CITY OF MARION SPECIAL GENERAL COUNCIL MEETING 27 NOVEMBER 2017

Originating Officer: Deborah Horton, Quality Governance Coordinator

Corporate Manager: Kate McKenzie, Manager Corporate Governance

Steph Roberts, Manager Human Resources

General Manager: Vincent Mifsud, General Manager Corporate Services

Adrian Skull, Chief Executive Officer

Subject: Corporate and CEO KPI Report Quarter one 2017/18

Report Reference: SGC271117F01

If the Committee so determines, this matter may be considered in confidence under Section 90(2) and (3)(a) - information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).

Adrian Skull

Chief Executive Officer

RECOMMENDATIONS:

1. That pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the Committee orders that all persons present, with the exception of the following persons: Adrian Skull, Chief Executive Officer, Steph Roberts, Manager Human Resources, Vincent Mifsud, General Manager Corporate Services, Kate McKenzie, Manager Corporate Governance, be excluded from the meeting as the Council receives and considers information relating to the Chief Executive Officer (CEO) KPI Report Quarter 1 2017/18, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential, given the information relates to the performance of the CEO.

Report Reference: SGC271117F01

REPORT OBJECTIVES & EXECUTIVE SUMMARY:

To provide the results of the 2017-18 CEO Key Performance Indicators (KPI's) for the year from 1 July - 30 September 2017.

Appendix 1 provides further detail regarding each key performance indicator.

| KPI | Details | Target | Stretch Target | Qtr 1 | Comments |
|-----|--|--|--|------------------|---|
| 1 | Financial sustainability. | Council maintains a break even or positive cash funding position in delivering its annual budget | - | \$26k | This target has been met. |
| 2 | Delivery of agreed projects identified in the Annual Business Plan and the second year targets in the three-year plan. | Greater than or equal to 95% | - | Verbal update | This is an annual measure. Majority of projects have commenced, one completed. |
| 3 | Lost Time Injury Rate. | Greater than or equal to 25% reduction from the previous year's result | Greater than or equal to 30% reduction from the previous year's result | 57% | This target is exceeding core and stretch targets. |
| 4 | Total employee costs (including agency) | Less than or equal to 3% increase in actual employee costs (including agency staff) against prior year's actual costs | Less than or equal to 2% increase in actual employee costs (including agency staff) against prior year's actual costs | 5.6% | This target is not currently being met. |
| 5 | Retention of key staff. | Greater than or equal to 80% key staff retained | Greater than or equal to 90% key staff retained | 100% | This target is exceeding core and stretch targets. |
| 6 | Overall satisfaction with Council's performance. | Greater than or equal to 75% rated as satisfied or above | Greater than or equal to 85% rated as satisfied or above | N/a | This is an annual measure. |
| 7 | Asset sustainability. | Asset sustainability ratio greater than or equal to 80% | Asset sustainability ratio greater than or equal to 90% | 102% | This target is exceeding core and stretch targets. |
| 8 | Delivery of Council's capital works. | Greater than or equal to 80% of Council's planned capital works program (adjusted for extraordinary items) | Greater than or equal to 90% of Council's planned capital works program (adjusted for extraordinary items) | Verbal update | This is an annual measure. |

RECOMMENDATIONS (1)

DUE DATES

That Council:

1. Notes the Corporate and CEO's Key Performance Indicators for the year to date.

27 Nov 2017

Report Reference: SGC271117F01

CHIEF EXECUTIVE OFFICER and CORPORATE KEY PERFORMANCE INDICATORS 2017/18 QUARTER ONE: JULY '17 – SEPT '17



1

Financial sustainability

Target: Council maintains a break even or positive cash funding position.

Measure: This target compares funding cash position at budget review with adopted budget. The target has been met.



2

Delivery of agreed projects identified in ABP and 3 year Plan (74 projects)

Target: Greater than or equal to 95%.

Measure: This is an annual measure. Three projects for 2017/18 were completed 16/17; Marketing plan (L2), Capella Res (L2.5), Age Friendly Strategy (L7). Currently 84% are on track with 16% not on track.



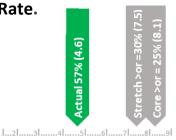
3

Lost Time Injury Frequency Rate.

Core target: Greater than or equal to 25% reduction from 2016/17 (8.1)

Stretch target: Greater than or equal to 30% reduction from 2016/17 (7.5)

Measure: The LTIFR for 2016/17 was 10.8. Achieved 57% reduction (4.6) on 16/17.



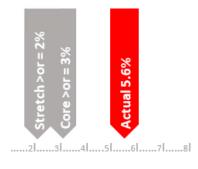
4

Total Employee Costs

Core target: less than or equal to 3% increase in actual employee costs.

Stretch target: less than or equal to 2%.

Measure: The 2016/17 Actual audited figure = \$32,221. The first budget review for 2017/18 = \$34,013 which is a 5.6% difference, therefore this target is currently not being met.



OVERALL RATING:

Retention of Key Staff

Core target: Greater than or equal to 80% of key staff retained. Stretch target: Greater than or equal to

Stretch target: Greater than or equal to 90% of key staff retained.

Measure: Twenty key staff have been identified as key retains for 2017/18. Core and stretch targets are being exceeded.



6

Overall Satisfaction with Councils performance

Core target: Greater than or equal to 75% rated as satisfied or above. **Stretch target**: Greater than or equal to 85% rated as satisfied or above.

Measure: This target is an annual measure.

