - a. Endorsement to collaborate with the City of Mitcham and use their Community Renewables framework to implement a similar Community Renewables bulk buy, VPP program and Power Purchase Agreement.
 - b. Consideration of an additional resource of 1FTE for 6 months for the delivery of the program, at a cost of \$63,000.
- 2. Notes a further report will be presented to the Infrastructure and Environment Committee in July 2024 with an update on SA Power Networks Electric Vehicle (EV) Charging Station trial and the joint EV charging stations request for proposal tender



between City of Marion and City of Port Adelaide Enfield.

BACKGROUND

At the General Council meeting held on 12 December 2023 (GC231212M14.2) it was resolved that a report be presented to the Infrastructure and Environment Committee that investigates the following:

- Collaborating with City of Mitcham to use their Community Renewables Framework, due diligence, and tender results to implement a similar bulk buy and Virtual Power Plant (VPP) program with Shinehub but tailored to suit the City of Marion and its community.
- 2. An innovative 100% Renewable Energy Power Purchase Agreement (PPA) or similar for Council's current and future energy needs, including the opportunity to integrate a VPP and community batteries.
- 3. The scope and findings of the EV charging trial that is currently underway between SAPN and City of Mitcham, and whether City of Marion can leverage the opportunities from the trial moving forward.

Collaborating with City of Mitcham on the Community Renewables Framework

The City of Mitcham has implemented a program to support residents and businesses to increase uptake of renewable energy and to facilitate the development of a Virtual Power Plant (VPP) that can assist with providing affordable energy to the local community. The community uptake of the program has been strong with over 700 residents signing up as part of community bulk buy of solar panels, batteries and signing up to the Mitcham Virtual Power Plant. The City of Mitcham will be undertaking another bulk purchasing of solar panels and batteries in February this year. An integral aspect of the program is the Mitcham Virtual Power Plant, a platform linking batteries in the community. These batteries can provide essential power during periods of high demand. In addition, this system creates a supplementary income stream for battery owners leveraging fluctuations in grid demand and subsequent selling rates.

A Community Renewables Program will enable residents to save energy for use during peak demand periods during the day, reducing the cost of energy supply, especially when electricity tariffs can be significantly higher compared to off-peak tariffs.

VPPs allow stored renewable energy to go back into the grid to stabilise the network during periods of peak demand. Using advanced calculations for each individual property, the VPP sells excess capacity at a high peak rate, which in turn allows the offset to reduce consumer's electricity costs.

The Community Renewables Program is based on a collaboration with the commercial solar provider ShineHub Pty Ltd.

The City of Mitcham presented this initiative at the 7 November 2023 Environment Committee meeting (refer attachment 1 – Mitcham Community Renewables Presentation).



City of Mitcham have provided customer feedback on the program as follows:

- 789 residents have had solar and/or batteries installed.
- 45 enquiries have been received through the Council customer service line:
 - 34 were enquiries for information about the scheme (general enquiries)
 - 9 were regarding difficulties contacting ShineHub
 - 2 were regarding issues surrounding meter upgrades.
- All complaints were escalated and dealt with by ShineHub within 48 hours.
- 2 reported system failures, both receiving replacements.

At the meeting held on 13 November 2023, the City of Charles Sturt considered renewable energy and resolved to collaborate with the City of Mitcham on its Community Renewables Program including the procurement of solar panels, batteries, and the implementation of a VPP.

Increasing the uptake of solar panels and battery systems is an important step in transitioning to renewable energy and reducing carbon emissions. Barriers to installing solar panels and batteries includes cost, ownership, and access to trusted information. Through City of Mitcham collaborating with ShineHub Pty Ltd, following appropriate due diligence, it has been possible to mitigate these barriers significantly.

Solar uptake has been quite successful in the City of Marion with approximately 42% of dwellings with solar panels installed (see map and data below). However, large segments of the community, such as landlords, still aren't adequately incentivised to install solar and many of the existing solar systems are also ageing and require upgrade. By developing different value propositions that come at no up-front cost to the end user there's an opportunity to reach those underserved by the current market. This program also allows for the integration of existing solar panel installations.



Risk Mitigation through Informed and Responsible Decision Making

The City of Mitcham has undertaken significant due diligence during the tender process including:

- Engagement of energy experts.
- · Legal review.



- An independent financial audit.
- Advice from the LGA.
- Expert advice on the procurement process, and
- A prudential review of the project.

The City of Mitcham has made all this due diligence / advice freely available to the City of Marion.

It is proposed that the due diligence undertaken by City of Mitcham is thoroughly reviewed against City of Marion's own policies, risk appetite and strategy to ensure it is adequate, appropriate and any new or arising risks are identified and considered prior to proceeding further. This is the same approach taken by City of Charles Sturt.

To best ensure the above provides for informed and responsible decision making, a gated process would be applied, as per City of Marion's Project Management Framework. This would clearly identify key milestones within the program which would be presented through both administration and Council governance for decision to proceed.

Financial Risk

The Community Renewables Program would have no capital cost to Council and therefore presents very little financial risk.

Reputational Risk

Given the innovative nature of the program there is some reputational risk in providing this service, and the collaboration with another party. Community feedback received on the City of Mitcham scheme to date has been positive, with very few issues identified. All issues identified have been addressed quickly. By not being the first Council to provide such a collaborative approach, we are able to leverage from lessons learned by City of Mitcham and/or City of Charles Sturt, to identify and mitigate any risks further.

As the program, and similar programs, are starting to be adopted by other LGAs, it is possible that Council may receive pressure from the community to provide a similar service.

Resources

Based on feedback from City of Mitcham, it is recommended that as well as utilising the existing corporate services functions (strategic procurement, marketing, finance), an additional resource would be required to facilitate the Community Renewables Program and investigation into the EV charging stations and PPA. A Project Coordinator (1FTE for an initial 6 months at a cost of \$63,000) would undertake activities relating to project management, planning community engagement, procurement coordination, working with stakeholders (Council Members, ELT, contractor) and preparing progress reports. If Council was to progress with EV charging points and a PPA, it is likely that this resource would be extended by up to a further 6 months.

Next Steps

Should the committee support a Community Renewables programme for the City of Marion, a future report can be presented to Council in March to consider progressing this initiative to enable our community to access renewable energy opportunities including solar panels and batteries and access to a VPP. This report would detail out the steps to be taken, the proposed procurement approach, risks, and associated mitigations, as well as benefits and how they will be realised.



100% Renewable Energy Power Purchase Agreement (PPA)

An alternative approach to purchasing green power through a retailer is procuring electricity through a Corporate Power Purchase Agreement (PPA). A PPA, either alone or in a buying group, links electricity consumption to a specific generation project for all or part of the load and is generally contracted over a longer term (typically 8+ years).

A PPA is a contract that enables entities such as utilities to contract with privately owned power generation projects and purchase energy from them.

Current Status of PPAs across Australia & the SA LGA Sector

Leading up to the recent renewal of our electricity contract, Cities of Port Adelaide Enfield (PAE), Charles Sturt (CCS) and Marion participated in the Electricity Working Group (EWG) where representatives advocated for affordable accredited renewable energy, which encompassed consideration to PPA options. Given the electricity market volatility and uncertainty at that time, this PPA opportunity unfortunately did not materialise. Now that the market has stabilised, it is a good time to reconsider the PPA approach.

The following section provides an overview of PPA processes currently active in Local Government within SA:

a. City of Adelaide PPA

The City of Adelaide (CoA) is currently the only SA Council that is already purchasing its electricity via a PPA. This commenced on 1 July 2020. The accredited renewable electricity is delivered by Clements Gap wind farm in the mid-north of South Australia and two new solar farms on the Eyre Peninsula (Streaky Bay) and Southeast (Coonalpyn) built by Flow Power.

The City of Adelaide has recently taken an additional step by implementing an EOI process on facilitating/brokering a similar PPA offering to City of Adelaide businesses and linked its current PPA to a <u>smart EV charger trial</u>, which has reduced charging costs to the public.

b. Eastern Regional Alliance (ERA) Councils and City of Tea Tree Gully Electricity Procurement Project

In May 2023, CEOs from the Eastern Region Alliance Councils (Campbelltown City Council, City of Burnside, City of Norwood, Payneham and St Peters, City of Prospect, City of Unley & Town of Walkerville) along with the City of Tea Tree Gully agreed to engage a consultant to explore options for long-term electricity procurement, including investigation of a PPA. The Cities of Campbelltown and Burnside are leading this work and, after a rigorous procurement process, have engaged energy market specialists to deliver this work.