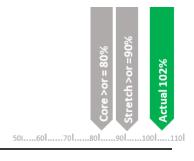
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Asset Sustainability

Core target: Asset sustainability ratio greater than or equal to 80%.

Stretch target: Asset sustainability ratio greater than or equal to 90%.

Measure: This is an annual measure. As at 30 September, Council is exceeding core and stretch targets.



8

Delivery of Council's capital works program

Core target: Greater than or equal to 80% delivery of Council's planned capital works program (adjusted for extraordinary items).

Stretch target: Greater than or equal to 90% of Council's planned capital works program (adjusted for extraordinary items).

Measure: This is an annual measure with mechanisms commenced this first quarter to best evaluate this target.

CHIEF EXECUTIVE OFFICER KEY PERFORMANCE INDICATORS 2017/18

QUARTER ONE: JULY '17 – SEPT '17



| N | Project name | Status | Comment |
|----|---|--------------------|--|
| 1 | Commencing Community Land Revocation on | | Toc H Hall approval for disposal (GC251016R04) |
| | at least 4 parcels of land. | Completed | Mc Connell approval for retention (GC260917R05) |
| | | six parcels of | Louise Avenue approval for disposal (GC250717R08) |
| | | land | Inke On of approval for disposal (CC250717008) |
| | | | Lane Court approval to disposal (GC20011/R06) |
| | | | Uliphant Avenue Reserve for Fetention (GCZ41017R09) Ranger Street Receive for refention (GC241017R10) |
| , | the line of the leavest | | |
| 7 | Substantial completion of nametr cover | patalamon | naliett Cove Foresnore Master Man Stage 4 (Mayground |
| | י טיביוטיב אי טיביג (שמשיבי ניט שמקבי שקטיט אמי). | collibrated. | and heartive, adopting studget applicating (CC220017100) |
| | | | and report presented October (GC24101/K1b) endorsed designs. |
| 87 | Fully expending the \$500,000 street-scaping | Commenced. | Ramrod Tender awarded works to commence late October |
| , | budget by 30 June 2017. | | 2017. Finniss Street design progressing. |
| 4 | Development of a concept plan for Railway | | Consultant currently working on concepts and cross |
| | Terrace from Sixth Avenue, Ascot Park to Cross | Commenced. | sections. |
| | Road on the Adelaide Marino Rocks Greenway. | | |
| 5 | 90% of Council resolutions completed by the | Completed. | Nov'16: 100% Feb'17: 98% May: 96% Aug'17:100% |
| | due date. | Average:97% | Mar 17:97% Jun: 97% |
| | | | Jan '17: 98% Apr '17: 92% Jul: 97% Oct '17: TBA% |
| 9 | At least 12 major service reviews completed in | Completed. | Qtr 1: Governance, Recruitment, Marion Outdoor Pool |
| | the 12 months November 2016 – November | 13 Service | Qtr 2: Drainage, Maintenance of Council facilities, Library, |
| | 2017. | Reviews | Otr 3:Parking, Management of Recycling Depot, Stores, |
| | | רסוומתרובת. | Oct 4. Rodos, Asset management, Marion Celebrates. Public litter. |
| 7 | Best endeavours to negotiate public use of | On hold by | September resolution (GC270916R04) supported |
| | Glenthorne, consistent with the September | Council | Glenthorne to be a site preserved for revegetation. A |
| | resolution. | Resolution. | November report (GC111116R06) endorsed a community |
| | | | rescission motion in April 2017 (GC110417R05) effectively |
| | | | voiding the November decision with the result that a |
| | | | further report will be brought to Council in April 2018 to |
| 00 | Improved format and clarity of reports coming | Commenced | review status and next stages. Tenders called for implementation of software solution |
| | to General Council. | | expecting contracts to be signed October 2017. |
| 6 | Report results of tennis and netball review to | Completed | Tennis and Netball Review Report was presented to Council |
| | council for consideration by the end of April | and met. | (GC280217R06) endorsing a three year works program and |
| | 2017 so budget allocation for implementation can be considered in the 2017/18 budget. | | budget. A rescission motion was endorsed by Council (GC280317R09) to amend the February works program and |
| | | | budget. |
| 10 | Marion Outdoor Pool Masterplan – proposed improvements to be prioritised costed and | Completed | The Marion Outdoor Swimming Centre Master Plan was presented to the Infrastructure and Strategy Committee |
| | for decision | | (ISCO20517R7.1) with subsequent endorsement by Council |
| 11 | IT Improvements allowing EM's to; | | This KPI relates to KPI 8 above and was incorporated in the |
| | Blog in relevant categories and | Commenced. | CMS Website Platform project. The website project is on |
| | 2. Easily search for historical reports and minutes indexed by tonic | | track for launch April 2018 with EM functionality and cearching improvements incorporated At an Flected |
| | | | Member forum In November 2017, staff will present |
| | | | Elected Members with the proposed design to ensure these improvements are appropriately met |
| 12 | Demonstrated, increased savings from Council | Completed | Council Solutions identified an estimated total of \$974,683 |
| | Solutions and /or Council collaborations (j.g. 2015/16). | and met. | as the City of Marion's savings achieved for this period. |
| 13 | Business case (cost benefit) for Council's LGA Membership completed by the end of February | Completed and met. | At the Special General Council meeting on 1 August 2016 (SGC010816F01), it was resolved that a report be presented |
| | 2017. | | to Council in March 2017 to determine its LGA Membership |
| | | | ror 2017/18 and beyond. This was achieved with a report presented (GC140317F02) regarding membership and an |
| | | | additional report (GC140317F03) regarding LGA Insurance |
| | | | Schemes. |