The consultants have been asked to consider issues including upfront and ongoing costs, load/generation matching with an understanding of each Council's current and likely future



electricity consumption, contract term, risks, contract management and the practicalities and hurdles involved in arranging a suitable PPA.

c. LGA Procurement (LGAP) Sector Aggregation – retail contracts

Historically, LGAP has tendered and contracted a retail electricity contract on behalf of the sector in SA. This has seen councils enter contracts for electricity supplied via the National Electricity Grid.

There is no doubt that the LGAP aggregated model of supply has provided SA councils with cost effective energy supply solutions over several years. It has also helped to support rural councils to manage their costs and offer them the chance to leverage contract pricing they would otherwise not be able to negotiate by themselves.

With market volatility and the de-commissioning of coal powered electricity generation, retail contracts of this aggregate size have seen a large risk factor in the contracted pricing. This is expected to continue.

d. City of Mitcham PPA

City of Mitcham (partnered with the Rural City of Murray Bridge) is currently in the final stages of a tender review for a PPA for their own retail contract, with the support of LGAP. This is going through a rigorous due diligence process, similar to that for the Community Renewables Program. City of Marion has the opportunity to leverage this extensive work, avoiding the cost and time required to engage a consultant to undertake a review of PPA options.

Next Steps

Should the committee support exploring a PPA arrangement for the City of Marion, a future report can be presented to Council in March to consider progressing this initiative and leverage the significant work to date by City of Mitcham.

EV charging trial that is currently underway between SAPN and City of Mitcham, and whether City of Marion can leverage the opportunities

Electric vehicles (EVs) create less air and noise pollution than traditional combustion engine vehicles, and when powered by renewable energy, also produce less greenhouse gases. As the proportion of South Australia's electricity generation from renewable sources increases, driving electric vehicles will mean households and businesses can contribute to a cleaner, greener city.

EV technology has been progressing at a rapid rate and to a point where EVs are now the primary focus of most major car manufacturers' research and development programs. In many parts of the world there has been a major paradigm shift from combustion engines to electric technology, including in some of the major car purchasing markets, such as China, the United States, and many parts of Europe. The shift is largely being driven by the environmental benefits associated with EV technology and the need and desire of manufacturers and governments to meet emission and sustainability targets, however purchasers are also increasingly seeking EV technology due to the potential cost and amenity benefits these vehicles provide. Approximately 400 new charging sites were installed across Australia during 2023, equating to a 90% increase for the year.

On the back of the Community Renewables Program, SA Power Networks (SAPN) invited the City of Mitcham to participate in a 3-month trial to test the feasibility of using stobie poles to install electric vehicle charging stations. SAPN has advised that the trial with the City of Mitcham will test their proof of concept that could then be rolled out to other Council areas. SAPN also advised that



they will be in a position to better understand the proof of concept in May 2024. The trial has commenced with 10 new EV Charging Stations installed and operational. A further report can be presented to the Infrastructure and Environment Committee in July 2024 with an update on SA Power Networks EV Charging Station trial.

Council Members may be aware that a contract exists between Jolt and the City of Marion for the supply and installation of EV Charging Stations (currently 3 EV charging stations installed). There have been challenges that have restricted Jolt installing further EV charging stations in our Council area.

The City of Port Adelaide Enfield has asked the City of Marion to join them in a collaborative request for proposal tender (RFP) process for EV Charging Stations in each of the Council areas. The intent of the RFP would be for providers to supply, install and maintain EV charging stations at no cost to Council with the EV charging stations operating under a consumer-charge model. At the time of writing the report, the RFP process was still out to tender. We are expecting a number of good tender submissions to be provided to Council.

Financial Impact

It is envisaged that public EV charging stations would be installed and maintained at no cost to Council. The EV charging stations would operate under a consumer-charging model. Charging stations will remain the property of the Proponent throughout the term of the Permit. At the expiry of the Permit, the Proponent may be required by the Council to remove charging stations and restore the Road and other areas of public road modified as a result of the Proponent's activities at the Proponent's cost.

Next Steps

A report to be presented to Infrastructure and Environment Committee in July 2024, detailing the findings from the City of Mitcham trial and the RFP.

ATTACHMENTS

Attachment 1 Mitcham Community Renewables Presentation [7.2.1 - 26 pages]

Attachment 7.2.1

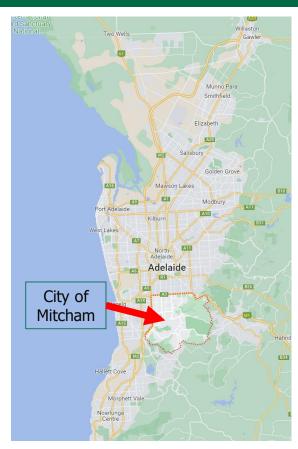
City of Mitcham Community Renewables Program



Get Your Bearings

- 75 square km in area
- Hills and plains
- 10 minute drive to the CBD to the north
- 30,000 rateable properties
- Population of approximately 70,000
- Metropolitan Adelaide is 1,367,000
- Relatively affluent and educated community





Why

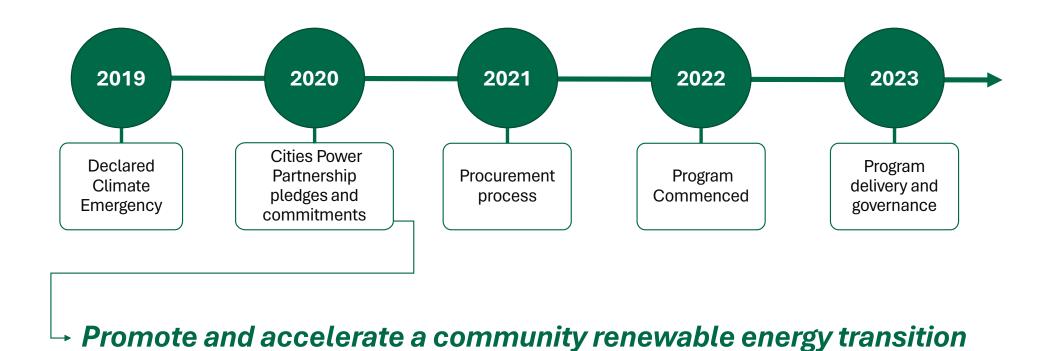
- 1. Climate emergency
- 2. Cost of living
- 3. Support for local businesses
- 4. Council savings and revenue

Attachment 7.2.1

How



Timeline



What Did We Do?

- 1. We ran a tender in the open market, asking proponents to explain how they would help us:
 - Achieve a Carbon Emissions Reduction
 - Lower the Cost of Living
 - Build community energy resilience
- 2. Asked SA Power Networks to endorse our approach
- 3. Asked SA Chief Entrepreneur to promote our tender

Attachment 7.2.1

Stage 1 2023-24 Solar + Battery Bulk Buy Businesses Council Generation & Storage Aggregation



2024

STAGE 3

2024-25

Tender Outcomes





205 DOWNLOADS 15 SUBMISSIONS

Due Dilligence: \$87k Once-Off

- Energy expert assessment of tender responses
- Independent financial and organisational capability audit
- Legal advice on Council's role: 'White-labelling'
- Legal advice on procurement adequacy
- Fair trade, anti-competition and principles of competitive neutrality
- Independent evaluation of the profit share offer
- Mutual Liability Scheme indemnity advice
- Prudential Review

And the Winner is...



The Key is all 3:

- Sell solar panels & batteries
- Run Virtual Power Plants
- Energy retail licence holder

What They Wanted From a Local Council



They didn't want our money



They wanted our brand recognition



They wanted our community outreach



They wanted our trust

Council's Role: White-labelling

- Due diligence that no average citizen could afford to do
- Promoting ShineHub's existing products ('white-labelling') through Council channels
- ShineHub trading on Council's name
- At no cost to Council



Stage 1: Roll Out

- 2 x solar panel and battery community bulk-buys
- Shinehub do everything and give you content to re-post
- Co-hosted community information meetings
- 1 on 1 resident/ShineHub engineer at Council's Civic Centre



Attachment 7.2.1 26

Local Power





Cost

- 1. Cash up front, or
- 2. No up-front cost:
 - Monthly subscription to the power (10 or 5 years)
 - ShineHub own and maintain the system
 - After 10 years, citizen can buy the system for \$1
 - The monthly subscription fee is the same or less than their old quarterly bill

Residential Results (so far)

2 Separate Bulk Buys		
Total Registrations	3819	
Solar Only	10	
Solar & Battery	543	
Battery Only	236	
Total Systems	789	

The Average Household

Your estimated solar savings^:

Check out how much you'll save in the next 10 years!





- Before \$600 per quarter
- After \$372 per quarter (including repayments)
- Works in SA right now

Commercial Bulk-Buy

- Enabled by Council batteries
- Big users to start with, 17 in design so far
- Multimillion dollar systems
- They're all saying the same thing about net zero and batteries

Stages 2 and 3: VPP and Retail Plan

- Council resolution to proceed
- VPP and Retail Plan in the next 3-6 months
- Retail Plan phased with small renter target audience first



Emission Savings

Annually the program will save

3193_{tCo2e}

(residential + commercial)

At its current size

= 2.66% of the 120,000 tCo2e City of Mitcham municipal electricity emissions.



Financial Savings

For residents since the program started is savings on electricity bills:

\$1,779,625

based on an average cost of electricity, residential—32.5c/kWh.

Other results

- Other Councils across Australia have resolutions to replicate
- Intellectual Property royalty payments to the City of Mitcham from ShineHub
- **REPS** payment \$500
- We won two awards!



The Portal for Other Councils

https://shinehub.com.au/council-solar-programs/

From 15 to 2: \$87k Once-Off

- Energy expert assessment of tender responses
- Independent financial and organisational capability audit
- Legal review of contract approach and risk exposure
- Procurement adequacy
- Fair trade, anti-competition and principles of competitive neutrality
- Independent market evaluation of the ShineHub offer
- Mutual Liability Scheme indemnity advice
- Prudential Review

CITY OF MITCHAM

Lessons Learned

- Mayor is important
- There's lots of reasons to do it and ways of designing it
- Tiger team helps
- The supply chain is over-stocked, but not for long
- ShineHub can scale up faster than LG





- 8 Reports for Noting Nil
- 9 Workshop / Presentation Items

9.1 Workshop Agenda for 2024

Report Reference iEC240213R9.1

Originating Officer Executive Officer to General Manager City Services – Colleen

Madsen

Corporate Manager - N/A

General Manager General Manager City Services - Ben Keen

REPORT OBJECTIVE

The purpose of this item is to workshop the committee members' views on environmental / infrastructure aspirations for the committee to consider in future meetings.

To assist with the facilitation of discussion, a list of suggested topics is included as attachment 1, including feedback given at the end of 2023 from the Infrastructure and Environment Committees.

RECOMMENDATION

That the Infrastructure and Environment Committee:

- 1. Adopts the following items as the 2024 Infrastructure and Environment Committee Draft Agenda:
 - 9 April (Topic/s)
 - 11 June (Topic/s)
 - 6 August (Topic/s)
 - o 10 September (Topic/s)
 - 8 October (Topic/s)
 - 12 November (Topic/s)

ATTACHMENTS

1. Suggested Future Topics Infrastructure and Environment Committee 2024 [9.1.1 - 1 page]

Attachment 9.1.1 39

Suggested Future Topics of Infrastructure and Environment Committee - 2024

Other topics for future meetings

- Walking and Cycling
- Sturt River and Field River SMP
- T2D
- Majors Road Interchange
- Tram Grade Separation
- · Streetscapes and Policy Review
- RAMP
- Water Business
- Weekly Green Organics
- Field River Dunes
- RECAP Action Plan
- Cove Community Gardens
- Asset Management
- · Carbon Inventory and Reporting
- Climate Risk Reporting
- Community Engagement
- Principal Environmental Strategist Flinders Uni Feb (Presentation)
- Street Lighting
- SA Water Futures Plan
- Environmental Sustainability communications and engagement activities

Feedback from 2023 Environment and Infrastructure Committees

- Opportunities in education and aspirational items.
- Opportunities with living smarties, climate action now initiatives, waste and recycling.
- More time for innovation opportunities.
- Coastal management would like to know more about how we are linking with other councils
- Regarding coastal management we need to recognise we are a distant cousin to the councils north of us as they have different geographical and climate considerations.
- Next year how can we spread across the four years? Mark what can be dealt with in years1,2.3 4 and allow more time to forecast.
- At a high level we have a very good environmental strategy what we do not have is an environmental plan that focuses on what we will be doing we need to develop a four-year plan.
- Federal grants open in February 2024. If we have a clear plan of what we can apply for.
- Opportunities to partner with other environmental organisations and have community forums about the environment e.g., nature festival/sustainable living festivals can that be part of the plan to looking into plans to engage the community more effectively.
- Community education, i.e., festivals can we see what other councils are doing and can
 we piggy pack.
- To make sure the community knows what we are doing we need to make them part of the ownership.

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11 Meeting Closure

The meeting shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.